ADOPTED BUDGET MANUAL

FISCAL YEAR 2025-26



The City of Blue Springs Missouri



Adopted Annual Budget
Fiscal Year 2025-26

October 1, 2025 – September 30, 2026

THE CITY OF BLUE SPRINGS
MISSOURI

City of Blue Springs, Missouri

Principal Officials

Mayor and City Council

Honorable Chris Lievsay	Mayor
Honorable Jerry Kaylor	District I
Honorable Galen Ericson	District I
Honorable Kent Edmondson	District II
Honorable Katie Tholen	District II
Honorable Nick Brummel	District III
Honorable Jeremy Rowan	District III

Administration

Christine Cates	City Administrator
Dennis Dovel	Assistant City Administrator
George Schmitz	Assistant to the City Administrator
Lori Turner	Management Financial Analyst
Karen Van Winkle	Senior Director of Finance
John Schwenk	Director of Information Technology
Amy Willyard	Director of Human Resources
Bob Muenz	Chief of Police
Vacant	Director of Public Works
Justin Stuart	Director of Parks and Recreation
Mike Mallon	Sr Director of City Development
Vacant	Economic Development Director
Brian Spano	Communications Manager
Erin Ford	City Clerk

City of Blue Springs, Missouri

2025-26 Annual Budget

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THE CITY OF BLUE SPRINGS
MISSOURI

Blue Springs, Missouri
Office of Administration

Friday, August 1, 2025

Dear Mayor Chris Lievsay and Councilmembers:

I am pleased to submit the City of Blue Springs's recommended operating budget for fiscal year 2025-26 which will be presented during the August 13, 2025, budget work session. The recommended budget communicates the City's plan for allocating resources to provide services to the residents and businesses of Blue Springs.

The total proposed FY 2025-26 (hereafter FY 2026) budget of $112,958,377 is a financial plan that focuses on delivering essential services while maintaining fiscal discipline. The budget is one of the tools used to implement the City's strategic plan for the current and future years.

Major Initiatives – New

Council Strategic Plan Adoption– The Blue Springs Strategic Plan is scheduled for adoption by the Council on August 18, 2025. Strategic planning helps guide the City into the future and contributes to more effective governance and the overall well-being of the City.

Website Redesign and Domain Name Change – The City's website redesign is underway and will be completed by March 2026. The redesign is intended to create a more modern, engaging and user-friendly website. As part of this project, the City's domain name will change from bluespringsgov.com to bluespringsmo.gov.

2026 Preventive Pavement Management Plan (PPMP) – Next year's PPMP is scheduled to complete 85.6 lane miles using the remaining $13.028 million in funds from the Neighborhood Street Preservation bond project and annual program, bringing the total number of lane miles completed to 137 lanes miles. The original plan estimated a completion of 35 lane miles. This project also includes mill and overlay for Mock Avenue from 7 Highway to ADP, South Outer Road, RD Mize, 15th Street and 19th Street.

Downtown Streetscape Plan – This plan will be completed in FY 2026 and includes new pavement, sidewalks, landscaping, water main and parking on Main Street from 7 Highway to 15th Street. This project was also included in the 2024 Bond election.

12th Street Construction – This 2024 bond project is also scheduled for completion in FY 2026. This street connects Southcrest to Wyatt Road and must be completed before construction can begin on Southwest Park.

Adams Dairy Parkway & Duncan - This 2024 bond project is also scheduled for completion in FY 2026. This project includes construction of a dedicated right turn lane from Adams Dairy Parkway north to Duncan Road east.

Major Initiatives – Ongoing

Wyatt Road East Construction – The funds were included for these projects in previous budget years and is now expected to be constructed in FY 2026. Wyatt Road East will be reconstructed from 7 Highway to Adams Dairy Parkway.

Comprehensive Plan Update - This project is funded through the Capital Improvements Program and is now anticipated to begin in 2026. The cost for this project is $250,000. The plan was last updated in 2014 and serves as a guide for the physical development of the City that fosters quality growth, conservation, and redevelopment.

Parks, Recreation and Open Space Plan Update - The Parks, Recreation and Open Space Master Plan will be completed in early FY 2026. This is a 10-year plan that has been the catalyst for the Park improvements and expanded programs that have been occurring over the last nine years.

Public Works Facility – This project includes renovation of the existing Public Works space and the addition of new space for vehicle equipment and storage, locker room facilities, conference/training room and secure storage of repair inventories and critical equipment.

Highway AA Road Improvements - AA Highway will be improved from 40 Highway to the eastern city limits and includes road widening, profile safety corrections, new curb and gutter, accommodations for pedestrians and bicycles and improvements to the traffic signal at AA Highway and Adams Dairy Parkway. This project is now scheduled to be completed in FY 2027.

Sni-A-Bar Wastewater Treatment Plant – The City's wastewater treatment plant is required to make $60.3 million in improvements within seven years to maintain compliance with the standards of the Environmental Protection Agency. The voters of Blue Springs will be asked to vote in April 2026 to issue bonds to complete this project. The City of Grain Valley will be responsible for 35% of the total project cost.

Total Budget Summary

FY 2026 Budgeted Revenues

Staff projects total FY 2026 budgeted revenues to be $4,927,156 (5.56%) higher than the FY 2025 budget amount. The proposed revenue budget totals $93,493,836 plus $19,464,541 of cash reserves totaling $112,958,377 for planned expenditures. The use of cash reserves is primarily in the Capital Projects Fund for completion of the 2024 bond projects.

Table 1-A compares the proposed FY 2026 revenue budget to the adopted FY 2025 revenue budget fund:

Table 1-A

Fund	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
General	$ 31,324,848	$ 32,283,153	3.06%	28.58%
Hotel/Motel Tax	$ 779,051	$ 792,608	1.74%	0.70%
Public Safety Sales Tax	$ 5,466,967	$ 5,668,772	3.69%	5.02%
Parks Sales Tax	$ 6,012,322	$ 5,798,551	-3.56%	5.13%
Debt Service	$ 2,183,605	$ 2,286,317	4.70%	2.02%
Capital Projects	$ 5,203,936	$ 5,938,165	14.11%	5.26%
TIF Capital Projects	$ 6,936,973	$ 7,195,110	3.72%	6.37%
Fieldhouse	$ 2,718,221	$ 3,362,476	23.70%	2.98%
Golf Course	$ 2,334,660	$ 2,573,382	10.23%	2.28%
Water	$ 12,335,571	$ 13,268,163	7.56%	11.75%
Sewer	$ 13,270,525	$ 14,327,140	7.96%	12.68%
Use of Cash Reserves	$ 7,428,854	$ 19,464,541	162.01%	17.23%
Total Budget by Fund	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	**100.00%**

Table 1-A shows the projected changes in revenues by fund. The revenue budgets for all funds are increasing as compared to the adopted budget for FY 2025 with the largest increases in the Fieldhouse/Aquatics Fund of $644.255 or 23.7%, $734,229 or 14.11% in the Capital Projects Fund and $238,723 or 10.23% in the Golf Course Fund.

Major revenue sources are budgeted monthly and closely monitored throughout the year to identify any fluctuations or trends early which would allow for timely adjustments to the budget. This proactive approach provides for better financial planning and decision making, ensuring that the budget remains aligned with the actual revenue performance.

Table 1-B compares the proposed FY 2026 revenue budget to the adopted FY 2025 revenue budget by category:

Table 1-B

Category	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
Taxes	$ 47,445,173	$ 49,094,475	3.48%	43.46%
Intergovernmental	$ 5,456,971	$ 5,962,616	9.27%	5.28%
Charges for Services	$ 4,270,548	$ 4,803,993	12.49%	4.25%
Licenses and Permits	$ 1,262,100	$ 1,130,588	-10.42%	1.00%
Fines and Forfeits	$ 429,914	$ 665,248	54.74%	0.59%
Interest	$ 3,493,379	$ 3,558,371	1.86%	3.15%
Golf Course Fees	$ 2,317,792	$ 2,557,314	10.33%	2.26%
Utility Fees	$ 23,285,182	$ 25,011,145	7.41%	22.14%
Other	$ 605,620	$ 710,086	17.25%	0.63%
Use of Cash Reserves	$ 7,428,854	$ 19,464,541	162.01%	17.23%
Total Budget	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	100.00%

Revenues are expected to increase in every category in the budget next year in varying amounts and percentages, except for Licenses and Permits which are projected to decrease by $131,512 or 10.42%

The ongoing high interest rates negatively impact building permits while positively impacting interest received on the City's investments. Interest income is expected to increase slightly by $64,991 or 1.86%

Taxes are estimated to increase by $1,649,303 or 3.48%, The majority of this increase of $958,305 is in the General Fund and the other funds that receive sales tax are also increasing including the Capital Projects Fund, Public Safety Sales Tax Fund, and the Parks Sales Tax fund. During FY 2026, the City will start receiving a 1% license fee from Google Fiber for the use and occupancy of public right-of-way as service is set up in the City. This budget does not include an amount for this fee due to the uncertainty of its start date and number of customers that will sign up for the service.

Charges for Services are expected to increase by 12.49 % compared to FY 2025 due to continued growth in memberships at the Carson Ross Community Recreation Complex.

Utility Fees are expected to increase by $1,725,963 or 7.41% due to the projected rate increases that take effect on October 1, 2025, and the increase in volumes purchased.

FY 2026 Budgeted Expenses

The proposed budget totals $112,958,377 for planned expenditures. This is an increase of 17.67% over the adopted FY 2025 budget.

Table 2-A compares the proposed FY 2026 expense budget to the adopted FY 2025 expense budget by fund:

Table 2-A

Fund	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
General	$ 33,179,596	$ 34,431,150	3.77%	30.48%
Hotel/Motel Tax	$ 380,000	$ 690,072	81.60%	0.61%
Public Safety Sales Tax	$ 5,444,574	$ 6,332,021	16.30%	5.61%
Parks Sales Tax	$ 7,430,194	$ 5,157,444	-30.59%	4.57%
Debt Service	$ 1,732,648	$ 2,303,244	32.93%	2.04%
Capital Projects	$ 5,768,650	$ 26,718,834	363.17%	23.65%
TIF Capital Projects	$ 6,905,602	$ 7,163,164	3.73%	6.34%
Fieldhouse	$ 2,693,289	$ 3,153,675	17.09%	2.79%
Golf Course	$ 2,384,660	$ 2,292,721	-3.86%	2.03%
Water	$ 13,474,983	$ 12,872,990	-4.47%	11.40%
Sewer	$ 16,601,337	$ 11,843,064	-28.66%	10.48%
Total Budget by Fund	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	**100.00%**

The expense budgets for all funds except the Parks Sales Tax fund, Golf Course Fund, the Water Fund and the Sewer Fund are increasing as compared to the adopted budget for FY 2025.

Individual funds are like separate accounts or "pools" of money with specific designations and limitations on their usage. The funds are usually created to ensure that the revenues generated from certain sources are used for their intended purposes, preventing the money from being mixed with other general funds. By separating funds based on revenue sources and the restrictions placed on them, it is easier to manage budgets, track spending, and ensure that money is allocated appropriately for specific purposes as intended by the voters or governing bodies.

This budgeting approach provides transparency and accountability, as it allows the public to understand where the money comes from and how it is being used, ensuring that funds are used responsibly.

Table 2-B compares the proposed FY 2026 expense budget to the adopted FY 2025 expense budget by category:

Table 2-B

Category	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
Personal Services	$ 29,117,037	$ 30,704,657	5.45%	27.18%
Supplies and Materials	$ 3,495,914	$ 3,735,312	6.85%	3.31%
Contractual Services	$ 22,893,413	$ 23,905,657	4.42%	21.16%
Sub-Total Operations	**$ 55,506,364**	**$ 58,345,626**	**5.12%**	**51.65%**
Debt Service	$ 17,397,089	$ 18,275,115	5.05%	16.18%
Capital Outlay	$ 2,138,700	$ 2,767,923	29.42%	2.45%
Capital Improvements	$ 20,953,380	$ 33,569,714	60.21%	29.72%
Total Budget	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	**100.00%**

The operating budget that includes personal services, supplies and materials and contractual services is increasing by $2,839,262 or 5.12% while the entire expenditure budget is increasing $16,962,845 or 17.67%.

FY 2025 Amended Budget Comparison

During FY 2025, three budget amendments for a total of $47,360,079 were made to account for the issuance of General Obligation Bonds and to account for increased project costs in the General Fund, Parks Sales Tax Fund, Fieldhouse/Aquatics, and Golf Course.

Table 2-B (1) compares the proposed FY 2026 expense budget to the amended FY 2025 expense budget by fund:

Table 2-B (1)

Fund	Amended Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
General	$ 34,190,476	$ 34,431,150	0.70%	30.48%
Hotel/Motel Tax	$ 497,055	$ 690,072	38.83%	0.61%
Public Safety Sales Tax	$ 5,547,129	$ 6,332,021	14.15%	5.61%
Parks Sales Tax	$ 8,816,822	$ 5,157,444	-41.50%	4.57%
Debt Service	$ 1,732,648	$ 2,303,244	32.93%	2.04%
Capital Projects	$ 44,132,752	$ 26,718,834	-39.46%	23.65%
TIF Capital Projects	$ 7,120,602	$ 7,163,164	0.60%	6.34%
Fieldhouse	$ 2,975,783	$ 3,153,675	5.98%	2.79%
Golf Course	$ 2,461,452	$ 2,292,721	-6.85%	2.03%
Water	$ 14,021,649	$ 12,872,990	-8.19%	11.40%
Sewer	$ 21,859,244	$ 11,843,064	-45.82%	10.48%
Total Budget by Fund	**$ 143,355,610**	**$ 112,958,377**	**-21.20%**	**100.00%**

Employee Salaries and Benefits

Table 2-C compares the proposed FY 2026 personal services budget to the adopted FY 2025 personal services budget by account type:

Table 2-C

Account	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Dollar Change	Percent Change	Percent of Total Personal Services Budget
Full-Time Salaries	$ 18,479,460	$ 19,576,969	1,097,509	5.94%	63.76%
Part-Time Salaries	$ 1,643,676	$ 2,099,496	455,820	27.73%	6.84%
Overtime	$ 655,301	$ 655,301	-	0.00%	2.13%
FICA	$ 1,296,193	$ 1,384,529	88,336	6.82%	4.51%
Medicare	$ 303,260	$ 324,063	20,803	6.86%	1.06%
LAGERS	$ 1,844,043	$ 2,123,072	279,029	15.13%	6.91%
Health Insurance	$ 3,127,894	$ 2,966,070	(161,825)	-5.17%	9.66%
Dental Insurance	$ 195,737	$ 197,166	1,429	0.73%	0.64%
Life Insurance	$ 82,013	$ 85,112	3,100	3.78%	0.28%
Vision Insurance	$ 19,806	$ 19,940	133	0.67%	0.06%
Health Savings Account	$ 201,600	$ 212,400	10,800	5.36%	0.69%
EAP	$ 12,393	$ 12,563	170	1.37%	0.04%
Unemployment Insurance	$ 25,000	$ 25,197	197	0.79%	0.08%
Worker's Compensation Insurance	$ 1,230,662	$ 1,022,780	(207,882)	-16.89%	3.33%
Total	**$ 29,117,037**	**$ 30,704,657**	**1,587,620**	**5.45%**	**100.00%**

Costs of employee salaries and benefits are budgeted at $30,704,657, an increase of $1,587,620, or 5.45% over the prior year's budget of $29,117,037. Wages and benefits encompass approximately 27.18 % of the total budget and 67.70% of the General fund budget, from which most employee costs are funded.

Investing in employee salaries and benefits is a crucial step in ensuring that employees are fairly compensated and motivated to continue their valuable contributions to the City's success. By striving to maintain market-level salaries and benefits, the City demonstrates its commitment to remaining competitive in the job market. This is essential for retaining existing talented employees and attracting new talent to join the organization.

This budget includes a pay range adjustment of 1.5% for all non-represented positions, effective in October, and a 3% increase for employees on their service anniversary that may result in a lump sum payment if the employee is at the top of the pay range. The longevity plan also continues for all non-represented full-time and part-time employees who will receive a 2.5% pay increase at each 5-year service anniversary. Employees that are represented will be receiving raises as stipulated in their bargaining unit agreements.

The payroll budget includes a vacancy allowance, which means funds have not been included for three authorized police officer positions that are currently vacant. In past years, funds have not been included for five positions. This change has been made to adjust to current position openings. These positions will be filled as soon as possible, and the budget will be reviewed to determine if a budget amendment is needed. Budgeting for a vacancy allowance is a common practice in organizations, especially when hiring for certain positions might take longer than expected due to factors like a competitive job market or specific skill requirements. This

approach allows the City to be flexible in managing its budget while ensuring that necessary positions are eventually filled.

The rates for employee health insurance for the current year are decreasing by 5.17%. This is the second consecutive year health insurance rates have decreased. This achievement can be attributed to the ongoing employee participation in the wellness plan managed by the Human Resources Department. Workers Compensation insurance is also decreasing by $207,882 or 16.89%, because COVID-related costs are no longer included in the three-year average used to set our rates.

This budget includes 340.13 full-time equivalents which is an increase of one position over the number approved in the FY 2025 budget. An Animal Control Officer position was added to bring the total number of Animal Control Officers to five. Throughout the year, several positions may be renamed based upon experience, job responsibilities and evolving organizational needs, without increasing the total number of employees.

Table 2-D summarizes the changes to the full-time equivalent positions in the proposed FY 2026 budget:

Table 2-D

Summary of Full-Time Equivalents:		
Department	**Position**	**FTE Changes**
Adopted 2024-25 Budget FTE's		**339.13**
Police	Animal Control Officer	1
Subtotal FYE Proposed Changes		1
Proposed Budget 2025-26 FTE's		**340.13**

Capital Improvements Program (CIP)

The CIP guides the City in the planning, scheduling, and budgeting for maintenance, replacement, and major improvements related to City assets and infrastructure. It outlines expenditures, allocates existing funds, and anticipates future revenues to rehabilitate, restore, improve, and add to the City's infrastructure.

Each year, City staff develops a CIP forecast for the next five fiscal years. The process begins annually in December and usually concludes in late spring with its adoption by the City Council. This year's CIP was adopted by the City Council on July 7, 2025.

The proposed CIP for FY 2026 through FY 2030 identifies many potential CIP projects totaling $237.6 million of which $115.8 million are funded and $121.8 million are unfunded. Last year's adopted CIP was $258,850,306, a decrease of 8.2% or $21,262,240.

Although projects are recommended and adopted by the City Council each year, the CIP is only a proposed plan. Therefore, the CIP may be adjusted after adoption to reflect altered or emerging priorities of the City Council as well as any changes in available funds.

The list of projects moved from the unfunded to the funded list for FY 2026 - 2030 total $39,167,352 and consist primarily of the projects that were approved at the election on August 6, 2024.

Table 2-E includes the projects moved from the unfunded to the funded list:

Table 2-E

Project #	Project	Amount
2025 Bonds	Downtown Master Plan Implementation	$ 4,904,600
PR-23	Central Park Improvements	$ 354,264
PS-22	Council Chambers/Court Room Audio/Visual Project	$ 175,000
ST-06	Pavement Management Program	$ 8,028,308
ST-06 Bonds	Pavement Management Program	$ 5,000,000
ST-09 Bonds	Woods Chapel Road Walnut Street to US 40 Highway	$ 450,000
ST-24	Snow Plow / Dump Truck	$ 1,045,421
ST-26	1.5 Ton Dump/Snow Truck	$ 363,798
ST-49 Bonds	ADP Duncan Road Right Turn Lane	$ 1,515,000
ST-55 Bonds	SW 12th Street Improvements	$ 4,514,987
ST-58 Bonds	ADP Street Lighting 2(Moreland School Road to Wyatt Road)	$ 2,100,000
ST-61 Bonds	Walnut Street Improvements	$ 8,250,000
ST-64	Crafco Crack Sealer	$ 160,000
ST-65	Rubber Tire Skid Loader	$ 187,087
ST-66 Bonds	Mock Avenue Improvements	$ 1,932,000
SNI-07	Hydraulic Track Loader	$ 186,887
TOTAL		**$ 39,167,352**

The proposed budget for capital improvements and outlay for FY 2026 recommends capital expenditures totaling $36,337,637. Highlights of the approved amount include:

- $2.9 million for Park improvements
- $475,000 for Public Safety projects
- $26.9 million for Street and Stormwater projects
- $2.19 for Sewer projects
- $1.2 million for Water projects
- $2.8 million for capital outlay

Table 2-F summarizes the proposed Capital Improvements and Capital Outlay for FY 2026:

Table 2-F

Improvement Type	FY 2024-25	Proposed Budget FY 2025-26	Capital Budget
Parks and Recreation	$ 5,220,000	$ 2,950,000	8%
Public Safety	$ 85,000	$ 475,000	1%
Street Improvements & Equipment	$ 5,768,650	$ 26,718,834	74%
Sanitary Sewer System	$ 7,287,973	$ 2,187,155	6%
Water System	$ 2,591,757	$ 1,238,725	3%
Capital Outlay and Equipment	$ 2,138,700	$ 2,767,923	8%
Total Improvements	**$ 23,092,080**	**$ 36,337,637**	**100%**

Please see the CIP section for detailed information on the adopted CIP and Budget in Brief section in the budget document for a detailed list of capital outlay items.

Total General Fund Budget Summary

FY 2026 General Fund Revenues

Table 3-A compares the proposed FY 2026 General Fund Revenues to adopted FY 2025 General Fund Revenues:

Table 3-A

Revenue Source	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percent Change	Percent of Total Budget
Taxes	$ 22,225,816	$ 22,760,217	2.40%	65.48%
Administrative Charges	$ 2,307,147	$ 2,423,789	5.06%	6.97%
Licenses and Permits	$ 1,262,100	$ 1,130,588	-10.42%	3.25%
Other Government Sources	$ 4,698,081	$ 4,971,308	5.82%	14.30%
Charges for Services	$ 1,638,597	$ 1,529,824	-6.64%	4.40%
Fines and Forfeits	$ 424,191	$ 658,994	55.35%	1.90%
Interest Income	$ 650,419	$ 665,224	2.28%	1.91%
Other	$ 425,644	$ 566,999	33.21%	1.63%
Transfers In	$ 50,955	$ 54,341	6.65%	0.16%
Total General Fund Revenues	**$ 33,682,950**	**$ 34,761,283**	**3.20%**	**100%**

Some highlights from the proposed FY 2026 revenues in the General Fund are:

- General Fund revenues are projected to increase by 3.20% or $1,078,332
- Taxes are projected to increase by $534,401 or 2.40% over the FY 2025 budget. Sales taxes are projected to increase by $531,373 or 4.95%
- Licenses and permits are projected to decrease by $131,512 or 10.42% below the FY 2025 budget due to projected lower revenues for building permits
- Charges for services are projected to decrease by $108,773 or 6.64% below the FY 2025 budget. This change is a result of budgeting for growth that has not occurred over the last couple of years in Youth Sports and Summer Camp.
- Fines and forfeits are projected to increase by $234,803 or 55.35% over the FY 2025 budget continuing the FY 2025 trend of increasing revenue from court fines.

- Interest income is projected to increase by $14,805 or 2.28% over the FY 2025 budget due to the investment of bond proceeds.

FY 2026 General Fund Expenditures

Total budgeted expenditures and transfers in the General Fund are estimated at $34,931,150 an increase of $1,248,200 or 3.71% over the adopted FY 2025 expenditures and transfers. Most of this increase is in personal services and capital outlay costs.

Table 3-B compares the proposed FY 2026 General Fund expenditure budget to the Adopted FY 2025 expenditure budget:

Table 3-B

Category	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Operating Budget
Personal Services	$ 22,532,215	$ 23,310,727	3.46%	66.73%
Supplies and Materials	$ 2,209,641	$ 2,385,406	7.95%	6.83%
Contractual Services	$ 7,390,741	$ 7,443,558	0.71%	21.31%
Capital Outlay	$ 1,047,000	$ 1,291,458	23.35%	3.70%
Transfers Out	$ 503,354	$ 500,000	-0.67%	1.4%
General Fund	**$ 33,682,950**	**$ 34,931,150**	**3.71%**	**100.00%**

General Fund Reserve Information

The City's General Fund Reserve Policy is currently 25% of General Fund operating expenditures. In July 2021, the City Council amended the Governmental Fund Balance Policy that complies with Governmental Accounting Standards Board (GASB) Statement No. 54. The adopted reserve calculation in the policy is based upon the following goals:

1. Compliance with GASB Statement No. 54
2. Provide the capacity to provide sufficient cash flow for daily operating needs
3. Secure and maintain investment grade credit ratings
4. Offset economic downturns or revenue shortfalls and provide funds for unforeseen expenditures related to emergencies

In addition to reserves of 25%, each year 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program. The total reserve amount for the FY 2026 budget year is estimated at $8,284,923.

Table 3-C provides additional projected fund balance, designation, and reserve information for the General Fund:

Table 3-C

General Fund	Projected Fund Balance Ending Sept. 30, 2026
Non-spendable & Restricted	$ 2,300,000
25% Reserves	$ 8,284,923
Other Assigned & Committed Funds	$ 7,000,000
Unassigned	$ 2,246,342
Total Fund Balance	**$ 19,831,265**

Conclusion

This executive summary includes only a few of the highlights of the entire budget. Other notable and significant budgetary changes are provided in the department budget summaries for each department and program. The detailed projections for revenues and expenses are also included by fund and category.

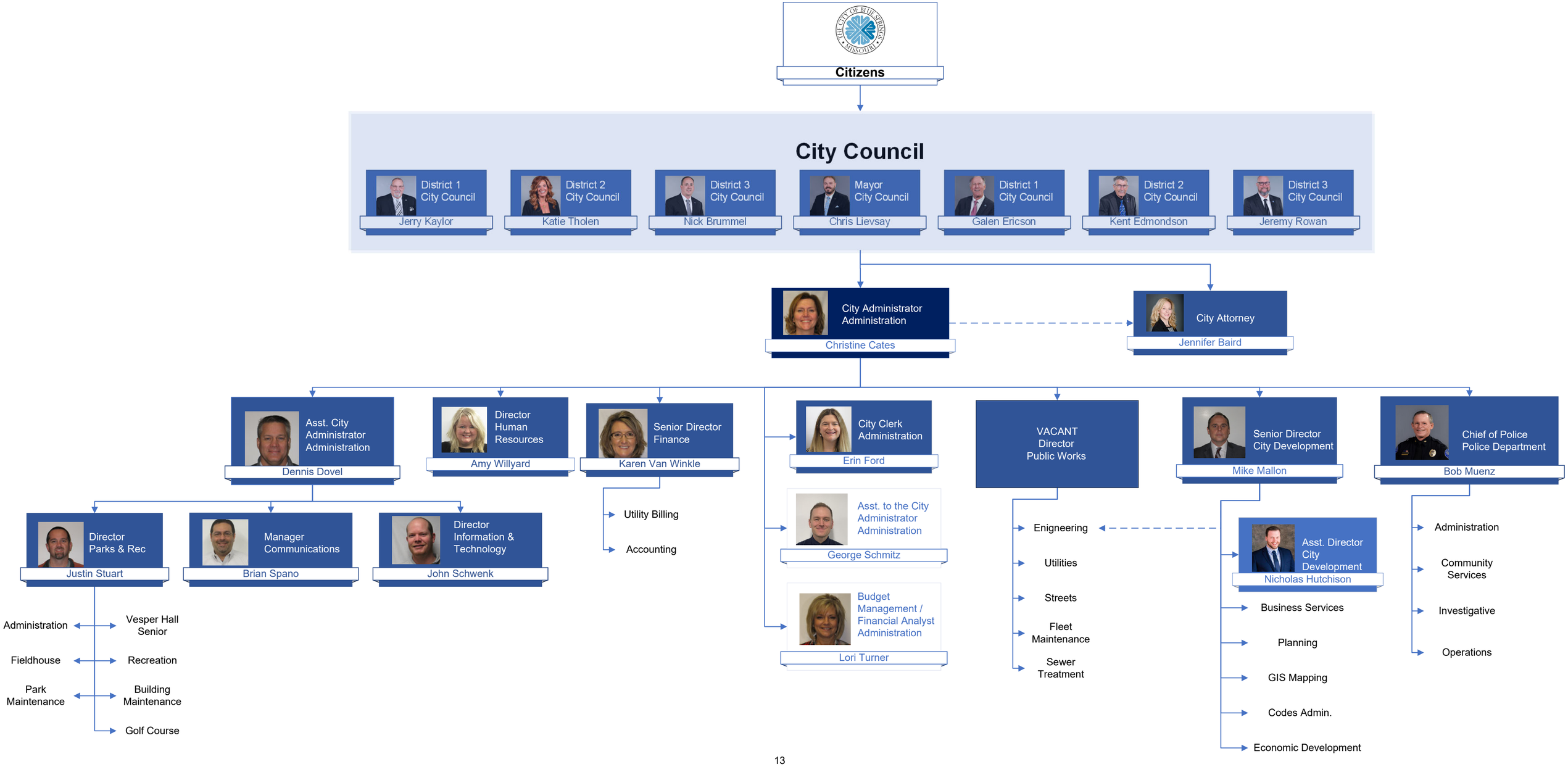
I would like to extend my gratitude and appreciation to the leadership team and Lori Turner for their assistance and collaboration in the development of this balanced budget for the fiscal year 2025-26.

Sincerely,

Christine Cates

Christine Cates
City Administrator

City Council & Administration



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Blue Springs
Missouri

For the Fiscal Year Beginning

October 01, 2024



Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Blue Springs, Missouri for its annual budget for the fiscal year beginning October 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan. and as a communication device. This award is valid for period of one year only.

Introduced by Councilmember Kaylor BILL NO. 5347, AS AMENDED

ORDINANCE NO. 5454

AN ORDINANCE APPROVING, ADOPTING AND APPROPRIATING THE ANNUAL OPERATING AND CAPITAL BUDGETS OF THE CITY OF BLUE SPRINGS, MISSOURI, FOR THE FISCAL YEAR OCTOBER 1, 2025 - SEPTEMBER 30, 2026

WHEREAS, in accordance with Section 7.2 of the City Charter, the City Council does hereby adopt the Budget for the 2025-26 Fiscal Year, including proposed income, proposed operating expenditures, and proposed capital expenditures; and

WHEREAS, total proposed expenditures shall not exceed the total of estimated income plus any surplus anticipated to be on hand at the end of the 2024-25 fiscal year; and

WHEREAS, the City Council has held a Public Hearing for public comment and input on September 2, 2025, for the October 1, 2025 - September 30, 2026 Proposed Annual Budget as required by Section 7.5 of the City Charter.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF BLUE SPRINGS, MISSOURI, as follows:

Section 1. The Annual Budget of $112,763,377 including organizational salary schedule, operating and expenses accounts for staff, boards and commissions, and the City Council, debt service fund accounts, special revenues funds, enterprise funds, capital projects funds and a Capital Improvements Program (CIP) of the City of Blue Springs, Missouri, for the fiscal year commencing October 1, 2025, and ending September 30, 2026, as submitted by the City Administrator and incorporated herein by reference, as if fully set out in this Ordinance, is hereby approved.

Fund	**Proposed Budget FY 2025-26**
General	$ 34,261,282
Hotel/Motel Tax	$ 690,072
Public Safety Sales Tax	$ 6,306,888
Parks Sales Tax	$ 5,157,444
Debt Service	$ 2,303,244
Capital Projects	$ 26,718,834
TIF Capital Projects	$ 7,163,164
Fieldhouse/Aquatics	$ 3,153,675
Golf Course	$ 2,292,721
Water	$ 12,872,989
Sewer	$ 11,843,064
Total Budget by Fund	**$ 112,763,377**

Section 2. The City Administrator is hereby authorized to expend the funds as set forth in said Budget.

Section 3. That this Ordinance shall be in full force and effect from and after October 1, 2025.

Section 4. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Ordinance, as determined by the City Clerk, may be corrected with the endorsement of the City Administrator without the need to come before the City Council.

PASSED by the City Council of the City of Blue Springs, Missouri, and approved by the Mayor of Blue Springs, this 17th day of September 2025.

CITY OF BLUE SPRINGS

Chris Lievsay, Mayor

ATTEST:

Megan Rodgers, Deputy City Clerk

1st Reading: September 17, 2025
2nd Reading: September 17, 2025



BLUE SPRINGS

MISSOURI

STRATEGIC PLAN • 2025-2030

INTRODUCTION

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BLUE SPRINGS
MISSOURI

Blue Springs is a community defined by its commitment to one another and forward-looking spirit. Amid a period of growth and change, our community recognizes that it is more important than ever to have a clear, cohesive strategy that reflects the evolving needs of our city and its residents. This strategic plan serves as a framework to guide decisions, prioritize resources, and coordinate efforts across departments, partners, and community stakeholders. It reflects both where we are now and where we want to be as a community that is safe, welcoming, and dynamic.

This Strategic Plan is designed to be both ambitious and actionable. Over the next several years, this plan will help shape key decisions around city services, infrastructure investment, economic development, neighborhood vitality, and long-term sustainability. It will guide us in setting priorities, measuring progress, and adapting to new opportunities and challenges as they arise.

Above all, this strategic plan reflects a commitment to our residents, responsible stewardship, and building a future that honors the character of Blue Springs while embracing new possibilities.

Engagement Summary

1888
Visits to Social Pinpoint

348
Social Pinpoint Contributions to Engagement Tools

75
Attendance at Community Events and Popups

60
Group or 1-1 Interviews

3
Plan Development Sessions

LETTER FROM THE MAYOR

Blue Springs community members,

I am proud to share our City's Strategic Plan. This plan will shape the future of Blue Springs for years to come, and reflects our shared commitment to thoughtful planning, community engagement, and the long-term well-being of our city. Over the past several months, City Council, City staff, community leaders, and residents have worked collaboratively to create the Strategic Plan, which will guide decisions, investments, and priorities across all aspects of local government.

This engagement process has provided an opportunity to reflect on where we are today, define where we want to go, and determine how we will get there. Through community surveys, pop-up events, and interviews, your input has played a crucial role in helping create this plan.

This Strategic Plan is a roadmap for action. It will guide the work of our City Council and City departments as we move to better our City with purpose. I invite everybody in our community to stay involved as we implement this plan. Your voices and perspectives helped shape this plan and I want to sincerely thank you for moving us towards our shared vision of the future for Blue Springs.

Sincerely,

Chris Lievsay
Mayor
City of Blue Springs, Missouri



Jerry Kaylor	Katie Tholen	Nick Brummel	Chris Lievsay	Galen Ericson	Kent Edmondson	Jeremy Rowan
District 1	District 2	District 3	Mayor	District 1	District 2	District 3
Mayor Pro Tempore	Councilmember	Councilmember		Councilmember	Councilmember	Councilmember

WHY A STRATEGIC PLAN?

What does it do?

The City of Blue Springs is growing and evolving and with that growth comes the need for a clear and intentional strategy to guide the future. This Strategic Plan ensures that progress is not only possible, but purposeful. More than just a document, the Strategic Plan is a roadmap for how City leadership can work together, stay aligned, and deliver results that matter to the people of Blue Springs.

This plan helps the Mayor, City Council, and City staff understand how best to direct time, energy, and resources. The **mission** defines the essential purpose of City government and its role in serving residents. The **vision** provides a unifying picture of where the City is headed and keeps the community focused on the future it wants to create. The **values** serve as the foundation for how work is done, guiding decisions, shaping service delivery, and reinforcing the culture of public service. The **strategic priorities, goals, and objectives** provide a framework for focused effort and meaningful progress. Together, these elements make it possible to prioritize, act, and measure impact with greater clarity and purpose.

Timeline of Progress

The development of the Strategic Plan took place over a ten month period, from November 2024 through August 2025, and was led by the City of Blue Springs in partnership with BerryDunn.

PHASE 1

The work began with a planning phase that focused on assembling existing data from the City, establishing a detailed work plan and schedule, and setting up regular check-in meetings to guide the process.

PHASE 2

With the foundation in place, this phase centered on community engagement and strategic analysis. This involved designing a public engagement strategy, developing thoughtful questions to guide interviews, and gathering input through a mix of virtual and in-person conversations. In March 2025, BerryDunn was on site to conduct interviews with elected officials and community members and to host public forums and pop-up events where people who care about Blue Springs could share their thoughts and ideas. The information gathered through these conversations, along with census and demographic data, formed the basis for an environmental scan that captured a broad understanding of the current state of the community and its future needs.

PHASE 3

The final phase focused on creating the plan itself. Drawing on all the data and input collected, the consulting team facilitated two days of intensive work sessions in May 2025. The first session brought together the Mayor and City Council to develop the strategic direction and foundational elements of the plan. The second session engaged department leadership to refine the goals and identify how the plan would shape operations and decision-making. The draft plan was reviewed in depth by the staff and presented to the Mayor and City Council in a work session in June 2025. The result of this work and effort is a Strategic Plan that is rooted in community input, informed by data, and built to serve as a practical tool for achieving progress in Blue Springs.

WHO WE ARE

OUR CORE VALUES

Collaboration & Community Engagement – *Working Together for Impact*
We believe in the power of partnership – across departments, with residents, and among regional stakeholders. Through respectful engagement and teamwork, we create a stronger, more connected community.

Integrity & Accountability – *Earning Trust Through Action*
We act ethically, transparently and responsibly. By doing what's right and following through on our commitments, we build trust with the community and each other.

Innovation & Adaptability – *Creating a Visionary Future*
We are forward-thinking and flexible in how we approach challenges. By listening, learning and seeking out creative solutions, we adapt to changing needs and create better outcomes.

Service – *Serving with Purpose and Compassion*
We are committed to delivering high-quality, accessible services with empathy and responsiveness.

Sustainability – *Protecting Our Future*
We are dedicated to the responsible stewardship of our environment, infrastructure, and finances. Our actions today are guided by our responsibility to future generations.



OUR MISSION

The City provides services that promote a safe and welcoming environment, support sustainable growth, and strengthen the community for today and tomorrow.

OUR VISION

Blue Springs is a growing community with the heart of a small town, driven by big opportunities and a commitment to a high quality of life for all.

BLUE SPRINGS
MISSOURI

STRATEGIC PRIORITY

Downtown Revitalization

OUR GOAL

Continue to develop Downtown to be a destination for the entire Blue Springs community with a variety of residential housing opportunities and diverse dining, entertainment and retail.

OBJECTIVES

- Improve streetscapes to create a pedestrian-friendly environment.
- Develop Central Park to offer recreational gathering areas Downtown.
- Encourage and support higher density residential units to attract new residents to Downtown.
- Foster a business-friendly environment where a mix of commercial uses is incorporated throughout Downtown.
- Promote redevelopment of underutilized and incompatible properties to implement the City's Downtown Master Plan.
- Utilize grants, the Main Center Redevelopment Corporation Policy, and other funding opportunities to further incentivize different types of development.



BLUE SPRINGS
MISSOURI

PERFORMANCE MEASURES

- Complete a comprehensive streetscape design for Dow by December 2025.
- Begin construction of streetscape improvements that enhance walkability and appearance by December 2026.
- Approve a Central Park plan that supports recreation and community gatherings by December 2025.
- Complete construction of Central Park improvements to serve as a Downtown amenity by December 2028.
- Approve a redevelopment plan for the former lumberyard site to support mixed-use or residential development by December 2025.
- Begin construction on the lumberyard redevelopment project by December 2026.
- Adopt a redevelopment or reuse plan for the church property to support Downtown revitalization by December 2026.
- Actively engage with property owners and development partners to secure approved redevelopment plans for underutilized properties within Downtown.
- Update the Main Center Redevelopment Corporation Policy to include modernized incentives for mixed-use, residential and commercial development by December 2028.







STRATEGIC PRIORITY

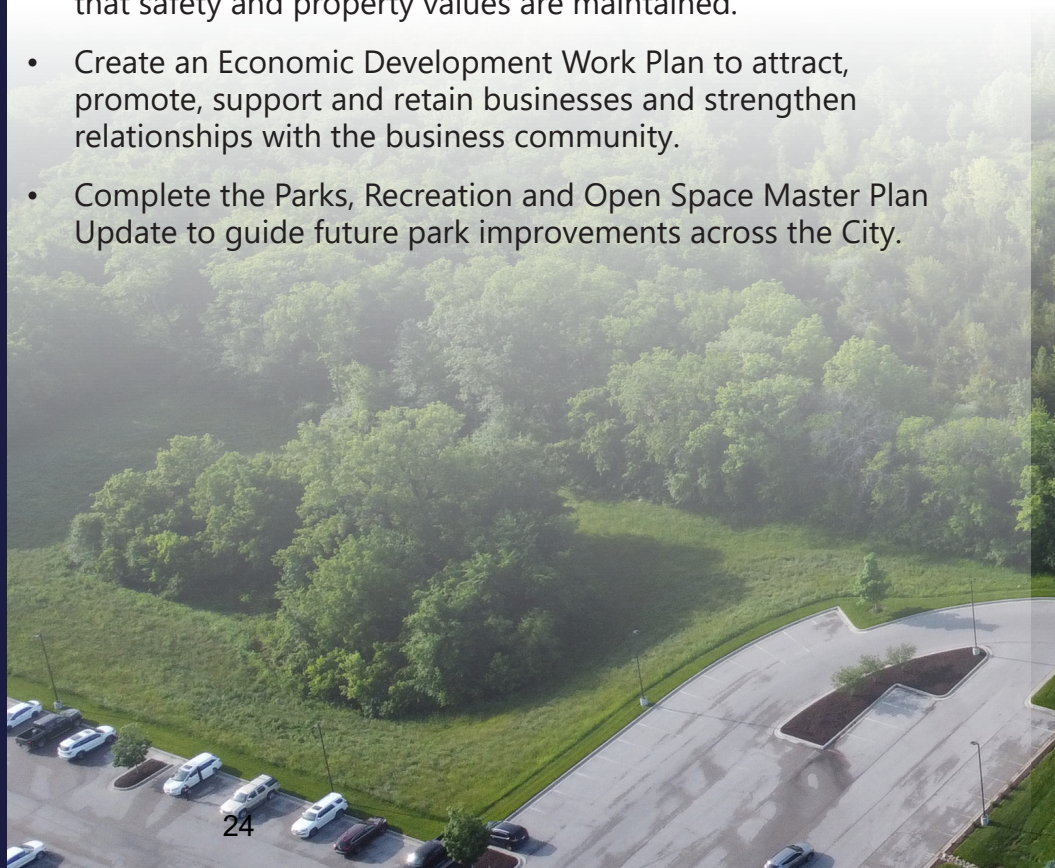
Balanced Growth

OUR GOAL

Expand and grow the City strategically and thoughtfully for residents and businesses to adequately prepare to accommodate growth.

OBJECTIVES

- Complete the Comprehensive Plan Update to guide the City's development, infrastructure investment, housing, public services and land use to help ensure coordinated and efficient growth.
- Strategically annex properties to accommodate future residential and commercial amenities and employment opportunities.
- Complete a housing needs assessment to identify gaps or needed housing options to help ensure all residents (future and current) can move to or remain in the City throughout their lives.
- Enhance and individualize the redevelopment process to make it easier to reuse and redevelop vacant and underutilized properties.
- Proactively identify areas that are appropriate for various types of land uses to help ensure adequate services and infrastructure are in place.
- Develop and update design guidelines and regulations for industrial, commercial and all types of residential development to achieve high-quality and long-lasting attractiveness of corridors and neighborhoods.
- Update Building Codes and Property Maintenance Codes so that safety and property values are maintained.
- Create an Economic Development Work Plan to attract, promote, support and retain businesses and strengthen relationships with the business community.
- Complete the Parks, Recreation and Open Space Master Plan Update to guide future park improvements across the City.



BLUE SPRINGS
MISSOURI

PERFORMANCE MEASURES

- Adopt the Comprehensive Plan update by December 2026.
- Develop and approve the Intent to Annex Plan by City Council by December 2026.
- Develop annexation incentives to attract properties by December 2026.
- Complete the Housing Needs Assessment as part of the Comprehensive Plan by December 2026.
- Amend the Unified Development Code (UDC) to formalize new development regulations to make development more financially feasible for specific redevelopment types and areas by December 2027.
- Adopt design guidelines and regulations by December 2027.
- Establish annual review process for City Development, Design and Construction, Building, Property Maintenance and Licensing Codes by December 2026.
- Adopt an annual Economic Development Work Plan by December 2026.
- Adopt the Parks, Recreation and Open Space Master Plan Update by December 2026.







STRATEGIC PRIORITY

Community Identity

OUR GOAL

Enhance community engagement and identity by developing a comprehensive brand that reflects the unique culture and assets of Blue Springs.

OBJECTIVES

- Develop and implement a comprehensive brand identity that clearly articulates and celebrates the unique culture of Blue Springs and highlights the assets of the community to help ensure consistency across all City operations.
- Regularly update the Resident Guide for visitors and all residents by providing helpful information on community offerings, City services, and neighborhood connections.
- Provide residents meaningful volunteer opportunities that encourage civic pride.
- Update the City's website as an effective means to communicate with and inform the community about accomplishments, roles and responsibilities and progress toward strategic initiatives.



BLUE SPRINGS
MISSOURI

PERFORMANCE MEASURES

- Develop and execute staff training of brand standards by March 2026.
- Develop style guide by December 2025.
- Complete a plan that incorporates sign inventory by December 2025.
- Update resident guide at least once per year.
- Provide two-to-four volunteer opportunities per year.
- Launch a new City website and new domain name by March 2026.
- Distribute monthly newsletter to highlight City news, events, projects and successes.





STRATEGIC PRIORITY

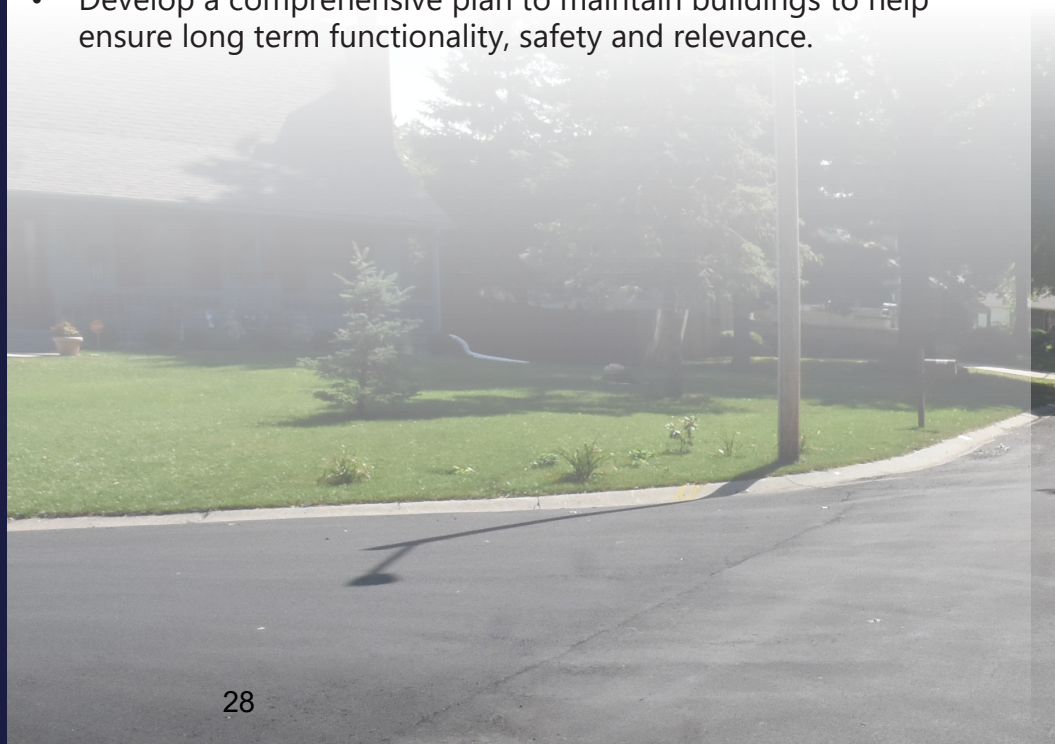
Infrastructure

OUR GOAL

Build and maintain infrastructure to provide safe and reliable services.

OBJECTIVES

- Prepare a 20-year preventive street maintenance plan to establish a proactive approach to pavement repair, pothole prevention, and maintenance.
- Create a Street Capital Improvement Plan to prepare for future growth and funding opportunities.
- Prepare a water system study of the City's water system to address aging infrastructure and future capacity needs.
- Prepare a sewer system study to assess current conditions, evaluate system capacity, identify needs, and support regulatory compliance.
- Design and construct Sni-A-Bar Plan improvements to meet the Environmental Protection Agency (EPA) requirements.
- Partner with Missouri Department of Transportation (MoDoT) on traffic mitigation projects to reduce congestion on 7 Highway.
- Monitor and stay current with evolving technologies to effectively provide services.
- Encourage approaches to sustainability and green energy when updating City facilities and buildings.
- Development of Southwest Park to address service gaps in southern Blue Springs.
- Prepare a stormwater maintenance plan to improve drainage capacity, reduce flood risk and enhance water quality.
- Develop a comprehensive plan to maintain buildings to help ensure long term functionality, safety and relevance.



BLUE SPRINGS
MISSOURI

PERFORMANCE MEASURES



- Complete Preventive Pavement Maintenance Program plan for CIP 2025.
- Complete Street Capital Improvement Plan in FY 2025 – 26.
- Complete water system study in 2026.
- Select a design firm for the sewer system study in 2025.
- Complete design improvements for the sewer system in 2028.
- Complete bond election for sewer system in 2026.
- Hold quarterly meetings with MoDoT.
- Design and construct Sni-A-Bar Plan improvements by December 2030.
- Create a technology equipment replacement plan by December 2026.
- Design and issue bonds for Southwest Park by December 2026.
- Complete Southwest Park by December 2028.
- Prepare stormwater maintenance study by December 2026.
- Complete Mechanical Parking Maintenance Plan by December 2026.
- Complete Interior Finishes Replacement Plan by December 2028.
- Conduct a comprehensive Building Conditions Assessment every five years.



STRATEGIC PRIORITY

Community Safety and Wellbeing

OUR GOAL

Maintain a safe environment where people feel and are secure.

OBJECTIVES

- Use developing technologies, equipment, systems and facilities to address safety and reduce incidents of crime.
- Expand outreach programs to increase community engagement and help residents take proactive steps to protect themselves, their property, and their neighborhood.
- Create a plan for an Animal Control shelter to support the safety of people and animals.
- Increase police staffing levels and retention efforts to meet population growth and call load.
- Identify, coordinate, and create resources to provide easy access and support for vulnerable populations.



BLUE SPRINGS
MISSOURI

PERFORMANCE MEASURES

- Implement Drone as First Responder Technology (DFR) by December 2027.
- Report crime rates.
- Expand Flock Camera Program based on high accident and crime areas.
- Increase crime prevention initiatives.
- "Ghost car" program to increase visibility 2025.
- Increase Girls on Fire and Life Sports sessions by one per year.
- Complete monthly/bimonthly officer/community meetings/forums.
- Attend four recruitment fairs annually.
- Complete Officer Mental Health Visits biannually.
- Hire two officers per 1,000 population by December 2030.
- Develop a long-term plan for Animal Control by June 2027.
- Create an action plan to support vulnerable populations by September 2026.





STRATEGIC PRIORITY

Organizational Health

OUR GOAL

Create an environment that encourages collaboration, teamwork, integrity and accountability to empower staff to deliver exceptional service for the Community.

OBJECTIVES

- Leverage modern technology and system capabilities to improve operations.
- Invest in personnel, training, equipment, technology and professional education to enhance the delivery of public services and support professional growth.
- Create opportunities for cross-department collaboration to reduce silos and enhance communication.
- Strengthen continuity of operations by documenting key processes and implementing knowledge transfer practices.
- Prioritize a safe working environment by supporting a proactive Safety Committee that identifies risks, promotes safe work practices and helps to ensure all employees have the tools and training needed to help prevent injuries.
- Elevate a culture that celebrates wins, recognizes significant achievements, and promotes employee engagement and wellness.



BLUE SPRINGS
MISSOURI

PERFORMANCE MEASURES

- Number of existing processes improved annually.
- Increase use of the learning management system.
- Increase staff training hours.
- Number of dollars spent on professional education for staff.
- Number of conferences attended.
- Hold monthly Process Improvement Team meetings.
- Number of critical processes documented for all departments.
- Create an employee newsletter by October 2025.
- Hold monthly Safety Committee meetings.
- Host Wellness Fair annually.
- Number of staff engagement events.







Implementation

A dedicated implementation team comprising of City leadership, department directors, staff, and external partners will oversee the translation of strategic goals into action steps. This team will track progress, manage timelines, and adapt as needed to help ensure that every initiative remains aligned with community priorities.

We will share an implementation plan that summarizes key performance indicators and milestone achievements. A publicly available report will be published semi-annually and will include updates on progress and stories of the tangible impact across departments. The City will also host annual review sessions with the Mayor and City Council to assess the outcomes, identify emerging issues, and adjust the plan as necessary.

Blue Springs residents can expect to see meaningful progress this year in areas such as infrastructure improvements, downtown revitalization, economic development, public safety initiatives, and enhancements to quality of life. The shared vision we've built together will serve not only as a guide but as a commitment: we will grow intentionally, act collaboratively, and strive to deliver results that make residents proud to call Blue Springs home.



Acknowledgements

The City of Blue Springs extends its sincere appreciation to the many individuals who contributed their time, expertise, and voices to the development of this Strategic Plan.

This plan is the result of months of collaboration, thoughtful input, and shared commitment from across the community. We want to thank the Mayor and City Council for their leadership and vision and for helping to shape the foundational direction of the plan. We are also grateful to City staff across all departments for their insight, dedication, and active participation throughout the planning process. Their knowledge of City operations and deep understanding of the communityprovided valuable context and helped ensure the plan is both realistic and actionable.

Special thanks to the residents, business owners, and community stakeholders who participated in interviews, forums, and conversations throughout the engagement process. Your voices were critical in shaping the content of this plan and grounding it in what matters most to the people of Blue Springs.

Finally, we acknowledge the facilitation and guidance of the BerryDunn consulting team, whose experience and support helped bring structure, clarity, and momentum to the planning process. This plan belongs to the entire Blue Springs community, and it reflects our shared values and our vision for the future.





BLUE SPRINGS

MISSOURI

BUDGET IN BRIEF



City of Blue Springs, Missouri

October 1, 2025 - September 30, 2026

The Fiscal Year 2025-26 budget for the City of Blue Springs is the fiscal plan for this city for the next year. City Departments have set forth the goals and objectives they want to accomplish, including services and capital improvement projects.

Revenues

- The City of Blue Springs receives revenues from several sources, including property taxes, sales taxes, utility franchise fees, licenses fees, fines, charges for services, grants from other governmental agencies, donations, water sales and sewer services.

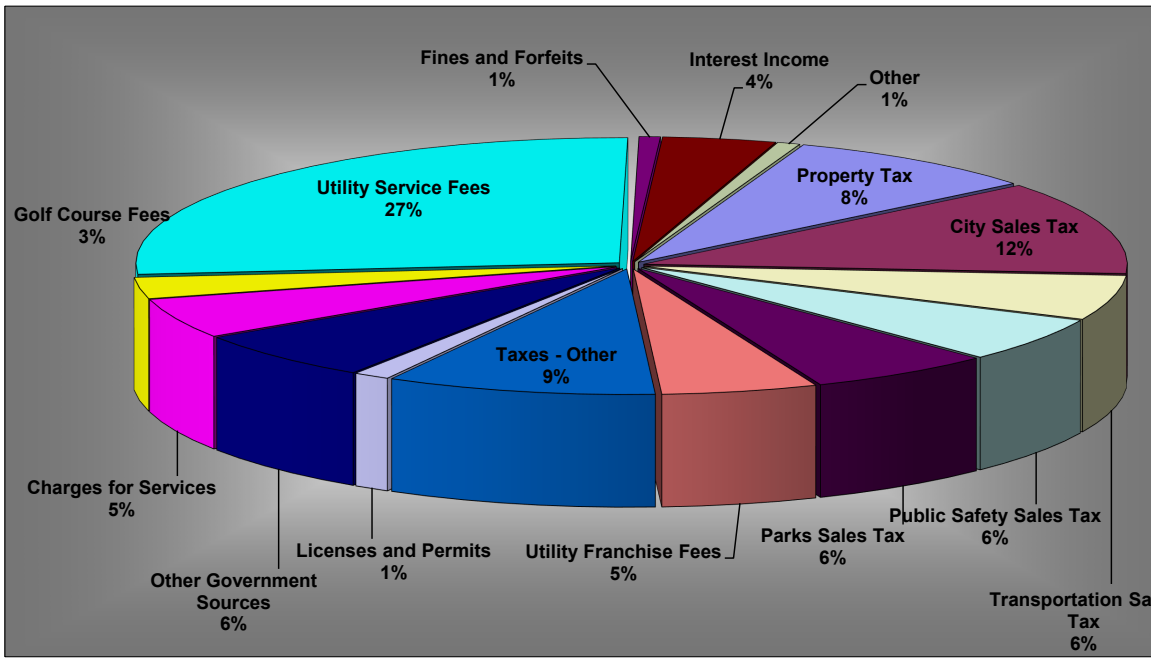
- Some of our largest revenue sources include:
  - $12,272,051 - Water Sales
  - $12,240,359 - Sewer Service
  - $11,261,808 - 1% City Sales Tax
  - $ 8,040,522 - Property Taxes
  - $ 7,195,110 - Tax Increment Finance Tax (TIF)
  - $ 5,798,551 - Parks Sales Tax
  - $ 5,962,616 - Other Government Sources
  - $ 5,379,087 - Transportation Sales Tax
  - $ 5,359,472 - Public Safety Sales Tax
  - $ 4,729,688 - Utility Franchise Fees

- Overall revenues are expected to increase in nearly every category next year. With the largest increases in the Fieldhouse/Aquatics Fund by 23.7% or $644,255, Capital Projects Fund by 14.11% or $734,229 and Golf Course Fund by 10.23% or $238,723. Licenses and Permits are projected to decrease compared to the adopted FY 2024-25 budget due to rising interest rates which negatively impacts building permits but positively impacting interest income.

- The General Fund balance is required to stay at or above an amount equal to 25 percent of General Fund operating expenditures to provide for a 25 percent Emergency Reserve Fund. In addition, reserves of 25% each year, 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program. The 2025-26 budget projects a total reserve amount of $8,284,923 and anticipates fund balance will exceed this amount.

Where the Money Comes From

Revenue by Source



Fiscal Year 2025-26

Property Tax	$	8,040,522
City Sales Tax	$	11,261,808
Transportation Sales Tax	$	5,379,087
Public Safety Sales Tax	$	5,359,472
Parks Sales Tax	$	5,763,011
Utility Franchise Fees	$	4,869,219
Taxes - Other	$	8,421,355
Licenses and Permits	$	1,130,588
Other Government Sources	$	5,962,616
Charges for Services	$	4,803,993
Golf Course Fees	$	2,557,314
Utility Service Fees	$	25,011,145
Fines and Forfeits	$	665,248
Interest Income	$	3,558,371
Other	$	710,086
Use of Cash Reserves	$	19,464,541
Total	**$**	**112,958,377**

Expenditures

Expenditures for the City of Blue Springs in the Fiscal Year 2025-26 will total $112,958,377, an increase of 17.67% over the adopted FY 2025 budget.

- The Expenditures include funding for:
  - personal services costs (salaries and benefits)
  - supplies and materials
  - contracted services
  - debt service payments (principal and interest)
  - capital outlay for equipment, vehicles, and computer enhancements, and
  - capital improvement projects

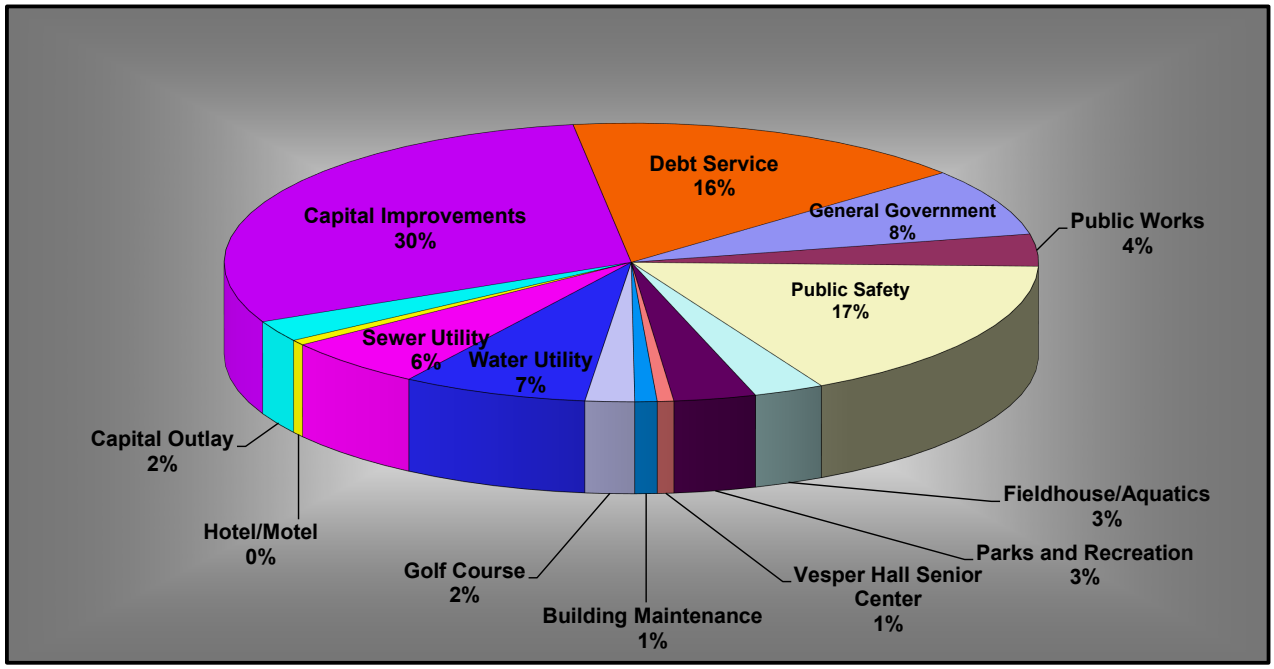
- The City has 340.13 Full-time Positions (including full-time and part-time employees). This is an increase of one position over the number approved in the FY 2025 budget. An Animal Control Officer position was added to bring the total number of Animal Control Officers to five. Throughout the year, several positions may be renamed based upon experience, job responsibilities and evolving organizational needs, without increasing the total number of employees.

- Capital improvements and outlay for FY 2026 are focusing on the following priority areas:
  - $2.9 million for Park improvements
  - $475,000 for Public Safety projects
  - $26.9 million for Street and Stormwater projects
  - $2.19 for Sewer projects
  - $1.2 million for Water projects
  - $2.8 million for capital outlay

- Other major expenditure line items include Wholesale Water Purchases, Purchased Sewer Services, Facility Utilities, Street Light Utilities, Park Maintenance Supplies, Training, Fuel, Street Maintenance Materials.

Where the Money Goes

Expenditures by Function



Fiscal Year 2025-26

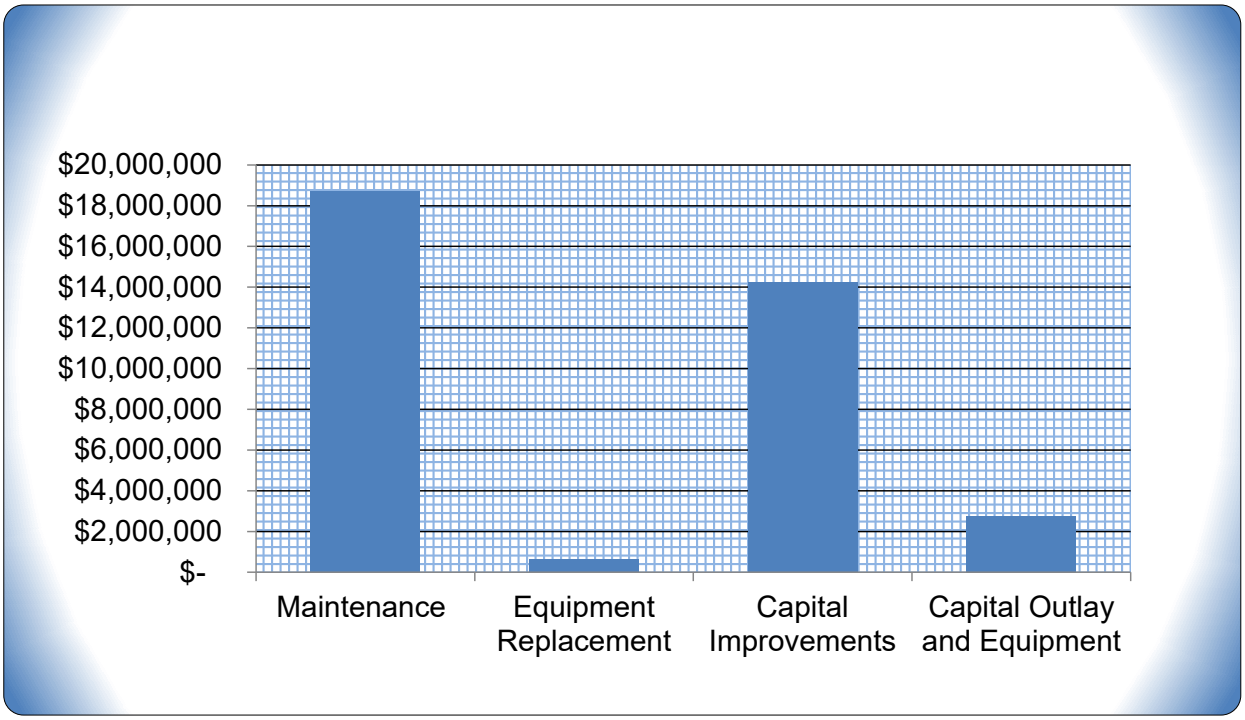
General Government	$	8,872,819
Public Works	$	4,188,030
Public Safety	$	19,008,253
Fieldhouse/Aquatics	$	3,153,675
Parks and Recreation	$	3,682,244
Vesper Hall Senior Center	$	738,884
Building Maintenance	$	994,029
Golf Course	$	2,206,221
Water Utility	$	8,318,490
Sewer Utility	$	6,492,910
Hotel/Motel	$	690,072
Capital Outlay	$	2,767,923
Capital Improvements	$	33,569,714
Debt Service	$	18,275,115
Total	**$**	**112,958,377**

Capital Improvements
Total Expenditures: $36,337,637

Maintenance		**$**	**18,723,797**
PR-15	Blue Springs Park Improvements	$	300,000
PR-17	Rotary Park Improvements	$	1,100,000
PR-18	Hidden Valley Park Improvements	$	150,000
PR-23	Central Park Improvements	$	354,264
PR-80	Trail Renovations	$	50,000
PS-13	Police Department Locker Room Expansion	$	300,000
SAN-07	Citywide Maintenance	$	1,102,500
SNI-01	Sludge Removal	$	1,000,000
ST-06	Pavement Maintenance Program	$	8,028,308
ST-06 Bonds	Pavement Maintenance Program	$	5,000,000
STM-06	Stormwater Maintenance	$	100,000
WA-12	Miscellaneous Watermain Maintenance	$	1,000,000
WA-14	Water Tank Maintenance Contract	$	238,725
Equipment Replacement		**$**	**621,582**
PS-22	Council Chambers/court Room Audio/visual Project	$	175,000
ST-24	Snow Plow / Dump Truck	$	230,669
ST-26	1.5 Ton Dump/Snow Truck	$	75,219
ST-68	Ford F250 Pick-up Truck	$	56,039
SAN-20	Hydraulic Track Loader	$	84,655
Capital Improvements		**$**	**14,224,335**
2025 Bonds	Downtown Master Plan Implementation	$	4,904,600
PR-71	Southwest Park Construction	$	1,200,000
ST-49 Bonds	ADP Duncan Road Right Turn Lane	$	1,515,000
ST-55 Bonds	SW 12th street Improvements	$	4,514,984
ST-64	Crafco Crack Sealer	$	73,096
ST-65	Rubber Tire Skid Loader	$	84,655
ST-66 Bonds	Mock Avenue Improvements	$	1,932,000
Capital Outlay and Equipment		**$**	**2,767,923**
Codes		$	114,257
Information Technology		$	88,500
Parks Maintenance		$	413,700
Recreation		$	18,650
Police Administration		$	186,500
Police Community Services Bureau		$	47,200
Police Investigative Services Bureau		$	108,000
Police Operations Bureau		$	919,800
Golf Course		$	86,500
Sewer Maintenance		$	10,250
Sewer Operations		$	305,940
Street Maintenance		$	152,851
Water Operations		$	280,940
Water Maintenance		$	34,835

Capital Improvements

Type of Improvement

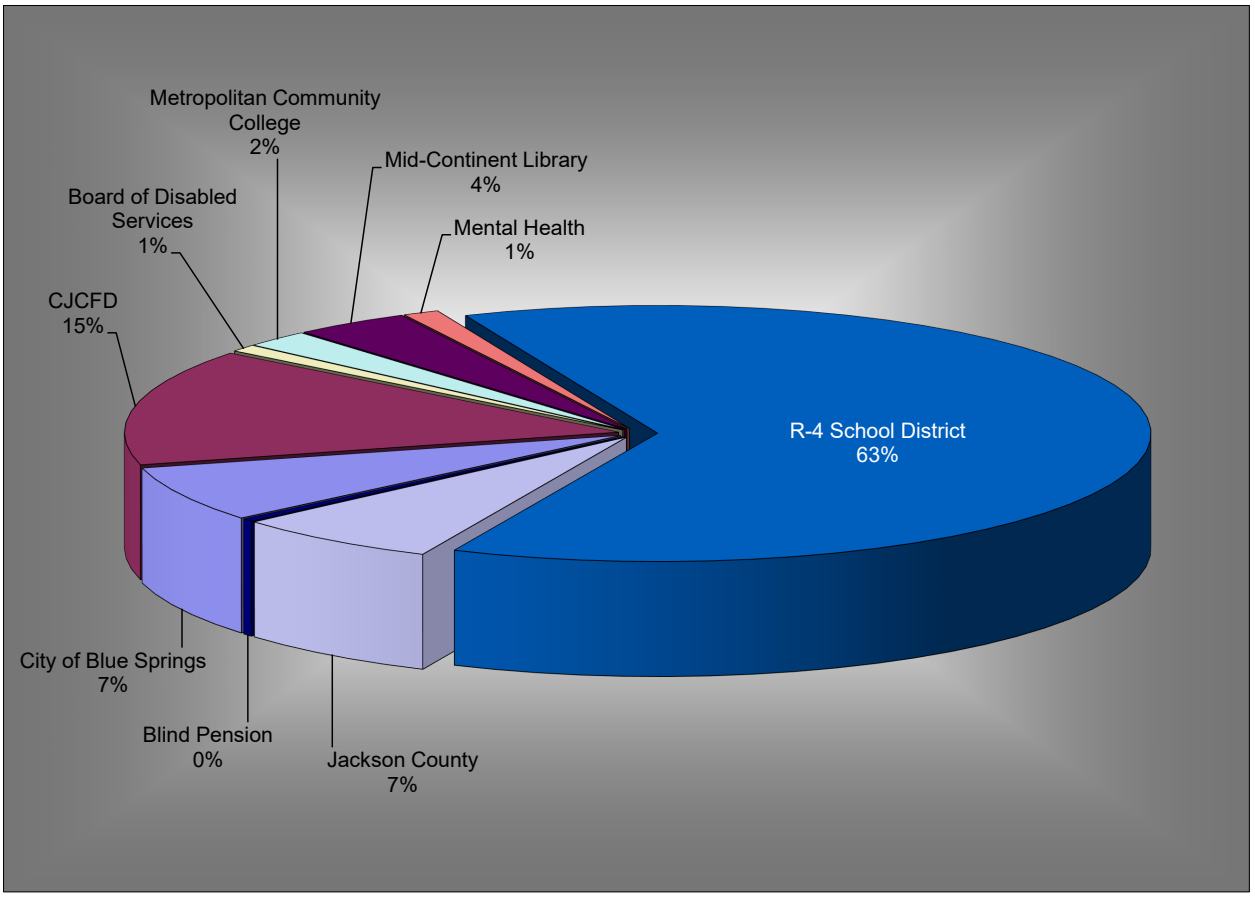


Fiscal Year 2025-26

Maintenance	$	18,723,797
Equipment Replacement	$	621,582
Capital Improvements	$	14,224,335
Capital Outlay and Equipment	$	2,767,923
Total	**$**	**36,337,637**

Where Your Tax Dollars Go

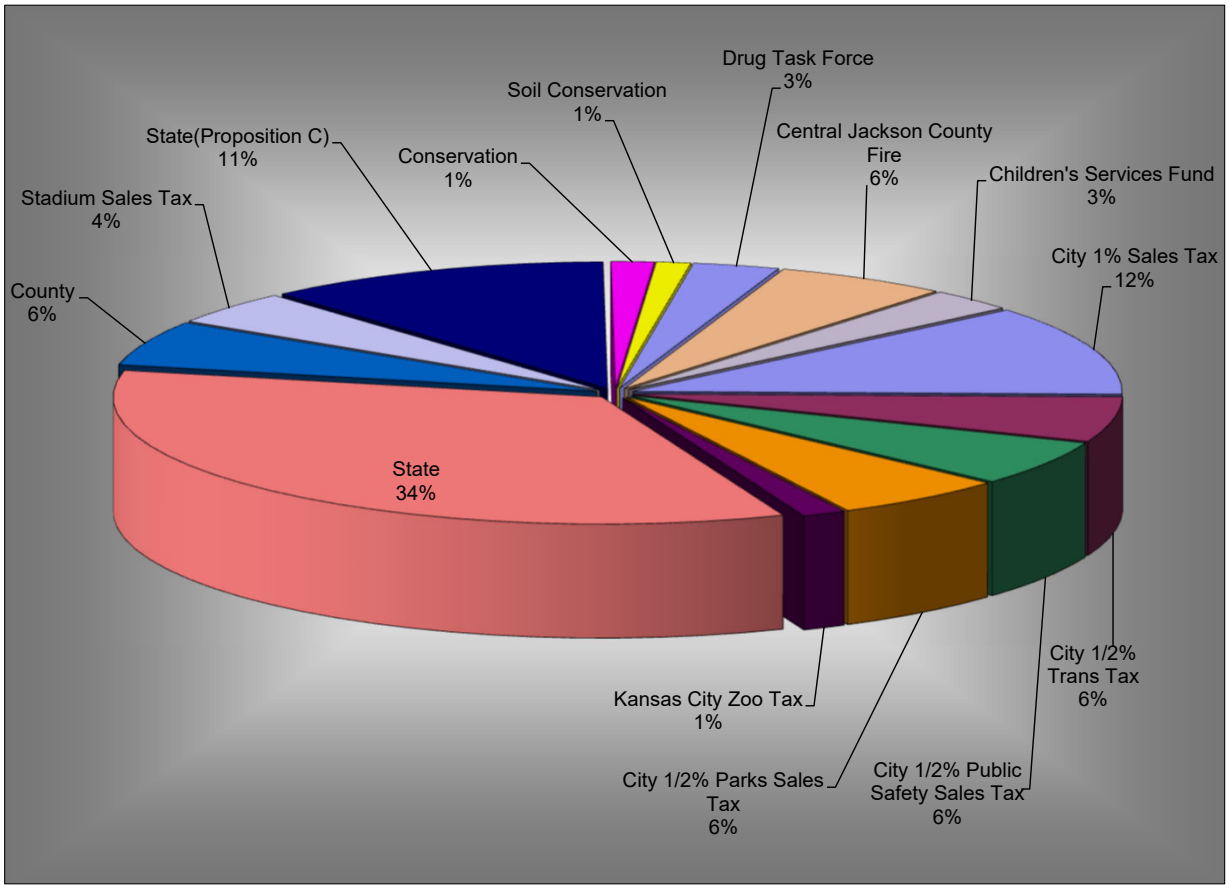
Property Tax Revenue Distribution



The 2025 property tax rate is $8.1900 per $100 assessed valuation. The City's portion of the $8.1900 is $0.5743. Of the $0.5743, $0.4243 goes to the General Fund for general government purposes and $.15 pays debt service on general obligation bonds in the General Obligation Bond Debt Service Fund.

Where Your Tax Dollars Go

Sales Tax Revenue Distribution



The 2025 City sales tax rate is 8.725 % of gross sales. The City's portion of the 8.725 % is 1 percent. This is the largest general government revenue source for the City, and is used to finance general government and capital improvements. In addition, there is a .5 percent Transportation Sales Tax, which is used solely to finance transportation improvements, such as streets, a .5 percent Public Safety Sales Tax, which is used solely to finance Public Safety operations and a .5 percent Park Sales Tax, which is used solely to finance park improvements.

Summary of Available Net Assets

Fund	Total Estimated Available Net Assets 10/01/25	Projected Revenues	Budgeted Expenditures	Operating Transfer In(Out)	Total Estimated Available Net Assets 9/30/26
General Fund	$ 19,273,082	$ 32,283,153	$ 34,431,150	$ 1,978,130	$ 19,103,215
G.O. Bond Debt Service	$ 3,789,244	$ 2,286,317	$ 2,303,244	$ 500,000	$ 4,272,317
Capital Projects	$ 43,785,464	$ 5,938,165	$ 26,718,834	$ -	$ 23,004,795
TIF Capital Projects	$ 9,116,635	$ 7,195,110	$ 7,163,164	$ (31,946)	$ 9,116,635
Fieldhouse/Aquatics	$ 1,444,833	$ 3,362,476	$ 3,153,675	$ 175,846	$ 1,829,478
Park Sales Tax	$ 393,288	$ 5,798,551	$ 5,157,444	$ -	$ 1,034,394
Golf Course	$ 434,836	$ 2,573,382	$ 2,292,721	$ -	$ 715,498
Water Utility	$ 20,447,457	$ 13,268,163	$ 12,872,990	$ (918,654)	$ 19,923,976
Sewer Utility	$ 18,233,155	$ 14,327,140	$ 11,843,064	$ (1,505,135)	$ 19,212,097
Hotel/Motel Tax	$ 1,708,210	$ 792,608	$ 690,072	$ (198,241)	$ 1,612,505
Public Safety Sales Tax	$ 8,902,203	$ 5,668,772	$ 6,332,021	$ -	$ 8,238,955
Totals	**$ 127,528,409**	**$ 93,493,836**	**$ 112,958,377**	**$ -**	**$ 108,063,866**

City of Blue Springs
Budget Summary Fiscal Year 2025-26

Revenues

By Source:		
Property Tax	$	8,040,522
City Sales Tax	$	11,261,808
Transportation Sales Tax	$	5,379,087
Public Safety Sales Tax	$	5,359,472
Park Sales Tax	$	5,763,011
Utility Franchise Fees	$	4,869,219
Taxes - Other	$	8,421,355
Licenses and Permits	$	1,130,588
Other Government Sources	$	5,962,616
Charges for Services	$	4,803,993
Utility Service Fees	$	25,011,145
Golf Course Fees	$	2,557,314
Fines and Forfeits	$	665,248
Interest Income	$	3,558,371
Other	$	710,086
Use of Cash Reserves	$	19,464,541
Total Projected Revenues	**$**	**112,958,377**

Tax Rates (As of November 1, 2025)		
Property Tax per $100 assessed valuation:		
City of Blue Springs	$	0.5743
Central Jackson County Fire	$	1.2033
Board of Disabled Services	$	0.0728
Metropolitan Community College	$	0.1767
Mid-Continent Library	$	0.3119
Mental Health	$	0.0969
R-4 School District	$	5.1685
Jackson County	$	0.5556
Blind Pension	$	0.0300
Total	**$**	**8.1900**

Sales Taxes per $1.00 in sales:		
City 1% Sales Tax	$	0.01000
City 1/2% Transportation Sales Tax	$	0.00500
City 1/2% Public Safety Sales Tax	$	0.00500
City 1/2% Parks Sale Tax	$	0.00500
Kansas City Zoo Tax	$	0.00125
State	$	0.03000
County	$	0.00500
Central Jackson County Fire	$	0.00500
Stadium Sales Tax	$	0.00375
State (Proposition C)	$	0.01000
Conservation	$	0.00125
Soil Conservation	$	0.00100
Drug Task Force	$	0.00250
Children's Services Fund	$	0.00250
Total	**$**	**0.08725**

Expenditures

Expenditures by Function		
General Government	$	8,872,819
Public Works	$	4,188,030
Public Safety	$	19,008,253
Fieldhouse/Aquatics	$	3,153,675
Parks and Recreation	$	3,682,244
Vesper Hall Senior Center	$	738,884
Building Maintenance	$	994,029
Golf Course	$	2,206,221
Water Utility	$	8,318,490
Sewer Utility	$	6,492,910
Hotel / Motel	$	690,072
Total	**$**	**58,345,626**

Operating Expenditures by Category		
Personal Services	$	30,704,657
Supplies and Materials	$	3,735,312
Contracted Services	$	23,905,657
Total	**$**	**58,345,626**

Capital Improvement Expenditures		
Community Development	$	4,904,600
Parks	$	3,154,264
Public Safety	$	475,000
Streets	$	21,609,970
Sanitary Sewer	$	1,187,155
Sni-A-Bar	$	1,000,000
Water System	$	1,238,725
Capital Outlay	$	2,767,923
Total	**$**	**36,337,637**

Debt Service Expenditures		
General Obligation Debt	$	2,303,244
Park Sales Tax Debt	$	2,207,444
Public Safety Sales Tax Debt	$	1,375,596
TIF Capital Projects	$	6,542,023
Grain Valley / Tri-County	$	3,000,000
Sewer	$	2,846,808
Total	**$**	**18,275,115**

Total Budgeted Expenditures	**$**	**112,958,377**


THE CITY OF BLUE SPRINGS
MISSOURI

BUDGET MANUAL GUIDE

This budget document was prepared with two major objectives in mind: first, to present a document that is easy to read and understand by citizens, and secondly, to prepare a fiscal plan that can be utilized by the City Council and City Management to attain their goals and objectives in providing quality services at a reasonable cost to the citizens of Blue Springs.

The City of Blue Springs is in compliance with the Government Finance Officers Association (GFOA) guidelines for budget presentation. The guidelines set forth by GFOA ultimately allowed the City to meet both of the objectives previously mentioned. This budget will continue to meet the requirements as:

A Policy Document
A Operations Guide
A Financial Plan
A Communications Device

The Budget document is prepared to provide information about the City, both financial and operational, from a variety of perspectives and degree of detail. The City's goal is to set plans and then to control the plan that has been initiated. The budget is one of the primary tools for setting and monitoring fiscal and program policies. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure.

In separate sections, the following information is provided:

Introduction – Includes the City Administrator's Budget Message, Organizational Chart, Distinguished Budget Award, and Ordinance Adopting the Budget.

Budget in Brief – Includes an overview of the Budget. This section highlights things such as Revenues, Expenditures, Capital Improvements, Tax Rates, and Debt Service Expenditures.

General Information – Includes the Budget Manual Guide, Budget Calendar, City funds and their descriptions, Facts & Figures, Financial Policies, Budgetary Basis and Controls, Accounting Principles, History and Demographic Statistics.

Budget Summaries – Includes Summary of Operating Statement that is divided up by Funds, which includes Revenues, Expenditures, Other Financing Sources and Available Net – End of the Year. A summary of Operating Expenditures is also provided.

Budget by Department – The departmental budgets, which are subdivided into divisions to account for the costs associated with specific activities or to account for the use of funds received from specific revenue sources. Each department is divided into seven major categories for comparative purposes.

Mission & Service Description – Describes the mission and duties of the department. A departmental goal is a broad statement of that department's mission. It is a statement that explains the reason for the existence of the department and establishes its direction.

Objectives – An objective is a specific, measurable achievement that an activity seeks to accomplish within a given time frame. Each objective is developed with a performance measure linked directly to it. The number of objectives will depend upon the size of the department and the number of different types of functions or services it performs.

Performance Measures – Performance measures are the results of an activity that can be measured and are linked directly to the Objectives.

Expenditures by Appropriation Unit - Each department has listed 2022-23, 2023-24 actual expenditures, 2024-25 adopted budget and the 2025-26 estimated budget and are divided into 5 major categories for comparative purposes

- Personal Services – Includes wages, fringe benefits, and employee related expenses.
- Supplies and Materials – Includes office supplies, operating supplies, fuels and lubricants, etc.
- Contractual Supplies – Includes professional, training and education, contracted repairs, utilities, etc.
- Capital Outlay – Includes vehicles, and equipment. Equipment costs up to $49,999 with a useful life greater than one year are considered capital outlay and are included in the operating budget.
- No. of Full-Time Equivalent Positions –Lists the number of employees employed in that division.

Expenditure by Fund – Indicates the fund that provides funding for the division.

Department Goals – A goal is a statement of what the department is intending to accomplish, to help focus attention on what services a department provides; helps broaden discussion about departments beyond by what they spend during that current fiscal year. City goals set the overall direction for the City, and as such, focus on priorities of program support and development. Goals ensure greater communication both internally and externally. Equally important, the goals have helped increase the City's accountability by providing the public with enhanced information about City services.

Capital Improvements – Capital Improvement Program is a five-year planning period for the City for long-term maintenance, equipment replacement, and capital investments with expenditures greater than $50,000.

Revenue Information – All revenue sources in the City budget have been incorporated into this section of the budget. This section includes the Revenue Policy, projections, description of all revenue sources, summary pages of major revenues that represent at least seventy-five (75) percent of the total revenue for all funds, and detailed revenue spreadsheets for each fund.

Appendices – The following are highlighted in this section. Internal service Fund which is the City's Fleet Maintenance Department; they provide maintenance, repairs, fuel, and disposition of City vehicles and equipment as well interdepartmental support services: Personnel Information section you will find total of employees listed by department along with a chart with pay and salary structure: Debt Service gives you the City's Debt Service Schedule with tables listing the annual payments necessary to meet the debt service requirements: The City's assessed valuation and tax rates can be found here: Long-Term Financial Planning uses forecasts to provide insite into future financial capacity for the next 5 years: General Fund Revenue and Expenditure History will provide you with the last ten years of Revenue and Expenditure information: Budget Glossary section includes common acronym terms and definition of terms used throughout the budget document.

This budget document contains narratives that are simple and understandable, including graphs and charts for emphasis. The final adopted annual budget available and continues to be available for public inspection at various locations including the Public Libraries, City Clerk's office, and City of Blue Springs website (www.bluespringsgov.com).

FY 2025-26 Budget Development Calendar

October 2024

Su	M	T	W	T	F	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

November 2024

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December 2024

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January 2025

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February 2025

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March 2025

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30	31					

February 2025

2/23 Budget manual completed and ready for final review

March 2025

3/18 Complete Budget worksheets

3/18 Budget kickoff meeting - Director's Meeting

3/21 Distribute budget manual, instructions, expenditures, and projections to department

3/24–3/31 Administration available to provide assistance and answer budget questions

April 2025

4/1-4/17 Administration available to aid and answer budget questions

4/18 Distribute Budget Manual department pages with performance measures and goals information to departments

4/18 Department revenue and expenditure budget submitted to Administration

4/21-4/30 Administration review budget information. Reconcile all budget numbers, changes, verify spreadsheet data, and prepare summary and detail reports

4/30 Complete personnel budget

May 2025

5/2 Department performance measures and goals submitted to Administration

June 2025

6/9-6/17 Department budget meetings and mid-year review with Administration

6/1-6/30 Begin development of budget message and document

July 2025

7/14-7/18 Administration meets with departments to discuss budget message and submittal (Tentative)

7/25 Budget document completed

August 2025

8/1 **Budget submitted to City Council (legal requirement per charter)**

8/13 City Council-Budget Work Session (tentative)

September 2025

9/2 First reading (Labor Day holiday on Monday)

9/16 2nd reading & Adoption of Budget Ordinance

October 2025

10/1 Fiscal Year 2025-26 Begins

April 2025

Su	M	T	W	T	F	Sa
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27	28	29	30			

May 2025

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June 2025

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July 2025

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August 2025

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September 2025

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21	22	23	24	25	26	27
28	29	30				

City of Blue Springs, Missouri
Fiscal Year 2023-24

THIS DOCUMENT INCLUDES THE FOLLOWNG FUNDS:

GENERAL FUND – principal fund for the City and accounts for all financial transactions not accounted for in other funds.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND – accounts for the accumulation and disbursement of the City's 6.5% hotel/motel occupancy tax.

PUBLIC SAFETY SALES TAX FUND – accounts for the accumulation and disbursement of the City's ½ cent Public Sales Tax that can only be used for public safety purposes.

GENERAL OBLIGATION DEBT SERVICE FUND – accounts for the accumulation of resources for, and the payment of principal, interest and other related costs of the City's general obligation (G.O.) bonds.

CERTIFICATES OF PARTICIPATION – accounts for the accumulations of resources for, and the payment of principal, interest, and other related costs of the City's Certificates of Participation.

CAPITAL PROJECTS FUND – accounts for resources used for the acquisition and/or construction of capital facilities, except those accounted for in enterprise funds.

T.I.F. CAPITAL PROJECTS FUNDS – established for the Tax Increment Financing (T.I.F.) for Adams Farm TIF, Copperleaf Village TIF, Fall Creek TIF, Highway 7 & 40 Project A TIF, Highway 7 & 40 Project B TIF, Highway 7 & 40 Project C TIF, White Oak TIF, White Oak A TIF, Wood Chapel TIF.

FIELDHOUSE/AQUATICS FUND – accounts for indoor recreational space related to all recreation activity services and the Aquatics Center Blue Surf Bay Waterpark. All activities to provide these services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, and financing.

PARKS SALES TAX FUND - accounts for the accumulation and disbursement of the City's ½ cent Parks Sales Tax that is dedicated to deferred maintenance of the City's park system.

GOLF COURSE FUND – accounts for all golf activity services related to the City golf course plus professional shop sales. All activities to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service.

WATER UTILITY FUND – accounts for the provision of water services to residents of the City. All activities necessary to provide such service are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing collection.

SEWER UTILITY FUND - accounts for the provision of sewer services to residents of the City. All activities necessary to provide such service are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing collection.

FLEET MAINTENANCE FUND – internal service fund accounting for maintenance of City-owned vehicles and equipment.

Key Budget Figures – Fiscal Year 2025–26

This document presents the key budget figures for the fiscal year 2025–26, outlining the operating and overall budget, revenue breakdown, personnel details, and highlights of departmental and capital expenditures.

Operating & Overall Budget

The total recommended operating budget for the city is **$58,345,626**, while the total overall budget amounts to **$112,958,377**. The General Fund operating budget is set at **$34,431,150**.

Budget Category	Amount
Total Recommended Operating Budget	$58,345,626
Total Overall Budget	$112,958,377
General Fund Operating Budget	$34,431,150

Revenue Breakdown

The document details the revenue sources contributing to the budget. The City generates **$11,261,808** from a 1% sales tax, which constitutes **35%** of the General Fund revenues. Additionally, property tax revenue is reported at **$5,951,845**, making up **18%** of the General Fund revenues.

Revenue Sources	Amount
City 1% Sales Tax Revenue	$11,261,808
Property Tax Revenue	$5,951,845

Personnel

The total workforce for the city stands at **340.13**, which includes both full-time and part-time employees.

Department & Capital Highlights

The budget highlights include the largest department budget allocated to Public Safety, totaling **$20,518,195**. The total for capital improvements is **$33,569,714**, with the largest capital project being the **ST-06 Pavement Maintenance Program**, which is budgeted at **$13,028,308**. Furthermore, the total capital outlay across all funds is **$2,767,923**.

Department & Capital Highlights	Amount
Largest Department Budget: Public Safety	$20,518,195
Total Capital Improvements	$33,569,714
Largest Capital Project: ST-06 Pavement Maintenance Program	$13,028,308
Capital Outlay (All Funds)	$2,767,923

This summary encapsulates the essential elements of the fiscal year 2025–26 budget, illustrating the financial planning and allocation of resources for the city.

FINANCIAL POLICIES

PURPOSE

The City of Blue Springs has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely and to plan the adequate funding of services and facilities desired and needed by the public.

Our fiscal policy has specific objectives designed to ensure our continued fiscal well-being. These objectives are:

- To protect the governing body's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
- To enhance the City Council's policy-making ability by providing accurate information on program and operating costs.
- To assist the sound management of the City government by providing accurate and timely information on current and anticipated financial conditions.
- To provide sound principles to guide the important decisions of the City Council and of management which have significant fiscal impact.
- To set forth-operational principles which minimize the cost and financial risk of government consistent with the services desired by the public.
- To employ revenue policies which prevent undue or unbalanced reliance on any one source; which distribute the cost of municipal services fairly and which provide adequate funds to operate desired programs.
- To provide and maintain essential public facilities, utilities, and infrastructure.
- To protect and enhance the City's credit rating.
- To ensure the legal use of all City funds through efficient systems of financial security and internal control.

REVENUE POLICY

A diversified and stable revenue system will be maintained to shelter the government from short run fluctuations in any one-revenue source.

- Revenues for the next six (6) years will be projected and updated annually.
- Each existing and potential revenue source will be re-examined annually to ensure that they are kept current.
- One-time revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream services.
- All revenue forecasts shall be conservative.
- Regular reports comparing actual to budgeted revenues will be prepared by Administration and presented to the Mayor and the City Council and the City Administrator to keep them abreast of the City's revenues.
- The City will maintain a high collection rate (ninety-five percent plus), consistent with the marginal cost of collection.
- All City funds shall be (a) safely invested, (b) with a sufficient level to liquidity to meet cash flow needs, and (c) invested at the maximum yield possible being safely invested with a sufficient level to liquidity to meet cash flow needs. One hundred percent (100 percent) of all idle cash will be continuously invested.
- The City will maximize the utilization of user charges in lieu of ad valorem taxes for services that can be individually identified and where the costs are directly related to the level of service. User fees shall be adjusted each year to reflect cost increases or decreases.

OPERATING BUDGET POLICY

Current operating expenses shall not exceed current operating revenues.

Regular reports comparing actual to budgeted expenditures will be prepared and presented to the Mayor and the City Council and the City Administrator to keep them abreast of the City's expenditures.

Departmental objectives will be integrated into the City's annual budget and monthly departmental reports.

Before the City undertakes any agreements that create fixed cost, the cost implications, both operating and capital, of such agreements will be fully determined for the current and future years.

All non-salary benefits, such as Social Security, pension and insurance, will be estimated and their impact on future budgets annually assessed. Employees will be provided an annual summary that informs them of their total compensation including benefits.

Cost analysis of salary increases will include the effect of such increases on the City share of related fringe benefits.

City will annually submit documentation to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association (GFOA).

CAPITAL IMPROVEMENTS POLICY

City staff will prepare for the Council's adoption annually, a five (5) year Capital Improvements Program (CIP) that will detail each capital project, the estimated cost, the description and funding source. Future operating costs associated with new capital improvements will be projected and included in the operating budget forecast.

The City will determine and use the most effective and efficient method for financing all new capital projects as referenced in the Charter for the City of Blue Springs Section 7.4.

ACCOUNTING POLICY

The City will maintain high standards of accounting. Generally accepted accounting principles (GAAP) will be used in accordance with the standard developed by National Council on Government Accounting and endorsed by the Government Finance Officers Association (GFOA).

An independent annual audit will be performed by a public accounting firm, which will issue an official opinion on the annual financial statements and a management letter detailing areas that need improvement.

Full disclosure will be provided in the financial statements and bond representations. Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment of the Annual Budget at mid-year and any other appropriate time.

The accounting system will provide monthly information about cash position and investment performance.

The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

DEBT POLICY

Long-term borrowing will be confined to construction of capital improvements and acquisition of capital equipment too large to be financed from current revenues.

Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.

Debt will be extinguished within a period not to exceed the expected useful life of the capital project or equipment.

The city should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.

The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.

The City's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

RESERVE POLICY

As of **September 30, 2021**, the City implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This statement changed the fund balance classifications for the governmental funds. In the fund financial statements, governmental funds now report the following fund balance classifications:

Non-Spendable – This consists of amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.

Restricted – This consists of amounts where constraints are placed on the use of those resources which are either externally imposed by creditors, grantors,

contributors, laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

Committed – This consists of amounts which can only be used for specific purposes pursuant to constraints imposed by formal action of the City Council.

Assigned – This consists of amounts which are constrained by City management's intent to be used for a specific purpose but are neither formally restricted by external sources nor committed by City Council action. The City Administrator has the authority to assign amounts for a specific purpose in this category. Likewise, the City Administrator has the authority to take necessary actions to un-assign amounts in this category.

Unassigned – This consists of the residual fund balance that does not meet the requirements for the non-spendable, restricted, committed, or assigned classifications. A positive unassigned fund balance is only possible in the general fund.

The City has a fund balance policy that provides guidance for programs with multiple revenue sources. The policy is to use restricted resources first when expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly unassigned fund balance.

The City has stabilization arrangements that set aside 25% of the prior year's budgeted General Fund expenditures. The 25% is divided into two reserve categories, the emergency reserve at 17% and the budget stabilization reserve at 8%. The emergency reserve shall only be used if the City directly experiences a natural disaster that jeopardizes public safety, the Federal Government or State of Missouri formally declare a disaster or emergency or if no reasonable budget adjustments are available to continue providing essential services to the public. The budget stabilization reserve shall only be used if there is a sudden or unexpected decline in ongoing revenues greater than 8% of General Fund operating revenues, short term stabilization is needed to minimize significant changes in insurance rates or premiums, funds are needed as part of a matching grant for a major project for which budgeted funds are not available or for sudden or unexpected capital outlay replacement needs such as a facility failure. If the reserves are spent below the minimum required level, the City will develop and implement a plan to replenish the reserves. This plan will restore the reserves within 2 years for the emergency reserve and 5 years for the budget stabilization reserve. During an economic downturn, the timeline for restoring the reserves will not begin until revenues have stabilized.

ENTERPRISE FUND POLICY

Utility user charges will be based on cost of services and established to generate sufficient revenues to recover annual system operation, maintenance and equipment costs. Rates will be structured so that they are in accordance with all Federal and State regulations.

City staff will conduct a comprehensive rate study every three years for both the Water and Sewer Utilities. In each of the intervening years, the staff will review and update the current study.

The administrative service fee is a payment from the Water and Sewer Fund to the General Fund for the rental of building, cost of equipment, utilities and service usage provided by General Fund departments. Consequently, the amount of each year's service fee will be based on the estimated General Fund expenditures that represent direct services provided to Sewer and Water, less those that are directly billed.

Capital revenues, for system improvement and system expansion, will be fifteen (15) percent of the total fund budget and calculated as part of the user rates.

Capital set-aside from the user rates will be maintained for the sole purpose of covering the replacement cost of each utility's facilities and capital plant. The total reserve amount for each fund will be one (1) year's depreciation expense and will be used to minimize borrowing in the future.

The Sewer and Water Operation and Maintenance (O&M) Funds will maintain a cash reserve equal to six (6) weeks of operation and maintenance expenses. These funds will be used to avoid cash-flow interruptions, generate interest income, reduce need for short-term borrowing and assist in meeting any emergency expenses.

BUDGETARY PROCESS

The City and City Council follow this process to formulate the budget. In addition to meeting all legal requirements, this process is designed to draw on the ideas of the City employees, elected officials and citizens.

Late March - Departments begin formulating their departmental budgets.

Mid-April - Administration and City Administrator finalize revenue projections for the coming budget year. Departments submit program objectives and budget requests to the City Administrator.

Early June - The City Administrator meets with department directors to discuss goals, objectives, budget requests, capital improvement projects and program measurements.

Early July - The City Administrator formulates a balanced budget.

August 1 - The City Administrator distributes a recommended budget to the Mayor and City Council as referenced in the Charter for the City of Blue Springs Section 7.3.

Late August - The City advertises that a public hearing will be held on the budget. The advertisement invites citizen's comments relative to said proposed FY 2025-26 budget. Anyone desiring further information is invited to contact the City Clerk at 903 West Main Street, Blue Springs, Missouri, Monday-Friday, 8:00 a.m.-5:00 p.m., Phone # (816) 228-0110.

Early September - The Mayor and City Council hold a public hearing on the budget to obtain citizen comments.

Late September - The Mayor and City Council adopt the budget.

October 1 - The budget becomes effective. The City Administrator is authorized to approve overspending of budgeted line items; however, any major overspending of budgeted department expenditures or fund budgets requires approval by the City Council.

BUDGETARY BASIS AND CONTROLS

The City's policy is to prepare the annual budget for governmental fund types on the modified accrual basis, and proprietary fund types on the accrual basis.

Budgetary control is maintained at the department or fund level by encumbering funds for the estimated purchase amounts when purchase orders are released to vendors. Purchase orders, which result in an overrun of line item balances, are not released until approved by the Director of Finance. However, any major overspending of department or fund budgets requires approval of the City Council. Open encumbrances are reported as reservations of fund balance at year-end since the City intends to honor the purchase orders in the subsequent year.

Each year, the City develops its municipal budget based on zero-based budgeting technologies. Great emphasis and effort are made in the budget process to define program services, itemize in detail expenditure activities, establish performance standards and report productivity, where possible, on unit costs.

Equally important in the development of the annual budget is the preparation of the financing plan. The revenue side of the budget identifies revenues to be used in funding municipal services and forecasts the estimated income each will produce. The City's revenue plan will vary from year to year, as national and local economic conditions and other influences change.

BUDGETARY REPORTING

Administration will provide monthly reports of budget position to each Department Director, the City Administrator, Mayor and City Council.

AMENDED BUDGET PROCESS

It is the responsibility of the Department Directors to monitor the expenditures monthly. The Budget Analyst distributes monthly reports that are used to review and analyze expenditures to maintain control of spending and address goals and objectives with performance.

During the budget year, with approval of the City Administrator, a budget amendment will be prepared and submitted to the Mayor and City Council. In the event of an emergency, the City Administrator may authorize expenditure by a department, which is in an "overrun" situation.

SUMMARY OF SIGNIFICANT ACCOUNTING PRINCIPLES

The accounting and reporting policies of the City conform to generally accepted accounting principles applicable to local government. The following represents the more significant accounting and reporting policies and practices of the City:

In determining the agencies or entities, which comprise the City for financial reporting purposes, the criteria of oversight responsibility over such agencies or entities, special financing relationships and scope of public service provided by the agencies or entities are used. Oversight responsibility is determined by the extent of financial interdependence, control over the selection of the governing authority and management, ability to significantly influence operations and accountability for fiscal matters. Based on these criteria, there are no other agencies or entities which should be included in the financial statement of the City.

Basis of Presentation

The accounts of the City are organized on the basis of funds and groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise its assets, liabilities, equities, revenues and expenditures or expenses. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the City.

Governmental Fund Types

Governmental Fund Types include the general fund, special revenues funds, capital projects funds, debt service funds, and permanent funds. The Governmental Accounting Standards Board (GASB) has clarified the definitions of these funds as follows:

The General Fund: The general fund is used to account for all financial resources not accounted for and reported in another fund.

Special Revenue Fund: Special revenues funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects. The specific restricted or committed revenue sources should be expected to continue to comprise a substantial portion of the fund. The City's Special Revenue Funds are the Hotel Motel Tax, Public Safety Sales Tax and Park Sales Tax. Other resources reported in a special revenue fund, such as transfers or investment earnings, may be reported if they are also restricted, committed or assigned for the specific purpose of the fund.

Debt Service Fund: Debt service funds are used to account for all financial resources restricted, committed or assigned to expenditure for principal or interest.

Capital Project Fund: Capital projects funds are used to account for all financial resources restricted, committed or assigned to expenditure for capital outlays.

Permanent Fund: Permanent funds are used to account for resources restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs – that is, for the benefit of the government or its citizens.

Proprietary Fund Types

Proprietary Funds are those used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's proprietary fund types:

Enterprise Funds account for operations that provide a service to citizens, financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City's Enterprise Funds are the Fieldhouse Fund, Golf Course Fund, Water Utility Fund and the Sewer Utility Fund.

Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's Internal Service Fund is the Fleet Maintenance Fund.

Fiduciary Fund Types

Agency Funds account for resources received and held by the City as agent and are to be expended as directed by the party for which the City is acting as agent. The City maintains seven agency funds, the Jackson County Tax Agency Fund, Employee Flex Benefit Agency Fund for City employees, Eastern Jackson County Betterment Council Agency Fund, Adams Farm Transportation Development District Fund, Coronado Drive (Walmart) Transportation Development District Fund, the Adams Dairy Landing CID Fund, the Oaks at Woods Chapel CID Fund and the White Oak CID.

Basis for Accounting

The modified accrual basis of accounting is utilized by all governmental and agency fund types. Under the modified accrual basis of accounting, revenues are recorded as collected unless susceptible to accrual, i.e., amounts measurable and available to finance the City's operations or of a material amount and not received at the normal time of receipt. Significant revenues which are considered susceptible to accrual include delinquent property taxes (on the basis of amounts expected to be collected within 60 days of year-end), sales, utility and franchise taxes, interest and certain State and Federal grants and entitlements. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be paid to the City; therefore revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible-to-accrual criteria are not met.

Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The accrual basis of accounting is utilized by the proprietary fund types. Under this basis of accounting, revenues are recognized when earned (including unbilled services) and expenses are recorded when liabilities are incurred.

Blue Springs' history, like that of so many Midwestern communities, is tied to the migration of settlers on their westward journey. Pioneers found the area to be an ideal stopover due to the abundance of cool, clean water. The major source of water came from a spring at the mouth of the east fork of the Little Blue River; hence the name 'blue springs.' The presence of water and a need for pioneer supplies led to the construction of a grist mill and permanent settlement at the site of the City's Burrus Old Mill Park.

The community of Blue Springs was organized as part of Jackson County in 1827 and became the fourth settlement in the county, pre-dating Kansas City.

An early settler, Franklin Smith, arrived in Blue Springs from Virginia in 1838 and became a leading figure in the community's development. He established the first post office in 1845, naming it after the well-known springs.

The settlement continued to grow near the springs until 1878, when the Chicago and Alton Railroad announced plans to build a station about one mile east of the original settlement. To take advantage of the commerce the railroad would bring, the town moved its center to the site of the new station and continued its development as a rural trading center.

Growth continued at a steady pace, and was hastened by the beginning of World War II, when the Lake City Arsenal munitions plant opened north of the city, employing many residents. Another stimulus to growth occurred in 1965, with the opening of Interstate 70, which greatly improved access to Kansas City, Missouri.

In 1970, Blue Springs had a population of 6,779. By 1980, the city had more than quadrupled, boasting a population of 25,936. In 2004, the population for the City exceeded 50,000 at 51,910. Today, Blue Springs is one of the fastest-growing cities in Missouri, boasting a population of 61,246 residents.

In the midst of the City's phenomenal growth and new development, community leaders continue to implement programs designed to maintain historical properties in order to preserve Blue Springs' historically significant elements and century-old roots.

Local Development Organizations

Blue Springs Chamber of Commerce
1000 West Main Street
Blue Springs, Missouri 64015-3799
Phone: 816.229.8558
Fax: 816.229.1244
E-mail: www.bluespringschamber.com

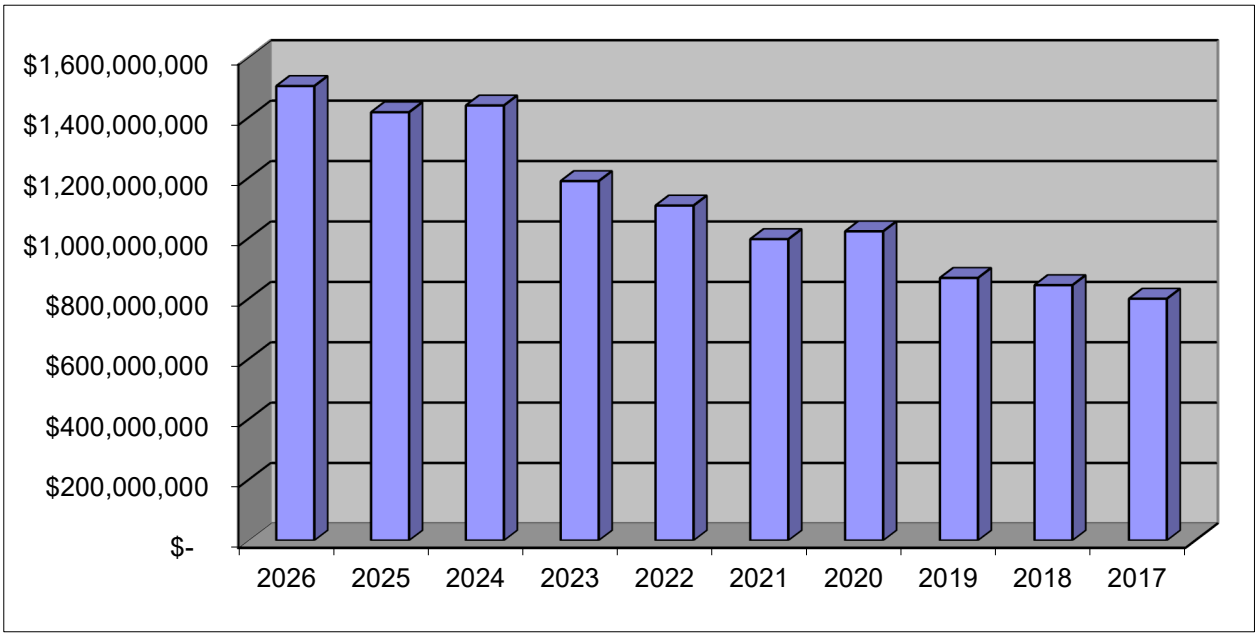
Blue Springs Downtown Alive
1124 Main Street Suite #206
Blue Springs, Mo 64015
Phone: 816.228.2300
E-mail: www.downtownbluesprings.com

Major Manufacturers and Employers

In the City of Blue Springs

Company	*Product / Service*	*Employment*
Blue Springs School District	Public Schools	2047
St. Mary's Hospital	Health Care	575
Hy-Vee Food Store	Grocery Store	545
Forvia (formerly Faurecia)	Door & Instrument Panel	500
Fike Corporation (World Headquarters)	Safety Valve Release Manufacturer	458
Wal-Mart	Discount Department/Food Store	425
City of Blue Springs	Government	344
Price Chopper	Grocery Store	331
Target	Discount Department Store	300
Kohl's Distribution Center	Warehouse Distribution	210
Ignite Medical Center	Skilled Nursing, Rehabilitation, Memory Care, Assisted Living	206
Central Jackson County Fire Protection	Fire and Emergency Medical Service	165
Home Depot	Retail Hardware/Home Improvements	132
Blue Springs Ford Sales	Auto Sales	130
Texas Roadhouse	Restaurant	120
Molle Chevrolet	Auto Sales	100

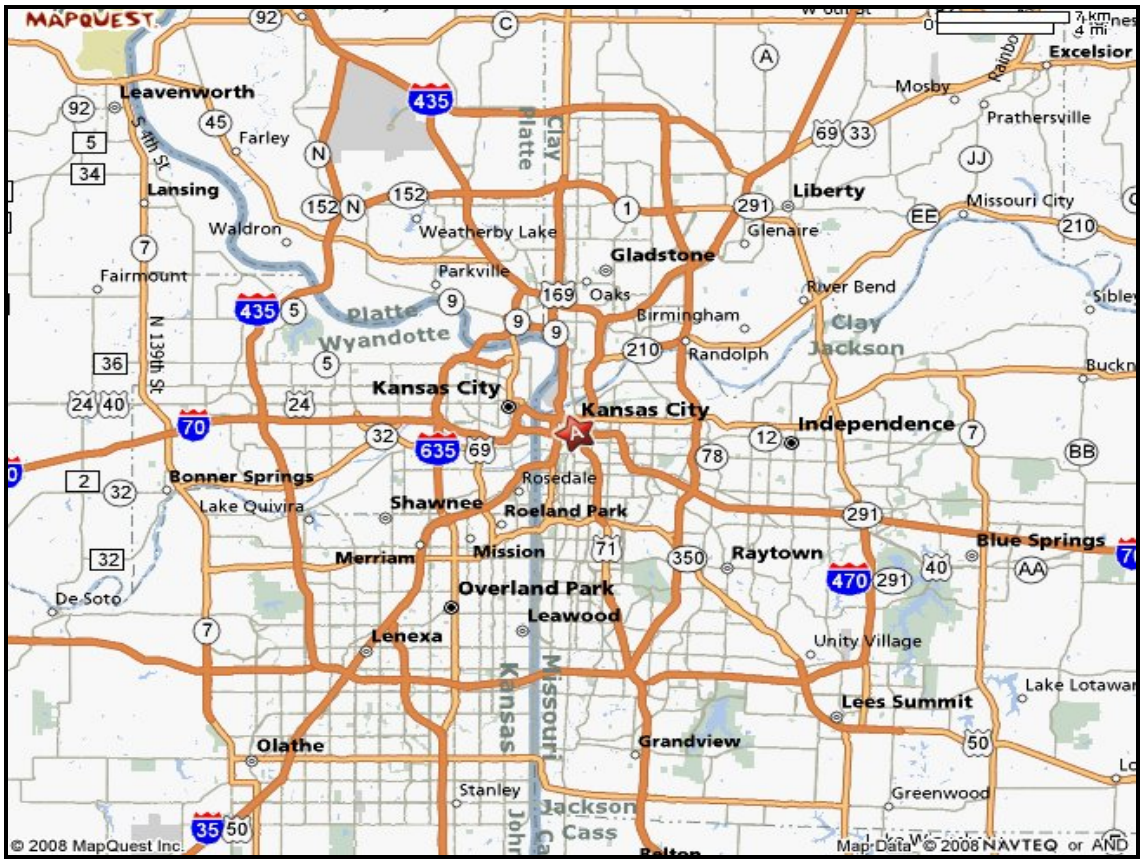
Total Taxable Assessed Valuation
Last Ten Years



Fiscal Year Ended September 30	Total Taxable Assessed Value
2026	$ 1,505,133,986
2025	$ 1,418,533,177
2024	$ 1,440,878,653
2023	$ 1,190,599,172
2022	$ 1,109,604,999
2021	$ 998,479,438
2020	$ 1,024,281,766
2019	$ 870,057,897
2018	$ 846,085,624
2017	$ 801,207,750

(The city was involved in a statewide reassessment program in 1985. Jackson County reassesses all County property every two years thereafter).

Geographic Location & Size



Blue Springs is a thriving suburban community located 25 minutes east of downtown Kansas City which is conveniently accessible by three interchanges providing residents and business with easy access to Interstate 70. Blue Springs total land size is 14,520 acres or 22.69 square miles and is the 8th largest city in the Greater Kansas City metropolitan area.

Blue Springs is served by one Interstate highways (I-70) and is several other Interstate highways (I-470 & I-435).
Our community is also served by several State highways (Missouri 7, U.S. 40, and AA).

Average Climate

Month	Average High	Average Low	Rainfall (inches)
January	40	24	1
February	44	26	2
March	56	37	3
April	66	47	4
May	75	57	5
June	84	67	5
July	88	71	3
August	87	70	3
September	79	62	3
October	67	50	3
November	54	39	2
December	42	26	2

Blue Springs, Mo Weather Facts

- July is on average the warmest month.
- The Highest recorded temperature was 108^{o}F in 1980.
- January on average is coolest month.
- The lowest recorded temperature was -25^{o}F in 1989.
- The maximum average precipitation occurs in June.

Source: Weather Atlas & National Centers for Environmental Information & Weather Channel

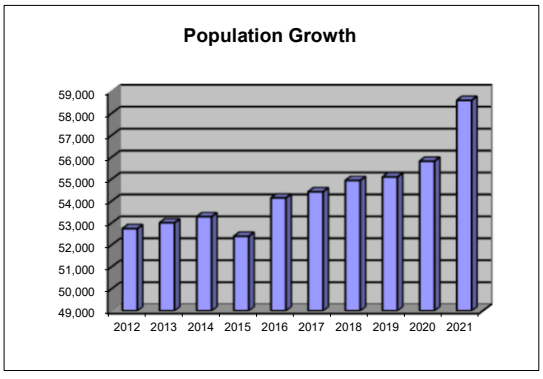
Demographic and Economic Statistics
Last Ten calendar Years

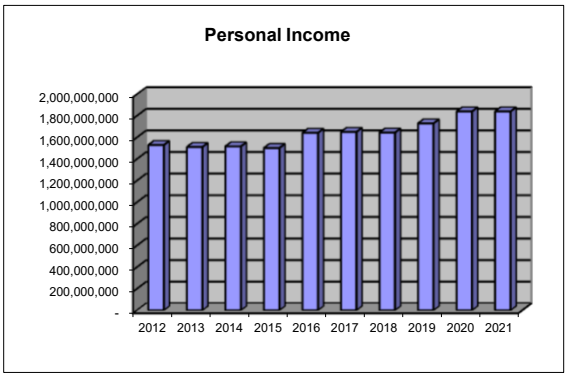
Population Growth

Calendar Year	Population (1)	Median Age (1)	School Enrollment (1)
2012	52,749	34.70	14,447
2013	53,014	33.10	14,586
2014	53,294	35.60	14,524
2015	52,401	36.20	14,383
2016	54,148	35.60	14,382
2017	54,431	35.40	14,738
2018	54,945	35.90	14,880
2019	55,104	34.50	15,067
2020	55,829	35.40	15,087
2021	58,603	36.40	15,194

Personal Income

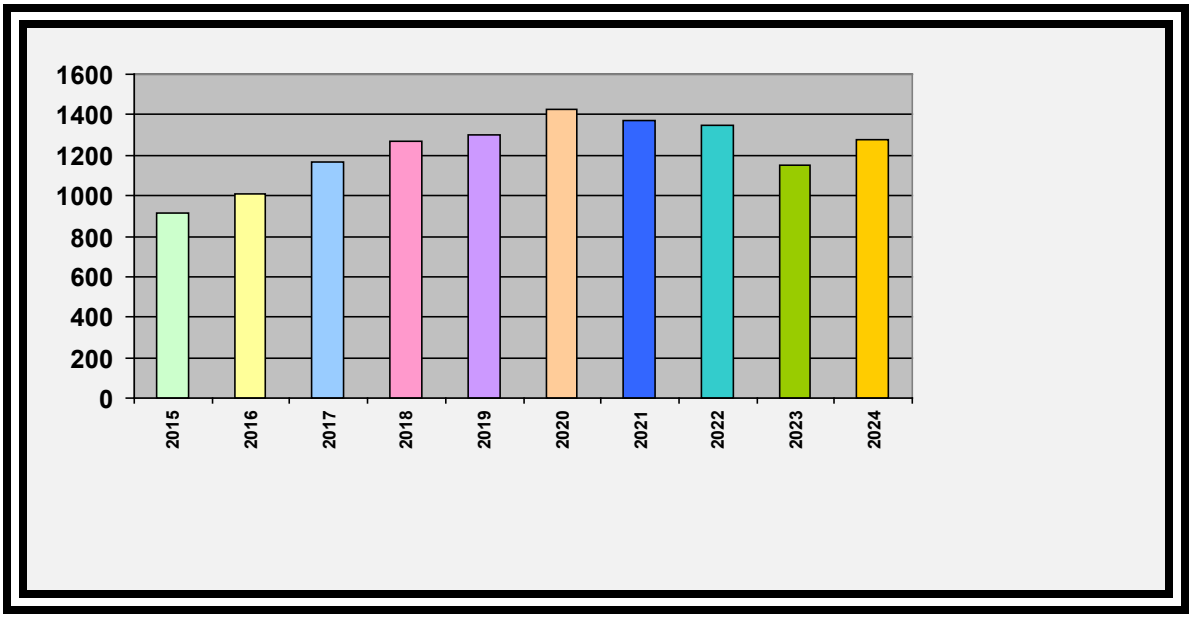
Calendar Year	Personal Income (thousands of dollars)	Per Capita Personal Income (1)	Unemployment Rate (1)
2012	1,529,510,004	28,996	5.20%
2013	1,511,005,028	28,502	6.30%
2014	1,516,587,358	28,457	5.60%
2015	1,501,969,863	28,908	5.10%
2016	1,641,875,656	28,663	4.90%
2017	1,650,456,782	30,322	4.90%
2018	1,644,339,015	29,927	3.70%
2019	1,729,604,352	31,388	2.10%
2020	1,839,788,866	32,954	3.00%
2021	1,840,016,994	43,956	3.90%





Sources: ACS Survey 2021

Building Permits Issued
Last Ten Years



Year Ended December 31	Building Permits Residential / Commercial
2015	914
2016	1,009
2017	1,164
2018	1,268
2019	1,303
2020	1,425
2021	1,369
2022	1,344
2023	1,154
2024	1,274

Information obtained from City's City Development Department

City of Blue Springs
Miscellaneous Statistics

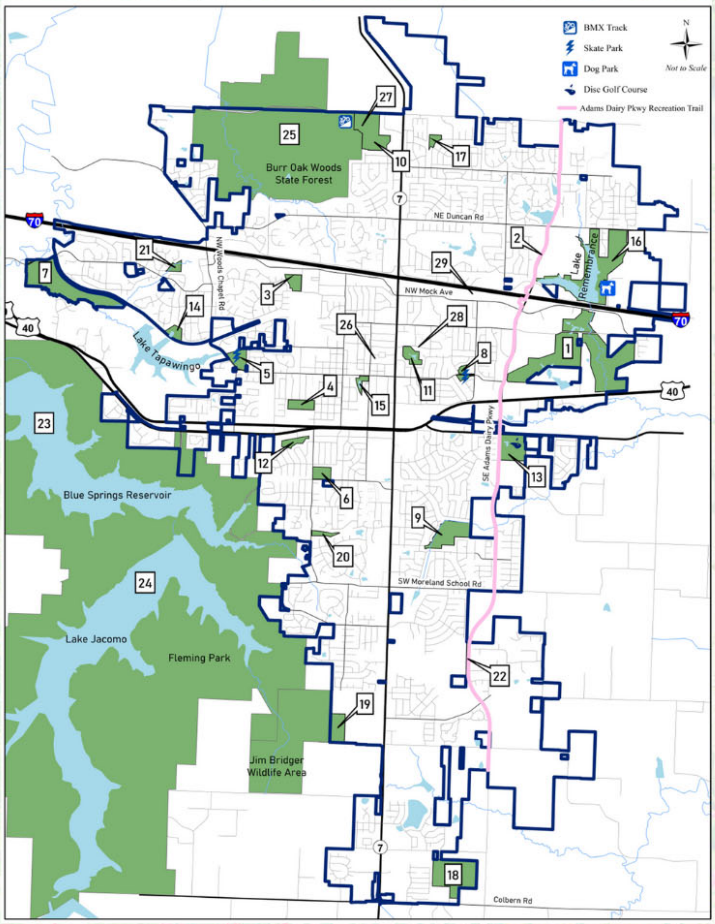
The City operates under a Home Rule Charter and is governed by a Mayor and six-member City Council, who appoint a City Administrator. The City has adopted a Comprehensive Plan and has a unified Development Code.

Date of incorporation	September 7th, 1880
Date of becoming a fourth-class city	January 12th, 1904
Form of government	Mayor / City Council / City Administrator
Legislative district:	Missouri Senate 8th; Missouri House 54th and 55th; U.S. Congressional District 4th, 5th and 6th
Sales Tax Rate:	8.725%
Property Tax Levy:	8.0120% per $100 assessed value
Number of employees	340.1
Area (in square miles)	22.27
City of Blue Springs Facilities and Services	
Police Protection:	
Number of stations	1
Number of sub-stations	1 (at SJC Fire Station)
Number of sworn police officers	102
Number of vehicular patrol units	87 with 32 marked
Number of Police Motorcycles	2
Number of Citations Issued	6,036
Streets & Highways	
Total Area (square miles)	23
Paved Miles	565 lane miles
Number of street lights	3,006
Street overlay	16.7
Potholes Repaired	12,506
Crack Sealing	106.7
Slurry Seal (sq. yds.)	—
Street Reconstruction	.5 lane miles
Water Utility Services:	
Supplier: Blue Springs Water Division	
Source: Kansas City Water Company Independence Water Company Tri-county Water Authority	
Number of customers	23,697 average customers in 2025
Water mains	278.98 miles
Number of fire hydrants	2,578
Average daily consumption (millions of gallons)	4.7 million gallons per day
Water main breaks	158
New water connections	64
Sewer Utility Services	
Supplier: Sni-A-Bar Wastewater Treatment Facility Division Little Blue Sewer District	
Number of customers	23,173 average customers in 2025
Miles of sanitary sewers	285
Storm sewers	134.53 miles
Number of treatment plants	1 - Sni-A-Bar
New sewer connections	164 (includes PWSD 13 service area)
Average daily treatment (millions of gallons)	4 million gallons per day
Parks & Recreation	
Parks- developed	14
Park acreage - developed & golf course	384 developed; 220 golf course
Parks - undeveloped	6
Park acreage - undeveloped & preserved	212
Conference Centers	1
Dog Park Facility	1
Recreation Center - Blue Springs Fieldhouse	1
Senior Community Center	1

Miscellaneous Statistics Continued

Baseball Fields	8
Basketball Courts	7
BMX Race Track	1
Football Fields	3
Gazebo	2
Miles of walking/bike trails	14 miles paved trails, 4 miles of shared-use trails
Pickleball Courts	4 dedicated
Picnic Shelters	18
Private golf courses	1
Public golf courses	1
Sand Volleyball Courts	10
Skate Parks	2
Soccer Fields	12
Softball Fields	15
Splash Pad	1
Aquatics Center	1
Tennis Courts	20
Park Shelter Reservations	878
Vesper Hall Senior Center Rentals	61
Number of Participants in Recreation Programs	34,816
Congregate and Home Delivered meals served to Senior Citizens	18,542 Congregate; 8,736 home delivered
Volunteer hours performed at Vesper Hall Senior Center	8,955
Number of senior citizens that paid for round trip transportation services within Blue Springs City limits	2,255
City Development	
Building Permits Issues	1,274
Number of Nuisance Violations Cited	1,813
Other Public Facilities & Services (not included in reporting entity)	
Blue Springs R-IV School District	14,855 BSSD enrollment
Elementary and Secondary Education Overview	
The nationally recognized AAA Blue Springs R-IV School District earned Expansions Management Magazines Gold Medal Award, the highest award for quality education, community resources and support. In addition, the Blue Springs School District was singled out by the Wall Street Journal as one of the top school districts in the nation. The district continues to earn dozens of awards annually for its academic programs and student performance.	
Elementary Schools:	13 - BSSD and 3 Private
Middle Schools:	4 - BSSD and 3 Private
High Schools:	2 - BSSD and 1 Private; BSSD also operates an alternative middle and high school
Career Innovation Center	1 - BSSD (Vesper)
Performing Arts Centers	2
Early Childhood and Special Services	1 - BSSD (Liggett Trail)
Community Colleges	
Students living in Blue Springs have access to 54 colleges, universities and technical schools in the metropolitan area including Graceland University, Park University, Columbia College, University of Missouri at Kansas City, Rockhurst University, William Jewell College, Avila, Central Missouri State University, University of Kansas Edwards Campus and Blue Valley Community College.	
Fire Protection & Emergency Medical Services	Central Jackson County Fire Protection District
Number of stations	6-CJCFPD; 3-SJCFD and a 4th will open in 2026 (4 in Blue Springs City Limits)
Number Advanced Life Support Ambulances	6 CJCFPD; SJCFD 2
Number of Fire Pumpers	5 CJCFPD; SJCFD 2
Number of Ladder Trucks	1 CJCFPD; SJCFD 1
Number of firefighters/paramedics/EMT's	151 (73 medics and 78 EMT)CJCFPD; SJCFD 45
Number of volunteers	0 CJCFPD; SJCFD 0
Average number of calls answered per year	10,412 CJCFPD; SJCFD 1,600
Insurance Services Office (ISO) Rating	Class 1 ISO CJCFPD; SJCFD Class 5 now and have inspection soon and will get Class 2 rating
Hospitals - St. Mary's Medical Center	1
Outpatient Clinics	4
Lodging Facilities	10
Bur Oak Wood Wildlife Refuge and Nature Trails	1,071 acres
Restored 1855 Missouri Town	Jackson County Parks and Recreation
Lakes	
Blue Springs	720 acres
Lake Jacomo	970 acres
Lake Remembrance	54 acres

BLUE SPRINGS PARKS AND FACILITIES



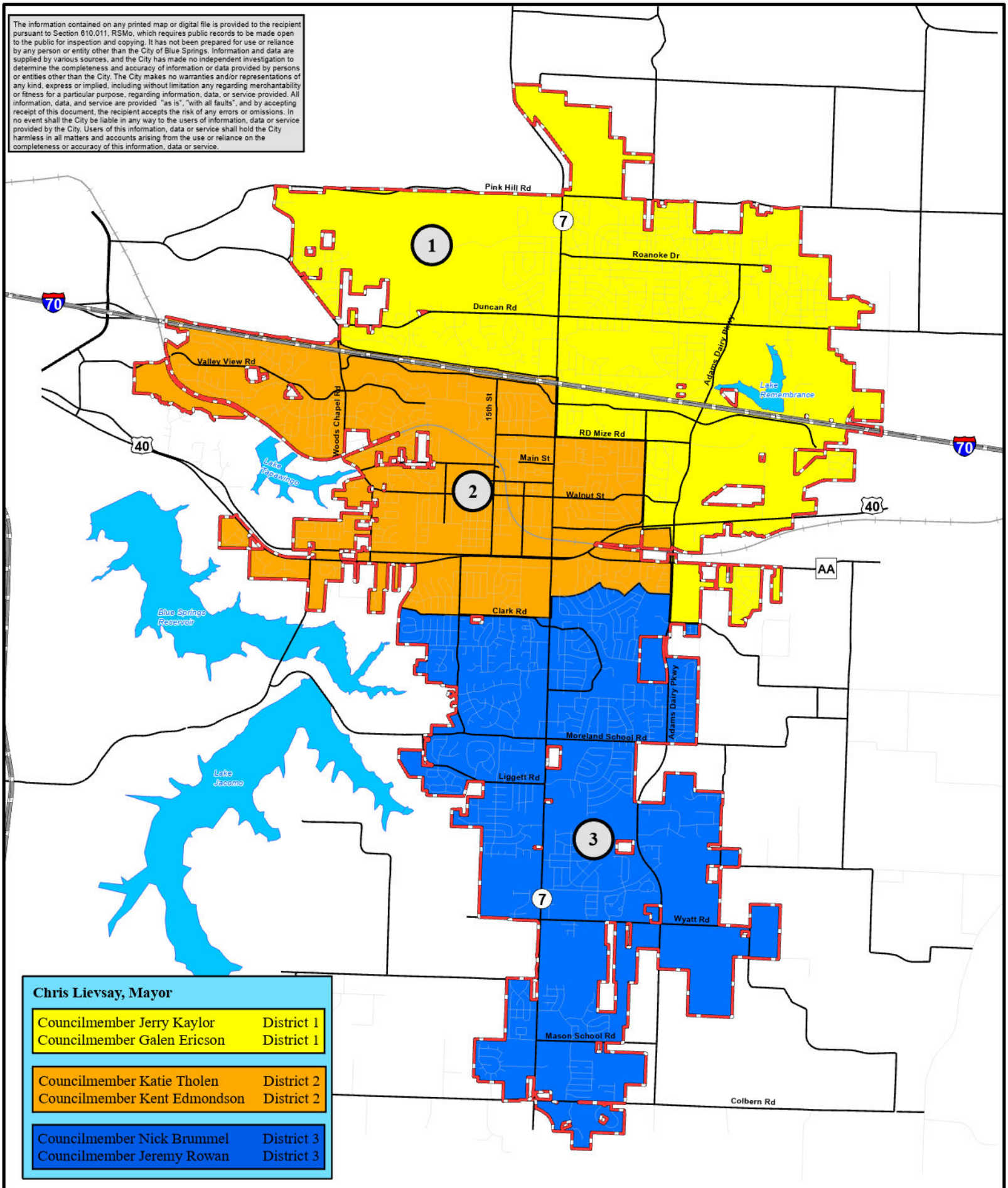
1. **Adams Pointe Golf Club**
   1601 NE R.D Mize Rd
2. **Adams Dairy Parkway Trail**
3. **Baumgardner Park**
   2401 SE Ashton Drive
4. **Blue Springs Park**
   2204 SW South Ave
5. **Burrus Old Mill Park**
   112 NW Woods Chapel Rd
6. **Franklin Smith School Park**
   1609 SW Clark Rd
7. **Hidden Valley Sports Complex**
   6500 NW Valley View Rd.
8. **James Walker School Park**
   214 SE Walnut St
9. **Keystone Park**
   2214 SE Keystone Dr
10. **Pink Hill Park**
    2715 NW Park Rd
11. **Rotary Park at Railroad Lake**
    600 NW Vesper St
12. **Ward Park**
    1000 SW 22nd St
13. **Wilbur Young Park**
    1100 SE Adams Dairy Pkwy
14. **Woods Chapel Park**
    3925 NW Dogwood Terrace
15. **Central Park**
16. **Gregory o. Grounds Park/ Lake Remembrance**
17. **Northeast Park Site***
18. **Roscoe Righter Park***
19. **Southwest Park***
20. **Stone Creek Park***
21. **Valley View Park***
22. **Willow Tree Park***
23. **Blue Springs Lake/Flemming Park**
    Contact Jackson County Parks + Rec at 816-503-4800
24. **Lake Jacomo/Flemming Park**
    Contact Jackson County Parks + Rec at 816-503-4800
25. **Burr Oak Woods Nature Center - State Forest**
    Contact MO Dept of Conservation at 816-228-3766
26. **City Hall**
    903 W Main St
27. **Park Maintenance Complex**
    2715 NW Park Dr
28. **Vesper Hall Community Center**
    400 Vesper St
29. **Fieldhouse**
    425 NE Mock Ave

*Site Presently Undeveloped

PARK AMENITIES

- 15 developed public parks
- 6 undeveloped parks
- 599 total park acres
  - 383 developed acres
  - 188 undeveloped acres
  - 28 preserved acres
- 17 park shelters
- 2 gazebos
- 15 playgrounds
- 21 tennis courts
- 10 sand volleyball courts
- 7 basketball courts
- 15 softball fields
- 7 baseball fields
- 12 soccer fields
- 3 football fields
- 3 practice ball fields
- 2 skateboard parks
- 1 community garden
- 1 splash pad
- 8 walking trails
- 1 BMX track
- 2 lakes/3 ponds
- 4 fishing areas
- 6 water/fountain features
- 1 public golf course, 18 holes
- 1 Senior Center
- 1 Fieldhouse
- 1 disc golf course

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Chris Lievsay, Mayor

Councilmember Jerry Kaylor	District 1
Councilmember Galen Ericson	District 1
Councilmember Katie Tholen	District 2
Councilmember Kent Edmondson	District 2
Councilmember Nick Brummel	District 3
Councilmember Jeremy Rowan	District 3

The City of Blue Springs Missouri

City of Blue Springs

903 W. Main St. Blue Springs, MO 64015

Council Districts

N

1" =1 mile

Date: 4/21/2025

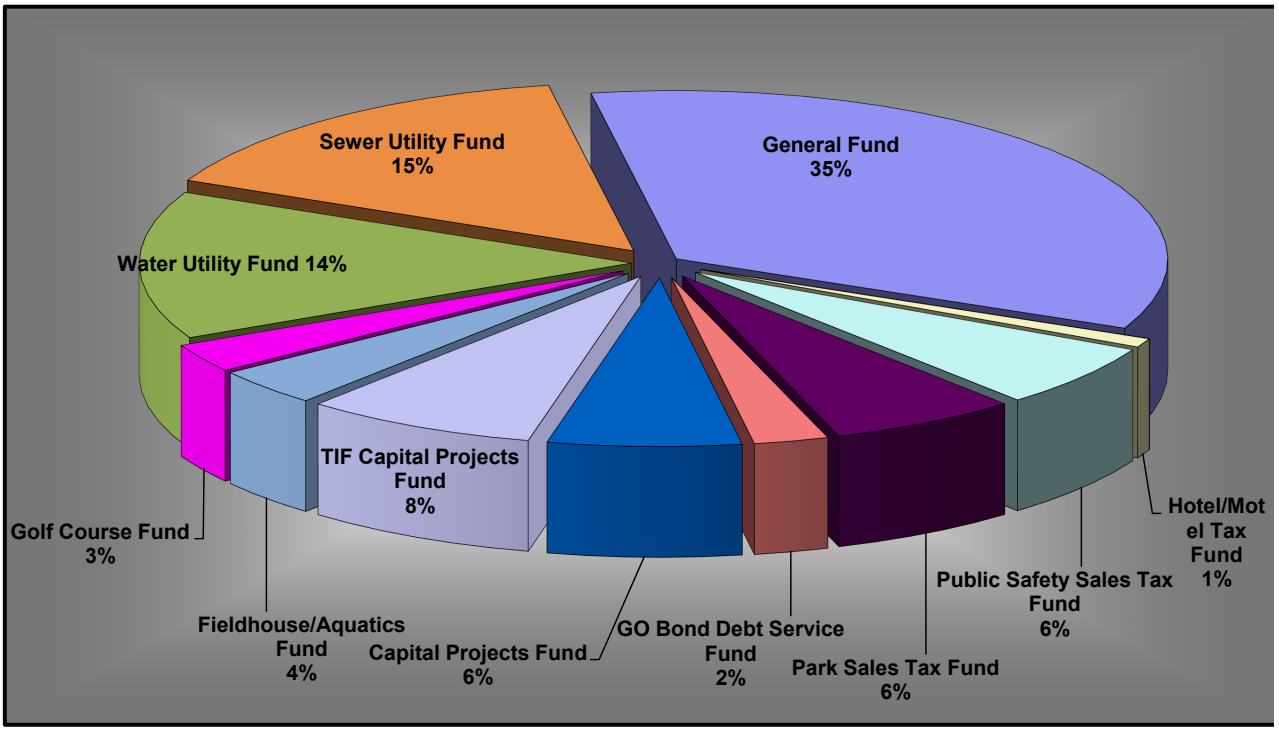

THE CITY OF BLUE SPRINGS
MISSOURI

Revenue Summaries by Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Revenues by Fund

Fiscal Year 2025-26



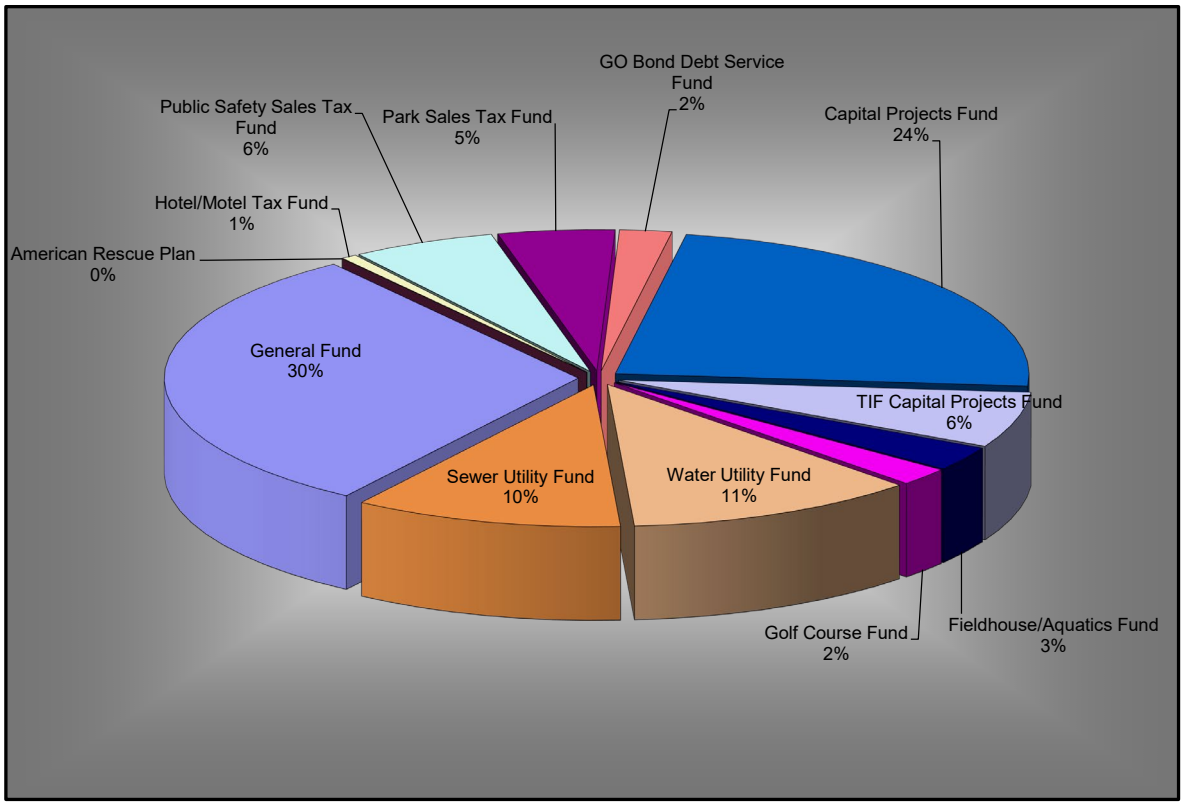
Fund	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26	% Change from 2024-25
General Fund	$ 31,934,388	$ 32,373,199	$ 32,283,153	0%
American Rescue Plan	1,145,140	1,505,364	-	-100%
Hotel/Motel Tax Fund	763,787	792,608	792,608	0%
Public Safety Sales Tax Fund	5,588,264	5,615,708	5,668,772	1%
Park Sales Tax Fund	6,163,366	6,220,953	5,798,551	-7%
GO Bond Debt Service Fund	2,273,456	2,286,317	2,286,317	0%
Capital Projects Fund	5,908,466	39,024,024	5,938,165	-85%
TIF Capital Projects Fund	7,248,639	7,158,667	7,195,110	1%
Fieldhouse/Aquatics Fund	2,499,968	2,847,463	3,362,476	18%
Golf Course Fund	2,642,687	2,573,382	2,573,382	0%
Water Utility Fund	13,426,316	12,916,072	13,268,163	3%
Sewer Utility Fund	13,539,994	14,025,884	14,327,140	2%
Total	**$ 93,134,472**	**$ 127,339,644**	**$ 93,493,836**	**-27%**
Use of Cash Reserves	$ (376,809)	$ (30,038,031)	$ 19,464,541	
Grand Total	**$ 92,757,660**	**$ 97,301,612**	**$ 112,958,377**	

Total Revenues by Fund and Category

Fund	Taxes	Licenses and Permits	Other Gov't Sources	Charges for Services	Fines and Forfeits	Interest Income	Other	Total	Cash Reserves*	Grand Total
General Fund	$ 22,760,217	$ 1,130,588	$ 4,971,308	$ 1,529,824	$ 658,994	$ 665,224	$ 566,999	$ 32,283,153	$ 169,867	$ 32,453,020
Hotel/Motel Tax Fund	729,343	-	-	-	6,254	57,011	-	$ 792,608	95,705	$ 888,313
Public Safety Sales Tax Fund	5,359,472	-	-	-	-	309,300	-	$ 5,668,772	663,248	$ 6,332,021
Park Sales Tax Fund	5,763,011	-	-		-	35,539	-	$ 5,798,551	(641,107)	$ 5,157,444
GO Debt Service Fund	2,147,764	-	-	-	-	138,553	-	$ 2,286,317	(483,073)	$ 1,803,244
Capital Projects Fund	5,379,087	-	229,077	-	-	330,000	-	$ 5,938,165	20,780,669	$ 26,718,834
TIF Capital Projects Fund	6,955,580	-	-	-	-	239,530	-	$ 7,195,110	0	$ 7,195,110
Fieldhouse/Aquatics Fund	-	-	-	3,274,170	-	29,142	59,165	$ 3,362,476	(384,646)	$ 2,977,829
Golf Course Fund	-	-	-	2,557,314	-	16,068	-	$ 2,573,382	(280,661)	$ 2,292,721
Water Utility Fund	-	-	-	12,272,051	243,688	673,244	79,180	$ 13,268,163	523,481	$ 13,791,644
Sewer Utility Fund	-	-	762,231	12,240,359	255,047	1,064,760	4,743	$ 14,327,140	(978,942)	$ 13,348,198
Total	**$ 49,094,475**	**$ 1,130,588**	**$ 5,962,616**	**$ 31,873,717**	**$ 1,163,982**	**$ 3,558,371**	**$ 710,086**	**$ 93,493,836**	**$ 19,464,541**	**$ 112,958,377**

Appropriation by Fund

Fiscal Year 2025-26



Fund	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26	% Change from 2024-25
General Fund	$ 31,052,699	$ 32,796,040	$ 34,431,150	5%
American Rescue Plan	1,145,140	-	-	0%
Hotel/Motel Tax Fund	340,065	502,378	690,072	37%
Public Safety Sales Tax Fund	4,610,211	5,115,151	6,332,021	24%
Park Sales Tax Fund	3,286,850	9,202,251	5,157,444	56%
GO Bond Debt Service Fund	1,715,388	1,733,812	2,303,244	33%
Capital Projects Fund	5,591,405	6,043,527	26,718,834	342%
TIF Capital Projects Fund	7,131,956	5,675,210	7,163,164	26%
Fieldhouse/Aquatics Fund	17,471,022	3,397,301	3,153,675	93%
Golf Course Fund	2,519,036	2,825,479	2,292,721	-19%
Water Utility Fund	9,964,973	13,533,571	12,872,990	-5%
Sewer Utility Fund	7,928,919	16,476,893	11,843,064	-28%
Total	**$ 92,757,663**	**$ 97,301,612**	**$ 112,958,377**	**16%**

Summary of Appropriation by Fund and Function

Fund/Function	Personal Services	Supplies and Materials	Contracted Services	Operating Total	Capital Outlay	Capital Improvements	Debt Service	Fund Total
General Fund								
City Council	$ 135,446	$ 6,800	$ 216,025	$ 358,271	$ -	$ -	$ -	
Law Department	-	-	204,000	204,000	-	-	-	
City Prosecutor	201,788	4,250	26,242	232,280	-	-	-	
Municipal Court	478,197	13,860	63,151	555,208	-	-	-	
City Administration	973,179	3,850	118,931	1,095,960	-	-	-	
Communications	177,262	24,620	60,380	262,262	-	-	-	
Human Resources	425,766	75,210	539,149	1,040,125	-	-	-	
Economic Development	115,798	-	129,100	244,898	-	-	-	
Information Technology	563,683	14,700	354,435	932,818	84,000	-	-	
Planning & Development	675,593	5,525	387,170	1,068,289	-	-	-	
Codes Administration	846,360	15,025	97,950	959,335	114,257	-	-	
GIS Program	108,955	-	47,451	156,406	-	-	-	
Finance	586,449	5,000	383,677	975,126	-	-	-	
Business Services	146,431	5,650	14,620	166,701	-	-	-	
Police Administration	454,678	12,800	287,826	755,304	-	-	-	
Police Operations Bureau	6,963,653	747,070	516,150	8,226,873	404,800	-	-	
Police Investigative Services	2,485,910	62,650	256,685	2,805,245	56,000	-	-	
Police Community Services	3,016,702	156,664	324,040	3,497,406	47,200	-	-	
Public Works Administration	697,939	7,655	104,900	810,494	-	-	-	
Streets	1,355,363	463,702	1,558,472	3,377,536	152,851		-	
Parks Administration	494,684	11,650	108,495	614,829	-	-	-	
Recreation	613,922	152,418	276,442	1,042,782	18,650	-	-	
Parks Maintenance	1,046,602	356,750	621,280	2,024,632	413,700	-	-	
Building Maintenance	372,569	83,400	538,060	994,029	-	-	-	
Vesper Hall Senior Center	373,799	156,157	208,928	738,884	-	-	-	
General Fund Total	**$ 23,310,727**	**$ 2,385,406**	**$ 7,443,558**	**$ 33,139,692**	**$ 1,291,458**	**$ -**	**$ -**	**$ 34,431,150**
Hotel Motel Tax Fund	-	-	690,072	**$ 690,072**	-	-	-	**$ 690,072**
Public Safety Tax Fund	2,764,136	162,371	796,918	**$ 3,723,425**	758,000	475,000	1,375,596	**$ 6,332,021**
Debt Service Fund	-	-	-	**$ -**	-	-	2,303,244	**$ 2,303,244**
TIF Fund	-	-	621,141	**$ 621,141**	-	-	6,542,023	**$ 7,163,164**
Capital Improvements Fund	-	-	-	**$ -**	-	26,718,834	-	**$ 26,718,834**
Fieldhouse/Aquatics Fund	1,995,178	252,758	905,740	**$ 3,153,675**	-	-	-	**$ 3,153,675**
Park Sales Tax Fund	-	-	-	**$ -**	-	2,950,000	2,207,444	**$ 5,157,444**
Golf Course Fund	-	-	2,206,221	**$ 2,206,221**	86,500	-	-	**$ 2,292,721**
Water Utility Fund	1,385,513	433,785	6,499,192	**$ 8,318,490**	315,775	1,238,725	3,000,000	**$ 12,872,990**
Sewer Utility Fund	1,249,103	500,992	4,742,815	**$ 6,492,910**	316,190	2,187,155	2,846,808	**$ 11,843,064**
Grand Total	**$ 30,704,657**	**$ 3,735,312**	**$ 23,905,657**	**$ 58,345,626**	**$ 2,767,923**	**$ 33,569,714**	**$ 18,275,115**	**$ 112,958,377**

General Fund


THE CITY OF BLUE SPRINGS
MISSOURI

General Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 21,428,795	$ 22,438,594	$ 22,690,037	$ 22,760,217
Licenses and Permits	1,170,333	1,449,354	1,165,233	1,130,588
Other Government Sources	4,608,472	4,730,759	5,093,182	4,971,308
Charges for Services	1,355,781	1,572,340	1,444,411	1,529,824
Fines and Forfeits	521,615	490,931	658,994	658,994
Interest Income	619,498	628,021	665,224	665,224
Other	595,677	624,388	656,120	566,999
Total Revenues	**$ 30,300,170**	**$ 31,934,388**	**$ 32,373,199**	**$ 32,283,153**
Expenditures				
General Government	$ 7,278,486	$ 7,610,598	$ 8,008,401	$ 8,449,934
Public Works	757,772	780,287	455,693	810,494
Highways and Streets	2,828,765	2,870,612	3,493,644	3,530,387
Public Safety	13,142,485	14,608,390	15,536,191	15,792,828
Social Services	552,482	561,267	627,736	738,884
Parks and Recreation	4,434,797	4,621,543	4,674,375	5,108,622
Total Expenditures	**$ 28,994,789**	**$ 31,052,699**	**$ 32,796,040**	**$ 34,431,150**
Excess of Revenues Over (Under) Expenditures	$ 1,305,381	$ 881,688	$ (422,841)	$ (2,147,997)
Other Financing Sources (Uses)				
Operating Transfers In	$ 2,566,578	$ 2,393,707	$ 2,264,474	$ 2,478,130
Operating Transfers Out	(1,532,748)	(5,421,218)	(453,354)	(500,000)
Total Other Financing Sources (Uses)	**$ 1,033,830**	**$ (3,027,511)**	**$ 1,811,120**	**$ 1,978,130**
Net Change in Fund Balances	2,339,211	(2,145,823)	1,388,279	(169,867)
Fund Balances - Beginning of the Year	17,691,415	20,030,626	17,884,803	19,273,082
Fund Balances - End of the Year	**$ 20,030,626**	**$ 17,884,803**	**$ 19,273,082**	**$ 19,103,215**

General Fund
Revenue Summary

Revenues	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
Sales Tax	$ 10,603,814	$ 10,908,202	$ 11,236,663	$ 11,261,808
Property Taxes	5,569,082	5,915,821	5,951,845	5,951,845
Marijuana Sales Tax	-	492,152	555,246	555,246
Spire	1,296,113	1,228,861	1,125,888	1,170,924
Evergy	2,748,137	2,806,721	2,842,617	2,842,617
Telephone	147,783	140,361	100,437	100,437
Comcast Cable	545,357	430,843	356,260	356,260
Wireless Communications	202,046	201,533	204,618	204,618
ATT Video	76,189	53,691	54,833	54,833
Railroad and Utility Taxes	103,979	91,375	124,018	124,018
PILOT	9,133	8,560	8,560	8,560
Interest - City Sales Tax	11	160	-	-
Interest - Delinquent Property Taxes	36,824	46,222	50,407	50,407
Surplus TIF Proceeds	-	28,946	-	-
Cigarette Taxes	90,328	85,147	78,645	78,645
Subtotal	**$ 21,428,795**	**$ 22,438,594**	**$ 22,690,037**	**$ 22,760,217**
Licenses and Permits				
Business Licenses	$ 202,366	$ 188,560	$ 199,399	$ 199,399
Security Licenses	825	925	1,026	1,026
Liquor Licenses	59,980	59,765	59,326	59,326
Liquor ID Cards	19,930	20,750	16,357	16,357
Solicitors License	1,280	1,907	10,326	10,326
City Stickers	135,955	142,784	145,508	145,508
Interest - City Stickers	4,999	5,780	5,777	5,777
Building Permits	713,629	1,001,804	692,903	658,258
Sign Permits	26,095	21,804	29,661	29,661
Street Cut Permits	-	-	-	-
Fireworks Permits	5,275	5,275	4,950	4,950
Subtotal	**$ 1,170,333**	**$ 1,449,354**	**$ 1,165,233**	**$ 1,130,588**
Other Government Sources				
State Shared Revenues				
State Fuel Tax	$ 2,066,103	$ 2,225,380	$ 2,375,394	$ 2,375,394
State Motor Vehicle License Fees	274,609	257,661	262,464	262,464
Motor Vehicle Sales Taxes	643,602	623,031	660,347	660,347
State Intangible Tax	8,328	4,827	4,901	4,901
Replacement Tax	360,852	388,696	381,958	381,958
Federal Grants				
Bulletproof Vest Grant	5,768	10,328	15,411	15,411
JC DTF	-	58,723	-	-

General Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Community Development Block Grant (CDBG)	120,401	175,641	146,145	146,145
Community Development Project EECBG	-	-	117,010	-
DNR-Historic Preservation Grant	-	4,706	467	467
Domestic Violence Grant	168,326	175,564	176,247	176,247
MARC Evidence Based Classes Grant	1,800	-	2,500	-
MARC Meals Grant	177,056	176,609	149,732	134,650
MARC Meals Transportation Grant	30,369	26,752	17,324	28,800
MARC Person Transportation Grant	16,075	17,130	16,698	17,940
MARC Senior Center Grant	33,000	33,000	33,000	33,000
Missouri Department of Transportation - Hazardous Moving	2,017	1,639	5,110	5,110
Sobriety Checkpoint Grant	6,480	8,908	5,571	5,571
State Grants				
Cyber Crimes Task Force	64,589	-	-	-
Jackson County & Other Local Sources				
Combat - Impct (DARE)	225,000	225,000	225,000	225,000
Jackson County Drug Task Force	210,352	130,010	309,979	309,979
Reimbursement From Other Governments	193,746	187,154	187,925	187,925
Subtotal	**$ 4,608,472**	**$ 4,730,759**	**$ 5,093,182**	**$ 4,971,308**
Charges for Services				
City Development				
Plan Review Fees	$ 135,332	$ 301,759	$ 120,058	$ 120,058
Subdivision Planning Fees	17,966	28,695	21,022	21,022
Nuisance Violations	54,269	31,330	27,575	27,575
Inspection Fees	455	390	763	763
Construction Investigation Fees	1,544	4,039	4,478	4,478
Public Hearing Fees	18,280	34,531	14,267	14,267
Public Safety				
False Alarm Fees	7,405	7,525	6,958	6,958
Animal Control Fees	-	-	9,243	9,243
Prisoner Housing Fees	12,775	16,355	17,962	17,962
Municipal Court				
Municipal Court Costs	38,375	46,187	57,646	57,646
Municipal Court Program Fees	28,927	31,661	40,432	40,432
Public Works				
Construction and Inspection Fees	126,275	130,069	150,716	150,716
Street Light Upgrade Agreements	38,145	2,133	20,724	20,724
Street Sign Construction Fee	2,075	1,563	2,173	2,173

General Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Finance				
Employee Flex Benefits Contribution	30,351	29,071	22,136	22,136
COBRA Insurance Administrative Fee	-	54	115	115
TIF Application Fees	29,988	31,021	31,478	31,478
Parks and Recreation				
Parks Administration	52,850	60,432	56,839	61,549
Recreation Fees	642,993	665,975	658,118	809,657
Park Facility Fees	59,351	84,642	124,642	33,066
Vesper Hall Senior Center	58,425	64,906	57,065	77,805
Subtotal	**$ 1,355,781**	**$ 1,572,340**	**$ 1,444,411**	**$ 1,529,824**
Fines and Forfeits				
Late Payment Penalties	$ 5,310	$ 5,708	$ 8,143	$ 8,143
Court Fines	516,305	485,223	650,851	650,851
Subtotal	**$ 521,615**	**$ 490,931**	**$ 658,994**	**$ 658,994**
Interest Income				
Interest	$ 619,498	$ 628,021	$ 665,224	$ 665,224
Subtotal	**$ 619,498**	**$ 628,021**	**$ 665,224**	**$ 665,224**

General Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Other Miscellaneous				
Sales and Rentals	$ 336,438	$ 290,349	$ 387,172	$ 307,254
Settlements and Restitutions	114,352	44,742	14,243	14,243
Donations - Parks and Recreation	6,025	41,153	12,572	6,929
Donations - Community Service Bureau	9,226	2,928	5,891	5,916
Donations - Public Art	3,775	3,800	600	-
Donations - Police	36,470	62,310	55,807	55,807
Donations - Veterans Way Memorial	756	742	1,755	1,755
Donations - Miscellaneous	2,000	2,000	2,000	2,000
Sponsorships	30,875	17,788	31,768	32,409
Photocopy and Postage Charges	16,140	837	652	652
Other Miscellaneous Income	39,619	157,739	143,660	140,034
Subtotal	**$ 595,677**	**$ 624,388**	**$ 656,120**	**$ 566,999**
Total General Fund Revenues	**$ 30,300,170**	**$ 31,934,388**	**$ 32,373,199**	**$ 32,283,153**
Other Financing Sources				
From Water Fund	$ 1,184,923	$ 1,209,725	$ 1,209,725	$ 1,360,701
From Sewer Fund	920,161	937,670	1,002,022	1,063,087
From Fleet Maintenance	32,478	32,478	-	-
From Capital Projects Fund	382,208	165,500	-	-
From Copperleaf Village TIF Fund	630	316	-	-
From 7 Highway & 40 Highway "B" TIF Fund	532	-	-	-
From 7 Highway & 40 Highway "C" TIF Fund	1,434	-	-	-
From Highway 7 & Highway 40 "A" TIF Fund	507	-	-	-
From White Oak TIF	5,801	5,692	7,000	7,000
From White Oak TIF A	2,019	2,233	2,240	2,285
From Adams Farm TIF Fund	17,403	18,450	20,000	20,000
From Woods Chapel TIF Fund	713	817	2,661	2,661
From Hotel/Motel Tax Fund	17,769	20,826	20,826	22,395
Subtotal	**$ 2,566,578**	**$ 2,393,707**	**$ 2,264,474**	**$ 2,478,130**
Use of Cash Reserves	$ (2,339,211)	$ 2,145,823	$ (1,388,279)	$ 169,867
Grand Total General Fund Revenue	**$ 30,527,537**	**$ 36,473,917**	**$ 33,249,394**	**$ 34,931,150**

General Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 21,428,795	$ 22,438,594	$ 22,690,037	$ 22,760,217
Licenses and Permits	1,170,333	1,449,354	1,165,233	1,130,588
Other Government Sources	4,608,472	4,730,759	5,093,182	4,971,308
Charges for Services	1,355,781	1,572,340	1,444,411	1,529,824
Fines and Forfeits	521,615	490,931	658,994	658,994
Interest Income	619,498	628,021	665,224	665,224
Other	595,677	624,388	656,120	566,999
Other Financing Sources	2,566,578	2,393,707	2,264,474	2,478,130
Use of Cash Reserves	(2,339,212)	2,145,823	(1,388,279)	169,867
Total Available for Appropriation	**$ 30,527,537**	**$ 36,473,917**	**$ 33,249,394**	**$ 34,931,150**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 20,030,137	$ 21,210,165	$ 22,673,870	$ 23,310,727
Supplies and Materials	1,754,167	1,836,911	2,067,850	2,385,406
Contracted Services	5,985,645	6,398,097	7,048,053	7,443,558
Capital Outlay	1,224,840	1,607,526	1,006,266	1,291,458
Subtotal	**$ 28,994,789**	**$ 31,052,699**	**$ 32,796,040**	**$ 34,431,150**
Operating Transfers				
Transfer to Capital Projects Fund	1,532,208	4,884,182	453,354	-
Transfer to GO Bond Debt Service Fund	-	-	-	500,000
Transfer to Golf Course Fund	-	-	-	-
Transfer to Fieldhouse/Aquatics Fund	540	1,235	-	-
Transfer to Fleet Maintenance	-	535,801	-	-
Subtotal	**$ 1,532,748**	**$ 5,421,218**	**$ 453,354**	**$ 500,000**
Total Budgeted Expenditures	**$ 30,527,537**	**$ 36,473,917**	**$ 33,249,394**	**$ 34,931,150**

American Rescue Plan Act (ARPA)


THE CITY OF BLUE SPRINGS
MISSOURI

American Rescue Plan Act (ARPA) Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Intergovernmental	$ 882,650	$ 1,145,140	$ 1,505,364	$ -
Interest Income	-	-	-	-
Total Revenues	**$ 882,650**	**$ 1,145,140**	**$ 1,505,364**	**$ -**
Expenditures				
Contractual Services	$ 882,650	$ 1,145,140	$ -	$ -
Total Expenditures	**$ 882,650**	**$ 1,145,140**	**$ -**	**$ -**
Excess of Revenues Over (Under) Expenditures	$ -	$ -	$ 1,505,364	$ -
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Net Change in Fund Balances	$ -	$ -	$ 1,505,364	$ -
Fund Balances - Beginning of the Year	$ -	$ -	$ -	$ 1,505,364
Fund Balances - End of the Year	**$ -**	**$ -**	**$ 1,505,364**	**$ 1,505,364**

American Rescue Plan Act (ARPA) Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Intergovernmental				
Grant - Federal	$ 882,650	$ 1,145,140	$ 1,505,364	$ -
Subtotal	**$ 882,650**	**$ 1,145,140**	**$ 1,505,364**	**$ -**
Interest Income				
Interest on Investments	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total American Rescue Plan Act (ARPA) Revenues	**$ 882,650**	**$ 1,145,140**	**$ 1,505,364**	**$ -**
Other Financing Sources				
Operating Transfers	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ -	$ -	$ (1,505,364)	$ -
Grand Total American Rescue Plan Act (ARPA) Revenue Fund	**$ 882,650**	**$ 1,145,140**	**$ -**	**$ -**

American Rescue Plan (ARPA) Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ -	$ -	$ -	$ -
Intergovernmental	882,650	1,145,140	1,505,364	-
Interest Income	-	-	-	-
Operating Transfers	-	-	-	-
Use of Cash Reserves	-	-	(1,505,364)	-
Total Available for Appropriation	**$ 882,652**	**$ 1,145,140**	**$ -**	**$ -**
Budget Expenditures				
Capital Improvements	$ 882,650	$ 1,145,140	$ -	$ -
Subtotal	**$ 882,650**	**$ 1,145,140**	**$ -**	**$ -**
Operating Transfer to General Fund	$ -	$ -	$ -	$ -
Operating Transfer to Fieldhouse/Aquatics Fund	-	-	-	-
Operating Transfer to Capital Projects Fund	-	-	-	-
Operating Transfer to COPs Debt Service Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 882,650**	**$ 1,145,140**	**$ -**	**$ -**


THE CITY OF BLUE SPRINGS
MISSOURI

Hotel/Motel Tax
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Hotel/Motel Tax Special Revenue Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 761,408	$ 687,489	$ 729,343	$ 729,343
Fines and Penalties	301	7,197	6,254	6,254
Interest Income	47,573	69,100	57,011	57,011
Total Revenues	**$ 809,282**	**$ 763,787**	**$ 792,608**	**$ 792,608**
Expenditures				
Contractual Services	$ 256,860	$ 340,065	$ 502,378	$ 690,072
Total Expenditures	**$ 256,860**	**$ 340,065**	**$ 502,378**	**$ 690,072**
Excess of Revenues Over (Under) Expenditures	$ 552,422	$ 423,722	$ 290,230	$ 102,536
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(193,615)	(196,672)	(196,672)	(198,241)
Total Other Financing Sources (Uses)	**$ (193,615)**	**$ (196,672)**	**$ (196,672)**	**$ (198,241)**
Net Change in Fund Balances	$ 358,807	$ 227,050	$ 93,558	$ (95,705)
Fund Balances - Beginning of the Year	$ 1,028,796	$ 1,387,603	$ 1,614,653	$ 1,708,210
Fund Balances - End of the Year	**$ 1,387,603**	**$ 1,614,653**	**$ 1,708,210**	**$ 1,612,505**

Hotel/Motel Tax Special Revenue Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
Hotel/Motel Occupancy Tax	$ 761,408	$ 687,489	$ 729,343	$ 729,343
Subtotal	**$ 761,408**	**$ 687,489**	**$ 729,343**	**$ 729,343**
Fines and Penalties				
Late Payment Penalties	$ 301	$ 7,197	$ 6,254	$ 6,254
Subtotal	**$ 301**	**$ 7,197**	**$ 6,254**	**$ 6,254**
Interest Income				
Interest on Investments	$ 47,573	$ 69,100	$ 57,011	$ 57,011
Subtotal	**$ 47,573**	**$ 69,100**	**$ 57,011**	**$ 57,011**
Total Hotel/Motel Tax Fund Revenues	**$ 809,281**	**$ 763,786**	**$ 792,608**	**$ 792,608**
Other Financing Sources				
Operating Transfers	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (358,807)	$ (227,050)	$ (93,558)	$ 95,705
Grand Total Hotel/Motel Tax Special Revenue Fund	**$ 450,474**	**$ 536,736**	**$ 699,050**	**$ 888,313**

Hotel/Motel Tax Special Revenue Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 761,408	$ 687,489	$ 729,343	$ 729,343
Fines and Penalties	301	7,197	6,254	6,254
Interest Income	47,573	69,100	57,011	57,011
Operating Transfers	-	-	-	-
Use of Cash Reserves	(358,807)	(227,050)	(93,558)	95,705
Total Available for Appropriation	**$ 450,474**	**$ 536,736**	**$ 699,050**	**$ 888,313**
Budget Expenditures				
Contractual Services	$ 256,860	$ 340,065	$ 502,378	$ 690,072
Subtotal	**$ 256,860**	**$ 340,065**	**$ 502,378**	**$ 690,072**
Operating Transfer to General Fund	$ 17,769	$ 20,826	$ 20,826	$ 22,395
Operating Transfer to Fieldhouse/Aquatics Fund	175,846	175,846	175,846	175,846
Operating Transfer to Capital Projects Fund	-	-	-	-
Operating Transfer to COPs Debt Service Fund	-	-	-	-
Subtotal	**$ 193,615**	**$ 196,672**	**$ 196,672**	**$ 198,241**
Total Budgeted Expenditures	**$ 450,474**	**$ 536,736**	**$ 699,050**	**$ 888,313**


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety Sales Tax
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety Sales Tax Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 5,022,361	$ 5,161,085	$ 5,306,408	$ 5,359,472
Interest Income	254,839	427,179	309,300	309,300
Other Revenue	-	-	-	-
Total Revenues	**$ 5,277,198**	**$ 5,588,264**	**$ 5,615,708**	**$ 5,668,772**
Expenditures				
General Government	$ 2,079,144	$ 2,661,453	$ 3,346,055	$ 3,723,425
Capital Outlay	86,393	506,053	370,000	758,000
Capital Projects	370,453	68,596	22,000	475,000
Debt Service	1,374,269	1,374,109	1,377,096	1,375,596
Total Expenditures	**$ 3,910,257**	**$ 4,610,211**	**$ 5,115,151**	**$ 6,332,021**
Excess of Revenues Over (Under) Expenditures	$ 1,366,941	$ 978,054	$ 500,558	$ (663,248)
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Net Change in Fund Balances	$ 1,366,941	$ 978,054	$ 500,558	$ (663,248)
Fund Balances - Beginning of the Year	$ 6,056,651	$ 7,423,592	$ 8,401,645	$ 8,902,203
Fund Balances - End of the Year	**$ 7,423,592**	**$ 8,401,645**	**$ 8,902,203**	**$ 8,238,955**

Public Safety Sales Tax Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
Public Safety Sales Tax	$ 5,022,361	$ 5,161,085	$ 5,306,408	$ 5,359,472
Subtotal	**$ 5,022,361**	**$ 5,161,085**	**$ 5,306,408**	**$ 5,359,472**
Interest Income				
Interest on Investments	$ 254,839	$ 427,179	$ 309,300	$ 309,300
Subtotal	**$ 254,839**	**$ 427,179**	**$ 309,300**	**$ 309,300**
Other Revenues				
Bond Proceeds	$ -	$ -	$ -	$ -
Miscellaneous Revenue	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Public Safety Sales Tax Fund Revenues	**$ 5,277,198**	**$ 5,588,264**	**$ 5,615,708**	**$ 5,668,772**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (1,366,941)	$ (978,054)	$ (500,558)	$ 663,248
Grand Total Public Safety Sales Tax Special Revenue Fund	**$ 3,910,257**	**$ 4,610,211**	**$ 5,115,151**	**$ 6,332,021**

Public Safety Sales Tax Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 5,022,361	$ 5,161,085	$ 5,306,408	$ 5,359,472
Interest Income	254,839	427,179	309,300	309,300
Other Financing Sources	-	-	-	-
Other Revenue	-	-	-	-
Use of Cash Reserves	(1,366,941)	(978,054)	(500,558)	663,248
Total Available for Appropriation	**$ 3,910,257**	**$ 4,610,211**	**$ 5,115,151**	**$ 6,332,021**
Budget Expenditures				
General Government	$ 2,079,144	$ 2,661,453	$ 3,346,055	$ 3,723,425
Capital Outlay	86,393	506,053	370,000	758,000
Capital Projects	370,453	68,596	22,000	475,000
Debt Service	1,374,269	1,374,109	1,377,096	1,375,596
Subtotal	**$ 3,910,257**	**$ 4,610,211**	**$ 5,115,151**	**$ 6,332,021**
Operating Transfers				
Operating Transfer to Capital Projects Fund	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 3,910,257**	**$ 4,610,211**	**$ 5,115,151**	**$ 6,332,021**


THE CITY OF BLUE SPRINGS
MISSOURI

Parks Sales Tax Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Parks Sales Tax Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 5,427,911	$ 5,560,444	$ 5,705,953	$ 5,763,011
Interest Income	952,035	602,923	65,001	35,539
Other Revenue	35,546,018	-	450,000	-
Total Revenues	**$ 41,925,964**	**$ 6,163,366**	**$ 6,220,953**	**$ 5,798,551**
Expenditures				
Capital Improvements	$ 1,942,496	$ 1,074,435	$ 6,992,057	$ 2,950,000
Debt Service	2,322,129	2,212,415	2,210,194	2,207,444
Total Expenditures	**$ 4,264,625**	**$ 3,286,850**	**$ 9,202,251**	**$ 5,157,444**
Excess of Revenues Over (Under) Expenditures	$ 37,661,339	$ 2,876,516	$ (2,981,297)	$ 641,107
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(23,222,135)	$ (16,064,118)	-	-
Total Other Financing Sources (Uses)	**$ (23,222,135)**	**$ (16,064,118)**	**$ -**	**$ -**
Net Change in Fund Balances	$ 14,439,204	$ (13,187,602)	$ (2,981,297)	$ 641,107
Fund Balances - Beginning of the Year	$ 2,122,984	$ 16,562,188	$ 3,374,585	$ 393,288
Fund Balances - End of the Year	**$ 16,562,188**	**$ 3,374,585**	**$ 393,288**	**$ 1,034,394**

Parks Sales Tax Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
Parks Sales Tax	$ 5,427,911	$ 5,560,444	$ 5,705,953	$ 5,763,011
Subtotal	**$ 5,427,911**	**$ 5,560,444**	**$ 5,705,953**	**$ 5,763,011**
Interest Income				
Interest on Investments	$ 952,035	$ 602,923	$ 65,001	$ 35,539
Subtotal	**$ 952,035**	**$ 602,923**	**$ 65,001**	**$ 35,539**
Other Revenues				
Bond Proceeds	$ 35,546,018	$ -	$ -	$ -
Miscellaneous Revenue	-	-	450,000	-
Subtotal	**$ 35,546,018**	**$ -**	**$ 450,000**	**$ -**
Parks Sales Tax Fund Revenues	**$ 41,925,963**	**$ 6,163,366**	**$ 6,220,953**	**$ 5,798,551**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (14,439,204)	$ 13,187,602	$ 2,981,297	$ (641,107)
Grand Total Parks Sales Tax Special Revenue Fund	**$ 27,486,760**	**$ 19,350,968**	**$ 9,202,251**	**$ 5,157,444**

Parks Sales Tax Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 5,427,911	$ 5,560,444	$ 5,705,953	$ 5,763,011
Interest Income	952,035	602,923	65,001	35,539
Other Financing Sources	-	-	-	-
Other Revenue	35,546,018	-	450,000	-
Use of Cash Reserves	(14,439,204)	13,187,602	2,981,297	(641,107)
Total Available for Appropriation	**$ 27,486,760**	**$ 19,350,968**	**$ 9,202,251**	**$ 5,157,444**
Budget Expenditures				
Capital Improvements	$ 1,942,496	$ 1,074,435	$ 6,992,057	$ 2,950,000
Debt Service	2,322,129	2,212,415	2,210,194	2,207,444
Subtotal	**$ 4,264,625**	**$ 3,286,850**	**$ 9,202,251**	**$ 5,157,444**
Operating Transfers				
Operating Transfer to Golf Course	$ -	$ -	$ -	$ -
Operating Transfer to Fieldhouse/Aquatics	23,222,135	16,064,118	-	-
Subtotal	**$ 23,222,135**	**$ 16,064,118**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 27,486,760**	**$ 19,350,968**	**$ 9,202,251**	**$ 5,157,444**


THE CITY OF BLUE SPRINGS
MISSOURI

General Obligation Bond Debt Service Fund


THE CITY OF BLUE SPRINGS
MISSOURI

General Obligation Bond Debt Service Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 1,789,294	$ 2,120,091	$ 2,147,764	$ 2,147,764
Interest Income	135,664	153,366	138,553	138,553
Other Miscellaneous	-	-	-	-
Total Revenues	**$ 1,924,958**	**$ 2,273,456**	**$ 2,286,317**	**$ 2,286,317**
Expenditures				
Principal Retirement	$ 1,225,000	$ 1,265,000	$ 1,335,000	$ 1,380,000
Interest and Fixed Charges	494,454	450,388	398,812	923,244
Total Expenditures	**$ 1,719,455**	**$ 1,715,388**	**$ 1,733,812**	**$ 2,303,244**
Excess of Revenues Over (Under) Expenditures	$ 205,503	$ 558,068	$ 552,505	$ (16,927)
Other Financing Sources (Uses)				
Operating Transfers In	$ 250,000	$ -	$ -	$ 500,000
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 250,000**	**$ -**	**$ -**	**$ 500,000**
Net Change in Fund Balances	$ 455,503	$ 558,069	$ 552,505	$ 483,073
Fund Balances - Beginning of the Year	$ 2,223,167	$ 2,678,670	$ 3,236,739	$ 3,789,244
Fund Balances - End of the Year	**$ 2,678,670**	**$ 3,236,739**	**$ 3,789,244**	**$ 4,272,317**

General Obligation Bond Debt Service Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
Property Taxes	$ 1,763,299	$ 2,073,867	$ 2,088,677	$ 2,088,677
Railroad and Utility Taxes	25,995	14,118	15,513	15,513
PILOT	-	32,105	43,574	43,574
Subtotal	**$ 1,789,294**	**$ 2,120,091**	**$ 2,147,764**	**$ 2,147,764**
Interest Income				
Interest on Operating Funds	$ 124,378	$ -	$ -	$ -
Interest on Investments	-	153,366	138,553	138,553
Intergovernmental Agency Interest	11,286	-	-	-
Interest Subsidy-2009B Build America Bonds	-	-	-	-
Subtotal	**$ 135,664**	**$ 153,366**	**$ 138,553**	**$ 138,553**
Other Miscellaneous Revenue				
Bond Proceeds	$ -	$ -	$ -	$ -
Miscellaneous Revenue	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total G.O. Bond Fund Revenues	**$ 1,924,958**	**$ 2,273,456**	**$ 2,286,317**	**$ 2,286,317**
Other Financing Sources				
Operating Transfer from Capital Projects Fund	$ 250,000	$ -	$ -	$ -
Operating Transfer from General Fund	$ -	$ -	$ -	$ 500,000
Subtotal	**$ 250,000**	**$ -**	**$ -**	**$ 500,000**
Use of Cash Reserves	$ (455,503)	$ (558,069)	$ (552,505)	$ (483,073)
Grand Total General Obligation Bond Debt Service Fund	**$ 1,719,455**	**$ 1,715,388**	**$ 1,733,812**	**$ 2,303,244**

General Obligation Bond Debt Service Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 1,789,294	$ 2,120,091	$ 2,147,764	$ 2,147,764
Interest Income	135,664	153,366	138,553	138,553
Other Financing Sources	250,000	-	-	-
Use of Cash Reserves	(455,503)	(558,069)	(552,505)	(483,073)
Total Available for Appropriation	**$ 1,719,455**	**$ 1,715,388**	**$ 1,733,812**	**$ 1,803,244**
Budget Expenditures				
Serial Bond Maturities	$ 1,225,000	$ 1,265,000	$ 1,335,000	$ 1,380,000
Interest Expense	464,617	415,667	364,843	889,275
Fiscal Agent Fees	29,838	34,721	33,969	33,969
Total Budgeted Expenditures	**$ 1,719,455**	**$ 1,715,388**	**$ 1,733,812**	**$ 2,303,244**


THE CITY OF BLUE SPRINGS
MISSOURI

Capital Projects Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 5,035,529	$ 5,165,244	$ 5,321,817	$ 5,379,087
Other Government Sources	32,339	198,281	24,813	229,077
Charges for Services	-	-	-	-
Interest Income	112,653	367,501	565,401	330,000
Other	182,095	177,441	33,111,993	-
Total Revenue	**$ 5,362,616**	**$ 5,908,466**	**$ 39,024,024**	**$ 5,938,165**
Expenditures				
Capital Projects	$ 4,247,141	$ 5,591,405	$ 5,768,650	$ 26,718,834
Debt Service	-	-	274,877	-
Total Expenditures	**$ 4,247,141**	**$ 5,591,405**	**$ 6,043,527**	**$ 26,718,834**
Excess of Revenues Over (Under) Expenditures	$ 1,115,475	$ 317,060	$ 32,980,497	$ (20,780,669)
Other Financing Sources (Uses)				
Operating Transfers In	$ 1,532,208	$ 4,884,182	$ 453,354	$ -
Operating Transfers Out	(632,208)	(165,500)	-	-
Total Other Financing Sources (Uses)	**$ 900,000**	**$ 4,718,682**	**$ 453,354**	**$ -**
Net Change in Fund Balances	$ 2,015,475	$ 5,035,742	$ 33,433,851	$ (20,780,669)
Fund Balances - Beginning of the Year	$ 3,300,394	$ 5,315,869	$ 10,351,613	$ 43,785,464
Fund Balances - End of the Year	**$ 5,315,869**	**$ 10,351,613**	**$ 43,785,464**	**$ 23,004,795**

Capital Projects Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
Sales Tax	$ 5,035,529	$ 5,165,244	$ 5,321,817	$ 5,379,087
Other Taxes	-	-	-	-
Subtotal	**$ 5,035,529**	**$ 5,165,244**	**$ 5,321,817**	**$ 5,379,087**
Other Government Sources				
Federal Grants	$ -	$ 165,500	$ -	$ 204,264
Reimbursement from Other Governments	32,339	32,781	24,813	24,813
Subtotal	**$ 32,339**	**$ 198,281**	**$ 24,813**	**$ 229,077**
Charges for Services				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Operating Account	$ 38,054	$ 182,609	$ 276,330	$ 150,000
Interest on Investments	74,599	184,891	227,826	150,000
Interest on Investments-Debt Services	-	-	61,245	30,000
Subtotal	**$ 112,653**	**$ 367,501**	**$ 565,401**	**$ 330,000**
Other Miscellaneous				
Bond Proceeds	$ -	$ -	$ 33,111,993	$ -
Miscellaneous Revenue	182,095	177,441	-	-
Subtotal	**$ 182,095**	**$ 177,441**	**$ 33,111,993**	$ -
Total Capital Projects Fund Revenues	**$ 5,362,616**	**$ 5,908,467**	**$ 39,024,024**	**$ 5,938,165**
Other Financing Sources				
Operating Transfer from General Fund	$ 1,532,208	$ -	$ -	$ -
Operating Transfer from Hotel/Motel Fund	-	-	-	-
Operating Transfer from Public Safety Sales Tax Fund	-	-	-	-
Operating Transfer from Sewer Fund	-	4,884,182	453,354	-
Operating Transfer from Water Fund	-	-	-	-
Subtotal	**$ 1,532,208**	**$ 4,884,182**	**$ 453,354**	**$ -**
Use of Cash Reserves	$ (2,015,475)	$ (5,035,742)	$ (33,433,851)	$ 20,780,669
		-		
Grand Total Capital Projects Fund	**$ 4,879,350**	**$ 5,756,907**	**$ 6,043,527**	**$ 26,718,834**

Capital Projects Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 5,035,529	$ 5,165,244	$ 5,321,817	$ 5,379,087
Other Government Sources	32,339	198,281	24,813	229,077
Charges for Services	-	-	-	-
Interest Income	112,653	367,501	565,401	330,000
Other Miscellaneous	182,095	177,441	33,111,993	-
Operating Transfers	1,532,208	4,884,182	453,354	-
Use of Cash Reserves	(2,015,475)	(5,035,742)	(33,433,851)	20,780,669
Total Available for Appropriation	**$ 4,879,350**	**$ 5,756,907**	**$ 6,043,527**	**$ 26,718,834**
Budgeted Expenditures				
Land/Buildings	$ 243,680	$ 13,790	$ -	$ -
Streets and Highways	3,846,269	5,488,125	5,768,650	26,403,510
Other Capital Improvements	157,191	89,490	-	315,324
Debt Service	-	-	274,877	-
Subtotal	**$ 4,247,141**	**$ 5,591,405**	**$ 6,043,527**	**$ 26,718,834**
Operating Transfers				
Transfer to Debt Service Funds	$ 250,000	$ -	$ -	$ -
Transfer to Fieldhouse/Aquatics Fund	-	-	-	-
Transfer to General Fund	382,208	165,500	-	-
Transfer to Public Safety Sales Tax Fund	-	-	-	-
Subtotal	**$ 632,208**	**$ 165,500**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 4,879,350**	**$ 5,756,907**	**$ 6,043,527**	**$ 26,718,834**


THE CITY OF BLUE SPRINGS
MISSOURI

T.I.F Capital Projects Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Tax Increment Finance Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Taxes	$ 6,916,504	$ 6,952,731	$ 6,915,364	$ 6,955,580
Interest Income	229,798	295,910	243,302	239,530
Other Income	-	-	-	-
Total Revenue	**$ 7,146,304**	**$ 7,248,639**	**$ 7,158,667**	**$ 7,195,110**
Expenditures				
Capital Outlay	$ 6,477,805	$ 7,131,953	$ 5,675,210	$ 7,163,164
Total Expenditures	**$ 6,477,805**	**$ 7,131,953**	**$ 5,675,210**	**$ 7,163,164**
Excess of Revenues Over (Under) Expenditures	$ 668,499	$ 116,686	$ 1,483,456	$ 31,946
Other Financing Sources (Uses)				
Operating Transfers In	$ 205,905	$ 1,901	$ -	$ -
Operating Transfers Out	(234,944)	(29,408)	(31,901)	(31,946)
Total Other Financing Sources (Uses)	**$ (29,040)**	**$ (27,508)**	**$ (31,901)**	**$ (31,946)**
Net Change in Fund Balances	$ 639,460	$ 89,178	$ 1,451,555	$ (0)
Fund Balances - Beginning of the Year	$ 6,936,446	$ 7,575,906	$ 7,665,084	$ 9,116,638
Fund Balances - End of the Year	**$ 7,575,906**	**$ 7,665,084**	**$ 9,116,638**	**$ 9,116,638**

Tax Increment Finance Capital Projects Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes				
PILOTS	$ 2,364,345	$ 2,137,384	$ 2,202,778	$ 2,242,994
Economic Activity Taxes	4,552,159	4,815,346	4,712,586	4,712,586
Subtotal	**$ 6,916,504**	**$ 6,952,731**	**$ 6,915,364**	**$ 6,955,580**
Interest Income				
Interest on Investments	$ 229,798	$ 295,910	$ 243,302	$ 239,530
Subtotal	**$ 229,798**	**$ 295,910**	**$ 243,302**	**$ 239,530**
Charges for Services	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Other Revenues				
Miscellaneous Income	$ -	$ -	$ -	$ -
Bond Proceeds	-	-	-	-
Other Financing Sources - Refunding 2015	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total TIF Capital Project Fund Revenues	**$ 7,146,305**	**$ 7,248,639**	**$ 7,158,667**	**$ 7,195,110**
Other Financing Sources	$ 205,905	$ 1,901	$ -	$ -
Subtotal	**$ 205,905**	**$ 1,901**	**$ -**	**$ -**
Use of Cash Reserves	$ (639,460)	$ (89,178)	$ (1,451,555)	$ 0
Grand Total Capital Projects Fund	**$ 6,712,749**	**$ 7,161,361**	**$ 5,707,111**	**$ 7,195,110**

Tax Increment Finance Capital Projects Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Taxes	$ 6,916,504	$ 6,952,731	$ 6,915,364	$ 6,955,580
Interest Income	229,798	295,910	243,302	239,530
Other Income	-	-	-	-
Other Financing Sources	205,905	1,901	-	-
Use of Cash Reserves	(639,460)	(89,178)	(1,451,555)	0
Total Available for Appropriation	**$ 6,712,749**	**$ 7,161,361**	**$ 5,707,111**	**$ 7,195,110**
Budgeted Expenditures				
Adams Farm	$ 5,140,384	$ 5,308,683	$ 4,083,449	$ 5,579,764
Copperleaf Village	130,986	80,189	4,756	-
Highway 7 & 40 Project A	62,469	346,626	-	-
Highway 7 & 40 Project B	15,290	0	-	-
Highway 7 & 40 Project C	33,595	-	-	-
White Oak	886,027	709,509	1,083,556	1,090,030
White Oak A	28,775	489,829	225,415	229,924
Woods Chapel	180,277	197,121	278,035	263,446
Subtotal	**$ 6,477,805**	**$ 7,131,953**	**$ 5,675,210**	**$ 7,163,164**
Operating Transfers				
Transfer to General Fund	$ 29,039	$ 27,508	$ 31,901	$ 31,946
Transfer to Capital Projects Fund	205,905	1,901	-	-
Subtotal	**$ 234,944**	**$ 29,408**	**$ 31,901**	**$ 31,946**
Total Budgeted Expenditures	**$ 6,712,749**	**$ 7,161,361**	**$ 5,707,111**	**$ 7,195,110**


THE CITY OF BLUE SPRINGS
MISSOURI

Fieldhouse/Aquatics Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Fieldhouse/Aquatics Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Revenues				
Charges for Services	$ 1,072,220	$ 2,105,886	$ 2,767,153	$ 3,274,170
Intergovernmental	-	178	-	-
Interest Income	74,166	40,403	29,142	29,142
Sales and Rentals	19,434	33,721	51,114	49,165
Other Miscellaneous	5,633	319,780	54	10,000
Total Revenues	**$ 1,171,453**	**$ 2,499,968**	**$ 2,847,463**	**$ 3,362,476**
Expenditures				
Personal Services	$ 608,165	$ 1,301,749	$ 2,520,863	$ 1,995,178
Materials and Supplies	83,138	226,021	208,250	252,758
Contracted Services	117,807	192,818	319,588	508,540
Utilities	112,784	247,918	348,600	397,200
Capital Outlay	-	-	-	-
Debt Service	25,846	25,846	-	-
Capital Expenditures	25,311,982	15,476,669	-	-
Total Expenditures	**$ 26,259,722**	**$ 17,471,022**	**$ 3,397,301**	**$ 3,153,675**
Excess of Revenues Over (Under) Expenditures	$ (25,088,269)	$ (14,971,053)	$ (549,838)	$ 208,801
Other Financing Sources (Uses)				
Operating Transfers In	$ 23,398,521	$ 16,241,199	$ 175,846	$ 175,846
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 23,398,521**	**$ 16,241,199**	**$ 175,846**	**$ 175,846**
Net Change in Fund Balances	(1,689,748)	1,270,146	(373,992)	384,646
Fund Balances - Beginning of the Year	2,238,427	548,679	1,818,825	1,444,833
Fund Balances - End of the Year	**$ 548,679**	**$ 1,818,825**	**$ 1,444,833**	**$ 1,829,479**

Fieldhouse/Aquatics Fund
Revenue Summary

Revenues		Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services					
Adult Leagues		$ 14,232	$ 16,110	$ 19,908	$ 37,500
Youth Leagues		51,086	53,324	69,419	87,473
Fitness Programs		38,268	43,259	55,997	60,972
Swim Lessons/Aquatic Instructional		-	21,350	74,973	101,475
Special Events		3,540	168	(4,604)	5,500
Aquatics Programming		-	-	6,848	9,820
Facility Rentals		55,387	48,970	63,133	55,625
Concessions		2,847	83,646	49,990	88,020
Aquatic Rentals		-	18,965	12,581	18,000
Party Rentals		-	41,850	89,974	100,000
Group Admissions		-	43,525	28,483	46,500
Facility Memberships		906,860	1,734,719	2,300,451	2,663,285
	Subtotal	**$ 1,072,220**	**$ 2,105,886**	**$ 2,767,153**	**$ 3,274,170**
Fines and Forfeits		$ -	$ -	$ -	$ -
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Other Government Sources		$ -	$ 178	$ -	$ -
	Subtotal	**$ -**	**$ 178**	**$ -**	**$ -**
Interest Income		$ 74,166	$ 40,403	$ 29,142	$ 29,142
	Subtotal	**$ 74,166**	**$ 40,403**	**$ 29,142**	**$ 29,142**
Sales and Rentals					
Sale of Property		$ 759	$ 2,352	$ 25	$ 25
Fieldhouse Lease		18,675	28,830	49,140	49,140
Concession Lease Revenue		-	1,875	1,508	-
Locker Lease		-	663	442	-
	Subtotal	**$ 19,434**	**$ 33,721**	**$ 51,114**	**$ 49,165**
Other Revenues					
Donations-Fieldhouse		5,000	-	21	-
Sponsorships		600	5,000	-	10,000
Miscellaneous Revenue		33	314,780	33	-
	Subtotal	**$ 5,633**	**$ 319,780**	**$ 54**	**$ 10,000**
Total Fieldhouse/Aquatics Fund Revenue		**$ 1,171,453**	**$ 2,499,968**	**$ 2,847,463**	**$ 3,362,476**
Other Financing Sources					
From General Fund		$ 540	$ 1,235	$ -	$ -
From Parks Sales Tax Fund		23,222,135	16,064,118	-	-
From Hotel/Motel Tax Fund		175,846	175,846	175,846	175,846
	Subtotal	**$ 23,398,521**	**$ 16,241,199**	**$ 175,846**	**$ 175,846**
Use of Cash Reserves		$ 1,689,748	$ (1,270,146)	$ 373,992	$ (384,646)
Grand Total Fieldhouse/Aquatics Revenue Fund		**$ 26,259,722**	**$ 17,471,022**	**$ 3,397,301**	**$ 3,153,675**

Fieldhouse/Aquatics Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Charges for Services	$ 1,072,220	$ 2,105,886	$ 2,767,153	$ 3,274,170
Fines and Forfeits	-	-	-	-
Intergovernmental	-	178	-	-
Interest Income	74,166	40,403	29,142	29,142
Sales and Rentals	19,434	33,721	51,114	49,165
Other Miscellaneous	5,633	319,780	54	10,000
Operating Transfers	23,398,521	16,241,199	175,846	175,846
Use of Cash Reserves	1,689,748	(1,270,146)	373,992	(384,646)
Total Available for Appropriation	**$ 26,259,722**	**$ 17,471,022**	**$ 3,397,301**	**$ 3,153,675**
				$ -
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 608,165	$ 1,301,749	$ 2,520,863	$ 1,995,178
Materials and Supplies	83,138	226,021	208,250	252,758
Contracted Services	117,807	192,818	319,588	508,540
Utilities	112,784	247,918	348,600	397,200
Total Operating	**$ 921,894**	**$ 1,968,507**	**$ 3,397,301**	**$ 3,153,675**
Capital Improvements				
Capital Outlay	$ -	$ -	$ -	$ -
Capital Improvements	25,311,982	15,476,669	-	-
Debt Service	25,846	25,846	-	-
Total Capital	**$ 25,337,828**	**$ 15,502,514**	**$ -**	**$ -**
Subtotal	**$ 26,259,722**	**$ 17,471,022**	**$ 3,397,301**	**$ 3,153,675**
Operating Transfers				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 26,259,722**	**$ 17,471,022**	**$ 3,397,301**	**$ 3,153,675**


THE CITY OF BLUE SPRINGS
MISSOURI

Golf Course Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Golf Course Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Operating Revenues				
Charges for Services	$ 2,454,696	$ 2,615,216	$ 2,557,314	$ 2,557,314
Interest Income	14,282	22,631	16,068	16,068
Intergovernmental	-	-	-	-
Miscellaneous	4,790	4,840	-	-
Total Operating Revenues	**$ 2,473,768**	**$ 2,642,687**	**$ 2,573,382**	**$ 2,573,382**
Expenditures				
Contractual Services	2,131,193	2,112,574	2,126,000	2,206,221
Debt Service	337,490	359,992	341,250	-
Capital Outlay	-	-	-	-
Capital Expenditures	39,704	46,471	358,229	86,500
Total Operating Expenditures	**$ 2,508,387**	**$ 2,519,036**	**$ 2,825,479**	**$ 2,292,721**
Excess of Revenues Over (Under) Expenditures	$ (34,620)	$ 123,651	$ (252,097)	$ 280,661
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Net Change in Fund Balances	$ (34,620)	$ 123,651	$ (252,097)	$ 280,661
Fund Balances - Beginning of the Year	$ 597,902	$ 563,282	$ 686,933	$ 434,836
Fund Balances - End of the Year	**$ 563,282**	**$ 686,933**	**$ 434,836**	**$ 715,498**
Less Restricted Net Assets	$ (224,721)	$ (224,721)	$ -	$ -
Fund Balances - End of the Year	**$ 338,561**	**$ 462,212**	**$ 434,836**	**$ 715,498**

Golf Course Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services				
Green Fees	$ 987,511	$ 1,073,151	$ 1,005,536	$ 1,005,536
Pro Shop Revenue	411,493	465,665	455,699	455,699
Range Revenue	188,755	182,363	175,951	175,951
Cart Rental Fees	347,079	359,721	359,770	359,770
Prepared Food Revenue	519,859	534,316	560,357	560,357
Subtotal	**$ 2,454,696**	**$ 2,615,216**	**$ 2,557,314**	**$ 2,557,314**
Other Government Sources				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income	$ 14,282	$ 22,631	$ 16,068	$ 16,068
Subtotal	**$ 14,282**	**$ 22,631**	**$ 16,068**	**$ 16,068**
Miscellaneous	$ 4,790	$ 4,840	$ -	$ -
Subtotal	**$ 4,790**	**$ 4,840**	**$ -**	**$ -**
Total Golf Course Fund Revenue	**$ 2,473,768**	**$ 2,642,687**	**$ 2,573,382**	**$ 2,573,382**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Operating Transfer from Parks Sales Tax Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ 34,620	$ (123,651)	$ 252,097	$ (280,661)
Grand Total Golf Course Fund Revenue	**$ 2,508,387**	**$ 2,519,036**	**$ 2,825,479**	**$ 2,292,721**

Golf Course Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Charges for Services	$ 2,454,696	$ 2,615,216	$ 2,557,314	$ 2,557,314
Interest Income	14,282	22,631	16,068	16,068
Miscellaneous	4,790	4,840	-	-
Operating Transfers	-	-	-	-
Use of Cash Reserves	34,620	(123,651)	252,097	(280,661)
Total Available for Appropriation	**$ 2,508,387**	**$ 2,519,036**	**$ 2,825,479**	**$ 2,292,721**
Budgeted Expenditures				
Contracted Services	$ 2,131,193	$ 2,112,574	$ 2,126,000	$ 2,206,221
Capital Outlay	-	-	-	-
Debt Service	337,490	359,992	341,250	-
Capital Improvements	39,704	46,471	358,229	86,500
Total Operating	**$ 2,508,387**	**$ 2,519,036**	**$ 2,825,479**	**$ 2,292,721**
Operating Transfers				
Transfer to General Fund	$ -	$ -	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 2,508,387**	**$ 2,519,036**	**$ 2,825,479**	**$ 2,292,721**


THE CITY OF BLUE SPRINGS
MISSOURI

Water Utility Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Water Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Operating Revenues				
Charges for Services	$ 11,920,397	$ 12,016,070	$ 11,919,961	$ 12,272,051
Fines and Forfeits	264,809	250,884	243,688	243,688
Intergovernmental	-	-	-	-
Interest Income	592,281	1,087,616	673,244	673,244
Sales and Rentals	75,752	73,294	79,180	79,180
Other Miscellaneous	18,223	(1,548)	-	-
Total Operating Revenues	**$ 12,871,461**	**$ 13,426,316**	**$ 12,916,072**	**$ 13,268,163**
Operating Expenditures				
Personal Services	$ 1,120,224	$ 1,320,755	$ 1,429,597	$ 1,385,513
Materials and Supplies	405,217	145,847	403,998	433,785
Purchased Water and Sewer Services	4,295,298	4,295,798	4,422,078	4,525,704
Contracted Services	1,529,433	1,125,865	1,485,632	1,916,088
Utilities	48,637	40,940	57,400	57,400
Debt Service	2,653,059	2,647,377	2,955,509	3,000,000
Capital Expenditures	489,957	388,391	2,779,357	1,554,500
Total Operating Expenditures	**$ 10,541,824**	**$ 9,964,973**	**$ 13,533,571**	**$ 12,872,990**
Excess of Revenues Over (Under) Expenditures	$ 2,329,637	$ 3,461,343	$ (617,499)	$ 395,173
Other Financing Sources (Uses)				
Operating Transfers In	$ 357,552	$ 376,096	$ 475,291	$ 442,047
Operating Transfers Out	(1,184,923)	(1,209,725)	(1,209,725)	(1,360,701)
Total Other Financing Sources (Uses)	**$ (827,371)**	**$ (833,629)**	**$ (734,434)**	**$ (918,654)**
Net Change in Fund Balances	$ 1,502,267	$ 2,627,714	$ (1,351,933)	$ (523,481)
Fund Balances - Beginning of the Year	$ 17,669,409	$ 19,171,676	$ 21,799,390	$ 20,447,457
Fund Balances - End of the Year	**$ 19,171,676**	**$ 21,799,390**	**$ 20,447,457**	**$ 19,923,976**
Less Restricted Net Assets	$ -	$ -	$ -	$ -
Fund Balances - End of the Year	**$ 19,171,676**	**$ 21,799,390**	**$ 20,447,457**	**$ 19,923,976**

Water Utility Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services				
Water Services	$ 11,717,130	$ 11,802,695	$ 11,736,351	$ 12,088,442
Connections and Service Fees	197,438	204,867	177,727	177,727
Hydrant Meter Usage Fees	2,675	4,535	3,776	3,776
Hydrant Meter Inspection Fees	900	1,700	1,242	1,242
Department of Natural Resources Fees	2,254	2,273	864	864
Subtotal	**$ 11,920,397**	**$ 12,016,070**	**$ 11,919,961**	**$ 12,272,051**
Fines and Forfeits				
Fines and Penalties	$ 264,809	$ 250,884	$ 243,688	$ 243,688
Subtotal	**$ 264,809**	**$ 250,884**	**$ 243,688**	**$ 243,688**
Other Government Sources	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Investments	$ 592,281	$ 1,087,616	$ 673,244	$ 673,244
Subtotal	**$ 592,281**	**$ 1,087,616**	**$ 673,244**	**$ 673,244**
Sales and Rentals				
Sale of City Property	$ 66,749	$ 64,291	$ 70,178	$ 70,178
Lease Revenue	9,003	9,003	$ 9,003	$ 9,003
Subtotal	**$ 75,752**	**$ 73,294**	**$ 79,180**	**$ 79,180**
Other Revenues				
Miscellaneous Income	$ 18,223	$ (1,548)	$ -	$ -
Subtotal	**$ 18,223**	**$ (1,548)**	**$ -**	**$ -**
Total Water Utility Fund Revenue	**$ 12,871,461**	**$ 13,426,316**	**$ 12,916,072**	**$ 13,268,163**
Operating Transfers from Sewer Fund	$ 357,552	$ 376,096	$ 475,291	$ 442,047
Use of Cash Reserves	$ (1,502,267)	$ (2,627,714)	$ 1,351,933	$ 523,481
Grand Total Water Utility Fund Revenue	**$ 11,726,747**	**$ 11,174,698**	**$ 14,743,296**	**$ 14,233,691**

Water Utility Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Charges for Services	$ 11,920,397	$ 12,016,070	$ 11,919,961	$ 12,272,051
Fines and Forfeits	264,809	250,884	243,688	243,688
Other Government Sources	-	-	-	-
Interest Income	592,281	1,087,616	673,244	673,244
Sales and Rentals	75,752	73,294	79,180	79,180
Other Miscellaneous	18,223	(1,548)	-	-
Operating Transfers	357,552	376,096	475,291	442,047
Use of Cash Reserves	(1,502,267)	(2,627,714)	1,351,933	523,481
Total Available for Appropriation	**$ 11,726,747**	**$ 11,174,698**	**$ 14,743,296**	**$ 14,233,691**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 1,120,224	$ 1,320,755	$ 1,429,597	$ 1,385,513
Materials and Supplies	405,217	145,847	$ 403,998	$ 433,785
Purchase of Water Services	4,295,298	4,295,798	$ 4,422,078	$ 4,525,704
Contracted Services	1,529,433	1,125,865	$ 1,485,632	$ 1,916,088
Utilities	48,637	40,940	$ 57,400	$ 57,400
Total Operating	**$ 7,398,808**	**$ 6,929,205**	**$ 7,798,705**	**$ 8,318,490**
Debt Service				
Revenue Bond Debt	$ 2,653,059	$ 2,647,377	$ 2,955,509	$ 3,000,000
Total Debt Service	**$ 2,653,059**	**$ 2,647,377**	**$ 2,955,509**	**$ 3,000,000**
Capital Improvements				
Capital Outlay	$ 246,695	$ 165,019	$ 187,600	$ 315,775
Capital Improvements	243,262	223,372	$ 2,591,757	$ 1,238,725
Total Capital	**$ 489,957**	**$ 388,391**	**$ 2,779,357**	**$ 1,554,500**
Subtotal	**$ 10,541,824**	**$ 9,964,973**	**$ 13,533,571**	**$ 12,872,990**
Operating Transfers				
Transfer to General Fund	$ 1,184,923	$ 1,209,725	$ 1,209,725	$ 1,360,701
Transfer to Capital Projects Fund	-	-	-	-
Subtotal	**$ 1,184,923**	**$ 1,209,725**	**$ 1,209,725**	**$ 1,360,701**
Total Budgeted Expenditures	**$ 11,726,747**	**$ 11,174,698**	**$ 14,743,296**	**$ 14,233,691**


THE CITY OF BLUE SPRINGS
MISSOURI

Sewer Utility Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Sewer Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Operating Revenues				
Charges for Services	$ 10,551,218	$ 11,666,058	$ 12,130,556	$ 12,240,359
Interest Income	969,962	1,408,282	1,064,760	1,064,760
Intergovernmental	108,223	93,643	570,778	762,231
Fines and Forfeits	243,490	253,483	255,047	255,047
Sales and Rentals	2,954	500	274	274
Other Miscellaneous	115,155	118,028	4,469	4,469
Total Operating Revenues	**$ 11,991,002**	**$ 13,539,994**	**$ 14,025,884**	**$ 14,327,140**
Operating Expenditures				
Personal Services	$ 1,082,602	$ 1,346,606	$ 1,484,436	$ 1,249,103
Materials and Supplies	226,049	360,572	488,234	500,992
Purchased Water and Sewer Services	2,571,820	2,567,652	2,720,744	2,720,744
Contracted Services	999,937	930,454	950,353	1,529,731
Utilities	436,796	471,685	485,245	492,340
Debt Service	457,249	348,595	2,847,308	2,846,808
Capital Expenditures	1,157,320	1,903,354	7,500,573	2,503,345
Total Operating Expenditures	**$ 6,931,774**	**$ 7,928,919**	**$ 16,476,893**	**$ 11,843,064**
Excess of Revenues Over (Under) Expenditures	$ 5,059,228	$ 5,611,076	$ (2,451,009)	$ 2,484,076
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(1,277,713)	(1,313,766)	(1,477,313)	(1,505,135)
Total Other Financing Sources (Uses)	$ (1,277,713)	$ (1,313,766)	$ (1,477,313)	$ (1,505,135)
Net Change in Fund Balances	$ 3,781,515	$ 4,297,309	$ (3,928,322)	$ 978,942
Fund Balances - Beginning of the Year	$ 14,082,653	$ 17,864,168	$ 22,161,477	$ 18,233,155
Fund Balances - End of the Year	**$ 17,864,168**	**$ 22,161,477**	**$ 18,233,155**	**$ 19,212,097**
Less Restricted Net Assets	$ -	$ -	$ -	$ -
Fund Balances - End of the Year	**$ 17,864,168**	**$ 22,161,477**	**$ 18,233,155**	**$ 19,212,097**

Sewer Utility Fund
Revenue Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services				
Landfill Construction Fee	$ 17,216	$ 14,802	$ 16,020	$ 16,020
Special Assessment Revenue - 2009	-	-	-	-
Sewer Services	10,283,745	11,294,348	11,823,683	11,933,486
Connections and Service Fees	250,257	356,908	290,853	290,853
Subtotal	**$ 10,551,218**	**$ 11,666,058**	**$ 12,130,556**	**$ 12,240,359**
Other Government Sources				
Reimbursements from Other Governments	$ 108,223	$ 93,643	$ 570,778	$ 762,231
Subtotal	**$ 108,223**	**$ 93,643**	**$ 570,778**	**$ 762,231**
Fines and Forfeits				
Fines and Penalties	$ 243,490	$ 253,483	$ 255,047	$ 255,047
Subtotal	**$ 243,490**	**$ 253,483**	**$ 255,047**	**$ 255,047**
Interest Income	$ 969,962	$ 1,408,282	$ 1,064,760	$ 1,064,760
Subtotal	**$ 969,962**	**$ 1,408,282**	**$ 1,064,760**	**$ 1,064,760**
Sales and Rentals				
Sale of City Property	$ 2,954	$ 500	$ 274	$ 274
Subtotal	**$ 2,954**	**$ 500**	**$ 274**	**$ 274**
Other Revenues				
Miscellaneous Income	$ 115,155	$ 118,028	$ 4,469	$ 4,469
Donations	-	-	-	-
Subtotal	**$ 115,155**	**$ 118,028**	**$ 4,469**	**$ 4,469**
Total Sewer Utility Fund Revenue	**$ 11,991,001**	**$ 13,539,994**	**$ 14,025,884**	**$ 14,327,140**
Use of Cash Reserves	$ (3,781,515)	$ (4,297,309)	$ 3,928,322	$ (978,942)
Grand Total Sewer Utility Fund Revenue	**$ 8,209,487**	**$ 9,242,685**	**$ 17,954,206**	**$ 13,348,198**

Sewer Utility Fund
Budget Summary

	Actual FY 2022-23	Actual FY 2023-24	Estimated FY 2024-25	Budgeted FY 2025-26
Amounts Available for Appropriation				
Charges for Services	$ 10,551,218	$ 11,666,058	$ 12,130,556	$ 12,240,359
Fines and Forfeits	243,490	253,483	255,047	255,047
Interest Income	969,962	1,408,282	1,064,760	1,064,760
Other Government Sources	108,223	93,643	570,778	762,231
Sales and Rentals	2,954	500	274	274
Other Miscellaneous	115,155	118,028	4,469	4,469
Use of Cash Reserves	(3,781,515)	(4,297,309)	3,928,322	(978,942)
Total Available for Appropriation	**$ 8,209,487**	**$ 9,242,685**	**$ 17,954,206**	**$ 13,348,198**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 1,082,602	$ 1,346,606	$ 1,484,436	$ 1,249,103
Materials and Supplies	226,049	360,572	488,234	500,992
Purchase of Sewer Services	2,571,820	2,567,652	2,720,744	2,720,744
Contracted Services	999,937	930,454	950,353	1,529,731
Utilities	436,796	471,685	485,245	492,340
Total Operating	**$ 5,317,205**	**$ 5,676,970**	**$ 6,129,012**	**$ 6,492,910**
Debt Service				
Lease-Purchase Agreements	$ 457,249	$ 348,595	$ 2,847,308	$ 2,846,808
Total Debt Service	**$ 457,249**	**$ 348,595**	**$ 2,847,308**	**$ 2,846,808**
Capital Improvements				
Capital Outlay	$ 184,527	$ 177,045	$ 212,600	$ 316,190
Capital Improvements	972,793	1,726,310	7,287,973	2,187,155
Total Capital	**$ 1,157,320**	**$ 1,903,354**	**$ 7,500,573**	**$ 2,503,345**
Subtotal	**$ 6,931,774**	**$ 7,928,919**	**$ 16,476,893**	**$ 11,843,064**
Operating Transfers				
Transfer to Capital Projects Fund	$ -	$ -	$ -	$ -
Transfer to Water Fund	357,552	376,096	475,291	442,047
Transfer to General Fund	920,161	937,670	1,002,022	1,063,087
Subtotal	**$ 1,277,713**	**$ 1,313,766**	**$ 1,477,313**	**$ 1,505,135**
Total Budgeted Expenditures	**$ 8,209,487**	**$ 9,242,685**	**$ 17,954,206**	**$ 13,348,198**


THE CITY OF BLUE SPRINGS
MISSOURI

Summary of Operating Expenditures


THE CITY OF BLUE SPRINGS
MISSOURI

Summary of Operating Expenditures (Excluding Capital Outlay)

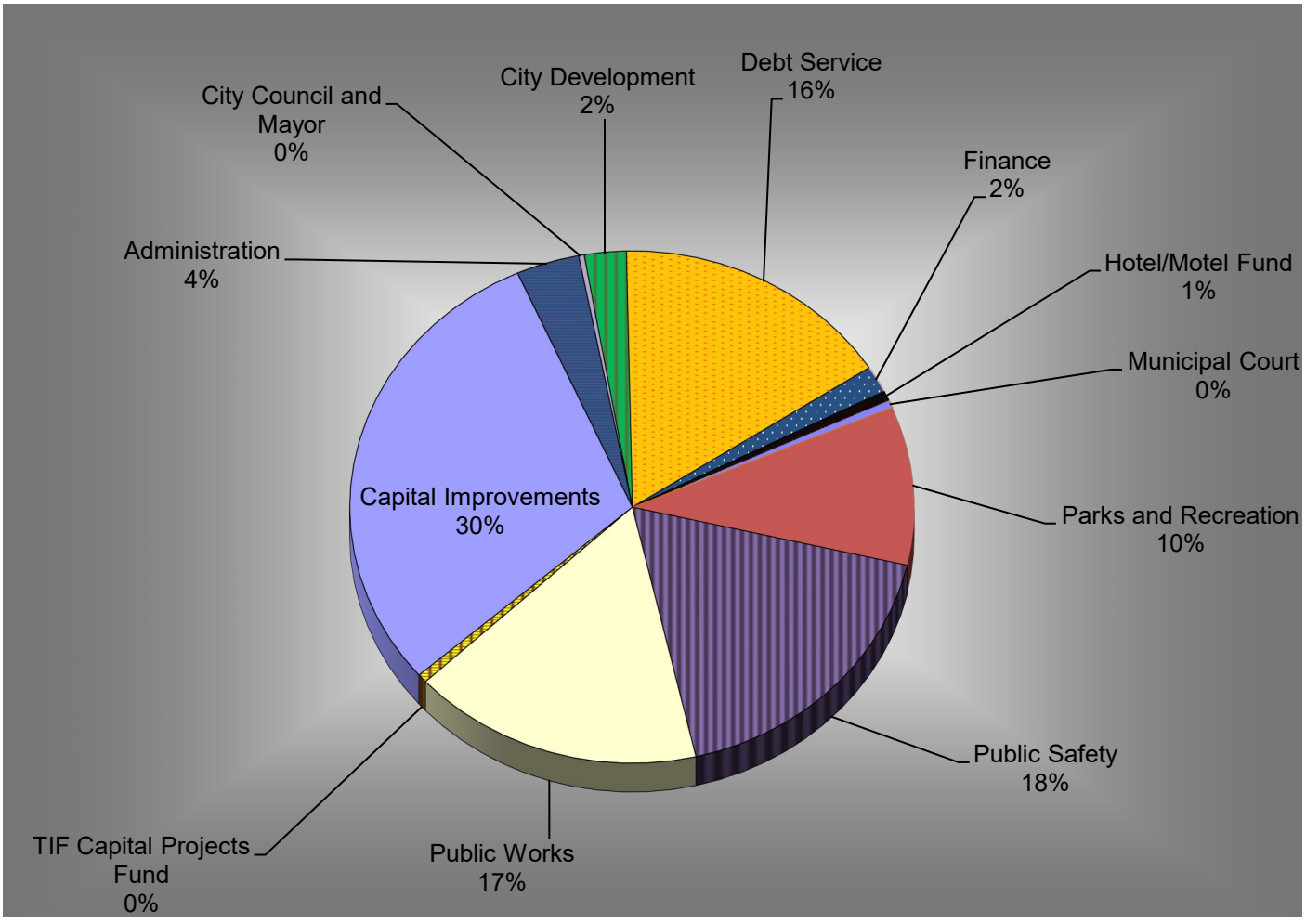
	Actual FY 2022-23	Actual FY 2023-24	Adopted FY 2024-25	Estimated FY 2025-26
Function				
City Council	$ 302,907	$ 356,542	$ 358,003	$ 358,271
Law Department	178,850	238,747	204,000	204,000
City Prosecutor	189,073	201,908	218,659	232,280
Municipal Court	495,982	512,580	535,362	555,208
City Administration	917,942	912,301	1,011,281	1,095,960
Communications	217,167	215,054	278,908	262,262
Human Resources	691,543	690,304	792,807	1,040,125
Economic Development	319,214	339,770	202,469	244,898
Information Services	789,586	886,642	936,685	932,818
Planning & Development	792,300	1,006,742	1,265,978	1,068,289
Codes Administration	904,317	964,906	965,772	959,335
Geographic Information Systems	125,802	84,045	122,835	156,406
Finance	798,402	898,315	922,520	975,126
Business Services	137,811	151,930	164,452	166,701
Police Administration	565,482	669,963	738,926	755,304
Police Operations Bureau	6,802,113	7,579,271	7,734,259	8,226,873
Police Investigative Services Bureau	2,344,886	2,415,873	2,897,626	2,805,245
Police Community Services Bureau	2,948,520	3,076,938	3,409,439	3,497,406
Public Works Administration	757,772	780,287	816,309	810,494
Public Works Streets	2,756,450	2,713,120	3,246,089	3,377,536
Parks Administration	591,840	544,132	606,045	614,829
Parks Recreation	798,320	844,348	1,009,303	1,042,782
Parks Maintenance	2,062,531	1,951,667	1,966,705	2,024,632
Building Maintenance	728,655	859,434	963,248	994,029
Vesper Hall Senior Center	552,482	550,351	764,914	738,884
Total General Fund	**$ 27,769,947**	**$ 29,445,172**	**$ 32,132,596**	**$ 33,139,692**
Golf Course Fund	2,131,193	2,112,574	2,043,410	2,206,221
FieldhouseAquatics Fund	921,894	1,968,507	2,693,289	3,153,675
Hotel/Motel Tax Fund	256,860	340,065	380,000	690,072
Public Safety Sales Tax Fund	2,079,144	2,661,453	3,387,262	3,723,425
Tax Increment Finance Fund	747,327	1,038,546	612,226	621,141
Water Utility Fund	7,398,808	6,929,205	8,004,126	8,318,490
Sewer Utility Fund	5,317,205	5,676,970	6,253,455	6,492,910
Total Enterprise Funds	**$ 18,852,431**	**$ 20,727,320**	**$ 23,373,768**	**$ 25,205,934**
Total Operating Budget	**$ 46,622,381**	**$ 50,172,493**	**$ 55,506,364**	**$ 58,345,626**
Appropriation Units				
Personal Services	24,529,906	26,962,252	29,117,037	30,704,657
Supplies and Materials	2,547,083	2,655,669	3,491,670	3,735,312
Contracted Services	19,545,391	20,554,572	22,897,657	23,905,657
Total Operating Budget	**$ 46,622,381**	**$ 50,172,493**	**$ 55,506,364**	**$ 58,345,626**


THE CITY OF BLUE SPRINGS
MISSOURI

Total Budget-All Departments
Budget $112.9M FTE Positions 340.13

Total Budget
Budget $112.9M FTEs 340.13

Budget by Department



Total Budget

Expenditures by Department	Actual 2023-24	Adopted 2024-25	Estimated 2025-26
Administrative			
Administration	$ 915,886	$ 1,011,281	$ 1,095,960
Communications	215,054	278,908	262,262
Human Resources	690,304	792,807	1,040,125
Information Technologies	1,211,947	1,218,527	1,247,876
Law Department	238,747	204,000	204,000
City Prosecutor	201,908	218,659	232,280
City Council and Mayor	356,542	358,003	358,271
City Development			
Planning & Development	1,006,742	1,265,978	1,068,289
Business Services	151,930	164,452	166,701
Codes Administration	964,906	1,015,771	1,073,592
Geographic Information Systems	84,045	122,835	156,406
Economic Development	339,770	202,469	244,898
Debt Service			
General Obligation Bonds	1,715,388	1,732,648	2,303,244
Public Safety Sales Tax	1,374,109	1,372,313	1,375,596
Parks Sales Tax	2,212,415	2,210,194	2,207,444
TIF Capital Projects	6,093,409	6,293,376	6,542,023
Fieldhouse	25,846	-	-
Golf Course	359,992	341,250	-
Sewer	348,595	2,847,309	2,846,808
Water	2,647,377	2,600,000	3,000,000
Finance			
Accounting	898,315	922,520	975,126
Utility Billing	847,567	1,005,148	945,394
Hotel/Motel Tax Fund	340,065	380,000	690,072
Municipal Court	512,580	535,362	555,208
Parks and Recreation			
Parks Administration	544,132	606,045	614,829
Building Maintenance	859,434	963,248	994,029
Vesper Hall Senior Center	561,267	767,914	738,884
Fieldhouse/Aquatics	1,968,507	2,693,289	3,153,676
Golf Course	2,159,045	2,043,410	2,292,721
Park Maintenance	2,369,731	2,364,647	2,438,332
Recreation	848,245	1,009,303	1,061,432
Public Safety			
Police Administration	1,940,670	2,072,887	2,148,002
Police Operations Bureau	9,741,224	10,070,114	11,094,095
Police Investigative Services Bureau	2,771,348	3,305,498	3,195,713
Police Community Youth Services Bureau	3,144,577	3,566,007	3,605,385
Public Works			
Operations and Engineering	780,287	816,309	810,494
Sewer Maintenance	1,001,545	1,214,741	1,249,306
Sewer Operations	3,517,541	3,780,800	4,016,936
Sni-A-Bar Treatment Plant	1,289,280	1,415,947	1,481,558
Streets	2,870,612	3,313,312	3,530,387
Water Maintenance	5,257,091	6,057,534	6,255,633
Water Operations	1,035,214	1,275,110	1,494,537
TIF Capital Projects Fund	1,038,546	612,227	621,141
Sub-Total Operating Expenses	**$ 67,451,737**	**$ 75,042,152**	**$ 79,388,664**
Capital Improvements	25,305,927	20,953,380	33,569,714
Total	**$ 92,757,663**	**$ 95,995,532**	**$ 112,958,377**

Administration


THE CITY OF BLUE SPRINGS
MISSOURI

ADMINISTRATION

Budget $4.08M FTE Positions 21

City Administration

Budget $1.10M FTEs 7.0

Human Resources

Budget $1.04M FTEs 4.0

Communications

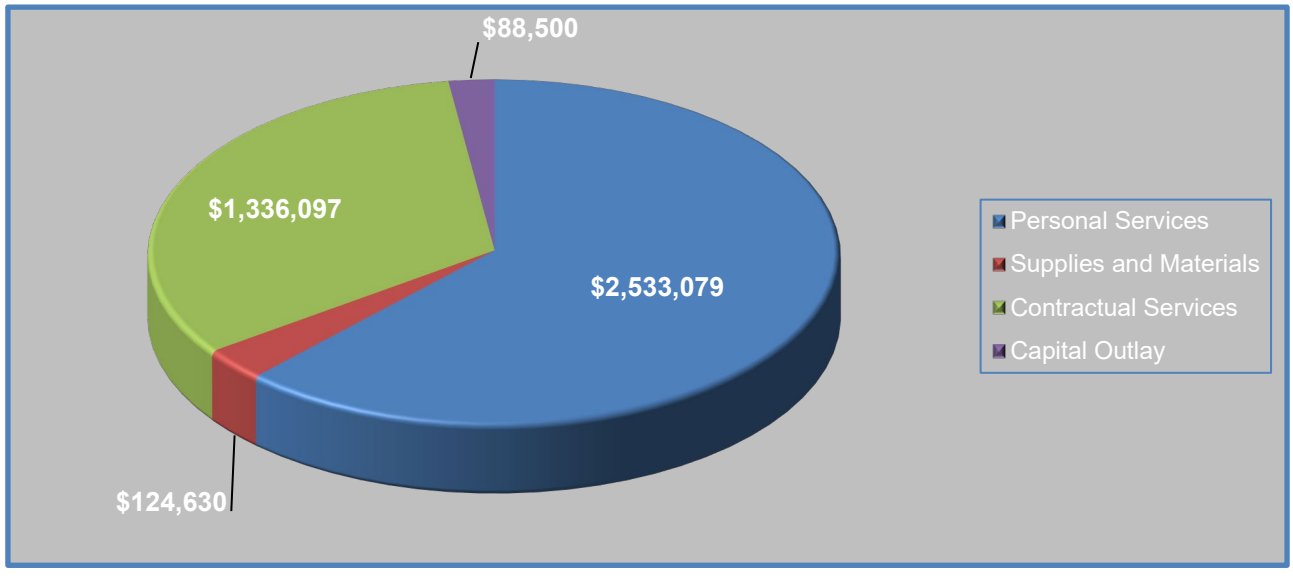
Budget $.26M FTEs 2.0

Information Technology

Budget $1.25M FTEs 7.0

Law Department

Budget $.43M FTEs 3.0



Administration

Authorized Positions

Authorized Positions	Range	2024	2025	2026
City Administrator	N/A	1	1	1
City Attorney	N/A	1	0	0
Assistant City Administrator	16	1	1	1
Assistant to the City Administrator	13	0	1	1
Information Technology Director	15	1	1	1
Human Resources Director	15	1	1	1
City Prosecutor	14	1	1	1
Communications Manager	13	1	1	1
Network and Security Administrator	13	1	1	1
Server / Infrastructure Administrator	12	1	1	1
City Clerk	11	1	1	1
Lead Technician - Public Safety	11	1	2	2
Management / Financial Analyst	9	1	1	1
Multi-Media Specialist	9	1	1	1
PC Support Specialist	9	1	1	1
IT Support Specialist - Public Safety	9	1	0	0
Human Resources Specialist	8	1	1	1
Deputy City Clerk - Records Manager	8	1	0	0
Deputy City Clerk - Contracts Manager	8	1	1	1
Help Desk Coordinator	8	1	1	1
Human Resources Assistant	7	2	2	2
Prosecuting Attorney Clerk	7	1	0	0
Administrative Assistant	6	1	1	1
TOTAL AUTHORIZED POSITIONS		**23**	**21**	**21**

General Fund		21	19	19
Public Safety Sales Tax Fund		2	2	2

TOTAL AUTHORIZED POSITIONS BY FUND		**23**	**21**	**21**

Administration

Administration is the focal point of activities between the Mayor, City Council and City Departments, providing administrative leadership for the organization and translating policy as determined by the City Council into operating programs. The department directs the delivery of municipal services and provides expert advice on City Operations, community visioning and intergovernmental/regional cooperation. In addition, the department manages records and provides communication services both to the community and City employees.

Major Services

- Provide Administrative Support to Economic Development Initiatives and Strategic Goals
- Continue Programming for Channel 7 (CTV 7)
- Provide On-going Funding for Management and Customer Service Training
- Provide Legal Services to the Mayor and City Council, City Departments and City Boards and Commissions
- Provide support for an average of 505 employees through Human Resources
- Prepare and Implement the City's Annual Budget
- Provide ongoing communications with residents, community partners and businesses through a variety of methods
- Provide technical recommendations, strategic direction, support and network security for the City's data, communication, disaster recovery and e-Government needs

Highlighted Accomplishments

- Facilitate Records Management Policy utilizing physical and electronic Records Centers
- Worked with the Chamber of Commerce on Buy Blue Springs program.
- Successfully resolved legal matters to the benefit of the City and its residents
- Processed new hires, including seasonal staff through Breezy hiring portal.
- Streamlined Affordable Care Act reporting requirements to leverage the benefit management portal (Employee Navigator).
- Implemented Smoke Free and Vape Free Workplace policies
- Updated the Employee Performance Review Process and Rating form
- Managed turnover in key roles. Provided support for new supervisors and leaders
- Broadcast live feed of City Council and Planning Commission meetings via YouTube link on City's website
- Coordinated the Land Bank monthly meetings, financial reporting and sale of property.
- Implemented ContractSafe software for contract management.
- Tracked dangerous buildings and assisted with enforcing abatements of nuisances including scheduling and prosecuting at public hearings
- Direct and assist outside legal counsel, provide research and records, for litigation
- Filled urgent need in Prosecutor's office by self directed learning & training to keep prosecution of cases running smoothly
- Hired employees to fill the vacancies of Communications Manager, Economic Development Director, Public Works Director, and Information Technology Director
- Prosecutor's office has participated in several trainings for the Police Department including Domestic Violence
- Prosecutor's office has successfully transitioned to operating through Showme Courts and CASENET. Electronic filing has been established for all case filing and subsequent document filings
- Prosecutor's office has established and maintained a smooth operation for the Court to help a efficient flow of cases to either plea or trial including any subsequent appeals the Circuit Court
- Worked with HR and CBIZ to ensure network security met requirements for cyber-insurance coverage
- Increased camera retention storage to maintain a 24/7 recording profile
- Refined helpdesk system priorities, categories, and specifics to reduce clutter
- Reduced number of stale accounts and objects by 40%, increasing the city's security score
- Completed fiber network to Adams Pointe Golf Club
- Revamped Old Mill park wireless camera system to maintain greater uptime
- Implemented increased bandwidth Verizon link to facilitate Waste Water Treatment Plant

Highlighted Accomplishments

- Implemented high resolution camera for streaming of Eagle Cam
- Added secondary internet service provider for Blue Surf Bay for business redundancy
- Completed large percentage of key security remediation steps from security audit
- Created comprehensive promotional materials for the road improvement bond issue, including a flyer, postcard, webpage and video content. The campaign contributed to its approval in August, demonstrating effective communication with residents
- Spearheaded the rebranding of the City's monthly newsletter, Spotlight on Blue Springs, by enhancing its content to provide more comprehensive updates and insights into city initiatives and increasing resident engagement
- Launched a creative social media campaign for the new North Pole Trail of Lights holiday event. It included teaser social media posts, videos and a coordinated push leading up to an opening night event

Administration

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement City Council priorities and goals based upon the Strategic Plan Framework and citizen survey action plans.
2. Provide timely responses to Council and citizen requests for information.
3. Submit for and receive Distinguished Budget Presentation Award through the Government Finance Officer's Association.
4. Utilize digital and traditional communication tools to enhance public information and engagement.
5. Promote the value of key City services through communication and education and establish public trust by communicating with timeliness and transparency.
6. Provide benefits communication, conduct annual insurance open enrollment, and host annual wellness fair.
7. Provide IT assistance in implementation of the timekeeping and payroll system, the online business license and permitting system, and public safety online crime reporting.
8. Research and implement enhanced system security measures and technologies.
9. Utilize and support technology to improve organizational and individual productivity.
10. Assist Council and staff in maximizing the City's position with respect to legal opportunities, options, requirements and restrictions while minimizing risk.
11. Draft and review contracts, policies, and other legal documents for the City.
12. Oversee benefits and compensation administration and compliance.
13. Provide effective municipal ordinance outcomes internally and externally.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	2,244,091	2,308,185	2,370,363	2,533,276
Supplies and Materials	148,632	22,562	63,770	124,630
Contractual Services	752,826	991,389	1,211,550	1,336,097
Capital Outlay	415,940	151,710	78,500	88,500
TOTAL EXPENDITURES	**$ 3,561,489**	**$ 3,473,847**	**$ 3,724,183**	**$ 4,082,503**
General Fund	3,400,101	3,295,768	3,513,341	3,851,445
Public Safety Sales Tax Fund	161,388	178,078	210,842	231,058
TOTAL EXPENDITURES BY FUND	**$ 3,561,489**	**$ 3,473,847**	**$ 3,724,183**	**$ 4,082,503**
TOTAL POSITIONS / FTE	**19.0**	**23.0**	**21.0**	**21.0**

Administration

City Administration

Mission: To provide administrative leadership to the organization and assist the City Council in developing, implementing, and evaluation policies and programs to serve the citizens and businesses of Blue Springs.

Service Description: Administration is the focal point of activities between the Mayor, City Council and City Departments, providing administrative leadership for the organization and translating policy as determined by the City Council into operating programs. The department directs the delivery of municipal services and provides expert advice on City Operations, community visioning and intergovernmental/regional cooperation. In addition, the department manages records and provides communication services both to the community and City employees.

Objectives		Goal Alignment
A	Provide leadership to the elected officials and professional staff on citywide issues.	1
B	Respond to Council and citizen requests for information.	2
C	Ensure that citizens receive excellent customer service from employees.	2
D	Ensure that city services are provided at the highest level of quality within available funding.	2

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of citizens satisfied with effectiveness	75%	75%	75%
B	Percent of responses to citizen requests that meet or exceed expectations of responsiveness	72%	72%	72%
C	Percent of Citizens satisfied with customer service from employees	76%	76%	76%
D	Percent of citizens satisfied with overall quality of services provided by the city	70%	70%	70%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	861,444	852,442	925,346	973,179
Supplies and Materials	9,882	3,561	3,850	3,850
Contractual Services	46,615	56,299	82,085	118,931
Capital Outlay	3,088	3,585	-	-
TOTAL EXPENDITURES	**$ 921,030**	**$ 915,886**	**$ 1,011,281**	**$ 1,095,960**
General Fund	921,030	$ 915,886	1,011,281	1,095,960
TOTAL EXPENDITURES BY FUND	**$ 921,030**	**$ 915,886**	**$ 1,011,281**	**$ 1,095,960**
TOTAL POSITIONS / FTE	**6.0**	**7.0**	**7.0**	**7.0**

Administration

Communications

Mission: The City of Blue Springs Communications Division intends to communicate to our citizens and our partners with purpose and transparency; to strengthen communication and engagement with our residents; and to provide meaningful interactions with the public through a variety of methods to effectively reach all populations.

Service Description: Communications facilitate communication to the public, media and employees regarding City services and to assist the city departments in developing and disseminating informative materials about City programs and activities to the citizens.

Objectives		Goal Alignment
A	Educate the community on the services provided and information that helps residents and stakeholders conduct business with the City.	4, 5
B	Continue to enhance the information provided and user-friendliness of the City's website.	4, 5
C	Enhance communication efforts through the use of digital and social media tools to educate residents about key City services and initiatives.	4, 5
D	Utilize video content on Channel 7 as a communication/citizen education tool.	4, 5

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Increase social media engagement metrics (followers, likes, shares, comments, click-	0%	60%	20%
B	Increase number of subscribers to Spotlight on Blue Springs Newsletter	0%	55%	10%
C	Complete at least one skills training class through LinkedIn Learning	0%	50%	100%
D	Number of original content videos created and meetings broadcast per year.	0	50	50

New Performance Measures

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	145,402	184,729	172,058	177,262
Supplies and Materials	15,863	3,474	25,620	24,620
Contractual Services	55,902	26,851	81,230	60,380
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 217,167**	**$ 215,054**	**$ 278,908**	**$ 262,262**
General Fund	217,167	$ 215,054	278,908	262,262
TOTAL EXPENDITURES BY FUND	**$ 217,167**	**$ 215,054**	**$ 278,908**	**$ 262,262**
TOTAL POSITIONS / FTE	**2.0**	**2.0**	**2.0**	**2.0**

Administration

Human Resources

Mission: To provide administration and management of the City's employee compensation and benefits package, coordinate employee recruitments, coordinate safety and risk management, and coordinate ongoing workforce development and training.

Service Description: Human Resources provide employee recruitment services, applicant screening, testing, benefits and compensation administration, and coordinates the safety and risk management programs.

Objectives		Goal Alignment
A	Provide equal employment, promotion and transfer opportunities for applicants and employees.	6
B	Oversee benefits and compensation administration and compliance.	12
C	Provide a comprehensive employee safety, loss control and risk management program.	6
D	Provide employee training and development for all office personnel.	6, 7
E	Oversee and facilitate employee training and development for all field personnel.	6, 7

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of turnover of full-time and part-time regular employees	14%	20%	20%
B	Percent compliance with EEO4 reporting, ACA reporting and DOJ EEOP reporting	100%	100%	100%
C	Complete the Missouri Employer's Mutual Worker's Compensation Audit with no deficiencies	0%	100%	100%
D	Work with CBIZ to encourage employees to participate in Healthier You Blue Cross Blue Shield wellness program to effectively support employees to positive health outcomes and manage claims experience.	95%	95%	95%
E	Percent of office personnel receiving semi-annual safety and professional development and/or compliance training	100%	100%	100%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	283,622	332,043	345,482	425,766
Supplies and Materials	20,230	7,038	15,350	75,210
Contractual Services	387,691	351,223	431,975	539,149
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 691,543**	**$ 690,304**	**$ 792,807**	**$ 1,040,124**
General Fund	691,543	690,304	792,807	1,040,124
TOTAL EXPENDITURES BY FUND	**$ 691,543**	**$ 690,304**	**$ 792,807**	**$ 1,040,124**
TOTAL POSITIONS / FTE	**3.0**	**4.0**	**4.0**	**4.0**

Administration

Information Technology

Mission: The Information Technology Department provides technical recommendations, strategic direction, support and network security for the City's data, communication, disaster recovery and e-Government needs.

Service Description: Information Technology is responsible for implementing and maintaining all computer hardware, network systems, applications and telephones needed by City employees to perform their tasks.

Objectives		Goal Alignment
A	Provide data system and telephone Help Desk support to city employees	9
B	Deploy, administer and maintain the City-wide data communications network	9
C	Deploy, administer and maintain the City's electronic databases	9
D	Plan, schedule and implement projects that upgrade the functionality and reliability of the City's data and information systems	8
E	Administer Public Safety digital radio communications system	9

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of major projects with a formal project plan	90%	90%	90%
B	Percent of major projects completed within the deadline as defined in the project plan	90%	90%	90%
C	Percent of Dept. Directors met with per budget year to ensure IT is meeting their technology needs related to support and progress on funded projects	100%	100%	100%
D	Percent of "urgent request" Help Desk calls responded to within 20 minutes	95%	90%	90%
E	Percent of scheduled maintenance tasks completed on time	93%	90%	90%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	638,681	723,239	736,176	755,281
Supplies and Materials	101,359	7,607	14,700	16,700
Contractual Services	210,933	332,976	389,150	387,395
Capital Outlay	412,852	148,125	78,500	88,500
TOTAL EXPENDITURES	**$ 1,363,825**	**$ 1,211,948**	**$ 1,218,526**	**$ 1,247,876**
General Fund	1,202,438	1,033,869	1,007,685	1,016,818
Public Safety Sales Tax Fund	161,388	178,078	210,842	231,058
TOTAL EXPENDITURES BY FUND	**$ 1,363,824**	**$ 1,211,948**	**$ 1,218,526**	**$ 1,247,876**
TOTAL POSITIONS / FTE	**5.0**	**7.0**	**7.0**	**7.0**

Administration

Law / City Prosecutor

Mission: To provide legal services to the Mayor, City Council, City Administrator, department directors, and City boards and commissions.

Service Description: The City Attorney provides legal services to the Mayor, City Council, City Administrator, Departments, City Boards and Commissions, and works with outside counsel preparing for and coordinating litigation.

The City Prosecutor is responsible for prosecuting city ordinance violations in the City's Municipal Court and trials de novo, appeals, and jury trials in the Circuit Court of Jackson County.

Objectives		Goal Alignment
A	Prepare, review, and research ordinances and resolutions, as requested.	11
B	Defend the City in litigation to limit the City's financial exposure and maintain city policies.	10
C	Review contracts, agreements, and other documents, as requested, to ensure compliance with local, state, and federal laws.	11
D	Attend City Council, Planning Commission and Board of Adjustment Meetings as well as other meetings as required by the City.	10
E	Prosecute municipal ordinance violations in a timely and efficient manner.	13

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Ordinances and resolutions prepared and reviewed	200	225	200
B	Number of general litigation cases handled and monitored annually	6	3	3
C	Number of contracts, agreements and other documents reviewed annually	204	300	250
D	Council Meetings (regular and special), Planning Commission, Board of Adjustment, Land Bank, etc. meetings attended	60	75	60
E	Municipal ordinance cases filed	6,408	6000	6,400

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	314,942	215,732	191,299	201,788
Supplies and Materials	1,298	883	4,250	4,250
Contractual Services	51,684	224,040	227,110	230,242
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 367,924**	**$ 440,655**	**$ 422,659**	**$ 436,280**
General Fund - Law	178,850	238,747	204,000	204,000
General Fund - City Prosecutor	189,073	201,908	218,659	232,280
TOTAL EXPENDITURES BY FUND	**$ 367,924**	**$ 440,655**	**$ 422,659**	**$ 436,280**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**1.0**	**1.0**

City Council and Mayor

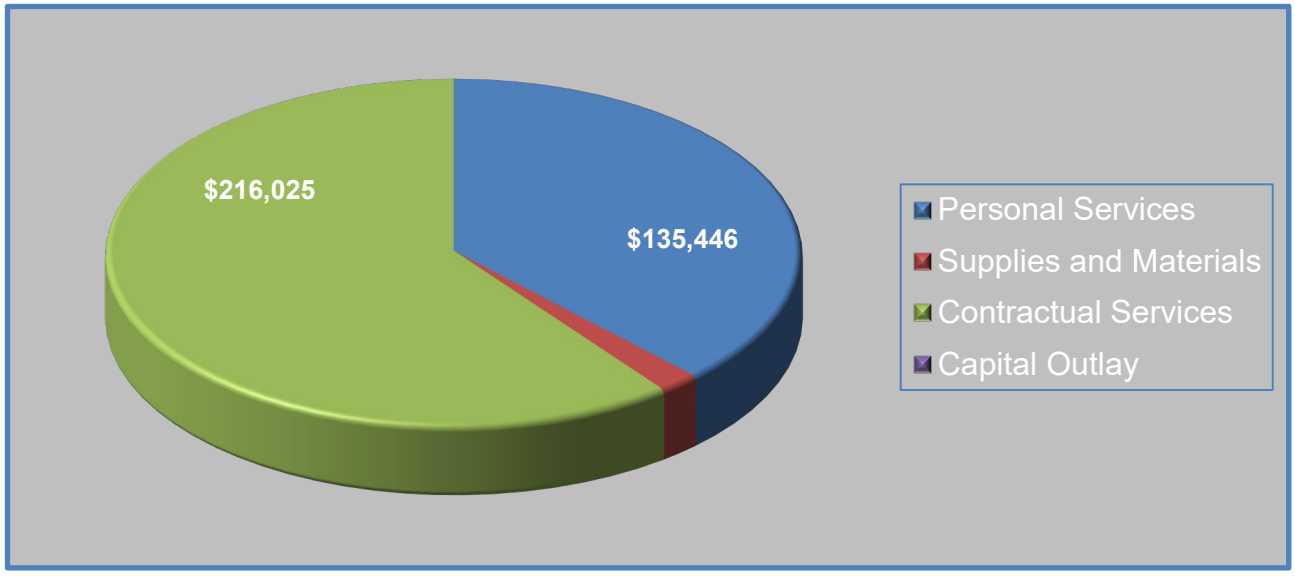

THE CITY OF BLUE SPRINGS
MISSOURI

CITY COUNCIL and MAYOR

Budget $.36M FTE Positions 3.5

City Council and Mayor

Budget $.36M FTEs 3.5



City Council and Mayor

Authorized Positions

Authorized Positions	Range	2024	2025	2026
Mayor	N/A	0.5	0.5	0.5
Council Member - District 1	N/A	0.5	0.5	0.5
Council Member - District 1	N/A	0.5	0.5	0.5
Council Member - District 2	N/A	0.5	0.5	0.5
Council Member - District 2	N/A	0.5	0.5	0.5
Council Member - District 3	N/A	0.5	0.5	0.5
Council Member - District 3	N/A	0.5	0.5	0.5
TOTAL AUTHORIZED POSITIONS		**3.5**	**3.5**	**3.5**

General Fund		3.5	3.5	3.5

TOTAL AUTHORIZED POSITIONS BY FUND		**3.5**	**3.5**	**3.5**

City Council and Mayor

The City Council is the governing body of the City of Blue Springs and is responsible for establishing laws and policies in accordance with State, Federal and City Charter requirements. The Mayor and the six-member City Council appoint citizens to various boards, commissions and committees to carry out City Council policies, ordinances, and to advise the City Council on a wide variety of community and region issues.

Major Services

- Work with the Eastern Jackson County Betterment Council and the Blue Springs Economic Development Council to promote Eastern Jackson County as a business destination point and develop a legislative agenda that will have a positive effect on Eastern Jackson County cities
- Work with Missouri Municipal League and National League of Cities to support legislation that will positively impact local and regional communities
- Identify opportunities to implement various strategic initiatives and policy goals
- Hold regular elections for the Mayor and City Council positions
- Collaborate with community partners and civic organizations to support programs and initiatives that enhance quality of life and community engagement

Highlighted Accomplishments

- Support and advance goals of the 2025 - 2030 Strategic Plan
- Provided ongoing support and leadership to the Mid America Regional Council in areas relating to transportation, public safety, health, and environmental sustainability
- Made many presentations and public appearances and local and regional events supporting organizations such as: Truman Heartland Community Foundation, Rotary, Community Services League, Downtown Blue Springs, Blue Springs Chamber of Commerce, Blue Springs Historical Society, IMPACT graduations, National Night out Against Crime, Citizen Public Safety Academy, and many others

City Council and Mayor

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Reappoint members to vacant positions for city boards and commissions.
2. Approve annual operating budget.
3. Approve annual Capital Improvements Plan (CIP).
4. Facilitate timely responses to citizen requests and inquiries by working with Administration and other departments.
5. Work with the Blue Springs Chamber of Commerce and Downtown Blue Springs to promote common goals related to community development and other business-related
6. Participate in legislative activities throughout the year including Missouri Municipal League, National League of Cities, and Eastern Jackson County Betterment Council.
7. Hold City Council work sessions to discuss long-range policy issues.
8. Implement policy goals identified in the Strategic Plan Framework.
9. Participate in periodic leadership development training opportunities.
10. Work with the Economic Development Council to establish economic development priorities, goals, and policies.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	159,887	140,862	136,753	135,446
Supplies and Materials	2,433	140	5,000	6,800
Contractual Services	140,588	215,540	216,250	216,025
Capital Outlay	1,650	-	-	-
TOTAL EXPENDITURES	**$ 304,557**	**$ 356,542**	**$ 358,003**	**$ 358,271**
General Fund	304,557	356,542	358,003	358,271
TOTAL EXPENDITURES BY FUND	**$ 304,557**	**$ 356,542**	**$ 358,003**	**$ 358,271**
TOTAL POSITIONS / FTE	**3.5**	**3.5**	**3.5**	**3.5**

City Council and Mayor

Mission: To Serve as the governing body for the City of Blue Springs and provide leadership to City staff by establishing policies and ordinance in compliance with national, state, and City Charter requirements.

Service Description: The City Council is the governing body of the City of Blue Springs and is responsible for establishing laws and policies in accordance with State, Federal and City Charter requirements. The Mayor and the six-member City Council appoint citizens to various boards, commissions and committees to carry out City Council policies, ordinances, and to advise the City Council on a wide variety of community and region issues.

Objectives		Goal Alignment
A	Establish and implement fair and equitable codes, ordinances, and resolutions	8
B	Appoint citizens to various committees established to carry out City business	1
C	Provide organizational leadership and direction to staff on City-wide issues	4, 8
D	Hold work sessions with staff to discuss/understand upcoming issues	7

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of ordinances and resolutions adopted	200	200	200
B	Number of active Boards and Commissions	17	17	17
C	Number of City Council meetings held	30	24	24
D	Number of annual work sessions with City staff	4	4	4

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	159,887	140,862	136,753	135,446
Supplies and Materials	2,433	140	5,000	6,800
Contractual Services	140,588	215,540	216,250	216,025
Capital Outlay	1,650	-	-	-
TOTAL EXPENDITURES	**$ 304,558**	**$ 356,542**	**$ 358,003**	**$ 358,271**
General Fund	304,558	356,542	358,003	358,271
TOTAL EXPENDITURES BY FUND	**$ 304,558**	**$ 356,542**	**$ 358,003**	**$ 358,271**
TOTAL POSITIONS / FTE	**3.5**	**3.5**	**3.5**	**3.5**


THE CITY OF BLUE SPRINGS
MISSOURI

City Development


THE CITY OF BLUE SPRINGS
MISSOURI

CITY DEVELOPMENT

Budget $2.71M FTE Positions 20.71

Planning

Budget $1.07M FTEs 6.25

Codes Administration

Budget $1.07M FTEs 10.46

Geographic Information Systems

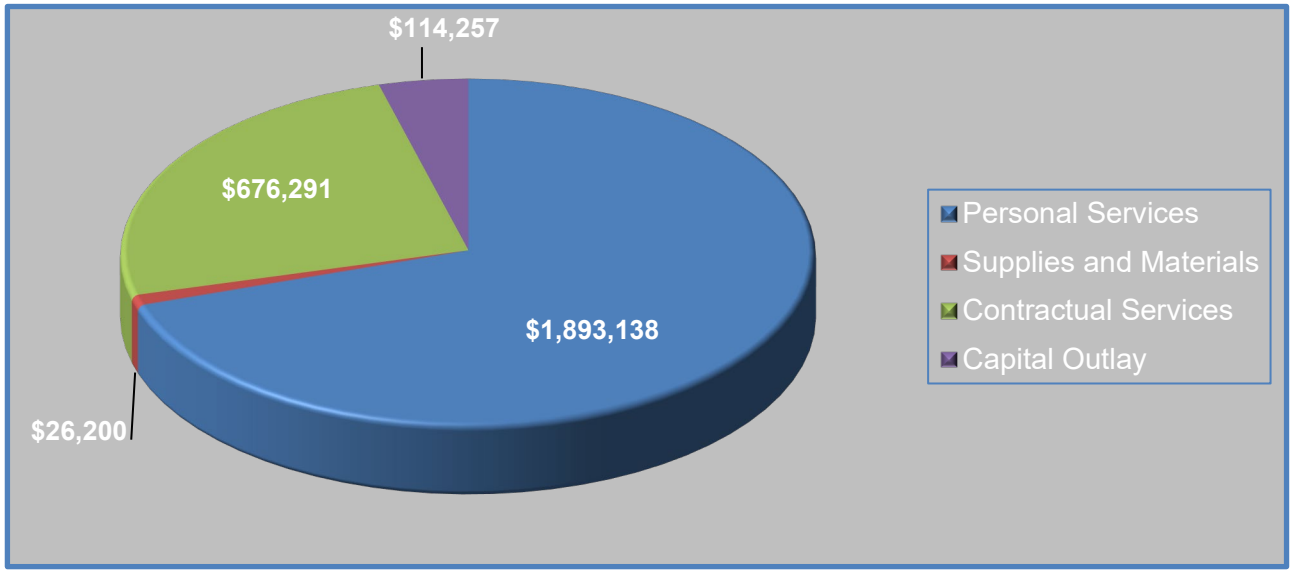
Budget $.16M FTEs 1.0

Business Services

Budget $.17M FTEs 2.0

Economic Development

Budget $.24M FTEs 1.0



City Development

Authorized Positions

Authorized Positions	Range	2024	2025	2026
Sr. Director of City Development	16	1	1	1
Assistant City Development Director	13	1	1	1
Economic Development Manager	13	1	1	1
Codes Administrator	12	1	1	1
Assistant Codes Administrator	11	1	1	1
Senior Planner	10	1	1	1
Plans Examiner	10	1	1	1
GIS Coordinator	10	1	1	1
Associate Planner	9	1	1	1
Business Services Coordinator	9	1	1	1
Building Inspector	9	2	2	2
Sr. Codes Inspector	7	1	1	1
Administrative Assistant	6	1	1	1
Codes Inspector	6	1	1	1
Codes Secretary	6	0	0	0
Business Services Representative	6	5	5	5
Seasonal Codes Inspector	6	0.46	0.46	0.46
Planning Clerk	6	0	0	0
Planning Intern	PT/S 5	0.25	0.25	0.25
TOTAL AUTHORIZED POSITIONS		**20.71**	**20.71**	**20.71**

General Fund		20.71	20.71	20.71

TOTAL AUTHORIZED POSITIONS BY FUND		**20.71**	**20.71**	**20.71**

City Development

The City Development Department is comprised of four divisions responsible for a wide range of services from mapping to code enforcement. Together they work to ensure community safety through building standards and to improve quality of life.

Major Services

- Update and maintain Comprehensive Plan, Demographics Annual Report, and Customer Service Training
- Implement the Consolidated Plan, Annual Action Plan for the Community Development Block Grant including the Minor Home Repair Program
- Work with the Downtown Review Board to review and manage the Downtown Development Code
- Review and process an estimated 100 development-related applications and 1,200 building permits
- Review and process Business Licenses, Liquor Licenses, Fireworks Permits, Special Event Permits and Peddlers/Solicitors Permits (New & Renewals)
- Provide Administrative Support to Economic Development Initiatives and Strategic Goals
- Manage all aspects of the City's Economic Development program
- Coordinate all development related actives with Public Works - Engineering

Highlighted Accomplishments

- Collaborated with the Blue Springs Business Resource Network to hold the 2024 Business Expo
- Continued Implementation of Comprehensive Plan and Unified Development Code (UDC)
- Issued 4th highest number of building permits (1,274) in the history of the Department
- Maintained FEMA Community Rating System (CRS) floodplain regulation classification of a class 7; exceeding NFIP's minimum requirements
- Maintained online mapping as a globally standardized ArcGIS Online
- Maintained ISO Building Code Classification Rating
- Bluebeam training and professional certifications obtained by Codes Division Plan Review team
- Cross train front counter staff into Business Services Representative roles
- Collaborate between all divisions within Community Development to foster an integrated approach to customer service to escort a project through the entire process
- Approved City Code amendments for recreational marijuana, floodplain regulations, temporary signs, trash containers, and fences
- 82 planning and development-related cases
- 1,274 building permits approved including single-family homes, multi-family residential and commercial units, as well as alterations to existing structures with a total construction value of over $138 million. These projects also accounted for almost 1.5 million square feet of activity
- Maintain a Certified Floodplain Manager and Master Certified Code Professional
- 228 new housing units permitted
- Completed the 2024 Downtown Master Plan
- Revamped new interactive maps available online through the Featured Maps and Apps map hub

City Development

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Coordinate all projects and programs related to the federal Community Development Block Grant (CDBG) funds.
2. Provide development related informational services and process development related planning applications.
3. Complete Annual Planning Commission Report.
4. Complete 1-2 Comprehensive Plan Specific Area/Neighborhood Plans.
5. Administer the Community for All Ages City Initiative.
6. Host Annual Household Hazardous Waste Event.
7. Host Annual Paper Shredding Event, if warranted.
8. Administer City Council 2021 Strategic Plan.
9. Data Acquisition for Signage & Building Design
10. Maintain Citizen Self Service (CSS) via Energov upgrades, allowing customers to view and submit permit and business license applications and request building inspections.
11. Create additional online maps and applications ("apps") for public use (e.g., zoning layers for GIS online).
12. Maintain GIS/Energov consulting services.
13. Maintain SAM Integrity internal mapping and expand ArcGIS Online capabilites.
14. Review and monitor the business license application/renewal process and current ordinances for future updates.
15. Track and review monthly department statistics.
16. Continue to assist the Business Resource Network
17. Cross-train Business Services Representatives/Community Development customer service staff to ensure all staff can be effectively utilized to assist in all areas, meeting customer demand.
18. Review all resources to ensure businesses operating within the City are properly registered and licensed according to City code.
19. Provide data to MARC, Jackson County, and other agencies for regional planning.
20. Utilize full functionality of Energov systems and processes to improve service delivery.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	1,669,255	1,807,388	1,845,104	1,893,138
Supplies and Materials	20,981	21,017	26,418	26,200
Contractual Services	589,207	718,989	849,984	676,291
Capital Outlay	-	-	49,999	114,257
Total Expenditures	**$ 2,279,443**	**$ 2,547,393**	**$ 2,771,505**	**$ 2,709,885**
General Fund	2,279,443	2,547,393	2,771,505	2,709,885
TOTAL EXPENDITURES BY FUND	**$ 2,279,443**	**$ 2,547,393**	**$ 2,771,505**	**$ 2,709,885**
TOTAL POSITIONS / FTE	**20.71**	**20.71**	**20.71**	**20.71**

City Development

Planning

Mission: To make recommendations regarding new development, improvements to existing development, and historic preservation, to the Planning Commission, Board of Zoning Adjustment, and the City Council to ensure orderly growth through adherence to the City's Comprehensive Plan and Unified Development Code.

Service Description: The Planning Division of the City Development Department ensures orderly growth through the effective administration of the Comprehensive Plan, zoning and subdivision ordinances. The Division reviews proposals for new development and makes recommendations to the Planning Commission and City Council. Central to the Division's mission of planning for the future, the Comprehensive Plan is periodically updated, with special, site-specific plans being formulated for those areas presenting unique development issues.

Objectives		Goal Alignment
A	Ensure proper construction and compliance with all applicable City codes.	2, 3,4, 8
B	Complete amendments to the Unified Development Code in support of the Comprehensive Plan.	2, 4
C	Improve citizen satisfaction with planning and development services offered by the City.	2, 6,10,11
D	Support the Solid Waste Commission and Mid America Regional Solid Waste Management Goal of Waste Reduction.	6, 7
E	Administer the City's Community Development Block Grant (CDBG) Program.	1

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of development-related plans reviewed	82	100	100
B	Number of code amendments made annually	2	4	4
C	Percentage of customers satisfied with community planning and development services	98%	98%	95%
D	Hold Household Hazardous Waste event	1	1	1
E	Expend up to 75% of anticipated funds in 2022-23	80%	80%	80%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	535,340	623,873	658,761	675,593
Supplies and Materials	3,281	2,664	4,526	5,525
Contractual Services	253,679	380,205	602,691	387,170
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 792,300**	**$ 1,006,742**	**$ 1,265,978**	**$ 1,068,289**
General Fund	792,300	1,006,742	1,265,978	1,068,289
TOTAL EXPENDITURES BY FUND	**$ 792,300**	**$ 1,006,742**	**$ 1,265,978**	**$ 1,068,289**
TOTAL POSITIONS / FTE	**6.25**	**6.25**	**6.25**	**6.25**

City Development

Codes Administration

Mission: To ensure that all buildings within the corporate limits of Blue Springs are code compliant and provide a safe environment for all residents and visitors.

Service Description: The Codes Administration Division of City Development is responsible for effectively administering the building codes, and other life safety codes, adopted by the City for the purpose of protecting the general public. In Addition, Codes Administration regulates the nuisance abatement program for the City as it pertains to high weeds/grass, inoperable vehicles, trash, etc. as defined by the code.

Objectives		Goal Alignment
A	Ensure timely review of commercial plans.	10,15,17, 20
B	Ensure timely investigation of reported code violations.	15,17,18, 20
C	Ensure timely review of residential plans.	10,15,17,20
D	Ensure timely inspections of construction projects.	10,15,17, 20

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Average number of working days between plan receipt and first review for commercial plans	20	25	15
B	Average number of working days between date of code violation complaint and investigation date	3.5	5	5
C	Average number of working days between plan receipt and first review for residential plans	4	7	7
D	Average number of hours between inspection request and inspector arrival on site	2	24	10

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	800,697	881,564	844,071	846,360
Supplies and Materials	12,926	13,699	15,941	15,025
Contractual Services	90,694	69,643	105,760	97,950
Capital Outlay	-	-	49,999	114,257
TOTAL EXPENDITURES	**$ 904,317**	**$ 964,906**	**$ 1,015,771**	**$ 1,073,592**
General Fund	904,317	964,906	1,015,771	1,073,592
TOTAL EXPENDITURES BY FUND	**$ 904,317**	**$ 964,906**	**$ 1,015,771**	**$ 1,073,592**
TOTAL POSITIONS / FTE	**10.46**	**10.46**	**10.46**	**10.46**

City Development

Geographic Information Systems (GIS)

Mission: To develop an information database and complementary tools for analyzing and mapping the status of development and physical improvements throughout Blue Springs, in support of citywide planning efforts.

Service Description: The Geographic Information Systems (GIS) Division of the City Development Department is responsible for the design, implementation, and management of the City's enterprise geographic information system. A centralized database ensures that all departments have access to the most current data in a standardized format, allowing for the integration of business processes. Spatial models are built in order to automate certain business processes, to query and analyze geographic information from diverse data sources, to answer important questions, examine patterns and trends, and support day-to-day operations.

Objectives		Goal Alignment
A	Manage and update geographic information and maps of the City of Blue Springs for use by citizens and staff.	19
B	Provide online access to Blue Springs geographic data for the public.	11, 13
C	Ensure availability & accuracy of GIS data for all City departments & cost centers.	12

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of GIS files made available for use by the public	19	8	20
B	Number of custom maps created for various departments	15	20	20
C	Number of GIS maps available on Internet	19	20	20

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	82,266	54,156	80,897	108,955
Supplies and Materials	-	-	-	-
Contractual Services	43,536	29,889	41,938	47,451
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 125,802**	**$ 84,045**	**$ 122,835**	**$ 156,406**
General Fund	125,802	84,045	122,835	156,406
TOTAL EXPENDITURES BY FUND	**$ 125,802**	**$ 84,045**	**$ 122,835**	**$ 156,406**
TOTAL POSITIONS / FTE	**1.0**	**1.0**	**1.0**	**1.0**

City Development

Business Services

Mission: To oversee the timely assessment of business licenses and liquor licenses established by City ordinance, and ensure the timely deposit of all license payments remitted to the City; and efficiently facilitate the development review approval process and to help resolve conflicts that arise related to that process, incl. application processing, business licensing, and permitting.

Service Description: The Business Services department is responsible for issuing and enforcing all City and State requirements regarding business licenses. The department also issues and regulates City liquor licenses, fireworks permits, and peddlers/solicitors permits.

Objectives		Goal Alignment
A	Issue and enforce all statutorily requirements regarding City business licenses.	14,18
B	Track department statistics to seek ways to improve daily processes.	15
C	Improve New Business License Processing Time	10,17

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Average number of days to process a new business license	5	3	3
B	Number of Business Licenses renewals issued to businesses operating within the corporate City limits	1,248	300	1,600
C	Number of Liquor License issued to businesses operating within the corporate City limits	101	100	102

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	128,534	137,830	144,667	146,431
Supplies and Materials	4,774	4,654	5,950	5,650
Contractual Services	4,503	9,446	13,835	14,620
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 137,811**	**$ 151,930**	**$ 164,452**	**$ 166,701**
General Fund	137,811	151,930	164,452	166,701
TOTAL EXPENDITURES BY FUND	**$ 137,811**	**$ 151,930**	**$ 164,452**	**$ 166,701**
TOTAL POSITIONS / FTE	**2.0**	**2.0**	**2.0**	**2.0**

City Development

Economic Development

Mission: To develop, implement and promote programs and activities that support economic growth and development in Blue Springs including small business assistance, business retention and recruitment, marketing and promotion, research and dissemination of local economic indicators and reports, and development and redevelopment of existing community resources and infrastructure.

Service Description: The Economic Development Department, with support of the advisory council, is responsible for all activities that impact the economic growth and development of the community. Activities include business retention and attraction, marketing and promotion, research and dissemination of statistical data, reports and the development and redevelopment of existing city resources and infrastructure.

Objectives		Goal Alignment
A	Attract and retain jobs paying family supporting wages, and increase capital investment.	1
B	Market, promote and communicate the value, benefit and attractiveness of Blue Springs for investment, growth, and living.	4,5
C	Provide business assistance, small business and entrepreneurial support, community information, and referral services to existing and new employers regarding doing business in Blue Springs.	5

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Assist and support new business investment that will increase capital investment and family supporting jobs.	10	15	20
B	Value of Development and Redevelopment Projects	$ 133,000,000	$100,000,000	$100,000,000
C	Gain insights from existing businesses in a targeted visitation program	15	24	24

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	122,418	109,964	116,709	115,798
Supplies and Materials	-	-	-	-
Contractual Services	196,795	229,806	85,760	129,100
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 319,214**	**$ 339,770**	**$ 202,469**	**$ 244,898**
General Fund	319,214	339,770	202,469	244,898
TOTAL EXPENDITURES BY FUND	**$ 319,214**	**$ 339,770**	**$ 202,469**	**$ 244,898**
TOTAL POSITIONS / FTE	**1.0**	**1.0**	**1.0**	**1.0**


THE CITY OF BLUE SPRINGS
MISSOURI

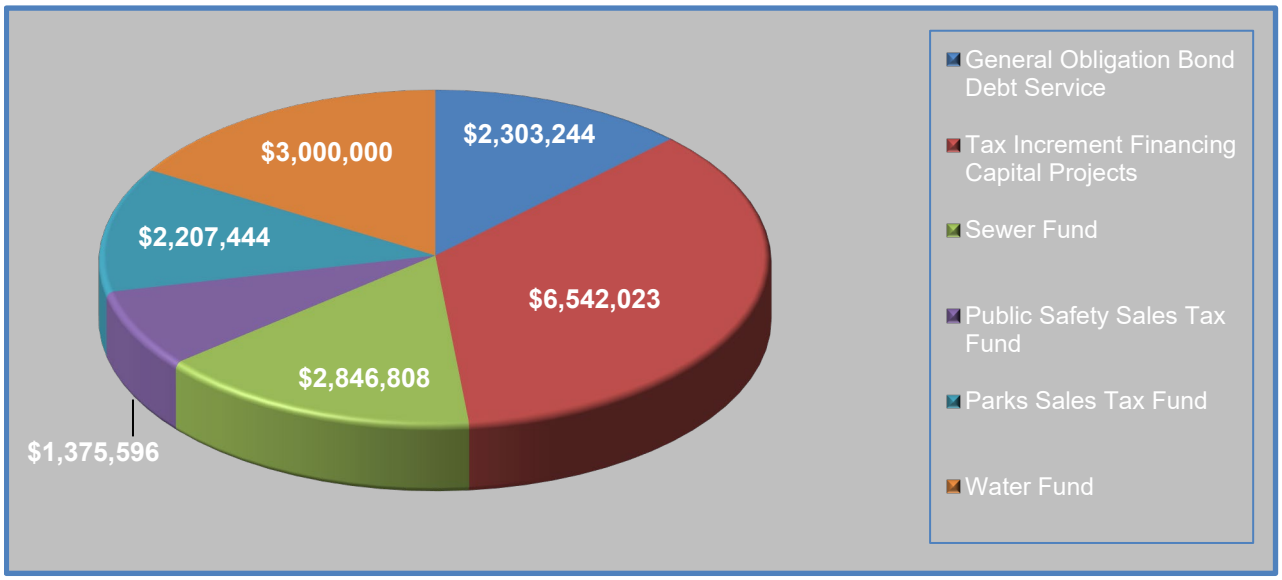
Debt Service


THE CITY OF BLUE SPRINGS
MISSOURI

DEBT SERVICE

Budget $18.27 M FTE Positions 0.0

- **General Obligation Debt Service** — Budget $2.30M
- **Parks Sales Tax Fund** — Budget $2.21M
- **Public Safety Sales Tax Fund** — Budget $1.37M
- **Sewer Fund** — Budget $2.85M
- **TIF Capital Projects** — Budget $6.54M
- **Water Fund** — Budget $3.0M



Debt Service

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

Debt Service

The Debt Service Funds were established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest. The City utilizes six (6) funds to record the receipt and disbursement of monies used to repay principal and interest charges on city issued debt. The following are the six (6) funds used to record this activity: General Obligation (GO) Bonds, Public Safety Sales Tax Fund (PSST), Tax Increment Financing (TIF) Capital Projects Fund, Parks Sales Tax Fund, Sewer Fund, and Water Fund.

Major Services

- Payment of principal, interest and fiscal charges on General Obligation Bonds approved by the voters on August 6, 2024
- Reimbursement of debt Service and/or construction costs within Tax Increment Financing Districts
- Payment of principal, interest and fiscal charges on General Obligation Bonds approved by the voters on August 2, 2008 for the construction of several street projects throughout the City
- Payment of principal, interest and fiscal charges on Special Obligation NID bonds used for the south Area Sewer Improvements
- Payment of principal, interest and fiscal charges on State Revolving Loan Fund bonds used for the Sni-A-Bar Plant Expansion Improvements
- Payment of principal, interest and fiscal charges on Special Obligation Bonds used for the construction of Blue Surf Bay Waterpark.
- Payment of principal, interest and fiscal charges on Certificates of Participation used for the Public Safety Building Remodel and Expansion

Expenditures By Fund	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
General Obligation Bond Debt Service Fund	1,719,454	1,715,388	1,732,648	2,303,244
Fieldhouse	25,846	25,846	-	-
Golf Course (COPs)	337,490	359,992	341,250	-
TIF capital Projects Fund	5,675,305	6,093,410	6,293,376	6,542,023
Public Safety Sales Tax Fund	1,374,269	1,376,138	1,372,313	1,375,596
Park Sales Tax Fund	2,322,129	2,212,415	2,210,194	2,207,444
Sewer Fund	457,249	348,595	2,847,308	2,846,808
Water Fund	2,653,059	2,647,377	2,600,000	3,000,000
TOTAL EXPENDITURES BY FUND	**$ 14,564,801**	**$ 14,779,160**	**$ 17,397,089**	**$ 18,275,115**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

General Obligation Bond Debt Service

Mission: The General Obligation Bond Fund is used to account for the funds to repay GO Bonds. General obligation, property tax-supported bonding should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the City, provided that the total general obligation indebtedness of the City does not exceed 20% of the assessed valuation of taxable property.

Service Description: During FY 2012, the city issued $7.7 million on GO Bonds for the construction of Phase 2 of Woods Chapel Road. The 2009 GO Bonds, $15 million were issue to complete the Moreland School Road extension, the Colbern Road and Highway 7 intersection and Phase 1 of Woods Chapel Road. The City issued $33 million in GO Bonds for several street projects. The principal amount of the City's outstanding GO Bond debt at the end of FY 2026 will be $11,415,000.

Expenditures By Sub-Program	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Series 2012 Professional Services	11	11	12	12
Series 2017 Professional Services	11	11	12	12
Series 2012 Principal	120,000	105,000	90,000	80,000
Series 2017 Principal	1,105,000	1,160,000	1,245,000	1,300,000
Series 2025 Principal	-	-	-	-
Series 2012 Interest	206,944	203,569	200,419	197,444
Series 2017A Interest	257,650	212,075	164,400	131,100
Series 2025 Interest	-	-	-	560,207
Tax Assessment Services	10,861	12,959	12,199	12,532
Tax Collection Services	18,427	21,212	20,331	20,887
Bank Fees	550	550	275	1,050
TOTAL	**$ 1,719,454**	**$ 1,715,388**	**$ 1,732,648**	**$ 2,303,244**

Expenditures By Appropriation Unit	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Debt Service	1,719,454	1,715,388	1,732,648	2,303,244
TOTAL	**$ 1,719,454**	**$ 1,715,388**	**$ 1,732,648**	**$ 2,303,244**
General Obligation Debt Service Fund	1,719,454	1,715,388	1,732,648	2,303,244
TOTAL EXPENDITURES BY FUND	**$ 1,719,454**	**$ 1,715,388**	**$ 1,732,648**	**$ 2,303,244**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

TIF Capital Projects Fund

Mission: The Tax Increment Financing Capital Projects Fund provides funding to reimburse developers for capital improvements in blighted and developing areas of the city. Fifty percent (50%) of sales tax proceeds and the increments of the new property taxes generated from the improvement are reimbursed to the contractor for debt service and/or construction to the development area. TIF proposals are reviewed by a TIF commission that makes recommendations to the City Council. State Statute sets the maximum life of TIF projects at 23 years. The City's active TIF projects are the Oaks at Woods Chapel the Adams Farm TIF, and the White Oak TIF.

Service Description: In FY 2015, the Adams Farm TIF bonds were refunded to remove the City's financial backing from the bonds and in FY 2016 the White Oak TIF Special Obligation bonds where approved.

Expenditures By Sub-Program	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Adams Farm TIF	4,835,174	4,978,136	4,975,138	5,303,238
White Oak TIF	840,131	658,566	1,026,938	1,042,547
White Oak A TIF	-	456,707	291,300	196,238
TOTAL	**$ 5,675,305**	**$ 6,093,410**	**$ 6,293,376**	**$ 6,542,023**

Expenditures By Appropriation Unit	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Debt Service	3,340,313	5,054,864	5,681,150	5,920,882
Contractual Services	1,020,351	1,038,546	612,226	621,141
Capital Outlay	1,314,641	-	-	-
TOTAL	**$ 5,675,305**	**$ 6,093,410**	**$ 6,293,376**	**$ 6,542,023**
Debt Service Fund	5,675,305	6,093,410	6,293,376	6,542,023
TOTAL EXPENDITURES BY FUND	**$ 5,675,305**	**$ 6,093,410**	**$ 6,293,376**	**$ 6,542,023**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Public Safety Sales Tax Fund

Mission: The Public Safety Sales Tax Fund is used to provide funding to repay COPs for the Public Safety Building expansion project.

Service Description: In June 2014, the City issued $19.375 million in Certificates of Participation for the Public Safety Building expansion project. This debt will be repaid over 30 years.

Expenditures By Sub-Program	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
2014 Certificates of Participation Interest & Fiscal Charges	794,269	771,138	742,313	715,596
Principal - 2014 COPs	580,000	605,000	630,000	660,000
TOTAL	**$ 1,374,269**	**$ 1,376,138**	**$ 1,372,313**	**$ 1,375,596**

Expenditures By Appropriation Unit	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Debt Service	1,374,269	1,376,138	1,372,313	1,375,596
TOTAL	**$ 1,374,269**	**$ 1,376,138**	**$ 1,372,313**	**$ 1,375,596**
Public Safety Sales Tax Fund	1,374,269	1,376,138	1,372,313	1,375,596
TOTAL EXPENDITURES BY FUND	**$ 1,374,269**	**$ 1,376,138**	**$ 1,372,313**	**$ 1,375,596**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Enterprise Funds

Mission: The Fieldhouse Fund pays for debt service on the $1.5 million loan from the Sewer Fund for the renovation of the Fieldhouse. The Golf Course Fund pays principal, interest, and fiscal charges on Series 2014 Certificates of Participation for the Adams Pointe Golf Club. The Water and Sewer Funds are used to provide funding for infrastructure necessary to provide water and sewer services to the residents of Blue Springs.

Service Description: The Fieldhouse borrowed $1.5 million from the Sewer Fund for renovation of the Fieldhouse. The Sewer Fund issued $24.5 million in SRF bonds for the expansion of the Sni-A-Bar sewer treatment plant and $18.7 million in limited obligation bonds for the South Area Sewer NID. The Water Fund has two agreements with the Tri-County Water Authority for plant expansion improvements to increase capacity.

Expenditures By Sub-Program	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
2015 Sewer Loan to Fieldhouse - Interest	25,846	25,846	-	-
Series 2014 Bond Premium Amortization	(21,605)	-	-	-
Series 2014 Principal (Golf Course)	300,000	310,000	325,000	-
Series 2014 Interest (Golf Course)	39,650	27,617	16,250	-
Series 2014 Professional Services (Golf Course)	183	183	-	-
Differed Amt. on Refunding Expense	17,117	17,117	-	-
Bank Fees	229	235	-	-
Interest Leases	1,917	4,841	-	-
Series 2009 DLAAP/SRF Bonds Principal	-	-	1,473,890	1,503,813
Series 2009 DLAAP/SRF Bonds Interest	210,025	153,400	123,401	100,885
Bank Fees - 2009 DLAAP/SRF Bonds	61,828	55,284	40,592	33,186
Series 2018 NID Principal	-	-	985,000	1,035,000
Series 2018 NID Interest LO NID	281,595	235,782	224,425	173,925
Series 2018 NID Professional Services	411	411	-	-
Series 2018 NID Bond Premium Amortization	(107,979)	(107,979)	-	-
Bank Fee - 2018 LO Bond Series	500	500	-	-
Tax Collection Services - NID Assessment	10,869	11,196	-	-
Tri-County Water Services	2,653,059	2,647,377	2,600,000	3,000,000
TOTAL	**$ 3,473,644**	**$ 3,381,810**	**$ 5,788,559**	**$ 5,846,808**

Expenditures By Appropriation Unit	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Debt Service	3,473,644	3,381,810	5,788,559	5,846,808
TOTAL	**$ 3,473,644**	**$ 3,381,810**	**$ 5,788,559**	**$ 5,846,808**
Fieldhouse Fund	25,846	25,846	-	-
Golf Course Fund	337,490	359,992	341,250	-
Sewer Fund	457,249	348,595	2,847,308	2,846,808
Water Fund	2,653,059	2,647,377	2,600,000	3,000,000
TOTAL EXPENDITURES BY FUND	**$ 3,473,644**	**$ 3,381,810**	**$ 5,788,559**	**$ 5,846,808**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Park Sales Tax Fund

Mission: The Park Sales Tax Fund is used to provide funding to repay Special Obligation Bonds for the Blue Surf Bay Water Park. The debt for this was originally budgeted for in the Fieldhouse Fund and moved to the Parks Sales Tax fund for proper accounting..

Service Description: In November 2022, the City issued $34.370 million in Special Obligation Bonds for the construction of Blue Surf Bay Waterpark. This debt will be repaid over 30 years.

Expenditures By Sub-Program	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Series 2022 Professional Services	11	11	-	-
Series 2022 Debt - Principal	650,000	550,000	575,000	605,000
Series 2022 Debt - Interest	1,132,160	1,658,694	1,631,194	1,602,444
Series 2022 Debt - Bank Fees	1,750	3,710	4,000	-
Series 2022 Debt - Bond Issuance Costs	538,208	-	-	-
TOTAL	**$ 2,322,129**	**$ 2,212,415**	**$ 2,210,194**	**$ 2,207,444**

Expenditures By Appropriation Unit	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Debt Service	2,322,129	2,212,415	2,210,194	2,207,444
TOTAL	**$ 2,322,129**	**$ 2,212,415**	**$ 2,210,194**	**$ 2,207,444**
Parks Sales Tax Fund	2,322,129	2,212,415	2,210,194	2,207,444
TOTAL EXPENDITURES BY FUND	**$ 2,322,129**	**$ 2,212,415**	**$ 2,210,194**	**$ 2,207,444**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**


THE CITY OF BLUE SPRINGS
MISSOURI

Finance


THE CITY OF BLUE SPRINGS
MISSOURI

FINANCE

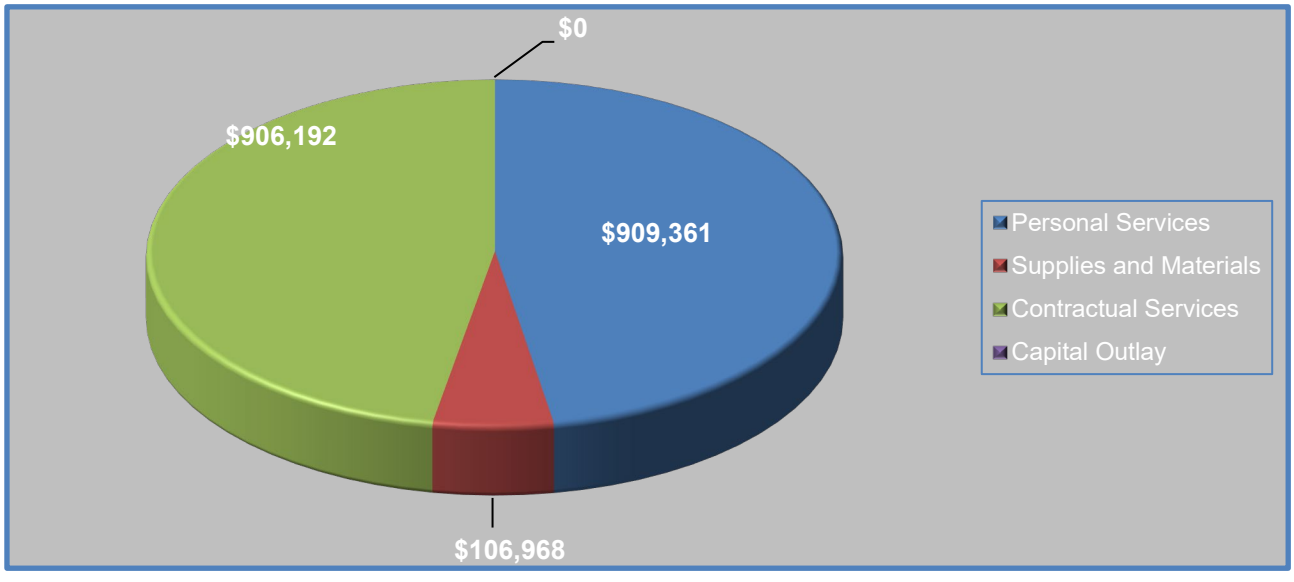
Budget $1.92M FTE Positions 10.5

Accounting

Budget $.98M FTEs 6.0

Utility Billing

Budget $.94M FTEs 4.5



Finance

Authorized Positions

Authorized Positions	Range	2024	2025	2026
Sr. Director of Finance	16	1	1	1
Assistant Director of Finance	13	1	1	1
Billing Supervisor	9	1	1	1
Senior Accountant	8	1	1	1
Accountant	7	3	3	3
Accounts Payable Clerk	6	1	1	1
Utility Billing Clerk	6	3.5	3.5	3.5
TOTAL AUTHORIZED POSITIONS		**11.5**	**11.5**	**11.5**
General Fund		6	6	6
Water Utility Fund		4.5	4.5	4.5
TOTAL AUTHORIZED POSITIONS BY FUND		**10.5**	**10.5**	**10.5**

Finance

The Finance Department is responsible for managing the fiscal affairs of the City and for providing total accountability to management, elected officials and citizens for all City resources.

Major Services

- Implement new policies and technology to enhance the efficiency and effectiveness of all fiscal transactions
- Document policies and procedures for all Finance related activities
- Provide accurate billing and timely collection for all fees and charges to over 22,000 City-provided water/sewer accounts
- Ensure accurate and timely financial reporting

Highlighted Accomplishments

- Completed 2024 Audit with one audit finding.
- Established the new fund for Colonial Gardens CID 1% special sales tax, effective October 1, 2024; implemented contractual requirements due to change in ownership for Adams Dairy Landing Shopping Center, impacting TDD and CID; and filed NID special assessments including new plats for Eagles Ridge Estates 5th Plat, Hoot Owl Acres and Hoot Owl Meadows.
- Supported succession planning for Finance Accounting and Finance Utility Billing by providing extensive training and knowledge transfer in preparation for three upcoming retirements, with significant progress made and additional training planned to ensure a smooth transition.
- Administered the American Rescue Plan Act (ARPA) grant in compliance with federal regulations, incorporating water softeners and additional stormwater projects to utilize savings from under-budget projects, with all ARPA funds obligated by 12/31/2024 as required and on track to be spent by the 12/31/2026 deadline.
- Provided interdepartmental support through communication, training, policy updates, and a finance system upgrade that enhanced collaboration and implemented electronic workflows for Accounts Payable.
- Issued $31 million of the voter-approved $40 million General Obligation Bonds (2025) to fund various street improvement projects.
- Residential applications have been updated to enhance readability and usability online and in print, enabling immediate enrollment in paperless billing to eliminate the wait for the first bill and reduce processing, paper, and postage costs.
- Successfully collaborated with Public Works field technicians to streamline the submission of meter reports with account numbers, reducing research time for the billing team, while enhancing proficiency with the Neptune 360 app to identify leaks, improve customer assistance, and decrease the need for on-site technician visits.
- Began collaborating with InfoSend, awarded the Utility Billing printing and mailing services contract in August 2024, overseeing implementation, system integration, and ongoing service coordination.
- Completed the water and sewer rate study and established new rates for FY2026, FY2027, and FY2028 to ensure sufficient revenues to support operations, capital projects, and debt service.
- Provided comprehensive account data to the Little Blue Valley Sewer District to support regulatory compliance, ensuring an up-to-date list of Industrial Users in accordance with the Service Agreement and EPA requirements.

Finance

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement all reporting recommendations of the Government Finance Officer's Association and the independent auditors.
2. Complete the 2024-25 fiscal year audit of the City's financial statements with RSM US LLP and file reports with all required entities within 180 days of fiscal year end.
3. Prepare financial reports and upload financial data to the City's website so that financial information is available to City staff, Council and citizens.
4. Implement GASB 101 to ensure compliance with financial reporting requirements for compensated absences in accordance with the new accounting standard.
5. Implement process improvements related to electronic workflows, projects, and financial reporting in the City's financial software which was upgraded to CitySuite in 2025.
6. Track and monitor all projects funded by the 2025 General Obligation Bonds to ensure proper use of funds, timely progress, and alignment with approved bond purposes.
7. Implement, oversee and track financial operations associated with Economic Development Incentive programs and grants, such as ARPA, Tax Increment Financing, Community Improvement Districts, Transportation Development Districts, 353 and Chapter 100 bond projects, and Neighborhood Improvement District special assessments, ensuring compliance with debt service obligations.
8. Prepare financial reports for the Parks and Public Safety Sales Taxes and provide Public Safety information to the PS Citizens Advisory Board.
9. Submit for and receive awards through the Government Finance Officer's Association for the Annual Comprehensive Financial Report and the Popular Annual Financial Report.
10. Review, update, and optimize all automated Invoice Cloud email templates to ensure clear, consistent, and professional customer communication while fully leveraging available platform features.
11. Transition to a more paperless workflow between Utility Billing and Public Works field technicians by implementing digital solutions to streamline communication, improve efficiency, enhance real-time data sharing, and reduce reliance on physical paperwork.
12. Update utility bills to provide clearer, itemized information to customers, expand electronic payment and e-billing options to reduce printing and mailing costs, and implement any billing-related changes recommended through the water and sewer rate study.
13. Completed the upgrade to CitySuite Utility Billing software in 2025 and will focus this year on fully utilizing all system features by reviewing processes and implementing any remaining functionalities.
14. Completed the Next Practice Partners, LLC Customer Service Program, including the kickoff session and Journey Mapping activities, and will focus this year on implementing improvements identified through the program to enhance the customer experience and strengthen our commitment to excellent service.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	818,269	840,155	869,294	907,361
Supplies and Materials	96,160	98,657	105,245	106,968
Contractual Services	759,758	807,070	953,130	906,192
Capital Outlay	-	-	-	-
Total Expenditures	**$ 1,674,187**	**$ 1,745,882**	**$ 1,927,669**	**$ 1,920,521**
General Fund	798,402	898,315	922,520	975,126
Water Utility Fund	822,196	801,919	950,582	884,095
Sewer Utility Fund	53,589	45,648	54,566	61,300
TOTAL EXPENDITURES BY FUND	**$ 1,674,187**	**$ 1,745,882**	**$ 1,927,669**	**$ 1,920,521**
TOTAL POSITIONS / FTE	**10.5**	**10.5**	**10.5**	**10.5**

Finance

Accounting

Mission: The Accounting Department is responsible for managing the traditional processing of all of the City's invoices for goods and services and recording all related general ledger transactions in order to prepare financial statements in conformity with general accepted accounting principles. This department is also responsible for establishing and maintaining an internal control structure. The objectives of an internal control structure are to provide management with reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition.

Service Description: To manage and coordinate the daily financial operations of the City and to provide accurate, timely, and complete financial accountability for all city resources to citizens, elected officials, staff, and external funding agencies.

Objectives		Goal Alignment
A	Provide monthly financial reports that accurately present the City's current financial position.	1,2,3,6,7,8,9
B	Ensure timely payment to employees and external vendors of all obligations incurred.	4, 5
C	Maintain the City's accounting records in an accurate and timely manner, exercising adequate internal controls over the City's financial resources, and provide ongoing cost accounting analysis.	1 - 9

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Average number of days from close of business month to release of quarterly financial reports	45	45	45
B	Number of payroll and accounts payable deadlines met	78	78	78
C	Number of management letter findings	1	2	2

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	487,367	541,170	548,194	586,449
Supplies and Materials	3,246	5,108	4,650	5,000
Contractual Services	307,789	352,037	369,677	383,677
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 798,402**	**$ 898,315**	**$ 922,520**	**$ 975,126**
General Fund	798,402	898,315	922,520	975,126
TOTAL EXPENDITURES BY FUND	**$ 798,402**	**$ 898,315**	**$ 922,520**	**$ 975,126**
TOTAL POSITIONS / FTE	**6.0**	**6.0**	**6.0**	**6.0**

Finance

Utility Billing

Mission: To oversee the accurate billing and timely collection of all user fees charged for City-provided water and sewer utility services.

Service Description: The Utility Billing oversees the accurate assessment, billing and timely collections of charges for the City's Water and Sewer Utility services. They also provide customer service assistance for establishing, transferring or discontinuing service, billing inquiries and account information.

Objectives		Goal Alignment
A	Accurately bill and monitor meter readings for all customer accounts. Provide consumption information and billing history for the online customers, while ensuring bills are printed and mailed in a timely and cost effective manner to customers who continue to receive paper statements.	10,11,12,14
B	Utilize system enhancements for better tracking, reporting, and collections of current and final accounts.	10,11,12,13
C	Provide timely customer service; assistance regarding usage and billing history and establishing, transferring or discontinuing utility service. Maintain an average number of 5 days for final billing.	10,11,12

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of customer payments paid online through the customer portal.	72.0%	71%	73.0%
B	Percent of uncollectible account balances written off compared to total fees billed.	0.80%	1%	1%
C	Average number of days from request to stop service, to date final bill is issued.	5	0	5

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	330,902	298,985	321,100	320,912
Supplies and Materials	92,914	93,549	100,595	101,968
Contractual Services	451,969	455,033	583,453	522,515
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 875,785**	**$ 847,567**	**$ 1,005,149**	**$ 945,395**
Water Utility Fund	822,196	801,919	950,582	884,095
Sewer Utility Fund	53,589	45,648	54,566	61,300
TOTAL EXPENDITURES BY FUND	**$ 875,785**	**$ 847,567**	**$ 1,005,149**	**$ 945,395**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**


THE CITY OF BLUE SPRINGS
MISSOURI

Municipal Court

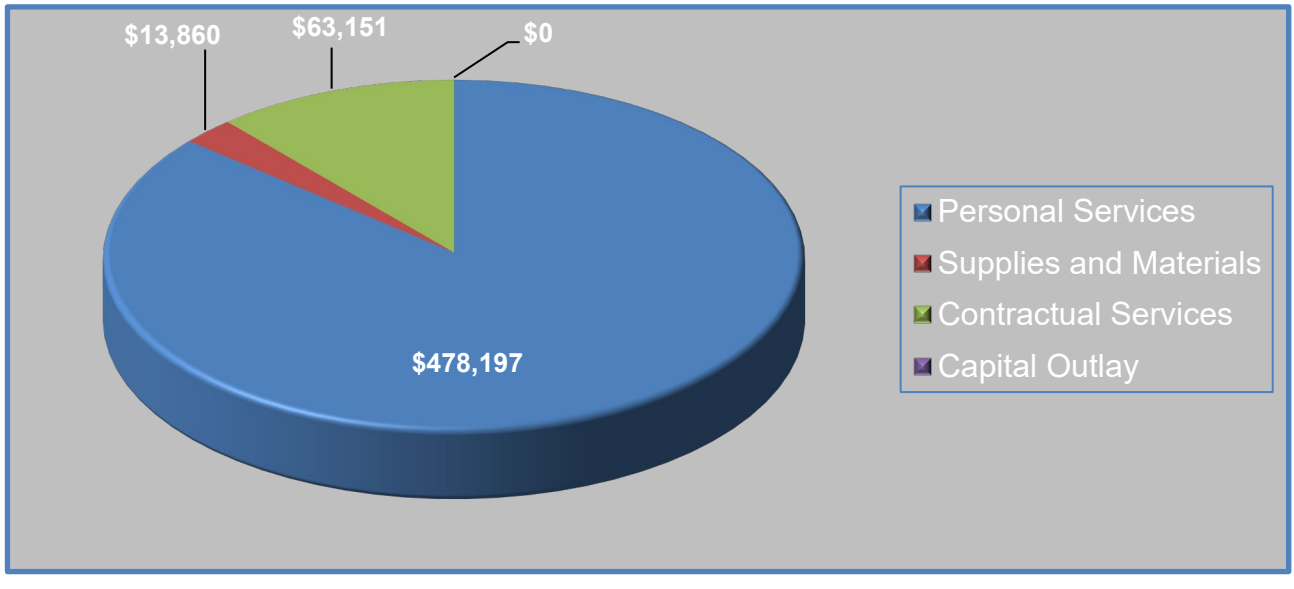

THE CITY OF BLUE SPRINGS
MISSOURI

MUNICIPAL COURT

Budget $.56M FTE Positions 5.62

Municipal Court

Budget $.56M FTEs 5.62



Municipal Court

Authorized Positions

Authorized Positions	Range	2024	2025	2026
Presiding Judge	N/A	0.5	0.5	0.5
Judge	N/A	0.5	0.5	0.5
Court Administrator	11	1	1	1
Assistant Curt Administrator	9	0	1	1
Sr. Deputy Court Clerk	7	0	1	1
Court Clerk	6	1	0	0
Deputy Court Clerk	6	2.5	1.5	1.5
Court Bailiff	PT/S 7	0.12	0.12	0.12
TOTAL AUTHORIZED POSITIONS		**5.62**	**5.62**	**5.62**

General Fund		5.62	5.62	5.62

TOTAL AUTHORIZED POSITIONS BY FUND		**5.62**	**5.62**	**5.62**

Municipal Court

The Blue Springs Municipal Division 241 is a division of the 16th Judicial Circuit Court of Jackson County, Missouri. Blue Springs Municipal maintains all files and papers necessary to schedule and conduct trials, pleas, arraignment hearings, sentencing, probation revocation hearings, bond revocation hearings, and post-trial motions related to violations of city ordinances. The court administrator, clerical staff, bailiff and judges administer the process of adjudicating matters under the divisions' jurisdiction. The efforts of all are directed toward the goals of the fair and efficient administration of justice, to dispense equal justice to all, to provide courteous and respectful service to the public and to encourage respect for the rule of law.

Major Services

- Processed 6,036 new cases in FY 2024.
- Continue to improve processes and procedures, as needed, for better efficiency for staff and better customer service to the public.
- Implement changes to the divisions' procedures in compliance with legislative and Supreme Court changes.
- Process all charges filed in Blue Springs Municipal by the Prosecutor and maintain accurate and accessible records.
- Collect bonds posted with BSPD for Blue Springs Municipal Division charges only and processing such appropriately.
- Process all warrants and bond forfeitures timely, as needed.

Highlighted Accomplishments

- Processed all charges filed in Blue Springs Municipal by the City's Prosecutor.
- Maintained accurate and accessible records.
- Collected and process bonds for Blue Springs Municipal from BSPD
- Provided continuing education training to staff and Municipal Judges.

Municipal Court

Values

INNOVATE AND PLAN AHEAD		PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Process all bond forfeitures and warrants timely, as needed.
2. Provide continuing education and professional development opportunities for both of the Municipal Judges and division staff due to the ongoing changes associated with legislation.
3. Continue to improve processes and procedures, as needed, for better efficiency for staff and better customer service to the public.
4. Process all charges filed in the Division by the City Prosecutor and maintain accurate and accessible records.
5. Collect bonds posted with BSPD for the Division.
6. Continue to learn more of the Show-Me Court process for more efficent processes.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	428,484	452,311	466,405	478,197
Supplies and Materials	17,644	11,111	12,800	13,860
Contractual Services	49,854	49,157	56,157	63,151
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 495,982**	**$ 512,580**	**$ 535,362**	**$ 555,208**
General Fund	495,982	512,580	535,362	555,208
TOTAL EXPENDITURES BY FUND	**$ 495,982**	**$ 512,580**	**$ 535,362**	**$ 555,208**
TOTAL POSITIONS / FTE	**5.62**	**5.62**	**5.62**	**5.62**

Municipal Court

Mission: To protect the rights of citizens by providing fair and impartial trials on citations; to provide for the proper handling of the collections, custody and disbursement of City monies; and to provide fast and efficient services to the citizens who seek resolution to their cases.

Service Description: The Blue Springs Municipal Division 241 is a division of the 16th Judicial Circuit Court of the State of Missouri. Division 241 maintains all files and papers necessary to schedule and conduct trials, pleas, pre-trial hearings, sentencing, probation revocation hearings, bond revocation hearings, and post-trial motions related to violations of city ordinances. The court administrator, clerical staff, bailiff and judges administer the process of adjudicating matters under the divisions' jurisdiction. The efforts of all are directed toward the goals of the fair and efficient administration of justice, to dispense equal justice to all, to provide courteous and respectful service to the public and to encourage respect for the rule of law.

Objectives		Goal Alignment
A	Adjudicate all cases docketed and probations ordered.	1 & 4
B	Provide a Municipal Court system that meets all state and judicial requirements.	2 & 3
C	Review fines and court costs annually	2

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of court cases processed	6	4,900	7,500
B	Percent of State requirements met	100%	100%	100%
C	Average fine per case heard	$141.33	$50.00	$125.00

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	428,484	452,311	466,405	478,197
Supplies and Materials	17,644	11,111	12,800	13,860
Contractual Services	49,854	49,157	56,157	63,151
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 495,982**	**$ 512,580**	**$ 535,362**	**$ 555,208**
General Fund	495,982	$ 512,580	535,362	555,208
TOTAL EXPENDITURES BY FUND	**$ 495,982**	**$ 512,580**	**$ 535,362**	**$ 555,208**
TOTAL POSITIONS / FTE	**5.62**	**5.62**	**5.62**	**5.62**


THE CITY OF BLUE SPRINGS
MISSOURI

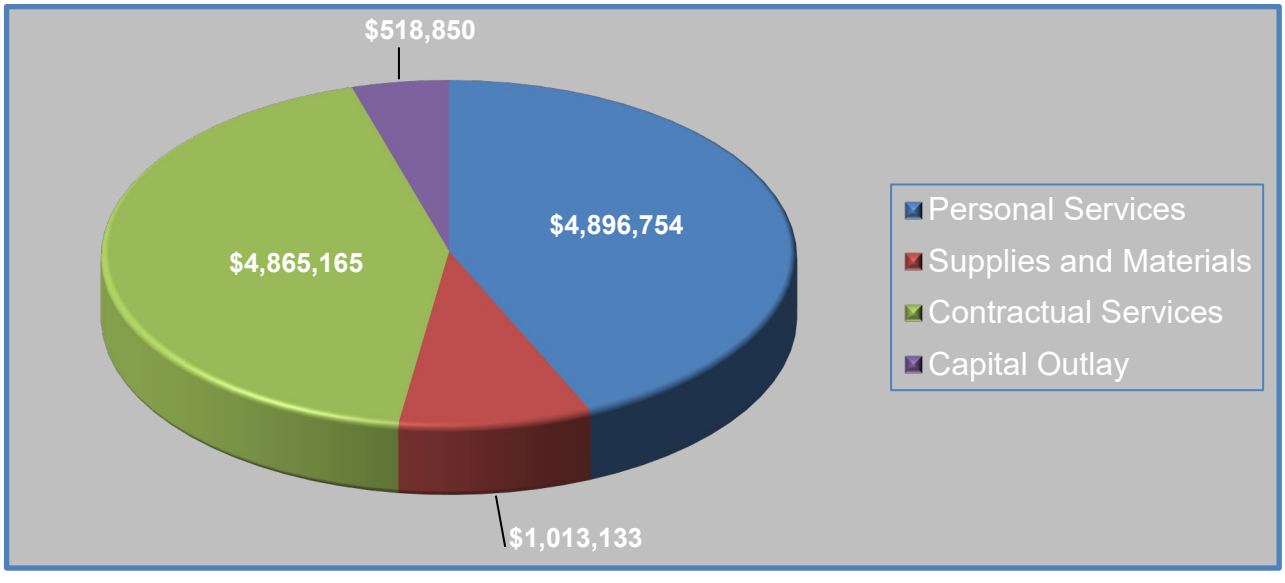
Parks and Recreation


THE CITY OF BLUE SPRINGS
MISSOURI

PARKS and RECREATION

Budget $11.29M FTE Positions 77

- **Administration** — Budget $.61M FTEs 4.0
- **Building Maintenance** — Budget $.99M FTEs 5.0
- **Vesper Hall Senior Center** — Budget $.74M FTEs 8.47
- **Golf Course** — Budget $2.3M FTEs 0.0
- **Parks Maintenance** — Budget $2.44M FTEs 15.46
- **Recreation** — Budget $1.06M FTEs 11.08
- **Fieldhouse/Aquatics** — Budget $3.15M FTEs 32.99



Parks and Recreation

Authorized Positions

Authorized Positions	Grade	2024	2025	2026
Parks and Recreation Director	15	1	1	1
Assistant Parks and Recreation Director	13	1	1	1
Recreation Superintendent	11	1	1	1
Superintendent - Parks and Building	11	1	1	1
Parks Maintenance Supervisor	9	1	1	1
Manager Adult Recreation Center	9	1	1	1
Recreation Programmer	9	0	1	1
Supervisor Park Maintenance	9	1	1	1
Fieldhouse Manager	9	1	1	1
Recreation Manager	9	1	0	0
Recreation Supervisor Fitness	8	1	1	1
Recreation Supervisor	8	2	2	2
Building Maintenance Technician	8	0	2	2
Sr. Parks Maintenance Worker	8	6	6	6
Building Maintenance Worker	7	1	1	1
Recreation Coordinator - Rec Center	7	1	1	1
Recreation Coordinator	7	3	3	3
Maintenance Worker	7	4	4	4
Custodian	6	2	2	2
Customer Relations Representative	6	2	2	2
Customer Relations Assistant	6	0	0	0
Chef	6	1	1	1
Counter Supervisor	6	1	1	1
Superintendent of Fieldhouse & Aquatics	11	1	1	1
Aquatics Manager	10	1	1	1
Aquatics Supervisor	9	1	1	1
Custodian/Maintenance Worker	6	1	1	1
Customer Service Representative	6	1	1	1
Lifeguards & Instructors	PT/S 6	11.64	11.64	11.64
Group Exercise Instructor	PT/S 8	1.78	1.78	1.78
Custodian	PT/S 6	2.45	2.45	2.45
Day Camp Manager	PT/S 6	0.24	0.24	0.24
Sports Coordinators	PT/S 5	0.52	0.52	0.52
Maintenance Assistant	PT/S 5	0.3	0.3	0.3
Temporary/Seasonal	PT/S 5	3.46	3.46	3.46
Front Desk Attendant	PT/S 4	3.41	3.41	3.41
Building Attendant	PT/S 4	0.43	0.43	0.43
Fieldhouse Attendant	PT/S 4	3.17	3.17	3.17
Fieldhouse Sports	PT/S 4	0.2	0.2	0.2
Day Camp Assistant Manager	PT/S 3	0.72	0.72	0.72
Data Entry Clerk	PT/S 2	0.55	0.55	0.55
Cook	PT/S 2	0.85	0.85	0.85
Dishwasher	PT/S 2	0.3	0.3	0.3
Child Watch Attendant	PT/S 2	2.38	2.38	2.38
Day Camp Counselor	PT/S 1	2.6	2.6	2.6
TOTAL AUTHORIZED POSITIONS		**73**	**75**	**77**

General Fund		40.71	44.01	44.01
Fieldhouse Fund		32.29	32.99	32.99
TOTAL AUTHORIZED POSITIONS BY FUND		**73**	**77**	**77**

Parks and Recreation

Parks Administration is responsible for administration and general management of the Parks and Recreation Department. In addition to overseeing the departmental budgeting process and long-range planning efforts, staff in this division also serves as representative to the department's three advisory commissions; the Park Commission, Public Art Commission, and Tree Board.

Major Services

- Maintain a 80% or greater level of user satisfaction rating with the parks system as measured by the annual Citizen Survey
- Expand on the recreation activities throughout the Department
- Manage the Parks Sales Tax program to address deferred park maintenance and remaining projects outlined
- Develop a strategic plan to maintain park facilities with funding from the Park Sales Tax renewal
- Begin to look at updating the Parks, Recreation and Open Space Master Plan completed in 2016
- Begin to align Department policies and procedures with CAPRA accreditation standards

Highlighted Accomplishments

- The completion of all 2024/25 park improvement projects in the park sales tax program
- Expanded youth sports leagues and divisions due to growth in previous years
- Enhanced Red, White and Blue Springs adding new features and activities
- Added new Winter special event, North Pole Trail of Lights at Rotary Park
- 30% increase CRCRC memberships from previous year
- Successful opening on the Blue Surf Bay Waterpark
- Increase in Congregate Meals served at Vesper Hall

Parks and Recreation

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement Parks Sales Tax Program as approved by voters.
2. Respond to citizen concerns using the Request Tracker, citizen complaint tracking system.
3. Perform regularly scheduled on site reviews of parks and facilities.
4. Conduct a variety of marketing options to inform the public of parks and recreation opportunities.
5. Obtain a satisfaction rating of 3.5 or higher for all recreation program surveys.
6. Have a dedicated webpage with current information for each recreation program/event on the City's website.
7. Continuously research and plan new recreation programs/events for a variety of age groups for the community.
8. Ensure Recreation programs/events are in good financial standing by setting appropriate registration fees.
9. Use technology to ensure confidential patron information is stored in a secure location.
10. Research and plan new programs/events for the 50 Plus population that are held at Vesper Hall and not held at Vesper Hall.
11. Conduct a variety of marketing options to inform the public of Senior Services recreation opportunities.
12. Obtain a satisfaction rating of 3.5 or higher for all 50- Plus programs, meals, and events surveyed.
13. Monitor contract mowing operation to ensure mowing cycles are maintained.
14. Create a Maintenance Management and Operation Standards document to improve maintenance and data collection.
15. Decrease weeds in Right-Of-Way planting bed areas with correct preventative maintenance practices and plan. Reference Maintenance Management and Operation Standards document for standard.
16. Implement Safety and Maintenance monthly inspections for parks facilities and grounds.
17. Reduce the number of customer complaints about shelter rentals and facility rentals.
18. Provide clean and safe facilities and to react to issues in a timely manner.
19. Provide opportunity to cross-train personnel and maintain continuity of institutional knowledge of systems and structures.
20. Implement work order system to effectively track and schedule maintenance procedures and repairs.
21. Maintain park shelters, restrooms and concession buildings in a safe and usable condition.
22. Reduce the amount of electrical usage using LED where applicable.
23. Provide affordable fitness options for all ages of the community and surrounding service area through Fieldhouse Memberships and programs.
24. Schedule and attract events that bring visitors into Blue Springs that provide an economic impact through visiting business throughout Blue Springs.

Departmental Goals

25. Evaluate programs and activities and determine where new program opportunities are present and develop new programs to meet the entire needs of the community regardless of age.
26. Develop clean and maintenance protocols for daily weekly and monthly cleaning and maintenance items to ensure the facility is maintain in a safe, clean and visually pleasing to the public and users.
27. Promote the use of CivicRec software system to enhance registration and reservation processes.
28. Expand recreation program opportunities by adding new programs as well as special event opportunities.
29. Continue to promote membership opportunities so that golf course can sell a combination of memberships that total $180,000.
30. Maintain consistent number of over 36,000 annual rounds played.
31. Advertising non-golf banquet rentals packages that will allow staff to up-sell clients and spend more money in both food and beverages.
32. Monitor expenses early in the season (October through March) so the Golf Course facility is more prepared for the unplanned expenses that come up.
33. Defer unnecessary projects so that seasonal expenses will have a minimal impact as the year comes to a close.
34. Obtain a satisfaction rating of 3.5 or higher for all Fieldhouse members.
35. Implement a log for record keeping of sanitizing and disinfection of equipment and surface for Vesper Hall.
36. Start developing policies and procedures for expansion of building.
37. Expand large-scale program offerings
38. Review and update CRCRC member handbook to ensure new polices are applicable to new programs and opportunities

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	3,264,645	3,957,966	4,413,343	4,896,754
Supplies and Materials	696,313	836,875	953,150	1,013,133
Contractual Services	3,825,957	4,036,173	4,680,422	4,865,165
Capital Outlay	293,156	479,348	400,942	518,850
Total Expenditures	**$ 8,080,070**	**$ 9,310,362**	**$ 10,447,856**	**$ 11,293,903**
General Fund	4,987,279	5,182,810	5,711,157	5,847,507
Fieldhouse/Aquatics Fund	921,893	1,968,507	2,693,289	3,153,675
Golf Course Fund	2,170,897	2,159,044	2,043,410	2,292,721
TOTAL EXPENDITURES BY FUND	**$ 8,080,070**	**$ 9,310,362**	**$ 10,447,856**	**$ 11,293,903**
TOTAL POSITIONS / FTE	**54.36**	**74.00**	**77.00**	**77.00**

Parks and Recreation

Administration

Mission: Parks Administration is responsible for administration and general management of the Parks and Recreation Department. In addition to overseeing the departmental budgeting process and long-range planning efforts, staff in this division also serves as representative to the department's two advisory commissions; the Park Commission and Tree Board.

Service Description: To provide overall management and administration of the Parks and Recreation Department including the development of annual operating and capital budgets, long-range strategic planning, and the coordination of advisory commissions.

Objectives		Goal Alignment
A	Ensure customer satisfaction with all parks facilities.	1
B	Ensure timely response to citizen requests for service.	2
C	Ensure accessibility and quality of parks and park facilities.	3
D	Maintain marketing methods that will inform and promote the department and the City of Blue Springs.	4

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of sales tax projects completed according to project timeline outlined in City CIP	100%	100%	100%
B	Percent of the requests responded to within five working days from the Service Point system (citizen complaint tracking system)	90%	100%	100%
C	Conduct complete park site inspections to identify site deficiencies and maintenance items	2	2	2
D	Number of Parks and Recreation Department electronic newsletters sent out yearly	12	10	12

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	466,370	419,025	497,275	494,684
Supplies and Materials	11,425	11,370	12,150	11,650
Contractual Services	114,044	113,738	96,620	108,495
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 591,840**	**$ 544,132**	**$ 606,045**	**$ 614,829**
General Fund	591,840	$ 544,132	606,045	614,829
TOTAL EXPENDITURES BY FUND	**$ 591,840**	**$ 544,132**	**$ 606,045**	**$ 614,829**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**4.0**	**4.0**

Parks and Recreation

Building Maintenance

Mission: Building Maintenance is responsible for the maintenance of all city-owned buildings and grounds as well as all janitorial services for buildings. Services provided include maintenance and repair of heating, ventilation, air conditioning, plumbing, electrical systems and cleaning of buildings. Additionally, employees of this division implement structural improvements and repairs to buildings and grounds.

Service Description: Implement teamwork and cultivate a positive attitude while also providing preventative maintenance measures and maintaining our city parks, grounds, and buildings.

Objectives		Goal Alignment
A	Utilize our work order program and identify needs and prioritization through that system.	18
B	Provide cross training to all employees and utilize contractors for large scale repairs involving HVAC & plumbing in city buildings when necessary.	19
C	Continue to expand the usage of Asset Essentials work order system to track and report requests for service.	20
D	Utilize our Custodial Maintenance Team Leader to cross train janitorial staff to be functional in the event of change in all city buildings.	21

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Perform inspections of buildings twice per quarter. In previous years this was done once per quarter. Weekly meetings discussing work orders and priorities take place in order to	4	4	8
B	Cross train employees on aspects of the building maintenance division. Teach employees preventative maintenance to HVAC, electrical, and plumbing aspects of each building.	1	5	4
C	Improve maintenance of facilities by converting the data of 90% of facilities and maintenance standards to Asset Essentials work order system	50%	88%	90%
D	Have additional employees cross trained for the Public Safety Building, along with other buildings so that in the event of staff turnover, no building will miss their regular schedule of janitorial services	2	4	2

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	228,209	338,213	378,798	372,569
Supplies and Materials	76,297	72,847	83,400	83,400
Contractual Services	424,149	448,374	501,050	538,060
Capital Outlay	17,842	-	-	-
TOTAL EXPENDITURES	**$ 746,497**	**$ 859,434**	**$ 963,248**	**$ 994,029**
General Fund	746,497	$ 859,434	963,248	994,029
TOTAL EXPENDITURES BY FUND	**$ 746,497**	**$ 859,434**	**$ 963,248**	**$ 994,029**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**5.0**	**5.0**

Parks and Recreation

Vesper Hall Senior Center

Mission: The Active Older Adults Division operates Vesper Hall, an Active Older Adult citizen/community center adjacent to Rotary Park at Railroad Lake. A variety of services are provided through this division including a subsidized meals program, health and exercise programs, instructional classes and many recreational and educational offerings. Demand-responsive transportation services are provided in cooperation with the Older Adults Transportation System (OATS).

Service Description: To provide recreational and personal enhancement opportunities for senior citizens including health and fitness programs, instructional and educational classes, social and entertainment activities, and a nutritional program providing on-site and home-delivered meals. Also provide transportation services.

Objectives		Goal Alignment
A	Research and expand new program/event opportunities with community partners.	10
B	Maintain and increase marketing methods that will inform and promote Vesper Hall, the department and The City of Blue Springs.	11
C	Develop and implement procedures to digitally store sensitive data required for the MARC contract.	9
D	Track and record public opinion of meals program and recreation programs at Vesper Hall	12
E	Maintain maintenance and cleanliness of facility through sound cleaning practices and repair schedules.	35

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Implement at least 3 new classes and/or special events in each Activity Guide, with at least one sponsor	2%	1%	3%
B	Ensure all programs have a webpage with current information on the website. Additionally, include 3-5 programs in the quarterly e-newsletter distributed to Vesper Hall patrons	50%	75%	75%
C	Create digital folders within the shared Vesper Hall folder to safely store sensitive data pertaining to class attendance, rider registration and meal registration in preparation of yearly audit by MARC.	50%	50%	75%
D	Percent of programs surveyed with average satisfaction score of 3.5 or greater	0%	75%	75%
E	Develop a system to track daily maintenance and cleaning of various areas/rooms in Vesper Hall.	50%	12%	75%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	278,674	298,620	349,374	373,799
Supplies and Materials	136,294	123,768	157,780	156,157
Contractual Services	137,514	127,963	257,760	208,928
Capital Outlay	-	10,916	3,000	-
TOTAL EXPENDITURES	**$ 552,482**	**$ 561,267**	**$ 767,914**	**$ 738,884**
General Fund	552,482	561,267	767,914	738,884
TOTAL EXPENDITURES BY FUND	**$ 552,482**	**$ 561,267**	**$ 767,914**	**$ 738,884**
TOTAL POSITIONS / FTE	**7.47**	**8.47**	**8.47**	**8.47**

Parks and Recreation

Fieldhouse / Aquatics

Mission: The Blue Springs Fieldhouse/Blue Surf Bay Waterpark provides recreation, fitness and aquatic opportunities to the community through comprehensive fitness programs, family activities, sports leagues, tournaments, aquatic programming and other community based programs. The varied activities offered contribute to a healthier community, improved social interaction, economic vitality and improved quality of life for the community.

Service Description: To provide more than 111,000 square feet of indoor recreational space and 59,000 square feet of outdoor aquatic space to provide fitness and recreation for all. A variety of fitness, aquatic, and recreational opportunities are available for the whole family to enjoy together.

Objectives		Goal Alignment
A	Impact the health of the community through affordable fitness activities.	23
B	Provide an economic benefit to the community by attracting non-residents use of facility.	24
C	Develop program opportunities for members.	25
D	Maintain maintenance and cleanliness of facility through sound cleaning practices and repair schedules.	26
E	Track and record member opinion of Fieldhouse operations.	34
F	Start developing policies and procedures for expansion of building.	36
G	Utilize technology to enhance and streamline the overall operation of the facility.	20

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Maintain a 80% average of the budgeted monthly membership units throughout the year.	2,265	2,485	0
B	Continue to grow the Homeschool Engage program by offering it 2 times a month during the school year. Total of 20 sessions for the year.	9	6	20
C	Develop new programs each activity guide that provide recreation opportunities for all ages Ex: youth sports clinics, educational sessions, aquatic opportunities etc.	4	6	8
D	Complete quarterly maintenance checklist detailing maintenance issues that need to be addressed.	2	100%	3
E	Offer swim lesson programing year round with 80% or greater class run rate.	0%	70%	80%
F	Develop aquatics programs to offer opportunities to enjoy the aquatics center outside of normal operating hours. (Dive in movies, ninja cross competitions, etc.)	6	5%	10
G	Use Mobaro for all incident reports and various facility reporting and daily tasks. Incorporate use with custodial staff as well as building, fitness and aquatics.	25%	50%	50%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	608,165	1,301,749	1,569,759	1,995,178
Supplies and Materials	83,138	226,021	235,899	252,758
Contractual Services	230,591	440,737	887,631	905,740
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 921,893**	**$ 1,968,507**	**$ 2,693,289**	**$ 3,153,675**
Fieldhouse/Aquatics Fund	921,893	1,968,507	2,693,289	3,153,675
TOTAL EXPENDITURES BY FUND	**$ 921,893**	**$ 1,968,507**	**$ 2,693,289**	**$ 3,153,675**
TOTAL POSITIONS / FTE	**16.35**	**32.99**	**32.99**	**32.99**

Parks and Recreation

Golf Course

Mission: Adams Pointe Golf Club is an 18-hole championship golf course managed by Orion Management Solutions, a private management firm contracted by the City to provide maintenance and care for the facility. The mission of Adams Pointe Golf Club is to create a first class golf facility that will be fiscally "self sustaining" and that will spur development along the Adams Dairy Parkway Corridor.

Service Description: To provide a memorable, well-maintained, customer service experience for all golfers, while being fiscally responsible with City funds.

Objectives		Goal Alignment
A	Develop, promote, and market a variety of membership options to maximize membership sales	29
B	Maintain over 36,000 rounds of golf played annually	30
C	Reach $399,000 in food and beverage revenue	31
D	Hold operational expenses under $1,650,000	32
E	Provide a well maintained golf course by strategically planning repairs throughout the year	33

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Sell $180,000 in annual memberships	$191,980	$180,000	$180,000
B	Number of golf rounds played annually	41,813	37,000	37,000
C	Amount of food and beverage revenue generated per player	$12.78	$11.19	$11.19
D	Total operating expenses	$1,455,237	$1,389,267	$1,389,267
E	Keep maintenance expenses under $558,000 for the year	$617,167	$575,738	$575,738

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	-	-	-	-
Supplies and Materials	-	-	-	-
Contractual Services	2,131,193	2,112,574	2,043,410	2,206,221
Capital Outlay	39,704	46,471	-	86,500
TOTAL EXPENDITURES	**$ 2,170,897**	**$ 2,159,044**	**$ 2,043,410**	**$ 2,292,721**
Golf Course Fund	2,170,897	2,159,044	2,043,410	2,292,721
TOTAL EXPENDITURES BY FUND	**$ 2,170,897**	**$ 2,159,044**	**$ 2,043,410**	**$ 2,292,721**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Parks and Recreation

Park Maintenance

Mission: The Parks Maintenance Division is responsible for parks and highway right-of-way maintenance, including turf and plant material areas, repairs to parks, buildings, playgrounds, and athletic facilities. Numerous new construction projects are also performed by this Division. Staff assists Recreation staff on programs and special events.

Service Description: Implement teamwork and cultivate a positive attitude while also providing preventative maintenance measures and maintaining our city parks, grounds, and buildings.

Objectives		Goal Alignment
A	Maintain contact and track all aspects of contract mowing operations. Provide feedback to contractor for quality, frequency and accuracy.	13
B	Form Park Maintenance Standards of Operation Plan and implement through tracking and work order software	14
C	Provide safety and cross training to all team members. Have a team of well rounded, skilled, and trained individuals in all aspects of Parks Maintenance.	16
D	Create landscape maintenance plan from our Park Maintenance Standards of Operation Plan document to remove, eradicate, and prevent unwanted growth in landscape beds.	15
E	Provide the facilities possible to the public 7 days a week.	18
F	Involve all team members in work order software enabling tracking a statistics on an annual basis.	20
G	Inspect parks and facilities for faults. Inspection should include total park inspections including courts, fields, fences, tables, shelters, playgrounds, benches, facilities, nets, sand pits, trails, parking lots, lights, and signage.	21

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Average number of days between park turf mowing's	7	7	7
B	Complete and implement all 9 aspects of the Maintenance Management and Operations Manual document.	7	7	90
C	Complete monthly Safety Review meetings with team, along with quarterly cross-training that crosses over to in field training to build a well rounded, skillful team. (Changed from quarterly to monthly)	9	12	12
D	Execute and perform 9 month landscape and right of way management plan. Perform all 9 steps in preventative maintenance plan to ensure aesthetically pleasing parks and right-of-way's	9	9	9
E	Provide contractual facility sanitation for 28 weeks of the year (April 1-November 1). Restrooms are cleaned 7 days a week for 28 weeks and trash removal 5/7 days a week for 28	28	28	28
F	Complete 85% of work orders annually by entire team. This will be tracked with weekly management meetings, proper prioritization, along with proper training and execution from team members.	80	90	65

G	Complete 9 inspections annually consisting of inspections of all park amenities. Park inspections should include identifying minor faults, major faults, and identifying deferred maintenance. Minor faults are repaired on sight, while major faults and deferred maintenance has work orders created and recorded in the database for future review.	9	9	9

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	1,200,669	1,087,970	1,052,200	1,046,602
Supplies and Materials	279,221	280,321	322,750	356,750
Contractual Services	582,642	583,377	591,755	621,280
Capital Outlay	216,652	418,064	397,942	413,700
TOTAL EXPENDITURES	**$ 2,279,183**	**$ 2,369,731**	**$ 2,364,647**	**$ 2,438,332**
General Fund	2,279,183	2,369,731	2,364,647	2,438,332
TOTAL EXPENDITURES BY FUND	**$ 2,279,183**	**$ 2,369,731**	**$ 2,364,647**	**$ 2,438,332**
TOTAL POSITIONS / FTE	**15.46**	**15.46**	**15.46**	**15.46**

Parks and Recreation

Recreation

Mission: The Recreation Division provides a comprehensive and varied program of recreational, athletic, and cultural activities for the community. By emphasizing education and participatory as well as entertainment values of recreation, the varied activities contribute to increased learning, social values, and mental and/or physical health of all participants.

Service Description: To service the public well-being by ensuring and/or providing a comprehensive program of quality recreation programs and activities.

Objectives		Goal Alignment
A	Track and record public opinion of recreation programs.	5
B	Ensure customers have easy access to updated and correct program registration information.	6
C	Research and Expand new program/event opportunities by increasing our partnerships with local businesses and organizations.	7
D	Ensure that Recreation programs/events are in good financial standing with appropriate registration fees.	8
E	Expand large-scale program offerings.	37

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of programs/events surveyed after completion of program to measure participant satisfaction level. Save data in shared location for access for annual reporting and submissions (ex: Gold Medal, CAPRA)	80%	90%	90%
B	All programs have dedicated webpage with current information on City's website in addition to being recognized in online activity guide and bi-monthly e-newsletter	100%	100%	100%
C	Successfully implement a minimum of 2 new programs per program staff member in each Activity Guide	2%	2%	2%
D	Percent of programs/events that are generating minimum of 15% profit over direct costs with user fees	0%	75%	75%
E	Develop one new large-scale program per year ex: North Pole Trail of Lights, 4th of July etc.	1%	1%	2%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	482,557	512,389	565,937	613,922
Supplies and Materials	109,939	122,549	141,170	152,418
Contractual Services	205,825	209,411	302,196	276,442
Capital Outlay	18,957	3,897	-	18,650
TOTAL EXPENDITURES	**$ 817,277**	**$ 848,245**	**$ 1,009,303**	**$ 1,061,432**
General Fund	817,277	848,245	1,009,303	1,061,432
TOTAL EXPENDITURES BY FUND	**$ 817,277**	**$ 848,245**	**$ 1,009,303**	**$ 1,061,432**
TOTAL POSITIONS / FTE	**8.08**	**10.08**	**11.08**	**11.08**


THE CITY OF BLUE SPRINGS
MISSOURI

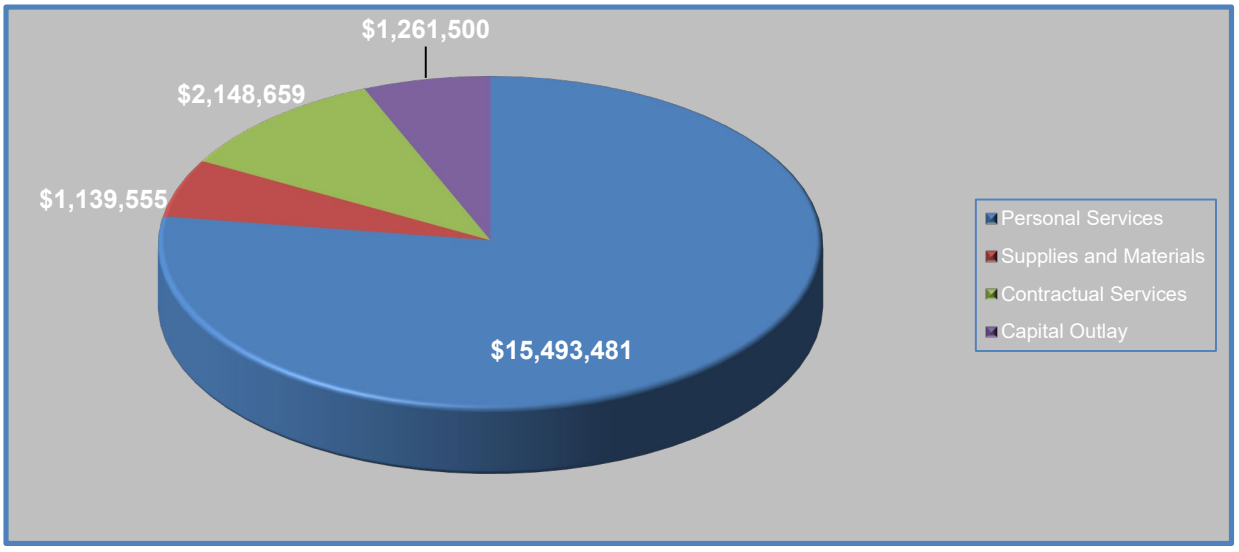
Public Safety


THE CITY OF BLUE SPRINGS
MISSOURI

PUBLIC SAFETY

Budget $20.04M FTE Positions 147.0

- **Administration** — Budget $2.15M FTEs 6.0
- **Operations Bureau** — Budget $11.10M FTEs 83.0
- **Investigative Services Bureau** — Budget $3.19M FTEs 28.0
- **Community Services Bureau** — Budget $3.60 FTE's 30.0



Public Safety

Authorized Positions

Authorized Positions	Range	2024	2025	2025
Chief	G	1	1	1
Deputy Chief	F	1	1	1
Captain	E	3	3	3
Lieutenant	D	3	3	3
Sergeant	C	13	13	13
Detective	B	13	13	13
Police Officer	B	65	65	65
Police Officer - K-9	B	2	2	2
Dispatch Supervisor	9	1	1	1
Crime Analyst/Public Information Officer	9	1	1	1
Crisis Counselor	9	1	1	1
Property & Evidence Custodian	7	3	3	3
Records Supervisor	7	1	1	1
Training Coordinator	7	1	1	1
Communications Officer	7	14	14	14
Victim Advocate	7	1	1	1
Animal Control Officer	6	1	4	5
Administrative Assistant	6	4	4	4
Detention Service Officer	6	8	8	8
Custodian Maintenance	6	2	2	2
Records Clerk	6	4	4	4
TOTAL AUTHORIZED POSITIONS		**143**	**146**	**147**
General Fund		122	122	125
Public Safety Sales Tax Fund		21	24	22

TOTAL AUTHORIZED POSITIONS BY FUND		**143**	**146**	**147**

Public Safety

The City of Blue Springs Police Department is responsible for providing quality police service to the community 24 hours a day. This includes, but is not limited to, answering calls for service, crime prevention, enforcement of laws, and protecting persons and property within the city limits. The Police Department performs these functions through four (4) Bureaus, overseen by the Chief of Police. They include the Administration, Community Services, Operations, and Investigative Services bureaus.

Major Services

- Improve police visibility in residential and retail areas while building positive relationships between officers and citizens
- Maintain partnership with the Blue Springs community through public presentations with civic and neighborhood organizations, Citizen Academies, Youth Activities, National Night Out and Crime-free programming
- Work with the Information Technology Department to implement technological advancements and ensure long term viability of the police radio and computer systems
- Implement the public safety sales tax spending plan and report results to the Public Safety Citizens' Advisory Board

Highlighted Accomplishments

- Animal control services was transitioned back into the Police Department successfully.
- The Police Department joined the Eastern Jackson County Youth Court deferral program and began submitting youth referrals on May 1, 2025.
- 14 new officers and 9 civilian employees were hired to fill vacancies in 2024.
- Also in 2024 2 new Captains, 2 new Lieutenants and 3 new Sergeants were promoted to fill vacancies.

Public Safety

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Reduce crime and increase the perception of public safety by increasing visibility and access to Officers.
2. Improve Officer training, staff development and procedures to meet the expectations of a changing community and society.
3. Continuously evaluate the use of technology, specialized equipment and innovative procedures to improve or enhance service delivery.
4. Proactively engage and educate citizens in public safety and crime prevention initiatives and programs.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	12,454,709	13,216,365	14,856,856	15,493,481
Supplies and Materials	706,146	911,804	1,103,703	1,139,555
Contractual Services	1,417,901	2,098,150	2,003,612	2,148,659
Capital Outlay	567,877	1,371,500	1,050,336	1,261,500
Total Expenditures	**$ 15,146,635**	**$ 17,597,818**	**$ 19,014,507**	**$ 20,043,195**
General Fund	13,142,485	14,608,390	15,238,086	15,792,828
Public Safety Sales Tax Fund	2,004,149	2,989,428	3,776,420	4,250,367
TOTAL EXPENDITURES BY FUND	**$ 15,146,635**	**$ 17,597,818**	**$ 19,014,507**	**$ 20,043,195**
TOTAL POSITIONS / FTE	**141.0**	**143.0**	**146.0**	**147.0**

Public Safety

Administration

Mission: The Office of the Chief of Police of the Police Department is responsible for developing and implementing departmental policy; fiscal oversight, providing management controls over departmental functions and is the focal point for interaction with other City departments, the R-IV School District, and the community.

Service Description: To manage the financial and operational aspects of the department while analyzing, reviewing, and evaluating existing procedures and activities to improve department-wide effectiveness. Provide leadership in departmental values and in the expansion of the customer service orientation of the Police Department.

Objectives		Goal Alignment
A	Provide the highest quality public safety services for the citizens, visitors, and businesses of Blue Springs.	3
B	Proactively pursue opportunities to establish a strong community presence and rapport with residents.	1
C	Develop executive staff by promoting a team environment, collaboration, and open communication within the department.	2

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of citizens satisfied with overall quality of police services	80%	80%	80%
B	Number of public presentations and appearances conducted	9	12	12
C	Strategic Planning Sessions held with Command Staff	4	4	4

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	724,919	753,283	875,855	899,228
Supplies and Materials	18,211	40,610	40,700	38,800
Contractual Services	483,635	1,016,277	956,833	1,023,474
Capital Outlay	54,215	130,500	199,500	186,500
TOTAL EXPENDITURES	**$ 1,280,981**	**$ 1,940,670**	**$ 2,072,888**	**$ 2,148,002**
General Fund	619,697	669,963	738,926	755,304
Public Safety Sales Tax Fund	661,283	1,270,707	1,333,961	1,392,698
TOTAL EXPENDITURES BY FUND	**$ 1,280,981**	**$ 1,940,670**	**$ 2,072,888**	**$ 2,148,002**
TOTAL POSITIONS / FTE	**4.0**	**6.0**	**6.0**	**6.0**

Public Safety

Community Services Bureau

Mission: The Community Services Bureau (CSB) is made up of CSB Crime Prevention, CSB Youth, the Communications Unit and the Records Unit. This brings together a committed team of Police Officers and professionals with extensive training and experience in Crime Prevention, youth intervention, crisis counseling, school resource safety, supportive services, and drug prevention. To do this the CSB uses key programs such as Life Sports, Girls on Fire, Rape Aggression Defense (RAD), Citizen's Police Academy and National Night Out.

Service Description: The goal of the Community Services Bureau is to provide students, teachers, families, businesses, and those in crisis support, while creating an atmosphere of living without fear of criminal activity. The Community Services Bureau will assist members of the community with the resources necessary to help in a variety of ways to include crime prevention, youth intervention, crisis counseling, school resource safety, support services, and drug prevention. All while working with the Patrol Division to reduce the number of calls for service and to reduce the response times to calls for service.

Objectives		Goal Alignment
A	Continue to bring business owners, the community and the Police Department together through National Night out, site security surveys, and education to improve the relationship with community.	1
B	Resource officers will continue to work within the schools, interacting with staff and students through presentations and acting as role models, while the counseling unit will provide comprehensive clinical services to youth and their families.	4
C	Continue the Citizens' Police Academy, Youth Police Academy Life Sports, Girls on Fire, Women's Self Defense, Citizen's Police Academy and National Night Out while continuously revising and improving the instruction and content.	1
D	Continue community involvement programs.	1
E	Dispatch all calls for service by radio.	3
F	Records Unit will maintain all police reports and disseminate in accordance with Missouri Sunshine Laws. The Records Unit will also continue to send reported crimes to the Missouri Incident Based Reporting System (MIBRS) which then sends them to the National Incident Based Reporting System (NIBRS) System.	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of safety/crime presentations made to Blue Springs citizens annually	82	100	100
B	Number of anti-gang, anti-drug, and anti-crime presentations made by school resource Officers annually	470	400	470
C	Number of youth receiving services from the Community Services Bureau annually	171	200	1594
D	Number of Face to Face Forums, or similar outreach activities, held throughout the year	8	5	10
E	Average dispatch time of priority 1,2 and 3 calls in less than 5 minutes	85%	76%	85%
F	Once the Records Unit receives reports, the percentage available for distribution within 72 hours.	95%	95%	98%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	2,642,411	2,732,651	3,033,438	3,058,785
Supplies and Materials	133,651	129,301	169,815	160,860
Contractual Services	207,941	240,573	299,754	338,540
Capital Outlay	16,368	42,052	63,000	47,200
TOTAL EXPENDITURES	**$3,000,371**	**$ 3,144,577**	**$ 3,566,008**	**$ 3,605,385**
General Fund	2,964,888	3,118,990	3,472,439	3,544,606
Public Safety Sales Tax Fund	35,483	25,587	93,568	60,779
TOTAL EXPENDITURES BY FUND	**$3,000,371**	**$ 3,144,577**	**$ 3,566,008**	**$ 3,605,385**
TOTAL POSITIONS / FTE	**30.0**	**30.0**	**30.0**	**30.0**

Public Safety

Operations Bureau

Mission: The Patrol-Operations Bureau is responsible for providing basic initial police response as well as patrol service to prevent and deter crime. The Bureau is comprised of the following units: uniformed sworn personnel who provide 24-hour police services answering citizen calls for service, conducting preliminary investigations and arresting offenders who violate city ordinances, state statutes and federal laws; the K-9 Unit(suspended due to staff shortages); the Traffic unit; whose primary focus is to ensure that motor vehicle traffic is moving safely within the City of Blue Springs. The Detention Services Unit maintains the holding facility and sworn patrol personnel provide 24-hour uniformed police services throughout the community. The Patrol Officers answer citizen calls for service, conduct preliminary investigations, arrests offenders of City ordinances, State statutes, and Federal laws.

Service Description: To ensure the safety of Blue Springs residents/visitors and reduce incidents of crime in the community through proactive efforts in patrol, education, outreach, and enforcement.

Objectives		Goal Alignment
A	In relation to the Citizen Survey, citizen and neighborhood contacts ensure that proactive law enforcement efforts are being addressed and concerns are met.	4,1
B	Establish strong relationships between uniformed officers and citizens in retail areas and neighborhoods.	4
C	Maintain or improve the average response times (call received to officer arrival times) for each of three types of priority police calls received (emergency, immediate and service calls).	2,3
D	Maintain or lower the annual number of accidents through education and specialized or directed traffic enforcement.	4

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of citizen and neighborhood contacts being conducted	55,000	50,000	60,000
B	Number of citizens contacted by police in retail areas	2,000	1,500	2,500
C	Maintain or improve the average response times (call received to officer arrival times) for each of four types of police calls received.	1) 6:55 2) 7:55 3) 11:57 4) 17:10	1) 5:00 2) 6:00 3) 8:00 4) 10:25	1) 5:00 2) 6:00 3) 8:00 4) 10:25
D	Maintain or lower the annual number of accidents through education and specialized or directed traffic enforcement by patrol officers and the traffic unit.	1,074	925	950

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	6,772,988	7,292,595	8,092,780	8,773,640
Supplies and Materials	510,858	693,900	831,788	875,745
Contractual Services	509,364	636,874	479,710	524,910
Capital Outlay	413,610	1,117,854	665,836	919,800
TOTAL EXPENDITURES	**$ 8,206,820**	**$ 9,741,224**	**$ 10,070,114**	**$ 11,094,095**
General Fund	7,166,385	8,375,937	8,059,095	8,631,673
Public Safety Sales Tax Fund	1,040,435	1,365,287	2,011,019	2,462,422
TOTAL EXPENDITURES BY FUND	**$ 8,206,820**	**$ 9,741,224**	**$ 10,070,114**	**$ 11,094,095**
TOTAL POSITIONS / FTE	**83.0**	**79.0**	**82.0**	**83.0**

Public Safety

Investigative Services Bureau

Mission: The Investigative Services Bureau consists of the Investigation Units (General Assignment and Special Victims), the Crime Analysis Unit, and the Property & Evidence Unit. The Investigation Units are responsible for follow-up investigations involving criminal cases. The Crime Analysis Unit compiles and analyzes statistical crime data to identify trends and patterns, prepares bulletins for officers awareness, prepares media releases to inform the public of various issues, and oversees the LEADS Online software, providing citizens with current criminal activity and its location shown on a crime map. The Property and Evidence Unit receives, stores, and disposes of property of both evidentiary and non-evidentiary value, maintaining a legal chain of custody as required. They handle the submission of all items to the various crime labs for processing.

Service Description: To provide community and agency support services including direct communication after an offense is committed, follow-up and proactive investigation, and victim support throughout the criminal justice system process.

Objectives		Goal Alignment
A	Support the efforts of the uniformed officers to reduce crime through investigation and proactive measures.	1,3
B	Complete case investigations that resolve issues for victims in a professional manner and prevent further crimes by offenders.	1
C	Provide high quality evidence and property procedures which conform to standards established by CALEA and department policies.	2
D	Maintain the time evidence/property is returned/auctioned/legally disposed and maintain available pick-up hours for the public.	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Investigative supervisors will review reports and assign workable (active) cases to an investigator - measured by working days.	5	3	7
B	Investigators will initiate post-incident contact with victims of active cases. Victims of cases assigned to Investigative Services personnel will be notified when a case has been in-activated, generally by mail or preferred communication method - measured by working days.	1.28	3	3
C	Investigators will finish their investigations within 90 days from the case being assigned.	74%	80%	90%
D	Maintain high accuracy rate during unannounced and announced audits of property unit	99%	95%	95%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	2,314,391	2,437,835	2,854,783	2,761,828
Supplies and Materials	43,427	47,993	61,400	64,150
Contractual Services	216,961	204,426	267,315	261,735
Capital Outlay	83,684	81,094	122,000	108,000
TOTAL EXPENDITURES	**$ 2,658,464**	**$ 2,771,348**	**$ 3,305,498**	**$ 3,195,712**
General Fund	2,391,515	2,443,500	2,967,626	2,861,245
Public Safety Sales Tax Fund	266,948	327,848	337,872	334,468
TOTAL EXPENDITURES BY FUND	**$ 2,658,464**	**$ 2,771,348**	**$ 3,305,498**	**$ 3,195,712**
TOTAL POSITIONS / FTE	**28.0**	**28.0**	**28.0**	**28.0**

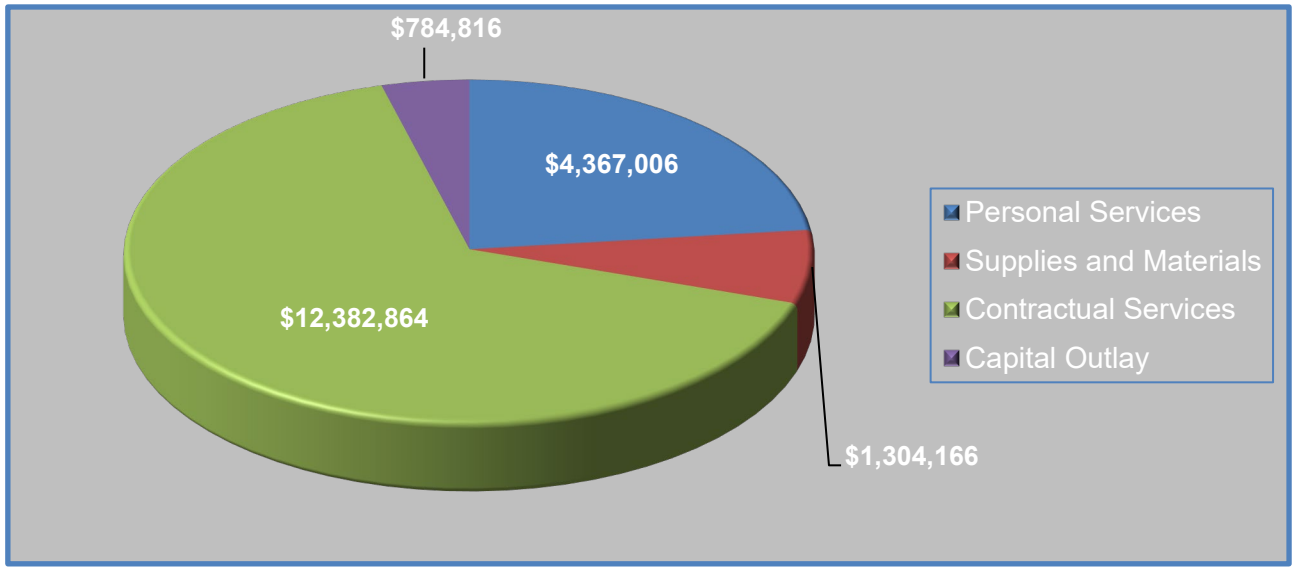
Public Works


THE CITY OF BLUE SPRINGS
MISSOURI

PUBLIC WORKS

Budget $18.84M FTE Positions 54.8

- **Operations and Engineering** — Budget $.81M FTEs 6.0
- **Streets** — Budget $3.53M FTEs 16.8
- **Sewer Operations** — Budget $4.02M FTEs 4.5
- **Water Operations** — Budget $1.49M FTEs 4.5
- **Sewer Maintenance** — Budget $1.25M FTEs 7.0
- **Water Maintenance** — Budget $6.26M FTEs 12.0
- **Sni-A-Bar Treatment Facility** — Budget $1.48 FTEs 4.0



Public Works

Authorized Positions

Authorized Positions	Range	2024	2025	2026
Director of Public Works	15	1	1	1
Assistant Director Public Works	13	1	1	1
City Engineer	13	1	1	1
Operations Manager	12	1	1	1
Assistant Operations Manager	10	2	2	2
Engineering Designer	10	1	1	1
Supervisor Sewer Service	10	1	1	1
Supervisor Water Service	10	1	1	1
Supervisor Water Maintenance	10	1	1	1
Engineering Technician	9	0	0	0
Construction Inspector	9	1	1	1
Streets Supervisor	9	3	3	3
Project Manager	9	1	1	1
Waste Water Supervisor	9	1	1	1
Sr. Plant Operator/Lab Technician	9	3	3	3
Concrete Maintenance Worker	7	4	4	4
Streets Maintenance Worker	7	11.5	11.5	11.5
Sewer Maintenance Worker	7	6	6	6
Water Maintenance Worker	7	6	7	7
Water Service Tech	7	3	3	3
Administrative Assistant	6	2	2	2
Utilities Locator	6	1	0	0
Clerk	6	1	1	1
Seasonal	PT/S 5	1.3	1.3	1.3
TOTAL AUTHORIZED POSITIONS		**54.8**	**54.8**	**54.8**

General Fund		22.8	22.8	22.8
Sewer Fund		15.5	15.5	15.5
Water Fund		16.5	16.5	16.5

TOTAL AUTHORIZED POSITIONS BY FUND		**54.8**	**54.8**	**54.8**

Public Works

The Public Works Department is responsible for the physical foundation of the City. The Department effectively and efficiently develops and maintains Blue Springs' infrastructure by providing essential services in the areas of: civil engineering, maintenance of streets, and water and sewer utilities. The Public Works Department performs these functions through eight (8) Divisions. They are Engineering, Sewer Maintenance, Sewer Operations, Sni-A-Bar Treatment Facility, Streets, Water Maintenance, Water Operations and Fleet Maintenance. Information for the Fleet Maintenance is included later in this document under Internal Service Funds

Major Services

- Continue to provide a high level of maintenance for the City's transportation system including 623 lane miles of street and 172 miles of sidewalks for the safety of residents and motorists
- ST-06 Overlay approximately 7.9 miles, surface treatment on 4.5 miles, reconstructed 2.8 miles, Cracksealed 92.5 Ln miles
- WA-19 Design and begin construction of the eight-inch watermain on South Outer Road
- Support and maintain the infrastructure for approximately 23,384 water and sewer customers
- Completed water main replacement at Vesper and 7 Hwy.

Highlighted Accomplishments

- Continued easement acquisition for South Outer Road Water Main Project
- Continued design on ARPA Storm Projects, Sanitary Sewer Project, Wyatt Road Projects
- Completed construction of Carriage Oaks Pump Station and force main project
- ST-06 Overlaid 4.53 Miles of streets
- ST-06 Reconstructed 0.27 miles of streets
- Administered and inspected 520 right of way permits for construction and fiber projects
- Provided infrastructure inspection for subdivision phases and commercial projects
- Reviewed 140 Commercial plans and 40 residential projects
- Cracksealed 92.53 lane miles
- 12,637 potholes repaired
- Performed 27 storm drainage system repairs
- Sweeping was performed on all Arterial streets 8 times, and all others twice
- Completed mowing routes 5 times
- Installed 127 new sign locations
- Removed trees in 22 locations
- Replaced 18 signs
- Submitted Lead Service Line Inventory and created mapping system
- Replaced 4,428.75 SF of concrete infrastructure
- Installed 49 meters at new services
- Repaired 1,095 water meters
- 25 Adopt a street pick ups
- Located City infrastructure for Missouri One at 12,143 locations
- Jet cleaned 29,002.1 LF of sanitary sewer main
- Televised 7,731 LF of sanitary sewer main
- 5,095 LF of sanitary sewer main was lined by contractor
- Completed 1 point repairs on sanitary sewer mains
- Performed repairs on 11 sanitary sewer manholes
- Provided Water Consumer Confidence Report to all residents
- Performed preventive maintenance on 343 water valves

Public Works

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Maintain the City's infrastructure to the highest standard as the budget allows.
2. Efficiently and effectively manage daily operations of the Department.
3. Provide excellent customer service.
4. Meet all regulatory requirements.
5. Prepare master plans for infrastructure components within the City.
6. Support development projects throughout the City.

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	3,490,566	4,239,019	4,158,920	4,367,006
Supplies and Materials	858,772	753,503	1,221,585	1,304,166
Contractual Services	11,005,113	10,259,493	11,934,327	12,382,864
Capital Outlay	503,537	499,555	558,923	784,816
Total Expenditures	**$ 15,857,987**	**$ 15,751,570**	**$ 17,873,755**	**$ 18,838,851**
General Fund	3,586,537	3,650,899	4,129,621	4,340,881
Sewer Fund	5,448,143	5,808,366	6,411,489	6,747,800
Water Fund	6,823,308	6,292,305	7,332,644	7,750,170
TOTAL EXPENDITURES BY FUND	**$ 15,857,987**	**$ 15,751,570**	**$ 17,873,755**	**$ 18,838,851**
TOTAL POSITIONS / FTE	**54.8**	**54.8**	**54.8**	**54.8**

Public Works

Engineering

Mission: The Engineering Division is responsible for ensuring that the City's road, water, sewer, and storm water systems are constructed properly and are in compliance with all City codes and Federal/State regulations. Engineering also manages the annual contracted street maintenance rehabilitation program which includes asphalt overlay, curb repair, large scale asphalt patching and street striping.

Service Description: To provide professional decision-making and financial oversight of the Operations and Engineering Divisions of the Public Works Department and perform integrated project management for design and construction activities.

Objectives		Goal Alignment
A	Continue improvement of public infrastructure.	1,5,4
B	Ensure customer satisfaction with condition and operation of water and sewer	3,4
C	Ensure timely review of construction development plans.	6
D	Exhibit effectiveness in design, construction and management of capital projects.	4,5,6

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of citizens satisfied with maintenance of public infrastructure	40%	40%	40%
B	Percent of citizens satisfied with quality of water and sewer utilities	65%	65%	65%
C	Percent of construction plans reviewed within ten business days	65%	95%	65%
D	Percent of capital projects completed within ten percent of bid amount	95%	100%	95%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	641,319	715,409	693,004	697,939
Supplies and Materials	6,949	8,229	7,655	7,655
Contractual Services	109,504	56,648	115,650	104,900
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 757,772**	**$ 780,287**	**$ 816,309**	**$ 810,494**
General Fund	757,772	$ 780,287	816,309	810,494
TOTAL EXPENDITURES BY FUND	**$ 757,772**	**$ 780,287**	**$ 816,309**	**$ 810,494**
TOTAL POSITIONS / FTE	**6.0**	**6.0**	**6.0**	**6.0**

Public Works

Sewer Maintenance

Mission: The Sewer Maintenance Division is responsible for the collection of wastewater and its conveyance to a treatment facility. Employees in this division maintain the City's sewer lines, pump stations and assist as required in the operation and maintenance of the Sni-A-Bar Wastewater Treatment Facility.

Service Description: In order to accomplish the mission the Sewer Maintenance Division performs inspections, maintenance, repairs and rehabilitation of the systems 273 miles of sanitary sewer lines and 31 pumping stations effectively and efficiently.

Objectives		Goal Alignment
A	Provide uninterrupted collection and conveyance of all wastewater in accordance with	3, 4
B	Maintain lift stations to prevent Sanitary Sewer Overflows (SSO's).	3, 4
C	Reduce the amount of inflow and infiltration delivered to treatment facilities.	3, 4

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of sewer blockages in City's sewer mains	1	0	0
B	Number of SSO's due to lift station failures	2	0	0
C	Inflow/Infiltration as a percentage of total flow at LBVSD/Sni-A-Bar	20%/22	20% / 22%	20% / 22%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	382,759	430,736	430,528	456,013
Supplies and Materials	162,152	186,177	233,693	243,108
Contractual Services	426,940	384,633	550,521	539,935
Capital Outlay	48,275	-	-	10,250
TOTAL EXPENDITURES	**$ 1,020,126**	**$ 1,001,545**	**$ 1,214,741**	**$ 1,249,306**
Sewer Fund	1,020,126	$ 1,001,545	1,214,741	1,249,306
TOTAL EXPENDITURES BY FUND	**$ 1,020,126**	**$ 1,001,545**	**$ 1,214,741**	**$ 1,249,306**
TOTAL POSITIONS / FTE	**7.0**	**7.0**	**7.0**	**7.0**

Public Works

Sewer Operations

Mission: The Sewer Operations Division directs the operations of the City's sewer utility. In addition, this Division handles water meter reading, flow meter readings, payment processing and customer billing services.

Service Description: To efficiently and effectively direct operations of the sewer utility. This Division works in conjunction with the Water Operations Divisions to achieve its goals.

Objectives		Goal Alignment
A	Provide accurate monthly billing to all customers.	3
B	Provide accurate measurement of volume and percentage of sewage flows originating in Grain Valley to ensure proper billing and capital outlay contributions.	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of water meters read annually	100%	100%	100%
B	Percent of total sewer flow at the Sni-A- Bar treatment facility originating in Grain Valley	30.0%	30%	30%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	285,408	431,909	332,143	355,295
Supplies and Materials	14,089	16,661	21,204	22,306
Contractual Services	2,893,434	2,938,876	3,214,854	3,333,395
Capital Outlay	91,692	130,095	212,600	305,940
TOTAL EXPENDITURES	**$ 3,284,622**	**$3,517,541**	**$ 3,780,800**	**$ 4,016,936**
Sewer Fund	3,284,622	3,517,541	3,780,800	4,016,936
TOTAL EXPENDITURES BY FUND	**$ 3,284,622**	**$3,517,541**	**$ 3,780,800**	**$ 4,016,936**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**

Public Works

Sni-A-Bar Wastewater Treatment Facility

Mission: The Sni-A-Bar Wastewater Treatment Facility provides wastewater treatment meeting or exceeding Missouri Department of Natural Resources treatment requirements and maintains the facility and equipment to ensure maximum treatment capacity and equipment service life.

Service Description: To provide quality cost-effective wastewater treatment meeting or exceeding Missouri Department of Natural Resources treatment requirements and maintain the facility and equipment to ensure maximum treatment capacity and equipment service life.

Objectives		Goal Alignment
A	Process wastewater that meets or exceeds NPDES permit	3, 4
B	Track inflow/infiltration as a percentage of plant flow from Blue Springs	4
C	Track inflow/infiltration as a percentage of plant flow from Grain Valley	4

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of discharge permit violations	4	0	0
B	Percentage of total inflow & infiltration originating in Blue Springs	70%	70%	70%
C	Percentage of total inflow & infiltration originating in Grain Valley	30%	30%	30%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	414,436	483,961	413,812	437,795
Supplies and Materials	49,807	157,735	232,637	235,578
Contractual Services	634,591	600,634	769,498	808,185
Capital Outlay	44,560	46,950	-	-
TOTAL EXPENDITURES	**$ 1,143,394**	**$1,289,280**	**$ 1,415,947**	**$ 1,481,558**
Sewer Fund	1,143,394	1,289,280	1,415,947	1,481,558
TOTAL EXPENDITURES BY FUND	**$ 1,143,394**	**$1,289,280**	**$ 1,415,947**	**$ 1,481,558**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**4.0**	**4.0**

Public Works

Streets

Mission: The Street Division of the Public Works Department repairs and maintains the City's streets, right-of-way's, traffic signs, traffic signals and storm sewers in a safe and efficient manner. In addition, the Division is responsible for administering the snow removal, street sweeping and right-of-way mowing programs.

Service Description: To maintain the City's infrastructure and provide customer service in a manner that supports public safety and health, and contributes to the overall betterment of the community.

Objectives		Goal Alignment
A	Provide quick response to pothole complaints.	3
B	Provide immediate response to safety or health sensitive issues.	3
C	Maintain a high level of customer satisfaction during snow removal operations.	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percent of potholes patched within 2 business days of notification	100%	100%	100%
B	Percent of safety or health sensitive issues responded to within 2 hours	100%	100%	100%
C	Satisfied customers as a percentage of 40,000 drivers based on all caller log complaints related to snow removal operations	99.83%	99%	99.9%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	977,323	1,155,234	1,291,765	1,355,363
Supplies and Materials	313,472	332,403	418,512	463,702
Contractual Services	1,465,656	1,225,484	1,535,812	1,558,472
Capital Outlay	72,314	157,491	67,223	152,851
TOTAL EXPENDITURES	**$ 2,828,765**	**$2,870,612**	**$ 3,313,312**	**$ 3,530,387**
General Fund	2,828,765	2,870,612	3,313,312	3,530,387
TOTAL EXPENDITURES BY FUND	**$ 2,828,765**	**$2,870,612**	**$ 3,313,312**	**$ 3,530,387**
TOTAL POSITIONS / FTE	**16.8**	**16.8**	**16.8**	**16.8**

Public Works

Water Maintenance

Mission: The Water Maintenance Division operates and maintains the City's water distribution system in a manner to ensure a continuous supply of safe drinking water and fire protection to all customers.

Service Description: In order to accomplish the mission, the water maintenance division performs inspections, maintenance, repairs, and replacement of the systems 277 miles of water mains and 3 pumping stations effectively and efficiently. The City purchases its water from three water treatment sources, Independence, Kansas City and Tri-County Water Authority.

Objectives		Goal Alignment
A	Operate the water distribution system to provide quality drinking water while meeting all regulatory requirements.	3, 4
B	Minimize customer impact due to water system maintenance, upgrades, and repairs.	3
C	Repair or replace all inoperable fire hydrants in a timely manner.	3
D	Control water losses to less than 10%.	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Number of drinking water permit violations	1	0	0
B	Average length of service interruption resulting from water system repairs (hours)	3	2	0
C	Average number of working days each inoperable fire hydrant is out of service	2.0	2	0
D	Percent of water loss	9.7%	19.9%	10.0%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	293,846	422,982	436,284	492,149
Supplies and Materials	281,988	32,670	286,280	306,990
Contractual Services	5,189,529	4,724,775	5,243,470	5,421,659
Capital Outlay	47,224	76,664	91,500	34,835
TOTAL EXPENDITURES	**$ 5,812,586**	**$5,257,091**	**$6,057,534**	**$6,255,633**
Water Fund	5,812,586	5,257,091	6,057,534	6,255,633
TOTAL EXPENDITURES BY FUND	**$ 5,812,586**	**$5,257,091**	**$6,057,534**	**$6,255,633**
TOTAL POSITIONS / FTE	**12.0**	**12.0**	**12.0**	**12.0**

Public Works

Water Operations

Mission: The Water Operations Division directs the operations of the City's water utility. In addition, this division is responsible for reading water meters, billing customers for their consumption and processing payments.

Service Description: To efficiently and effectively direct operations of the water utility. This Division works in conjunction with the Sewer Operations Divisions to achieve its goals.

Objectives		Goal Alignment
A	Provide accurate monthly billing to all customers.	3
B	Administer and enforce the drinking water backflow prevention program.	4
C	Replace malfunctioning water meters to ensure accurate reading and billing and maximize revenue.	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Percentage of water meters read 12 times annually	100%	100%	100%
B	Percentage of backflow devices inspected yearly	100%	100%	100%
C	Average number of working days to replace a malfunctioning water meter	1	1	0

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	495,476	598,789	561,385	572,452
Supplies and Materials	30,315	19,628	21,604	24,827
Contractual Services	285,460	328,443	504,521	616,318
Capital Outlay	199,472	88,355	187,600	280,940
TOTAL EXPENDITURES	**$ 1,010,722**	**$1,035,214**	**$ 1,275,110**	**$ 1,494,537**
Water Fund	1,010,722	1,035,214	1,275,110	1,494,537
TOTAL EXPENDITURES BY FUND	**$ 1,010,722**	**$1,035,214**	**$ 1,275,110**	**$ 1,494,537**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**


THE CITY OF BLUE SPRINGS
MISSOURI



CAPITAL IMPROVEMENTS PROGRAM

FISCAL YEAR 2025-26

The City of Blue Springs Missouri

City Council

Chris Lievsay	Mayor
Jerry Kaylor	District 1
Galen Ericson	District 1
Kent Edmondson	District 2
Katie Tholen	District 2
Jeremy Rowan	District 3
Nick Brummel	District 3

Capital Improvement Committee

Christine Cates, City Administrator
Lori Turner, Management-Financial Analyst

Dennis Dovel	Assistant City Administrator
Justin Stuart	Director of Park and Recreations
Vacant	Director of Public Works
John Schwenk	Director of Information Technology
Mike Mallon	Senior Director of City Development
Bob Muenz	Chief of Police

Introduced by Councilmember Tholen

BILL NO. 5331

ORDINANCE NO. 5433

AN ORDINANCE ADOPTING THE CITY OF BLUE SPRINGS CAPITAL IMPROVEMENTS PROGRAM FOR FISCAL YEARS 2025-2026 to 2029-2030

WHEREAS, the Home Rule Charter of the City of Blue Springs requires the City Administrator to prepare and submit a Capital Improvements Program (CIP) to the Mayor and City Council; and

WHEREAS, the City Council held a public hearing July 7, 2025, to receive comments about the proposed Capital Improvements Program for Fiscal Years 2025-2026 through 2029-2030.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF BLUE SPRINGS, MISSOURI, as follows:

Section 1. The City Council hereby adopts the Capital Improvements Program (CIP) for Fiscal Years 2025-2026 through 2029-2030; said CIP is hereby incorporated herein by reference as if fully set out in this Ordinance.

Section 2. That this Ordinance shall be in full force and effect from and after its passage and approval.

Section 3. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Ordinance, as determined by the City Clerk, may be corrected with the endorsement of the City Administrator without the need to come before the City Council.

PASSED by the City Council of the City of Blue Springs, Missouri, and approved by the Mayor of Blue Springs, this 7th day of July 2025.

CITY OF BLUE SPRINGS

Chris Lievsay, Mayor

ATTEST:

Erin Ford, City Clerk

1st Reading: July 7, 2025
2nd Reading: July 7, 2025

2025ORD

CAPITAL IMPROVEMENT PROGRAM

Capital improvement programming is a cornerstone of sound financial planning and local government fiscal policy. It also is an effective planning tool to assist communities identify and prioritize immediate and long-term needs in the context of existing capacity and resources and facilitates the formulation of long-term strategies to address trends and changes in service level demands.

The Capital Improvement Program (CIP) provides a linkage between planning, budgeting, and implementation that maximizes efficiency and effectiveness. It enables the City to identify opportunities and constraints and leverage those opportunities to develop strategies that address priorities and demonstrates good stewardship of scarce public resources.

The CIP covers a five-year planning period and is re-evaluated and adopted each year to reflect changing needs, new opportunities and City Council priorities and goals. The CIP does not appropriate funds; rather it functions as a planning and budgeting tool, with support of appropriations made through the adoption of the annual City budget in September.

The CIP program continues to focus on maintenance-related items and replacement of mission-critical equipment with limited investment in new infrastructure, equipment, or programming.

PLAN REVIEW AND ADOPTION

The proposed CIP has been presented to the Planning Commission and conforms to the Comprehensive Plan. In April 2022, after review of all boards and commission the CIP review committee was eliminated as one of the informal review steps of the CIP development process. In lieu of the CIP Review Committee, the preliminary draft of the CIP will be discussed and reviewed with City Council members prior to the formal public hearing, typically in May. The proposed CIP will then be submitted to the City Council for the formal public hearing and is officially adopted by the City Council after all necessary adjustments have been made. The first year of the adopted CIP is incorporated into the annual budget adopted each year in mid-September by the City Council and made effective October 1. It should be noted that although the process accounts for the evaluation of projects against established criteria, available funds, and public comment, the City Council can, as they deem necessary and appropriate through the adoption process, change any recommended project or reallocate projects to achieve the goals of the City Council.

The adopted CIP represents an annual plan of projects anticipated to be funded and completed in a given year. However, in the event priorities change between adoption of the CIP and the annual budget, the CIP can be amended by the Council to reflect these changes.

There is a direct connection between the CIP and guiding community and organizational plans and documents (e.g. City Charter, 2014 Comprehensive Plan, Downtown Master Plan, Strategic Plan and trends and priorities identified in the DirectionFinder citizen surveys, etc.)

Strategic Plan Framework

The City Council adopted the Governing Body Strategic Framework in 2015. The Framework was informed by resident and stakeholder feedback (e.g. 2014 DirectionFinder Survey, 2015 Economic Development Summit, etc.) and builds upon previous community visioning exercises. In October 2021, the City Council reviewed and updated the 2015 plan and adopted the 2021 Strategic Plan Framework. This document outlines eight strategic priority areas over next five years:

1. Public Safety: Maintain a high level of public safety for citizens as safe neighborhoods are the cornerstone of a quality community.
2. Infrastructure: Plan and invest in infrastructure to support neighborhoods and business activity.

3. Housing: Facilitate the development of housing for all ages.
4. Neighborhood Preservation: Preserve and strengthen neighborhoods and neighborhood centers.
5. Parks & Recreation: Increase access to open space and recreational amenities to promote a healthy community.
6. Revenue Stability: Create a sustainable revenue structure with adequate, stable and diverse revenue sources.
7. Development and Redevelopment: Grow & diversify Blue Springs' business sectors to achieve sustained economic prosperity and increase business tax base in key transportation corridors and downtown.
8. Internal Operations and City Workforce: Identify opportunities and develop strategies for enhancing quality-of-service delivery to better meet citizen needs and expectations.

Comprehensive Plan

The Comprehensive Plan is an official public document adopted by the Planning Commission provided to guide the physical development of the community. The Comprehensive Plan indicates, in general, how the citizens of the community want the City to improve in the near-term and long-term up to 20 years. The plan provides a rational and comprehensive guide for the physical development of the City that fosters quality growth, conservation, and redevelopment throughout the City and its Planning Area and the CIP is an important tool that assists in implementing those goals and objectives.

Adopted by the Planning Commission in February 2003, and updated in 2014, the Comprehensive Plan presents strategies and recommendations for future and existing development throughout the City and beyond. The plan was prepared in order to meet several local planning objectives, including delineating citywide, long-range planning goals and strategies.

The City of Blue Springs adopted our most recent Comprehensive Plan in 2014. The Comprehensive Plan should be updated every three to five years to address current development trends and the ever-changing needs and desires of the community. A Comprehensive Plan Update (CD-01) was funded in the FY 2023-2024 CIP to maintain the 10-year update cycle and will start in FY 2024-25.

Area Plan

In 2004, the City developed a future land use plan for the City's growth areas. The Area Plan provides principles and policies to guide the City in its future growth. The CIP directly addresses many of these policies, especially those related to transportation enhancement, natural resources utilization, and provision of public services. In 2009 the Future Land Use Map portion of the Area Plan document was added to the Comprehensive Plan document.

Parks and Open Space Master Plan

The Parks and Open Space Master Plan was completed in the Fall of 2016. The plan provides a 10-year vision for parks, recreation, open space and trails, as well as an action plan for implementing this vision. In addition, in 2020, two Parks master plans, including plans for Southwest Park, Roscoe Righter Park, and an Aquatics Facility study, were completed to evaluate the future needs for parks and recreation. The Parks and Open Space Master Plan is being updated in FY 2024-25.

Downtown Master Plan

The Downtown Master Plan was adopted in March of 2024. The plan is a guide for the City and stakeholders to promote redevelopment, enhance the Downtown retail market, increase business opportunities, improve pedestrian and bicycle accessibility and safety, and ensure consistency in development and design standards to create a distinct Downtown identity that is unique to Blue Springs.

FUNDING SOURCES AND STRATEGIES

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources (assets, liabilities, revenues, and expenditures) except those required to be accounted for in another fund. The General Fund includes expenses attributed to governmental operations such as personnel and routine operating costs generally associated with Administration, Planning, Public Safety, Public Works/Engineering, Street Maintenance, and Parks and Recreation.

Debt Service Fund: Debt Service Funds are used to account for the accumulation of resources for, and the payment of, principal, interest and other related costs of the City's bonds, other than bonds payable from the operations of the Proprietary Fund Types.

Capital Project Fund: Capital Project Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations.

Enterprise Fund: Enterprise funds are used to account for operations that provide a service to citizens financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City's Enterprise Funds include the Water Utility Fund, Sewer Utility Fund, Fieldhouse Fund, and the Golf Course Fund.

Internal Service Fund: An Internal Service Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's Fleet Maintenance Fund is used to account for all the expenses relating to motor vehicles, including replacement and routine maintenance and repairs.

Park Sales Tax Fund: Park Sales Tax Fund accounts for the accumulation and disbursement of the City's ½ cent Park Sales Tax that is dedicated to improvements and deferred maintenance of the City's Park system. In April 2017, Blue Springs voters approved a 5-year sales tax dedicated to deferred maintenance of the City's Park system. In April 2021, voters renewed the sales tax in perpetuity.

Public Safety Sales Tax Fund: Public Safety Sales Tax Fund accounts for the accumulation and disbursement of the City's ½ cent Public Safety Sales Tax that can only be used for Public Safety purposes.

ALTERNATIVE FUNDING SOURCES

Special Grants from Federal or State Programs: Occasionally, special grants are available from the federal or state government in support of local development and improvement efforts. The City will continue to apply for grants to leverage resources to their fullest extent.

Federal Community Development Block Grant(CDBG): The City's most recent population estimate is 58,603 and therefore eligible for CDBG funding as an entitlement community through HUD. These funds must be programmed for low-moderate income areas and activities within the City. These funds have historically been directed towards downtown infrastructure and building improvements, such as street lights, sidewalks, and façade rehabilitation. Unexpended funds are reprogrammed as soon as possible to meet timeliness requirements for expending funds.

Tax Increment Financing (TIF): Establishment of a district within which additional sales taxes generated by any new development can be used to finance necessary infrastructure improvements.

Special Districts: Establishment of special districts can provide the City with a means of separately financing and implementing improvements within a limited geographic area to meet the need for new or improved public facilities, especially in a developing part of the City.

User Charges: There may be cases where a user fee can be implemented to pay for the improvement of facilities.

Impact Fees: New developments that are expected to generate needs for new or expanded public facilities are required to pay an impact fee for the development or improvement of facilities. This will partially offset the costs associated with increased service level demands in growth areas.

DEBT MANAGEMENT

The City of Blue Springs has a responsibility to its citizens to be good stewards of scarce public resources and exercise prudent fiscal judgment that is rooted in sound financial planning. Capital improvements must be structured by the ability to pay in order to maintain fiscal stability.

Like all municipalities, Blue Springs relies on a variety of resources to finance capital projects, such as locally generated revenues (sales and property taxes, fees, and user charges), intergovernmental revenue, grants, and debt issuance. Unlike pay-as-you-go sources of funding, the issuance of debt requires an ongoing revenue stream from which to repay the principal and interest on the debt.

These traditional funding sources will continue to provide the majority of the resources for the CIP. Alternative funding and revenue sources will be needed to augment existing funds in order to meet the City's deferred maintenance needs. The City's level of capital investment is based on the mix and level of the financial resources available to the City. It is critical for the City to actively seek opportunities to broaden the tax base and increase assessed valuation, such as through new revenue-producing development to increase funding necessary to complete the public improvements desired by the community and to continue to successfully leverage grant opportunities.

In determining the type of bond to issue, the following factors should be considered:

- The direct and indirect beneficiaries of the project. A significantly large proportion of citizens should benefit from projects financed from general obligation bonds.
- The time pattern of the stream of benefits generated by the project.
- The revenues that may be raised by alternative types of user charges.
- The cost-effectiveness of user charges.
- The effect of the proposed bond issue on the City's ability to finance future projects of equal or high priority.
- The true interest cost of each type of bond.
- The impact on the City's financial condition and credit ratings.

General Policies for Long Term Debt:

- Long-term borrowing will be confined to construction of capital improvements and acquisition of capital equipment too large to be financed from current revenues.
- Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.
- Debt will be extinguished within a period not to exceed the expected useful life of the capital project or equipment.
- The City should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.
- The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.
- The City's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

Types of Debt

The City of Blue Springs is authorized to issue General Obligation Bonds, Revenue Bonds, and annual appropriation of debt for Leasehold Revenue Bonds and Lease-Purchase Certificates of Participation.

General Obligation Bonds: The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements and equipment upon a two-thirds majority vote, and on general election dates by a four-sevenths majority vote of the qualified voters. The Missouri State Constitution permits the City to incur general obligation indebtedness for City purposes not to exceed 10 percent of the assessed valuation of taxable tangible property; to incur general obligation indebtedness not to exceed an additional 10 percent for acquiring rights of way; to construct and improve streets, sanitary sewers, and storm sewers; and to purchase or construct waterworks plants. General obligation, property tax-supported bonding should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the City. The City should maintain a General Obligation Debt Service Fund balance that is at least 50 percent of the average annual debt service.

Revenue Bonds: The City is also authorized to issue Revenue Bonds to finance capital improvements for its water and sewer system. These types of Revenue Bonds require a simple majority vote. Revenue Bonds do not carry the full faith and credit of the City in servicing bond indebtedness, and such bonds are not considered in determining the legal debt margin resulting from the 20 percent limitation described above. However, if any taxes are pledged or dedicated to the payment of revenue bonds (e.g., sales taxes, property taxes, etc.) the bonds must be voted as general obligation bonds, the debt limit must be observed, and all bonds must be paid off within 20 years. Revenue supported bonds should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self- generated or dedicated from other sources. Adequate financial feasibility studies should be performed for each project to provide assurances as to the self-liquidating nature of the project or adequacy of dedicated revenue sources.

Certificates of Participation: Certificates of Participation (COPs) are tax exempt bonds issued by State entities usually secured with revenue from an equipment or facility lease. COPs enable governmental entities to finance capital projects without technically issuing long term debt.

Special Obligation Bonds: Special Obligation bonds are tax exempt bonds that are payable from the pledge of revenues other than locally levied taxes.

CAPITAL EXPENDITURES

In developing a CIP, it is important to distinguish between operating and capital expenses. Generally, these items are defined based on their cost and frequency of occurrence. Operating items are those that represent on-going operating expenses, such as maintenance, outside of one-time capital expenditures. Presented below are the definitions developed specifically for the City of Blue Springs for capital expenses that should be included in the CIP budget:

- Any acquisition of land for public use.
- Any construction of a new public facility (e.g., a public building, a public street, water and sewer lines, parks, play field, or the like) or an addition to, or extension of, such a facility.
- A nonrecurring rehabilitation or replacement of existing public facilities, or major repair of all or a part of a public facility, provided that the cost is $75,000 or more.
- Purchase of major equipment of $75,000 or more (either one item or a number of items with a cumulative one-time purchase of $75,000 or over) and a useful life of 5 years or more. In previous years, this amount was $50,000. Planning, feasibility, engineering, or design studies and services immediately related to an individual capital improvement project.

CIP projects are classified in one of three investment categories: Maintenance, Equipment Replacement, and Capital Improvements.

Investment Categories	Definition
Maintenance	Keeping property, improvements, or equipment in good condition by making repairs, correcting problems, etc.
Equipment Replacement	Property acquired to take the place of other equipment. To qualify as replacement equipment, it must serve the same function as the equipment replaced and must be of the same nature or character, although not necessarily the same model, grade, or quality.
Capital Improvements	Investment in new infrastructure, significant reconstruction, or adds capacity to existing infrastructure

OPERATING BUDGET IMPACT

The City's operating budget provides for general service delivery including personnel costs, supplies, and services. Revenues are primarily derived from recurring taxes, charges for services, investments, and intergovernmental sources. Projected operating and maintenance costs related to capital investments are included in the operating budget. When new, enhanced, or expanded service levels are authorized in the operating budget, additional capital investments are sometimes required. Furthermore, because a portion of the capital budget is funded by current revenues in the operating budget, operating budget decisions have capital budget capacity implications and the City's overall financial position.

The continued development in the southern portion of the City has resulted in a number of new streets that either have been or will be constructed. The construction of new streets increases the City's service costs for items such as snow removal, street sweeping, street striping, repairs, and street lighting.

The City's storm water collection system continues to deteriorate with respect to repairs handled on a reactionary basis. There is no capacity within the operating budget or CIP for proactive or preventive maintenance programming or significant reconstruction projects. It will be important in the future to identify resources to adequately maintain the City's stormwater system.

Water and sanitary sewer construction and extension will not typically have a significant impact on the operating budget throughout the useful life of these assets. The five-year CIP includes projects that are considered improvements/maintenance to existing facilities and or operational improvements with equipment and metering and will not result in negative impacts to the operating budget and in fact may drive efficiency of the systems.

EVALUATION CRITERIA

A clear set of criteria has been established and is applied in the formulation of the CIP. These criteria reflect community values, priorities, and needs. It is important to note that the criteria, as listed below are weighted as to level of importance—fiscally and developmentally. Each new or revised project was evaluated by staff in accordance with these criteria. When applying these criteria, projects related to maintenance, operational efficiency, and equipment replacement compare favorably to all projects submitted for consideration as part of the CIP.

CIP Project Evaluation Criteria	
Urgency of Need	1. Risk to Public Safety or Health 2. Protection of Property 3. Deteriorated Facility 4. Maintenance Cost Effectiveness 5. Backlog of Deferred Maintenance
Relationship with Other Established Priorities	6. Coordination with Other Projects

	7. Completes/Continues Existing Project 8. Priority of City Council/Community Group/Citizen Survey 9. Established Goals and Objectives of the Comprehensive Plan
Fiscal Impact	10. Impact on Operating Budget 11. Impact on Operating Efficiency 12. Economic Development/Jobs Impact 13. Funding Sources
Quality of Life Impact	14. Recreational and/or Community Amenity Opportunity 15. Protection and Conservation of Resources 16. Aesthetic/Design Impact on Community 17. Blight Removal

CAPITAL IMPROVEMENT PROGRAM
FY 2026-2030

The CIP Budget Process for Fiscal Year 2025-2026 followed that of previous years and describes the City's "Priority and Strategic Areas" for long-term maintenance, equipment replacement, and capital investment based upon available resources and the priorities, goals, and objectives of the City Council. Although individual projects are listed and funded by Department (e.g. Community Development, Information Technology, Parks, Streets, Stormwater), this document outlines how they are linked with priorities established within adopted plans and future capital resource and expenditure forecasting.

The 2026-2030 Capital Improvement Program totals $237,588,066 and is 48.7% funded at $115,805,956. The unfunded projects total $121,782,111 or 51.3% of the program. The total program is detailed below by both investment category and by the Strategic Framework goal area.

Capital Investment by Category

Category	Funded	Unfunded Capital Needs	Project Type Total
Maintenance	$63,242,356	$11,365,000	$74,607,356
Equipment Replacement	$3,531,826	$8,942,499	$12,474,325
Capital Improvements	$49,031,774	$101,474,611	$150,506,385
TOTAL	**$115,805,956**	**$121,782,111**	**$237,588,066**

The CIP Program works to advance the stated goals of the Framework; each CIP project sheet indicates the relevant goal(s) targeted.

Projects by Strategic Framework Goal Area

Strategic Frame Work Goal	Funded	Unfunded Capital Needs	Total
Public Safety	$475,000	$25,930,000	$26,405,000
Infrastructure	$75,449,592	$89,152,110	$164,601,702
Housing	$0	$0	$0
Neighborhood Preservation	$0	$0	$0
Parks & Recreation	$34,736,764	$6,700,000	$41,436,764
Revenue Stability	$0	$0	$0
Development & Redevelopment	$4,904,600	$0	$4,904,600
Internal Operations & City Workforce	$240,000	$0	$240,000
TOTAL	**$115,805,956**	**$121,782,111**	**$237,588,066**

The City carefully evaluates its revenue and spending, and forecasts future revenue trends on an annual basis. Capital improvement programming would not be possible without these projections. The table below presents a summary of the projected available CIP funds for the plan period by fund types.

CIP Programing by Fund						
	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	TOTAL
General Fund	$ 619,678	$ 584,405	$ 598,513	$ 563,913	$ 605,277	$ 2,971,786
Public Safety Sales Tax Fund	$ 475,000	$ -	$ -	$ -	$ -	$ 475,000
Parks Sales Tax Fund	$ 2,950,000	$ 28,625,000	$ 1,507,500	$ 250,000	$ 1,200,000	$ 34,532,500
Transportation Sales Tax Fund	$ 8,028,308	$ 6,635,287	$ 13,117,400	$ 5,314,552	$ 7,566,340	$ 40,661,887
Fieldhouse Fund	$ -	$ 240,000	$ -	$ -	$ -	$ 240,000
Water Fund	$ 1,718,725	$ 1,471,650	$ 1,773,206	$ 1,655,200	$ 1,539,380	$ 8,158,161
Sewer Fund	$ 2,187,155	$ 2,300,099	$ 2,000,000	$ 2,438,520	$ 2,250,000	$ 11,175,774
2025 Bonds	$ 17,386,584	$ -	$ -	$ -	$ -	$ 17,386,584
Other Funds	$ 204,264	$ -	$ -	$ -	$ -	$ 204,264
TOTAL	**$ 33,569,714**	**$ 39,856,441**	**$ 18,996,619**	**$ 10,222,185**	**$ 13,160,997**	**$ 115,805,956**

The projected available funds for capital improvement projects are based on the total forecasted revenue of each type less the amount required for the annual operating budget, capital outlay, and existing debt service support.

Each year, the CIP process begins with a review of approved funded projects and new projects, which is then compared to the projected funding sources available to determine which capital improvements can be completed in the next five years. The table below provides a list of the capital improvement projects recommended to be included in the FY 2026-2030 CIP. Only projects recommended for inclusion in the FY 2025-2026 CIP are incorporated into the operating budget for the upcoming fiscal year. Projects recommended to be included in the remaining years will be evaluated each year during the annual CIP process.

FUNDED PROJECTS

The priority and strategic investment areas for projects within the CIP are consistent with City Council priorities that include maintenance and reinvestment in critical infrastructure and assets, replacement of equipment that has reached the end of its useful life, and deployment of infrastructure to facilitate development and provides comprehensive service solutions.

Consistent with past practice, the CIP reflects a balance between an ongoing emphasis on annual pavement management without eliminating other important priorities and needs. However, the capacity to continue this balance on a sustained basis decreases with each year and any flexibility is virtually exhausted. The CIP also reflects the City's philosophy of sound fiscal policies and long-range financial planning. Projects are prioritized to address on-going maintenance, correct an existing deficiency, or replace key equipment necessary to meet the ongoing service level targets.

The detailed project sheets for the funded projects start on page 18.

Summary of Funded Capital Improvement Projects 2029-30							
Project Name and Number		**FY 2025-26**	**FY 2026-27**	**FY 2027-28**	**2028-29**	**2029-30**	**TOTAL**
FH-01	Replacement of Fitness Cardio Equipment	$ -	$ 240,000	$ -	$ -	$ -	$ 240,000
Fieldhouse Subtotal		**$ -**	**$ 240,000**	**$ -**	**$ -**	**$ -**	**$ 240,000**
PS-13	Police Department Locker Room Expansion	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000
PS-22	Council Chambers/Court Room Audio/Visual	$ 175,000	$ -	$ -	$ -	$ -	$ 175,000
Public Safety Subtotal		**$ 475,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 475,000**
PR-02	Wilber Young Park Improvements	$ -	$ 87,500	$ -	$ -	$ -	$ 87,500
PR-13	Keystone Park Improvements	$ -	$ 400,000	$ -	$ -	$ -	$ 400,000
PR-15	Blue Springs Park Improvements	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000
PR-16	Pink Hill Park Improvements	$ -	$ 87,500	$ 225,000	$ -	$ 700,000	$ 1,012,500
PR-17	Rotary Park Improvements	$ 1,100,000	$ 3,000,000	$ -	$ 200,000	$ -	$ 4,300,000
PR-18	Hidden Valley Park Improvements	$ 150,000	$ -	$ 1,112,500	$ -	$ -	$ 1,262,500
PR-23	Central Park Improvements	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
PR-71	Southwest Park Construction	$ 1,200,000	$ 25,000,000	$ -	$ -	$ -	$ 26,200,000
PR-72	James Walker School Park Improvements	$ -	$ -	$ 120,000	$ -	$ -	$ 120,000
PR-80	Trail Renovations	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000	$ 700,000
Parks Subtotal		**$ 2,950,000**	**$ 28,625,000**	**$ 1,507,500**	**$ 250,000**	**$ 1,200,000**	**$ 34,532,500**
2025 Bonds	Downtown Master Plan Implementation	$ 4,904,600	$ -	$ -	$ -	$ -	$ 4,904,600
PR-23 CDBG	Central Park Improvements	$ 204,264	$ -	$ -	$ -	$ -	$ 204,264
ST-06	Preventative Pavement Maintenance Program	$ 8,028,308	$ 5,010,287	$ 5,317,400	$ 5,125,633	$ 5,056,422	$ 28,538,050
ST-06 Bonds	Preventative Pavement Maintenance Program	$ 5,000,000	$ -	$ -	$ -	$ -	$ 5,000,000
ST-24	Snow Plow / Dump Truck	$ 230,669	$ 484,405	$ 254,313	$ 261,688	$ 266,922	$ 1,497,997
ST-26	1.5 Ton Dump/Snow Truck	$ 75,219	$ -	$ 151,080	$ 137,500	$ -	$ 363,798
ST-43	7 Highway Sidewalk Infill	$ -	$ -	$ -	$ 188,919	$ 2,509,918	$ 2,698,837
ST-49 Bonds	ADP to Duncan Road Right Turn Lane	$ 1,515,000	$ -	$ -	$ -	$ -	$ 1,515,000
ST-52	AA Highway Improvement	$ -	$ 1,625,000	$ 7,800,000	$ -	$ -	$ 9,425,000
ST-55 Bonds	SW 12th Street Improvements	$ 4,514,984	$ -	$ -	$ -	$ -	$ 4,514,984
ST-58 Bonds	ADP Street Lighting 2 (Moreland School Road to Wyatt Road)	$ -	$ -	$ -	$ -	$ -	$ -
ST-61 Bonds	Walnut Street Improvements	$ -	$ -	$ -	$ -	$ -	$ -
ST-64	Crack Sealer	$ 73,096	$ -	$ -	$ -	$ -	$ 73,096
ST-65	Skid Steer	$ 84,655	$ -	$ 93,120	$ -	$ 102,432	$ 280,207
ST-66 Bonds	Mock Avenue Improvements	$ 1,932,000	$ -	$ -	$ -	$ -	$ 1,932,000
ST-68	Ford F250 Pick-up Truck	$ 56,039	$ -	$ -	$ 64,725	$ 135,923	$ 256,687
Streets Subtotal		**$ 26,618,834**	**$ 7,119,692**	**$ 13,615,913**	**$ 5,778,465**	**$ 8,071,616**	**$ 61,204,521**
STM-06	Stormwater Maintenance	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
Stormwater Subtotal		**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 500,000**
BF-19	Public Utilities Building - Phase II	$ -	$ -	$ -	$ -	$ -	$ -
SAN-07	Citywide Maintenance	$ 1,102,500	$ 1,000,000	$ 1,000,000	$ 1,250,000	$ 1,250,000	$ 5,602,500
SAN-17	12,000 lb. Hydraulic Excavator	$ -	$ 86,211	$ -	$ 90,521	$ -	$ 176,732
SAN-20	Hydraulic Track Loader	$ 84,655	$ -	$ -	$ -	$ -	$ 84,655
SAN-21	1.5 Ton Service Truck	$ -	$ 125,000	$ -	$ -	$ -	$ 125,000
Sanitary Sewer Utility Subtotal		**$ 1,187,155**	**$ 1,211,211**	**$ 1,000,000**	**$ 1,340,521**	**$ 1,250,000**	**$ 5,988,887**
SNI-01	Sludge Removal	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 5,000,000
SNI-07	Hydraulic Track Loader	$ -	$ 88,888	$ -	$ 97,999	$ -	$ 186,887
Sni-A-Bar Subtotal		**$ 1,000,000**	**$ 1,088,888**	**$ 1,000,000**	**$ 1,097,999**	**$ 1,000,000**	**$ 5,186,887**
BF-19	Public Utilities Building - Phase II	$ -	$ -	$ -	$ -	$ -	$ -
WA-03	Rubber Tire Front End Loader	$ -	$ 221,650	$ -	$ -	$ -	$ 221,650
WA-04	18,000 lb. class Hydraulic Excavator	$ -	$ -	$ -	$ 129,600	$ -	$ 129,600
WA-12	Miscellaneous Watermain Maintenance	$ 1,000,000	$ 1,000,000	$ 1,250,000	$ 1,250,000	$ 1,250,000	$ 5,750,000
WA-14	Water Tank Maintenance Contract	$ 238,725	$ 250,000	$ 262,500	$ 275,600	$ 289,380	$ 1,316,205
WA-18	1.5 Ton Service Truck	$ -	$ -	$ 260,706	$ -	$ -	$ 260,706
Water Utility Subtotal		**$ 1,238,725**	**$ 1,471,650**	**$ 1,773,206**	**$ 1,655,200**	**$ 1,539,380**	**$ 7,678,161**
GRAND TOTAL ALL FUNDS		**$ 33,569,714**	**$ 39,856,441**	**$ 18,996,619**	**$ 10,222,185**	**$ 13,160,996**	**$ 115,805,956**

The funded projects in the five-year CIP by department are detailed below and total $115,805,956 for five years and $33,569,714 for FY 2025-26.

Public Safety Projects

The 5-year CIP includes $475,000 for Public Safety projects with all $475,000 included in FY 2025-26 for the following project:

Project #	Project	Amount
PS-13	Police Department Locker Room Expansion	$300,000
PS-22	Council Chambers/Courtroom Audio Visual	$175,000

During FY 2024-25, the replacement of the chiller at the Police Department was necessary and was an unplanned capital improvement maintenance project. The total cost of this project was approximately $110,112.

Parks Projects

The 5-year CIP includes $34,532,500 for ten Parks projects with $2,950,000 included in FY 2025-26 for the following projects:

Project #	Project	Amount
PR-15	Blue Springs Park Improvements	$300,000
PR-17	Rotary Park Improvements	$1,100,000
PR-18	Hidden Valley Park Improvements	$150,000
PR-23	Central Park Improvements	$150,000
PR-71	Southwest Park Construction	$1,200,000
PR-80	Trail Renovations	$50,000
	TOTAL	**$2,950,000**

PR-14 – Baumgardner Park improvements were scheduled to be started in FY 2025-26 and were moved to FY 2024-25 so the project could be started before the Tennis season starts. The Blue Springs School District is paying 50% of this project.

Street Projects

The 5-year CIP includes $61,204,521 for fifteen different street projects with $26,618,834 included in FY 2025-26 for the following projects:

Project #	Project	Amount
2025 Bonds	Downtown Master Plan Implementation	$4,904,600
PR-23 CDBG	Central Park Improvements	$204,264
ST-06	Preventive Pavement Maintenance Program	$8,028,308
ST-06 Bonds	Preventive Pavement Maintenance Program	$5,000,000
ST-24	Snow Plow/Dump Truck	$230,669
ST-26	1.5 Ton Dump/Snow Truck	$75,219
ST-49 Bonds	ADP to Duncan Road – Right Turn Lane	$1,515,000
ST-55 Bonds	SW 12th Street Improvements	$4,514,984
ST-64	Crack Sealer	$73,096
ST-65	Skid Steer	$84,655
ST-66 Bonds	Mock Avenue Improvements	$1,932,000
ST-68	Ford F250 Pickup	$56,039
	TOTAL	**$26,618,834**

On August 6, 2024, voters approved up to $40,000,000 in bonds to fund several Capital Improvement projects. The specific projects approved, and the project cost estimates are provided below:

Project #	Project	Amount
ST-06 Bonds	Neighborhood Street Preservation	$15,000,000
ST-09 Bonds	Woods Chapel Road at 40 Hwy	$450,000
ST-49 Bonds	ADP to Duncan Road Right Turn Lane	$1,725,000
ST-55 Bonds	SW 12th Street Improvements	$4,885,000
ST-58 Bonds	ADP Street Lighting – Moreland School Rd to Wyatt	$2,100,000
ST-61 Bonds	Walnut Street Improvements	$8,250,000
ST-66 Bonds	Mock Avenue Improvements	$5,925,000
2025 Bonds	Downtown Master Plan Implementation	$5,000,000

Bonds were issued in March 2025 that generated almost $33 million in projects funds for the above-named projects. Work started in FY 2025 on several of these projects including ST-06 Bonds, ST-49 Bonds, ST-55 Bonds, ST-61 Bonds, ST-66 Bonds, 2025 Bonds. A few projects, ST-09 Bonds, ST-58 Bonds, and construction of ST-61 Bonds will occur when additional bonds can be issued, or other funds become available.

During 2025, the City contracted with Cochran Engineering to prepare a 20-year Preventive Pavement Maintenance Program (PPMP)to take a proactive approach to pavement repairs—prioritizing early intervention to reduce the occurrence of potholes, lower routine maintenance costs, and extend the lifespan of existing pavement before it reaches critical deterioration. The PPMP for FY 2025-26 is funded at $13,028,308 which includes remaining funds from the Neighborhood Preservation Program bond project and the transportation sales tax.

In 2024, Public Works staff performed a complete evaluation of existing vehicles and equipment used throughout the City and created a fleet replacement schedule. The Council approved a budget amendment in the amount of $1,453,000 to purchase 5 snowplow trucks and trailers used by the Streets Department. In future years, approximately $500,000 of the annual transportation sales tax will be allocated to equipment replacement and approximately $5 million will be allocated to the PPMP.

Stormwater Projects

The 5-year CIP includes $500,000 for stormwater maintenance with $100,000 included in FY 2025-26 for the following project:

Project #	Project	Amount
STM-06	Stormwater Maintenance	**$100,000**

Sanitary Sewer Utility Projects

The 5-year CIP includes $5,988,887 for four different sanitary sewer projects with $1,187,155 included in FY 2025-26 for the following projects:

Project #	**Project**	**Amount**
SAN-07	Citywide Maintenance	$1,102,500
SAN-20	Hydraulic Track Loader	$84,655
	TOTAL	**$1,187,155**

Capital improvement projects for the utility funds are included in the rate study completed every three years. A study is currently underway and will be presented to Council in August. The CIP includes $200,000 per year for SAN-19 Sewer Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

Sni-A-Bar Projects

The 5-year CIP includes $5,186,887 for Sni-A-Bar projects with $1,000,000 included in FY 2025-26 for the following projects:

Project #	**Project**	**Amount**
SNI-01	Sludge Removal	$1,000,000

Water Utility Projects

The 5-year CIP includes $7,678,161 for five different water utility projects with $1,238,725 included in FY 2025-26 for the following projects:

Project #	**Project**	**Amount**
WA-12	Miscellaneous Watermain Maintenance	$1,000,000
WA-14	Water Tank Maintenance Contract	$238725
	TOTAL	**$1,238,725**

Capital improvement projects for the utility funds are included in the rate study completed every three years. A study is currently underway and will be presented to Council in August. The CIP includes $200,000

per year for WA-17 Water Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

The funded projects are also shown below by investment category.

Funded Projects by Category-All Years						
Category	**FY 2025-26**	**FY 2026-27**	**FY 2027-28**	**FY 2028-29**	**FY 2029-30**	**Project Area Total**
Maintenance	$ 18,723,797	$ 11,985,287	$ 10,437,400	$ 9,440,152	$ 12,655,720	$ 63,242,356
Equipment Replacement	$ 621,582	$ 1,157,266	$ 666,099	$ 684,034	$ 402,845	$ 3,531,826
Capital Improvements	$ 14,224,335	$ 26,713,888	$ 7,893,120	$ 97,999	$ 102,432	$ 49,031,774
TOTAL	**$ 33,569,714**	**$ 39,856,441**	**$ 18,996,619**	**$ 10,222,185**	**$ 13,160,997**	**$ 115,805,956**

Unfunded Projects

The City's capital investment needs exceed the current level of available funding. Over the five-year plan period, 48.7% of the City's maintenance, infrastructure and equipment needs are addressed. Current resources are not sufficient to address the entirety of the City's capital investment needs. This will likely result in increased maintenance and replacement costs in the future as City assets age and deteriorate. Continued expansion in the City's growth areas will place increased demands on the CIP to construct and maintain additional City assets.

While the City is maximizing investments in CIP-related projects, there are unfortunately many important projects that cannot be completed due to resource constraints, Unfunded Capital Projects total $121.7 million.

The detailed project sheets for the unfunded projects start on page 69.

Summary of Unfunded Capital Projects by Category FY 2025-26 to 2029-30

Project Number	Project Name	Estimated Project Cost
PS-17	Negotiations and Drone Support Vehicle	$ 150,000
PS-18	STAT Support Vehicle	$ 150,000
WA-24	Sensus FlexNet & Meters	$ 8,642,499
Equipment Replacement Total		**$ 8,942,499**
BF-38	Adams Pointe Conference Center - HVAC System Replacement	$ 1,200,000
PR-04	Adams Pointe Golf Club Improvements	$ 5,500,000
SAN-24	Hidden Pointe II L/S Abandonment and Outfall Line Rehabilitation	$ 365,000
ST-60	Decorative Streetlight Refinishing	$ 400,000
ST-62	22nd Street Improvements	$ 2,700,000
STM-11	Walnut Street Storm Replacement	$ 1,200,000
Maintenance Total		**$ 11,365,000**
PS-19	Animal Control Facility	$ 15,000,000
PS-20	Parking Structure/Indoor Firing Range	$ 8,800,000
PS-21	Outdoor Firing Range	$ 900,000
PS-23	Drone as First Responder Pilot Program	$ 930,000
SAN-20	Hydraulic Track Loader (2 new)	$ 195,552
SAN-21	1.5 Ton Service Truck (2 trucks)	$ 131,250
SAN-26	CCTV Sewer Camera Truck (1 plus 1 future years)	$ 763,045
SAN-27	Southgate Hills 2 Abandonment and Outfall Line	$ 2,000,000
SAN-28	1.5 ton Service Truck with Large Crane	$ 145,000
ST-09 Bonds	Woods Chapel Road (Walnut Street to US 40 Highway)	$ 450,000
ST-23	Asphalt Repair Truck (Patch Truck)(2 trucks)	$ 775,000
ST-33	South Outer Road Reconstruction	$ 3,000,000
ST-59	Signalized Intersection Upgrades	$ 400,000
ST-63	Tractor/Mower	$ 80,000
ST-67	Bucket Truck	$ 155,000
STM-12	12,000lb Hydraulic Excavator (3 new)	$ 272,384
SNI-06	Sni-A-Bar Waste Water Treatment Plant Expansion	$ 60,278,430
WA-09	Pink Hill Reservoir Feed Loop	$ 3,000,000
WA-20	Spoil Dump Truck (1 FY 2026-27, 1 FY 2027-28 plus 1 future)	$ 700,450
WA-21	Water Tower	$ 3,000,000
WA-22	Hydro-Excavation Trailer	$ 224,113
WA-23	Hydraulic Track Loader (3 new)	$ 274,387
Capital Improvements Total		**$ 101,474,611**
	TOTAL UNFUNDED CAPITAL PROJECTS	**$ 121,782,111**

Program Changes

There are several changes in the 2026-2030 CIP program from the previous year's program. Beginning in FY 2023-24, the dollar threshold for CIP projects increased from $50,000 to $75,000.

Thirteen projects were moved from the unfunded to the funded list most of which are related to the August 2024 bond election. PS-22 Council Chambers/Court Room Audio/Visual Project is a new project recommended for funding and funds are available in the Public Safety Sales Tax Fund.

Projects Moved from Unfunded to Funded		
Project #	**Project**	**Amount**
2025 Bonds	Downtown Master Plan Implementation	$ 4,904,600
PS-22	Council Chambers/Court Room Audio/Visual Project	$ 175,000
ST-06	Pavement Management Program	$ 13,028,308
ST-24	Snow Plow / Dump Truck	$ 1,045,421
ST-26	1.5 Ton Dump/Snow Truck	$ 363,798
ST-49	ADP Duncan Road Right Turn Lane	$ 1,515,000
ST-55	SW 12th Street Improvements	$ 4,514,987
ST-58	ADP Street Lighting 2(Moreland School Road to Wyatt Road)	$ 2,100,000
ST-61	Walnut Street Improvements	$ 8,250,000
ST-64	Crafco Crack Sealer	$ 160,000
ST-65	Rubber Tire Skid Loader	$ 187,087
ST-66	Mock Avenue Improvements	$ 1,932,000
SNI-07	Hydraulic Track Loader	$ 186,887
TOTAL		**$ 38,363,088**

The table below includes the list of new unfunded projects that have been added to the CIP this year. The total cost of these projects is $39,668,763.

New Projects Submitted by Department		
Project #	**Project**	**Amount**
Community Development Total		**$ -**
PR-02	Wilber Young Park Improvements	$ 87,500
PR-23	Central Park Improvements	$ 1,504,264
Parks Total		**$ 1,591,764**
PS-19	Animal Control Facility	$ 15,000,000
PS-20	Parking Structure/Indoor Firing Range	$ 8,800,000
PS-21	Outdoor Firing Range	$ 900,000
PS-22	Council Chambers/Court Room Audio/Visual Project	$ 175,000
PS-23	Drone as First Responder Pilot Program	$ 930,000
Public Safety Total		**$ 25,805,000**
ST-24	Snow Plow / Dump Truck (4 New)	$ 1,497,997
ST-67	Bucket Truck	$ 155,000
ST-68	Ford F250 Pick-up Truck	$ 256,687
STM-11	Walnut Street Storm Replacement	$ 1,200,000
STM-12	12,000lb Hydraulic Excavator	$ 272,384
Streets Total		**$ 3,382,068**
SAN-20	Hydraulic Track Loader	$ 102,432
SAN-28	1.5 Ton Service Truck with Large Crane	$ 145,000
Sanitary Sewer Utility Total		**$ 247,432**
WA-24	Sensus FlexNet & Meters	$ 8,642,500
Water Utility Total		**$ 8,642,500**
Total New Projects Submitted		**$ 39,668,763**

The table below includes the list of recurring funded projects that have been added to the CIP this year for FY 2029-30. The total cost of these projects is $13,160,996.

Funded Projects Added for FY 2029-30		
Project #	**Project**	**Amount**
PR-16	Pink Hill Park Improvements	$ 700,000
PR-80	Trail Renovations	$ 500,000
ST-06	Pavement Management Program	$ 5,056,422
ST-24	Snow Plow / Dump Truck	$ 266,922
ST-43	7 Highway Sidewalk Infill	$ 2,509,918
ST-65	Rubber Tire Skid Steer Loader	$ 102,432
ST-68	Ford F250 Pick-up Truck	$ 135,923
STM-06	Stormwater Maintenance	$ 100,000
SAN-07	Citywide Maintenance	$ 1,250,000
SNI-01	Sludge Removal	$ 1,000,000
WA-12	Miscellaneous Watermain Maintenance	$ 1,250,000
WA-14	Water Tank Maintenance Contract	$ 289,380
TOTAL		**$ 13,160,996**

Funded Project Table of Contents
Fiscal Years 2025-26 to 2029-30

Project #	Project Descripton	Department	Project Type
2025 Bonds	Downtown Master Plan Implementation	Community Development	Capital Improvement
BF-19	Public Utilities Building – Phase II	Sanitary Sewer & Water Utility	Capital Improvement
FH-01	Replacement of Fitness Cardio Equipment	Parks	Equipment Replacement
PR-02	Wilbur Young Park Improvements	Parks	Maintenance
PR-13	Keystone Park Improvements	Parks	Maintenance
PR-15	Blue Springs Park Improvements	Parks	Maintenance
PR-16	Pink Hill Park Improvements	Parks	Maintenance
PR-17	Rotary Park Improvements	Parks	Maintenance
PR-18	Hidden Valley Park Improvements	Parks	Maintenance
PR-20	Ward Park Improvements	Parks	Maintenance
PR-23	Central Park Improvements	Parks	Maintenance
PR-71	Southwest Park Construction	Parks	Capital Improvements
PR-72	James Walker School Park Improvements	Parks	Maintenance
PR-80	Trail Renovations	Parks	Maintenance
PS-13	Police Department Locker Room	Public Safety	Capital Improvement
PS-22	Council Chambers/Court Room Audio/Visual Project	Public Safety	Equipment Replacement
SAN-07	Citywide Maintenance	Sanitary Sewer	Maintenance
SAN-17	12,000lb Hydraulic Excavator	Sanitary Sewer	Equipment Replacement
SAN-20	Hydraulic Track Loader	Sanitary Sewer	Equipment Replacement
SAN-21	1.5 Ton service Truck	Sanitary Sewer	Equipment Replacement
SAN-23	Sewer Flushing Truck	Sanitary Sewer	Equipment Replacement
SNI-01	Sludge Removal	Sanitary Sewer	Maintenance
SNI-07	Hydraulic Excavator	Sni-A-Bar	Equipment Replacement
ST-06 ST-06 Bonds	Preventative Pavement Maintenance Program	Streets	Maintenance
ST-24	Snowplow/Dump Truck	Streets	Maintenance
ST-25	Street Sweeper	Streets	Maintenance
ST-26	1.5 Ton Dump/Snow Truck	Streets	Equipment Replacement
ST-43	7 Highway Sidewalk Infill	Streets	Maintenance
ST-49 Bonds	ADP to Duncan Road Right Turn Lane	Streets	Capital Improvements
ST-52	AA Highway Improvements	Streets	Capital Improvements
ST-55 Bonds	SW 12th Street Improvements	Streets	Capital Improvements
ST-58 Bonds	ADP Street Lighting 2 (Moreland School Road to Wyatt Road)	Streets	Capital Improvements
ST-61 Bonds	Walnut Street Improvements	Streets	Capital Improvements
ST-64	Crafco Crack Sealer	Streets	Capital Improvements
ST-65	Rubber Tire Skid Loader	Streets	Capital Improvements

Funded Project Table of Contents Continued
Fiscal Years 2025-26 to 2029-30

Project #	Project Descripton	Department	Project Type
ST-66 Bonds	Mock Avenue Improvements	Streets	Capital Improvements
ST-68	Ford F250 Pick-up Truck	Streets	Equipment Replacement
STM-06	Stormwater Maintenance	Streets	Maintenance
WA-03	Rubber Tired Front-End Loader	Water Utility	Equipment Replacement
WA-04	18,000lb class Hydraulic Excavator	Water Utility	Equipment Replacement
WA-12	Miscellaneous Watermain Maintenance	Water Utility	Maintenance
WA-14	Water Tank Maintenance Contract	Water Utility	Maintenance
WA-18	1.5 Ton service Truck	Water Utility	Equipment Replacement

Project Title:	Downtown Master Plan Implementation	**Project Number:**	2025 Bonds
Project Type:	Capital Improvements	**Current Year Project Cost:**	$4,904,600
Department:	Community Development	**Funding Source:**	2025 Bonds Water Utility Fund
Strategic Plan Priority:	Development & Redevelopment		

Description: The City of Blue Springs completed their Downtown Master plan in the Spring of 2024. As part of that planning process, implementation steps were identified to achieve the goals of the plan and improve the Downtown Area. In the Summer of 2024, the Downtown Master Plan Implementation Taskforce met and made recommendations to City Council regarding specific implementation activities including improvements to Central Park, Main Street streetscape planning and improvements, seeking redevelopment of City-owned properties, and wayfinding signage throughout downtown.

Justification: The Downtown Master Plan is an official Public Document, adopted by the City Council, to help provide framework for creating a vision and roadmap for improvements to be made to help Downtown Blue Springs grow and thrive for years to come. The Downtown Master Plan lays out realistic and tactical projects to help achieve the goals of the document. This funding is included for 2025-26 for the completion of the Downtown Streetscape project which was approved in the August 2024 ballot initiative.



Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$575,400	$4,904,600	$0	$0	$0	$0	$5,480,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$575,400	$4,904,600	$0	$0	$0	$0	$5,480,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Total
2025 Bonds	$575,400	$4,424,600	$0	$0	$0	$0	$5,000,000
Water Utility Fund	$0	$480,000	$0	$0	$0	$0	$480,000
Total	$575,400	$4,904,600	$0	$0	$0	$0	$5,480,000

Project Title:	Public Utilities Building – Phase II	**Project Number:**	BF-19
Project Type:	Building and Facilities	**Current Year Project Cost:**	$0
Department:	Public Works	**Funding Source:**	Sanitary Sewer 60% Water Utility 40%
Strategic Plan Priority	Infrastructure		

Description: Design and construction of a 100 ft. x 200 ft. building for Public Utilities on the lot adjacent to the existing Public Works Building. The new building will provide vehicle and equipment storage, locker room facilities, conference\training room and secure storage of repair inventories and critical equipment for the sewer and water departments.

Justification: Water and sewer personnel and equipment currently operate out of the Public Works Building along with street maintenance, storm sewer maintenance, central garage, and administrative staff. The existing building was constructed in 1988 with 18 interior parking stalls and then reduced to 16 in 2000 with the expanded operations of the central garage. Because of growth and current space limitations, 13 emergency response vehicles are parked outside exposed to inclement weather. The very nature of the work performed by public works requires that its equipment and personnel respond promptly during the most demanding weather conditions. Outside storage of equipment also leaves this very expensive equipment susceptible to vandalism and theft. Current personnel numbers working out of the Public Works Building exceed the space available for locker room facilities and meeting\training space used for safety training. As newly annexed areas begin developing, additional personnel and equipment will be added. The proper way to address these needs is to require the utilities division to provide the space necessary for its equipment and personnel rather than the General Fund providing for the utility division. The Engineering Department will be joining the Operations Section to bring the department together as a unit to optimize communication and efficiency.

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$895,000	$0	$0	$0	$0	$0	$895,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$6,799,000	$0	$0	$0	$0	$0	$6,799,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$7,694,000	$0	$0	$0	$0	$0	$7,694,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

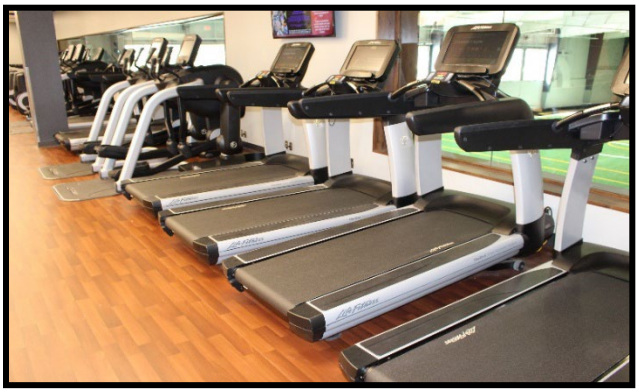
Projected Five-Year Funding Schedule

Source	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Sewer Fund	$4,583,400	$0	$0	$0	$0	$0	$4,583,400
Water Fund	$3,110,600	$0	$0	$0	$0	$0	$3,110,600
Total	$7,694,000	$0	$0	$0	$0	$0	$7,694,000

Project Title:	Replacement of Fitness Cardio Equipment	**Project Number:**	FH-01
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Fieldhouse Fund
Strategic Plan Priority:	Fieldhouse Operation		

Description: Replacement of original cardio equipment in the Fitness Center.

Justification: The cardio equipment at the Blue Springs Fieldhouse will be 3 years old in March 2027. Significant repair issues begin to occur after 3 years of use on cardio equipment. As part of the original operational proforma, it was called out for the cardio equipment to be replaced every 3 years. This is being done to reduce the time spent on equipment due to necessary repairs and reduce the cost of maintenance on the equipment. Equipment that is in disrepair frequently causes members to be dissatisfied and cancel memberships, thus reducing operational revenues. Additionally, once the equipment becomes older than three years, the sale/trade in value decreases significantly.



Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$380,000	$0	$0	$240,000	$0	$0	$620,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$380,000	$0	$0	$240,000	$0	$0	$620,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Fieldhouse Fund	$380,000	$0	$0	$240,000	$0	$0	$620,000
Total	$380,000	$0	$0	$240,000	$0	$0	$620,000

Project Title:	Wilbur Young Park Improvements	**Project Number:**	PR-02
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Park Sales Tax
Strategic Plan Priority:	Parks and Recreation		

Description: Replacement of ballfield fencing throughout the park. Previously completed PR-02 projects included the replacement of shelter houses, parking lot improvements, tennis court renovations, playground renovations

Justification: The ballfield fencing at Wilbur Young Park is over 20 years old and needs replacement. The existing fence is rusting out and is severely bowed & bent due to many years of play. The fencing improvements are needed to bring it into standard with the other park improvements that have been completed



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$87,500	$0	$0	$0	$0	$87,500
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$87,500	$0	$0	$0	$0	$87,500
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$0	$0

Wilbur Young Park Improvements - $87,500

Replacement of dugout and outfield fences	$87,500
Project Total	**$87,500**

Project Title:	Keystone Park Improvements	**Project Number:**	PR–13
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of restroom building in Keystone Park.
Previously completed in the Parks Sales Tax Program project PR-13 $1,861,000 which included the replacement of the park shelter house, renovations to the parking lot, and playground replacement.

Justification: Project PR-13 is funding to replace the restroom building at Keystone Park in FY 2026-27. The current restroom building is in a failing condition and needs to be replaced with a modern restroom facility. With the recent improvements to the park such as the new shelter and playground, the restroom facility needs replacement to complement these other upgrades in Keystone Park



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$800,000	$0	$400,000	$0	$0	$0	$1,200,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,061,000	$0	$0	$0	$0	$0	$1,061,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,861,000	$0	$400,000	$0	$0	$0	$2,261,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Park Sales Tax	$1,861,000	$0	$400,000	$0	$0	$0	$2,261,000
Total	$1,861,000	$0	$400,000	$0	$0	$0	$2,261,000

KEYSTONE PARK IMPROVMENTS - $400,000

Keystone Restroom Building	$400,000
Project Total	**$400,000**

Project Title:	Blue Springs Park Improvements	**Project Number:**	PR–15
Project Type:	Capital Improvement	**Current Year Project Cost:**	$300,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement athletic field lighting as well as replacing basketball court lighting. Previously completed projects in PR-15 have included tennis court replacement, restroom replacement, and parking lot renovation. The shelter houses were replaced in FY 2024-25 due to being past their life expectancy.

Justification: Project PR-15 includes items that were omitted from the 2017 Sales Tax program due to lack of funding. Improvements are needed for the ballfield lights and basketball court lights. These improvements are scheduled for FY 2025-26. The current light poles have structural issues with the foundation being eroded away, thus making the poles suspectable to falling over. Additionally, the current lights are not aimed correctly causing light glare spillage into areas not requiring lighting. The basketball court lights were not upgraded at the time of the court renovations but will be replaced with modern LED lighting.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,090,000	$300,000	$0	$0	$0	$0	$1,390,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$175,000	$0	$0	$0	$0	$0	$175,000
Contingency	$66,000	$0	$0	$0	$0	$0	$66,000
Total	$1,331,000	$300,000	$0	$0	$0	$0	$1,631,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Park Sales Tax	$1,331,000	$300,000	$0	$0	$0	$0	$1,631,000
Total	$1,331,000	$300,000	$0	$0	$0	$0	$1,631,000

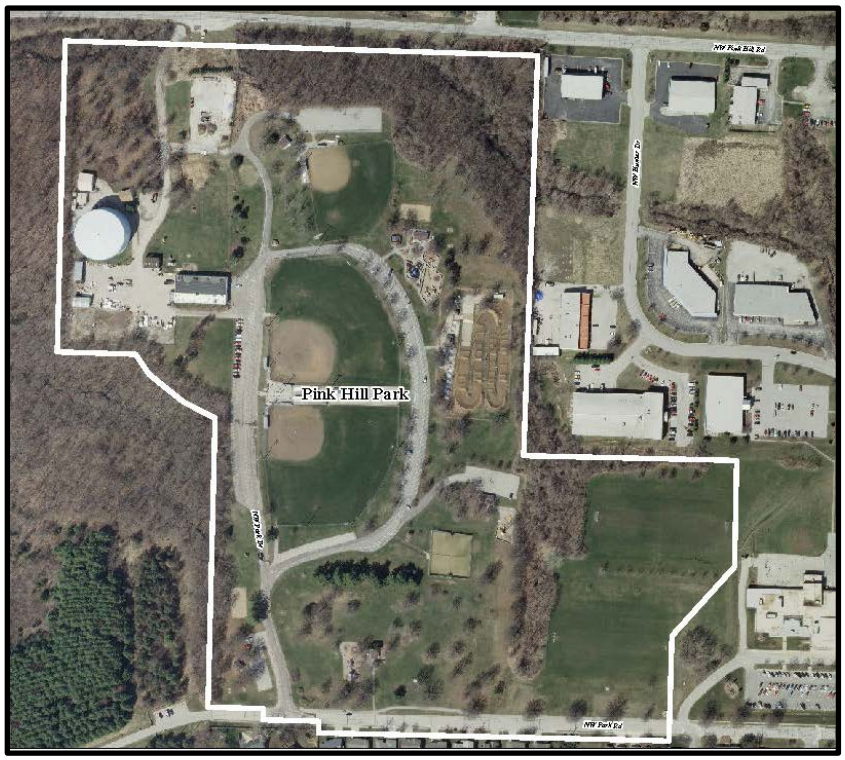
BLUE SPRINGS PARK IMPROVEMENTS - $300,000

Blue Springs Park Field Lights	$200,000
Blue Springs Park Basketball Court Light Replacement	$100,000
Project Total	**$300,000**

Project Title:	Pink Hill Park Improvements	**Project Number:**	PR–16
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Ballfield fencing improvements are scheduled for FY 2026-27. Playground #2 replacement is scheduled for FY 2027-28. The improvement to Nelson Field Lights and restroom replacements are scheduled for FY 2029-30. Replacement of shelter houses, parking and driveway improvements, BMX Track fence and bleachers have been completed in prior years.

Justification: The ballfield fences at Pink Hill Park are over 20 years old and beyond repair. The existing fence is rusting out and is severely bowed & bent due to many years of play. Playground #2 has outlived its life expectancy and needs to be replaced. The existing playground unit is difficult to get replacement parts due to its age. The lights on Nelson Field are over 30 years old and are no longer aimed in the correct position and the poles are deteriorating. The restroom facility at Pink Hill Park needs total replacement. A modular facility is proposed to replace the existing building that will provide year-round facilities for park users. These improvements are needed to bring the park into standard with the other park improvements that have been completed



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,006,500	$0	$0	$225,000	$0	$0	$1,231,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,125,500	$0	$87,500	$0	$0	$700,000	$1,913,000
Contingency	$197,000	$0	$0	$0	$0	$0	$197,000
Total	$2,329,000	$0	$87,500	$225,000	$0	$700,000	$3,341,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Park Sales Tax	$2,329,000	$0	$87,500	$225,000	$0	$700,000	$3,341,500
Total	$2,329,000	$0	$87,500	$225,000	$0	$700,000	$3,341,500

PINK HILL PARK IMPROVMENTS - $1,012,500

Pink Hill Park Nelson Field Improvements	$250,000
Pink Hill Park Playground #2	$225,000
Replacement of dugout and outfield fences	$87,500
Replacement of Restroom Building	$450,000
Project Total	**$1,012,500**

Project Title:	Rotary Park Improvements	**Project Number:**	PR–17
Project Type:	Capital Improvement	**Current Year Project Cost:**	$1,100,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of the large playground at Rotary Park scheduled for FY 2025-26. Renovation of tennis courts to pickleball/ice rink is scheduled for FY 2026-27. Shelter Replacement is scheduled for FY 2028-29
PR-17 previously included replacement of the original Gazebo structure, renovations of the parking lot and replacement of the small playground.

Justification: Project PR-17 includes renovations of the large playground at Rotary Park. The existing playground is well past its useful life expectancy, and it is very difficult to get parts for repairs when needed. The tennis courts will be renovated to convert them to a combination pickleball/ice rink facility. The courts can be utilized for pickleball during the warm months and then converted to an ice rink during the cold months to complement the North Pole Trail of Lights event held at Rotary Park. This project will be included with the bond issuance for Southwest Park. The large shelter is also in need of replacement in FY 2028-29 to bring it up to the same standard as other shelters throughout the park system.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$532,500	$1,100,000	$0	$0	$0	$0	$1,632,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$128,000	$0	$3,000,000	$0	$200,000	$0	$3,328,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$660,500	$1,100,000	$3,000,000	$0	$200,000	$0	$4,960,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Park Sales Tax	$660,500	$1,100,000	$0	$0	$200,000	$0	$1,960,500
Bond	$0	$0	$3,000,000	$0	$0	$0	$3,000,000
Total	$660,500	$1,100,000	$3,000,000	$0	$200,000	$0	$4,960,500

ROTARY PARK IMPROVEMENTS - $4,300,000

Pickleball/Ice Rink	$3,000,000
Rotary Park Playground	$1,100,000
Rotary Park Shelter Replacement	$200,000
Project Total	**$4,300,000**

Project Title:	Hidden Valley Park Improvements	**Project Number:**	PR-18
Project Type:	Capital Improvement	**Current Year Project Cost:**	$150,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of outfield and dugout fences throughout the park. The parking lot for softball needs to be overlayed and a new curb installed. Previously completed PR-18 projects included the replacement of the playground, new signage throughout the park, renovations of parking lots at soccer and football, renovations of restroom buildings, overlay parking lot asphalt & new curbs, and installation of turf on the softball infields

Justification: PR-18 are items that still need to be addressed to alleviate unsafe conditions and bring the facilities up to the standards of the Parks Department. These include the replacement of fencing throughout the park, including dugout and outfield fences on ballfields. This will complement the turf renovation project completed in FY 2024-25. Additionally, the parking lot for softball needs to be overlaid and new curbing installed.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$550,000	$0	$0	$0	$0	$0	$550,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$5,077,500	$150,000	$0	$1,112,500	$0	$0	$6,340,000
Contingency	$51,000	$0	$0	$0	$0	$0	$51,000
Total	$5,678,500	$150,000	$0	$1,112,500	$0	$0	$6,941,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Park Sales Tax	$5,678,500	$150,000	$0	$1,112,500	$0	$0	$6,941,000
Total	$5,678,500	$150,000	$0	$1,112,500	$0	$0	$6,941,000

HIDDEN VALLEY PARK IMPROVEMENTS - $1,262,500

Replacement of dugout and outfield fences	$150,000
Area Parking Lot Improvements & Curb Replacement	$1,112,500
Project Total	**$1,262,500**

Project Title:	Ward Park Improvements	**Project Number:**	PR–20
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Shelter renovations at Ward Park. Previously completed in the Parks Sales Tax Program was Project PR-20 $1,057,000 which included replacement of basketball courts, and playground. Additionally, in 2022 the tennis courts were converted into dedicated pickleball courts. A new restroom building was installed in 2024.

Justification: The current shelters have outlived their life expectancy and need to be upgraded to meet the standard of other park facilities



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$435,000	$0	$0	$0	$0	$0	$0	$435,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$575,000	$0	$0	$0	$0	$0	$200,000	$775,000
Contingency	$47,000	$0	$0	$0	$0	$0	$0	$47,000
Total	$1,057,000	$0	$0	$0	$0	$0	$200,000	$1,257,000
Op Expense	$0	$0	$0	$0	$0	$0		$0
Cost Savings	$0	$0	$0	$0	$0	$0		$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Park Sales Tax	$1,057,000	$0	$0	$0	$0	$0	$200,000	$1,257,000
Total	$1,057,000	$0	$0	$0	$0	$0	$200,000	$1,257,000

Project Title:	Central Park Improvements	**Project Number:**	PR-23
Project Type:	Capital Improvement	**Current Year Project Cost:**	$354,264
Department:	Parks and Recreation	**Funding Source:**	Park Sales Tax CDBG
Strategic Plan Priority:	Parks and Recreation		

Description: Development of a loop trail around the small pond in Central Park

Justification: In conjunction with the Downtown Master Plan, there is a desire to make Central Park a more inviting park to help draw visitors to the downtown area and provide a place for recreation in the downtown area. The addition of a loop trail around the lake will be the first step in this process with other improvements such as a small playground, benches, and small shelter to come in future years. There is $204,264 in CDBG funds being allocated to this in FY 2025-26.



Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Beyond	Total
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$354,264	$0	$0	$0	$0	$1,150,000	$1,504,264
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$354,264	$0	$0	$0	$0	$1,150,000	$1,504,264
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Beyond	Total
Park Sales Tax	$0	$150,000	$0	$0	$0	$0	$1,150,000	$1,300,000
General Fund CDBG	$0	$204,264	$0	$0	$0	$0	$0	$204,264
Total	$0	$354,264	$0	$0	$0	$0	$1,150,000	$1,504,264

Central Park Improvements - $1,504,264

Development of loop trail	$354,264
Shelter House	$150,000
Restroom Building	$600,000
Playground	$400,000
Project Total	**$1,504,264**

Project Title:	Southwest Park Construction	**Project Number:**	PR-71
Project Type:	Capital Improvement	**Current Year Project Cost:**	$1,200,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax

Strategic Plan Priority: Parks and Recreation Master Plan

Description: The construction of Southwest Park was included in the 2021 Park Sales Tax renewal program. This will provide a park in southern Blue Springs. The design was completed in 2020 originally PR-71and provided to the public prior to the Sales Tax renewal.

Justification: Development of a park in southern Blue Springs to serve residents in this area as well as developing parkland already owned by the City.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$125,000	$1,200,000	$1,500,000	$0	$0	$0	$2,825,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$23,500,000	$0	$0	$0	$23,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$125,000	$1,200,000	$25,000,000	$0	$0	$0	$26,325,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Parks Sales Tax	$125,000	$2,500,000	$0	$0	$0	$0	$2,625,000
Bonds	$0	$0	$23,500,000	$0	$0	$0	$23,500,000
Total	$125,000	$2,500,000	$23,500,000	$0	$0	$0	$26,125,000

Southwest Park Development - $26,200,000

Architecture and Engineering Services	$2,700,000
Construction Bonds	$23,500,000
Project Total	**$26,200,000**

Project Title:	James Walker School Park Improvements	**Project Number:**	PR-72
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks and Recreation		

Description: Renovations to existing playground.

Justification: The existing playground at James Walker Park has outlived its life expectancy and needs upgraded. The existing playground is to the point that it is difficult to get replacement parts due to its age. The playground will be renovated to a modern playground in FY 2027-28.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$275,000	$0	$0	$120,000	$0	$0	$395,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$275,000	$0	$0	$120,000	$0	$0	$395,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Park Sales Tax	$275,000	$0	$0	$120,000	$0	$0	$395,000
Total	$275,000	$0	$0	$120,000	$0	$0	$395,000

Walker School Park Improvements -$120,000

Playground Renovations	$120,000
Walker School Park Skate Park	TBD
Project Total	**$120,000**

Project Title:	Trail Renovations	**Project Number:**	PR-80
Project Type:	Capital Improvement	**Current Year Project Cost:**	$50,000
Department:		**Funding Source:**	Park Sales Tax
Strategic Plan Priority:	Parks, Recreation and Open Space Master Plan		

Description: Renovations to trails segments throughout Blue Springs Parks and trails. Overlay of the complete loop trail at Grounds Park.

Justification: Regular maintenance is needed to maintain trails in a safe usable manner and to extend the life of the pavement. PR-80 includes funds to address, and repair identified trail sections each year. Also included is a full overlay of the Grounds Park loop trail in FY 2028-29.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$420,000	$50,000	$50,000	$50,000	$50,000	$500,000	$1,120,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$420,000	$50,000	$50,000	$50,000	$50,000	$500,000	$1,120,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Parks Sales Tax	$420,000	$50,000	$50,000	$50,000	$50,000	$500,000	$1,120,000
Total	$420,000	$50,000	$50,000	$50,000	$50,000	$500,000	$1,120,000

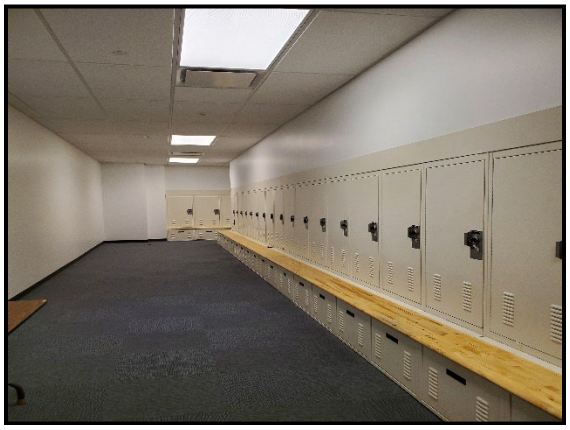
Trail Improvements - $700,000

Grounds Park Trail	$450,000
Crack Filling/Sealcoating Improved Trails	$250,000
Project Total	**$700,000**

Project Title:	Police Department Locker Room Expansion	**Project Number:**	PS–13
Project Type:	Capital Improvement	**Current Year Project Cost:**	$300,000
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Internal Operations		

Description: When the building was designed and built in 2015-2016, the original number of lockers in each of the male and female locker rooms was reduced in scope to reduce the project cost. The current number of lockers in each room is barely able to meet the current needs based on personnel levels. Future growth will require that additional lockers be purchased and built in space set aside for future growth. The lockers contain electrical outlets and are connected to the HVAC facility system for ventilation purposes. The project will not only require the purchase of the actual lockers, but also construction costs to provide ventilation and electrical outlets.

Justification: Adequate locker room facilities are important to support an active workforce providing the necessary means to prepare for duty, clean-up during duty, and ending duty.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$300,000	$0	$0	$0	$0	$300,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$300,000	$0	$0	$0	$0	$300,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Public Safety Sales Tax	$0	$300,000	$0	$0	$0	$0	$300,000
Total	$0	$300,000	$0	$0	$0	$0	$300,000

Project Title:	Council Chambers/Court Room Audio/Visual Project	**Project Number:**	PS-22
Project Type:	Equipment Replacement	**Funded Project Cost:**	**$**175,000
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Internal Operations and City Workforce		

Description: The audio/visual equipment, especially the overhead projectors and screens, within the Council Chambers/Court Room needs to be replaced and updated with different video screens and projection capabilities.

Justification: It is essential that this room has functioning, reliable, and up to date video presentation capabilities for public meetings. Those attending in person as well as online need to be able to observe and see any video or document presentations during meetings and special events.

This will allow the current projectors and screens to be replaced with LED Video boards that will not be sensitive to light and will provide a brighter clear image being displayed. The screens will be between 138' to 165" with a pixel of 1.5 – 1.9mm.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$175,000	$0	$0	$0	$0	$175,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$175,000	$0	$0	$0	$0	$175,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Public Safety Sales Tax	$0	$175,000	$0	$0	$0	$0	$175,000
Total	$0	$175,000	$0	$0	$0	$0	$175,000

Project Title:	Citywide Maintenance	**Project Number:**	SAN-07
Project Type:	Sanitary Sewer System Maintenance and Improvements	**Current Year Project Cost:**	$1,102,500
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The City of Blue Springs Public Works Department is committed to maintaining and improving essential infrastructure to ensure reliable service for residents. This includes a generator replacement program to enhance system resilience during power outages and a lift station replacement and upfitting program that includes pump replacement, motor replacement, and electrical upgrades to improve efficiency and reliability. Additionally, sewer maintenance and improvements remain a key focus, involving televised inspections of sewer mains to identify potential issues, sewer main cleaning to prevent blockages, and the replacement of clay tile sewer mains utilizing cured-in-place pipe (CIPP) for cost-effective rehabilitation. The department is also dedicated to rehabilitating deteriorated or leaking manholes, constructing relief sewers to enhance capacity and mitigate overflows, and conducting emergency repairs of collapsed pipes and manholes to maintain system integrity. These efforts reflect the City's proactive approach to infrastructure management, ensuring the long-term reliability of water and wastewater services for the community.

Justification: The City of Blue Springs Public Works Department is dedicated to the proactive maintenance, rehabilitation, and repair of the City's sanitary sewer and wastewater infrastructure to ensure long-term reliability and efficiency. This project provides critical improvements through a generator replacement program that enhances backup power capabilities for essential wastewater infrastructure, reducing the risk of service interruptions during power outages. Additionally, the lift station replacement and upfitting program includes pump and motor replacements as well as electrical upgrades, ensuring these vital facilities operate efficiently and reliably while meeting the growing needs of the City’s sewer system. These infrastructure investments extend the lifespan of sewer and wastewater systems, increase operational reliability, and reduce infiltration and inflow (I&I), ultimately minimizing the risk of sewer backups and overflows. The reduction of I&I is especially important as it maximizes the available capacity within both the collection system and the wastewater treatment plant, preventing excessive flows that can lead to system failures. To achieve these goals, the department performs a combination of key tasks each year, including televised inspections of sewer mains to assess structural integrity, sewer main cleaning to maintain optimal flow, and the rehabilitation of deteriorating or leaking manholes. Additionally, between 25,000 and 35,000 feet of clay tile sewer main is rehabilitated annually using cured-in-place pipe (CIPP), a method that effectively replaces aging infrastructure and extends its lifespan by approximately 100 years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$15,750,000	$1,102,500	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$21,352,500
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$15,750,000	$1,102,500	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$21,352,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Sewer Utility Fund	$15,750,000	$1,102,500	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$21,352,500
Total	$15,750,000	$1,102,500	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$21,352,500

Project Title:	12,000lb Hydraulic Excavator	**Project Number:**	SAN-17
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works-Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Project Number SAN-17 funds the replacement of a hydraulic excavator used in daily operations with Public Works. While we normally trade in prior units every 2 years to keep our equipment operationally ready, the current equipment will be transferred to parks. The trade in will resume on the following cycle

Justification: This equipment is vital to the department to handle various construction tasks and after hours of emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the city will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs. Instead of trading in the current unit, it will be transferred to the parks dept. Trade ins will resume the following cycle.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$438,073	$0	$86,211	$0	$90,521	$0	$614,805
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$438,073	$0	$86,211	$0	$90,521	$0	$614,805
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Trade In Amount	$205,000	$0	$0	$0	$0	$0	$205,000
Sewer Utility Fund	$233,073	$0	$86,211	$0	$90,521	$0	$409,805
Total	$438,073	$0	$86,211	$0	$90,521	$0	$614,805

Project Title:	Hydraulic Track Loader	**Project Number:**	SAN-20
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$84,655
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a hydraulic track loader to assist in daily operations within the sanitary sewer division.

Justification: This equipment is vital for the department to handle various construction tasks and after an hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the City will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$165,000	$84,655	$0	$0	$0	$0	$249,655
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$165,000	$84,655	$0	$0	$0	$0	$249,655
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Trade in amount	$120,750	$0	$0	$0	$0	$0	$120,750
Sewer Utility Fund	$44,250	$84,655	$0	$0	$0	$0	$128,905
Total	$165,000	$84,655	$0	$0	$0	$0	$249,655

Project Title:	1.5 Ton Service Truck	**Project Number:**	SAN-21
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works - Sewer	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 1.5-ton service truck with crane for the sewer department to assist in daily operations.

Justification: This truck will be used for daily maintenance of the city's sanitary sewer system. This truck has a service life of 5-8 years. This truck is vital to daily operations and upkeep of infrastructure that include lift stations.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$60,000	$0	$125,000	$0	$0	$0	$185,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$60,000	$0	$125,000	$0	$0	$0	$185,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Sewer Utility Fund	$60,000	$0	$125,000	$0	$0	$0	$185,000
Total	$60,000	$0	$125,000	$0	$0	$0	$185,000

Project Title: Sewer Flushing Truck

Project Number: SAN-23

Project Type: Equipment Replacement

Current Year Project Cost: $0

Department: Public Works Sewer Maintenance

Funding Source: Sewer Utility Fund

Strategic Plan Priority: Infrastructure

Description: This request is for the replacement of a sewer flushing truck. This unit supports sewer cleaning activities and emergency response for citizens.

Justification: The department previously performed all tasks with one combination flushing/vacuum truck that was scheduled to be replaced every 6 years. Communication installations within the public right of ways have increased the need to reduce liabilities during excavations by using hydro-excavating practices. This placed increased demand for the vacuum truck resulting in scheduling conflicts and a restricted ability to complete scheduled preventative maintenance flushing. The addition of this piece of equipment enables the department to push the years of service for both pieces of equipment out to 12 years resulting in both lower annual costs and a higher level of service for the community. The current unit should be scheduled for replacement in future years. Next scheduled replacement isn't until FY 2031-32, estimated at $570,467.30.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$250,000	$0	$0	$0	$0	$0	$570,467	$820,467
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$250,000	$0	$0	$0	$0	$0	$570,467	$820,467
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**		**Total**
Sewer Utility Fund	$250,000	$0	$0	$0	$0	$0	$570,467	$820,467
Total	$250,000	$0	$0	$0	$0	$0	$570,467	$820,467

Project Title:	Sludge Removal	**Project Number:**	SNI-01
Project Type:	Repetitive Operational Maintenance	**Current Year Project Cost:**	$1,000,000
Department:	Public Works – Sni-A-Bar	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The Sni-A-Bar wastewater treatment facility utilizes sludge treatment cells for the interim process between removal of sludge from the activated sludge process and permanent disposal from the treatment plant. Through an agreement with the Department of Natural Resources the City has been able to extend the period before sludge is required to be removed (normally 2 years) by adding micro-organisms to the sludge treatment cells to continue the decomposition process. This process can extend the storage capacity of the treatment cells by an additional 2-3 years.

Justification: Regular disposal of waste sludge is required under the permit issued by the State of Missouri. This project is needed based on the agreements with DNR and the available storage capacity of the treatment cells and should be performed every 4 years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$7,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$12,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$7,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$12,500,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Sewer Utility Fund	$7,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$12,500,000
Total	$7,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$12,500,000

Project Title:	Hydraulic Track Loader	**Project Number:**	SNI-07
Project Type:	Equipment Replacement @ Sni-A-Bar WWTP	**Funded Project Cost:**	$0
Department:	Public Works Sni-A-Bar	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure Maintenance		

Description: Purchase and subsequential replacement of tracked loader.

Justification: Sni-A-Bar has a need for a tracked loader to help with daily operations. They currently rent or borrow from Sunnyside. When all crews are busy, they are forced to rent. This would eliminate the need for rentals in the future.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$88,888	$0	$97,999	$0	$186,887
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$88,888	$0	$97,999	$0	$186,887
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Sewer Utility Fund	$0	$0	$88,888	$0	$97,999	$0	$186,887
Total	$0	$0	$88,888	$0	$97,999	$0	$186,887

Project Title:	Pavement Management Program	**Project Number:**	ST-06 ST-06 Bonds
Project Type:	Street Improvements	**Current Year Project Cost:**	$13,028,308
Department:	Public Works	**Funding Source:**	Transportation-Tax 2025 Bonds
Strategic Plan Priority:	Infrastructure		

Description: Annual Preventative Pavement Maintenance Program

Justification: In 2025, the City of Blue Springs contracted with Cochran Engineering to develop a 20-year Preventative Pavement Maintenance Plan (PPMP). The purpose of the PPMP is to take a proactive approach to pavement repairs—prioritizing early intervention to reduce the occurrence of potholes, lower routine maintenance costs, and extend the lifespan of existing pavement before it reaches critical deterioration. This long-term strategy is designed to not only improve the overall condition of city streets but also ensure more efficient and cost-effective use of public infrastructure funds.

The 20-Year Preventative Pavement Maintenance Plan includes the following key components:

- A complete inventory and mapping of all City-maintained streets and roadways.
- Verification of street surface areas and collection of maintenance history through staff input.
- Assessment and prioritization of pavement conditions to recommend appropriate treatments.
- Grouping projects by subdivisions and major roadways.
- Development of a 20-year treatment schedule presented in a spreadsheet format, showing recommended maintenance by street and year, along with estimated costs.
- Consideration of available City funding, potential federal funding, local asphalt pricing, and treatment recommendations in plan development.
- Delivery of a final report with supporting documentation and mapping.

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$46,875,000	$13,028,308	$5,010,287	$5,317,400	$5,125,633	$5,056,422	$80,413,050
Total	$46,875,000	$13,028,308	$5,010,287	$5,317,400	$5,125,633	$5,056,422	$80,413,050
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Trans-Tax	$45,952,000	$8,028,308	$5,010,287	$5,317,400	$5,125,633	$5,056,422	$74,490,050
2025 Bond Issue	$0	$5,000,000	$0	$0	$0	$0	$5,000,000
Total	$45,952,000	$13,028,308	$5,010,287	$5,317,400	$5,125,633	$5,056,422	$79,490,050

Project Title: Snow Plow/Dump Truck

Project Number: ST-24

Project Type: Equipment Replacement

Current Year Project Cost: $230,669

Department: Public Works-Streets

Funding Source: General Fund

Strategic Plan Priority: Infrastructure

Description: This proposal outlines the plan to purchase 1-2 additional snow plow/dump trucks per year to maintain a 10-year replacement cycle for the fleet. Ensuring a reliable and efficient fleet is essential for maintaining road safety and serviceability during winter months and throughout the year for other public works operations.

Justification: These units will support road maintenance and snow removal operations, replacing the existing residential route snowplow/dump trucks. The displaced units from the residential fleet will be auctioned. Snowplow/dump trucks typically have a service lifespan of 10-12 years. Due to continuous use, corrosion, and wear and tear, these units require urgent replacement. To maintain a 10-year replacement cycle, we plan to purchase 1-2 new snowplow/dump trucks annually, in addition to the truck already approved in the CIP Project.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$3,148,086	$230,669	$484,405	$254,313	$261,688	$266,922	$4,646,083
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,148,086	$230,669	$484,405	$254,313	$261,688	$266,922	$4,646,083
Op Expense	$57,228	$0	$0	$0	$0	$0	$57,228
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
General Fund	$3,148,086	$230,669	$484,405	$254,313	$261,688	$266,922	$4,646,083
Total	$3,148,086	$230,669	$484,405	$254,313	$261,688	$266,922	$4,646,083

Project Title:	Street Sweeper	**Project Number:**	ST-25
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works Streets	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure/Maintenance		

Description: This specialized piece of equipment is utilized to remove debris and sediment from the City's roadways and curb lines.

Justification: This unit is used to remove dirt, leaves, debris, and other contaminants before entering surrounding watersheds. It is also used to vacuum debris from catch basins to prevent localized flooding. This service reduced air and stream pollution and supports the city's storm water pollution discharge permit requirements. Due to the complexity of street sweepers, their service life is typically 8-10 years. The Current sweeper was purchased in FY 2018-19; the current unit will need to be scheduled for replacement after FY 29-30.



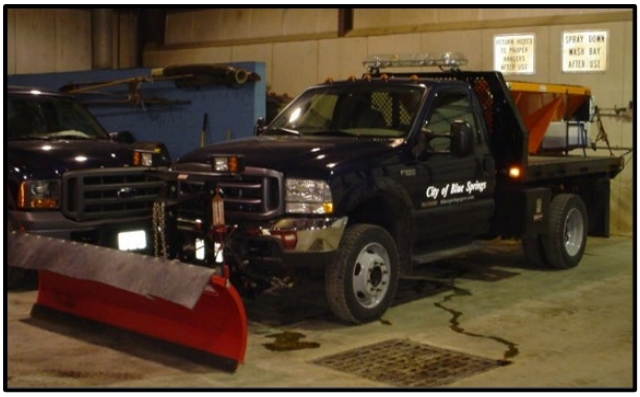
Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$250,000	$0	$0	$0	$0	$0	$340,000	$590,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$250,000	$0	$0	$0	$0	$0	$340,000	$590,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
General Fund	$250,000	$0	$0	$0	$0	$0	$340,000	$590,000
Total	$250,000	$0	$0	$0	$0	$0	$340,000	$590,000

Project Title:	1.5 Ton Dump/Snow Truck	**Project Number:**	ST-26
Project Type:	Equipment Replacement	**Funded Project Cost:**	$75,219
Department:	Public Works - Streets	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 17,500 GVWR 4X4 truck with dump bed, hydraulics, salt spreader, and snow plow

Justification: These units will be utilized in road maintenance activities, right-of-way maintenance and snow removal operations. Road maintenance includes pothole patching, crack sealing, brush removal, litter patrol, and emergency debris removal. This unit will also serve as a frontline snow removal truck in congested areas throughout the city. The streets division operates a fleet of 4 1.5-ton flatbed style trucks. The typical length of service for a 1.5-ton snow/dump truck is 9-12 years. Over half of the current fleet is 12 years old with the oldest truck being 20 years old.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$389,851	$75,219	$0	$151,080	$137,500	$0	$0	$753,650
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$389,851	$75,219	$0	$151,080	$137,500	$0	$0	$753,650
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
General Fund	$389,851	$75,219	$0	$151,080	$137,500	$0	$0	$753,650
Total	$389,851	$75,219	$0	$151,080	$137,500	$0	$0	$753,650

Project Title:	7 Highway Sidewalk Infill	**Project Number:**	ST-43
Project Type:	Street Improvements	**Current Year Project Cost:**	$
Department:	Public Works	**Funding Source:**	Transportation Tax
Strategic Plan Priority:	Infrastructure Maintenance		

Description: South Phase - Placement of ADA compliant sidewalks along 7 Hwy from US 40 Highway to Liggett Road.

Justification: This project would provide for ADA ramps and a continuous sidewalk along 7 Hwy, providing safer pedestrian movement.

The project is comprised of three phases:

- North: $1.2M – Funded at $582,000
- Central: $850,000
- South: $2.7 million – Federal Share - $2,159,070 – City Share - $870,375

All three phases were submitted to the MARC Surface Transportation Program for grant funding.

The North phase was managed and completed by MoDOT.

The Central phase will be managed and completed by MoDOT. This project is expected to be bid in 2025.

The South phase will be managed and completed by the City in Fy 2029-30

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$310,000	$0	$0	$0	$0	$0	$310,000
Design	$590,000	$0	$0	$0	$188,919	$0	$778,919
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$2,827,500	$0	$0	$0	$0	$2,509,918	$5,337,418
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,727,500	$0	$0	$0	$188,919	$2,509,918	$6,426,337
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Transportation Tax	$2,095,500	$0	$0	$0	$188,919	$681,456	$2,965,875
MARC STP	$1,632,000	$0	$0	$0	$0	$1,828,462	$3,460,462
Total	$3,727,500	$0	$0	$0	$188,919	$2,509,918	$6,426,337

Project Title:	ADP to Duncan Road Right Turn Lane	**Project Number:**	ST-49 Bonds
Project Type:	Road Construction	**Current Year Project Cost:**	$1,515,000
Department:	Public Works	**Funding Source:**	2025 Bonds
Strategic Plan Priority:	Infrastructure Maintenance		

Description: Construction of a right turn lane from Northbound Adams Dairy Parkway to eastbound Duncan Road. Modifications of the existing traffic signal along with the purchase of an additional right of way will be required to facilitate construction.

Justification: As traffic volumes have increased along these two roadway corridors, turning movements have a determining effect on the safety and operation of the signalized intersection. Adding a right turn lane to separate through from right turning movements will increase the capacity of the intersection by reducing delay and the number of stops for northbound vehicles.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$75,000	$0	$0	$0	$0	$75,000
Design	$0	$150,000	$0	$0	$0	$0	$150,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$210,000	$1,290,000	$0	$0	$0	$0	$1,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$210,000	$1,515,000	$0	$0	$0	$0	$1,725,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
2025 Bonds	$210,000	$1,515,000	$0	$0	$0	$0	$1,725,000
Total	$210,000	$1,515,000	$0	$0	$0	$0	$1,725,000

Project Title:	AA Highway Project	**Project Number:**	ST- 52
Project Type:	Road Improvements	**Current Year Project Cost:**	$0
Department:	Public Works	**Funding Source:**	Transportation Sales Tax
Strategic Plan Priority:	Infrastructure Maintenance		

Description: This project includes improvements to AA Highway from 40 Highway to the eastern city limits, approximately 1.6 miles. The revised scope includes asphalt resurfacing, full-depth pavement widening, new curb and gutter, storm sewer installation, water main improvements (including fire hydrants and service connections), and new street lighting. Bicycle and pedestrian accommodations include a new 8' ADA-compliant shared use path on the south side with a 2' green buffer and buffered bike lanes on both sides. Pavement striping and driveway approach improvements are also included. Maintaining traffic during construction will remain a key challenge.

Justification: This arterial roadway is a critical connection between Blue Springs and Grain Valley. Increasing traffic volumes along the corridor have created a greater need for improvements that address capacity, safety, and accessibility. The revised project scope supports multimodal transportation by adding an ADA-compliant shared use path and buffered bike lanes, improving stormwater management, and upgrading key infrastructure including lighting and water utilities. These improvements will enhance overall traffic operations and provide a safer, more efficient route for all users.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$1,625,000	$7,800,000	$0	$0	$9,425,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$1,625,000	$7,800,000	$0	$0	$9,425,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Transportation Sales Tax	$0	$0	$1,625,000	$7,800,000	$0	$0	$9,425,000
Total	$0	$0	$1,625,000	$7,800,000	$0	$0	$9,425,000

Project Title:	SW 12th Street Improvements	**Project Number:**	ST-55 Bonds
Project Type:	Street Construction	**Current Year Project Cost:**	$4,514,984
Department:	Public Works	**Funding Source:**	2025 Bonds
Strategic Plan Priority:	Infrastructure		

Description: Construction of SW 12th Street from the south line of the Southgate subdivision to Wyatt Road. The project will include road construction along with the associated utilities. A 12-inch water main needs to be extended across the front of the property. A gravity sewer line will also be connected to the lift station in the northwest corner of the area and run under the road for future development.

Justification: The City purchased property abutting both sides of SW 12TH Street to provide a better location for a Prairie Township fire station near the residents in south Blue Springs. The street and utilities are being constructed to provide a north/south collector street from SW Liggett Road to SW Wyatt Road, which will also provide a more direct route from the fire station to the homes south of Liggett Road and provide access to a future City Park.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$421,600	$0	$0	$0	$0	$0	$421,600
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$4,514,984	$0	$0	$0	$0	$4,514,984
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$421,600	$4,514,984	$0	$0	$0	$0	$4,936,584
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
2025 Bonds	$421,600	$4,514,984	$0	$0	$0	$0	$4,936,584
Total	$421,600	$4,514,984	$0	$0	$0	$0	$4,936,584

Project Title:	ADP Street Lighting 2 (Moreland School Road to Wyatt Road)	**Project Number:**	ST-58 Bonds
Project Type:	Street Construction	**Current Year Project Cost:**	$0
Department:	Public Works	**Funding Source:**	2025 Bonds
Strategic Plan Priority:	Infrastructure		

Description: Continuation of the existing decorative street lighting along Adams Dairy Parkway to the southern city limits. Placement of additional street lighting infrastructure from Moreland School Road to Wyatt Road, being 1.6 miles.

Justification: Provide a safer path of travel for motorists and pedestrians along this segment of Adams Dairy Parkway. With the recent land developments in the City's southern portion traffic has increased.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$200,000	$200,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$1,900,000	$1,900,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$2,100,000	$2,100,000
Op Expense	$0	$0	$0	$0	$0	$0	$4,400	$4,400
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
2025 Bonds	$0	$0	$0	$0	$0	$0	$2,100,000	$2,100,000
Total	$0	$0	$0	$0	$0	$0	$2,100,000	$2,100,000

Project Title:	Walnut Street Improvements	**Project Number:**	ST-61 Bonds
Project Type:	Infrastructure	**Current Year Project Cost:**	$0
Department:	Public Works	**Funding Source:**	2025 Bonds
Strategic Plan Priority:	Infrastructure		

Description: Reconstructing Walnut Street from SW Woods Chapel Road to SW 15th Street. Improvements to include widening of the pavement, curbs, sidewalks, and associated stormwater conduits.

Justification: Walnut Street is a collector road between SW Woods Chapel Road and SE Adams Dairy Parkway. Through the years much of the route has been reconstructed and amended to modern standards with curbs and sidewalks. The portion addressed by this project does not have curbs, storm sewers, or sidewalks. The improvements will allow for multiple modes of transportation, increase efficiency, and enhance safety within the corridor



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Design	$0	$0	$0	$0	$0	$0	$850,000	$850,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$7,250,000	$7,250,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$8,250,000	$8,250,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
2025 Bonds	$0	$0	$0	$0	$0	$0	$8,250,000	$8,250,000
Total	$0	$0	$0	$0	$0	$0	$8,250,000	$8,250,000

Project Title:	Crafco Crack Sealer	**Project Number:**	ST-64
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$73,096
Department:	Public Works-Streets	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: High-Performance melters that are designed built and backed for laying down miles of crack sealant.

Justification: Our current equipment lifecycle is 15 years long-term impact on our operations; I believe that implementing a regular replacement cycle will yield significant benefits for our department and overall road maintenance efforts. Cracks in road surfaces can lead to more significant damage if left untreated, resulting in costly repairs and safety hazards. Investing in a new Craftco Crack Sealer will enable us to proactively address cracks and extend the lifespan of our roads, ultimately reducing long-term maintenance costs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$73,096	$0	$0	$0	$0	$73,096
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$73,096	$0	$0	$0	$0	$73,096
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
General Fund	$0	$73,096	$0	$0	$0	$0	$73,096
Total	$0	$73,096	$0	$0	$0	$0	$73,096

Project Title:	Rubber Tire Skid Loader	**Project Number:**	ST-65
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$84,655
Department:	Public Works-Streets	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: This request is for the replacement of a skid steer loader which was purchased in 2021. This piece of equipment was purchased before a CIP project was needed, and now surpassed its original replacement timeframe, and is expected to start needing costly maintenance repairs. This equipment supports street maintenance activities and emergency response for citizens.

Justification: This equipment is vital for the department to handle various construction tasks and after an hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the city will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.

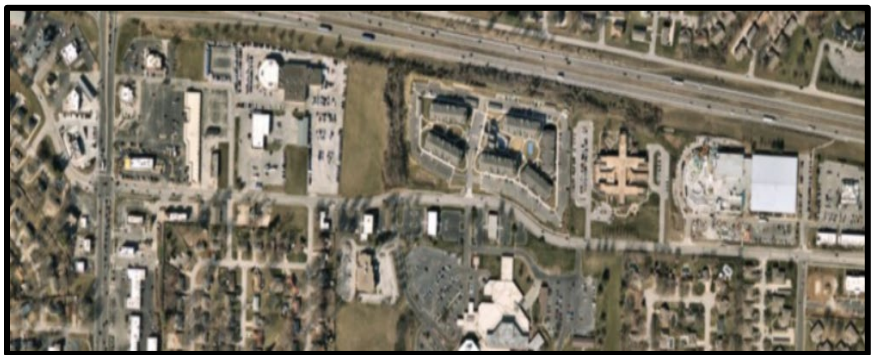


Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$84,655	$0	$93,120	$0	$102,432	$280,207
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$84,655	$0	$93,120	$0	$102,432	$280,207
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
General Fund	$0	$84,655	$0	$93,120	$0	$102,432	$280,207
Total	$0	$84,655	$0	$93,120	$0	$102,432	$280,207

Project Title:	Mock Avenue Improvements	**Project Number:**	ST-66 Bonds
Project Type:	Street Improvements	**Current Year Project Cost:**	$1,932,000
Department:	Public Works	**Funding Source:**	2025 Bonds
Strategic Plan Priority:	Infrastructure Maintenance		

Description: This street improvement was originally intended to increase turning movement storage for west-bound Mock Avenue at 7 Highway thus relieving congestion on Mock Avenue. A traffic study and initial review of potential improvements revealed that improvements to this intersection would not alleviate traffic congestion until improvements are made at I-70 and 7 Highway. This project now includes repaving and new lane striping from 7 Highway to Adams Dairy Parkway.

Justification: This project will restore the pavement's structural capacity along the entire corridor.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$7,176	$1,932,000	$0	$0	$0	$0	$1,939,176
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$7,176	$1,932,000	$0	$0	$0	$0	$1,939,176
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
2025 Bonds	$7,176	$1,932,000	$0	$0	$0	$0	$1,939,176
Total	$7,176	$1,932,000	$0	$0	$0	$0	$1,939,176

Project Title:	Ford F250 Pick-up Truck	**Project Number:**	ST-68
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$56,039
Department:	Public Works	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: This project is for the purchase and replacement of supervisor trucks.

Justification: Currently the supervisors are utilizing Ford Rangers and Chevrolet Colorados as their daily work trucks. These trucks are undersized for the work they perform on a daily basis. By replacing these with ¾ ton pick-ups, it will allow supervisors to be able to haul materials and equipment to work sites and transport personnel when needed.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$56,039	$0	$0	$64,725	$135,923	$256,687
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$56,039	$0	$0	$64,725	$135,923	$256,687
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
General Fund	$0	$56,039	$0	$0	$64,725	$135,923	$256,687
Total	$0	$56,039	$0	$0	$64,725	$135,923	$256,687

Project Title:	Stormwater Maintenance	**Project Number:**	STM-06
Project Type:	Stormwater Maintenance	**Current Year Project Cost:**	$100,000
Department:	Public Works	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: Ongoing maintenance of the City's stormwater assets. This includes the replacement or lining of sections of storm pipes that have reached the end of their useful life, rehabilitation or replacement of stormwater inlets, and televised inspection stormwater assets.

Justification: The City's stormwater system consists of 121 miles of pipe below city streets, sidewalks, and between homes and businesses along with 5,272 inlets, 481 junction boxes, and 104 box culverts. Approximately 52% of the pipe is corrugated metal which rusts and ultimately fails over time. Dips in streets, curbs, and sidewalks and eventually sink holes can and do result from these defects.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$755,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,255,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$755,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,255,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
General Fund	$755,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,255,000
Total	$755,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,255,000

Project Title:	Rubber Tired Front End Loader	**Project Number:**	WA-03
Project Type:	Water System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase a rubber tired front-end loader to replace the existing equipment.

Justification: This piece of equipment is vital to the department to handle various construction tasks and emergency repairs. Downtime must be kept to a minimum to ensure availability when needed. By replacing this equipment every 5 years the city will maximize the initial equity gained from the municipal discounts offered by manufacturers and reap a higher return rate on trade-in or resale value while maintaining a full warranty to protect from catastrophic repairs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$355,000	$0	$221,650	$0	$0	$0	$576,650
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$355,000	$0	$221,650	$0	$0	$0	$576,650
Op Expense	$38,993	$0	$0	$0	$0	$0	$38,993
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Trade In Value	$148,000	$0	$0	$0	$0	$0	$148,000
Water Utility Fund	$207,000	$0	$221,650	$0	$0	$0	$428,650
Total	$355,000	$0	$221,650	$0	$0	$0	$576,650

Project Title:	18,000lb class Hydraulic Excavator	**Project Number:**	WA-04
Project Type:	Water System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase a hydraulic excavator to replace the existing equipment.

Justification: This piece of equipment is vital to the department to handle various construction tasks and emergency repairs. Downtime must be kept to a minimum to ensure availability when needed. By replacing this equipment every 4 years the city will maximize the initial equity gained from the steep municipal discounts offered by manufacturers and reap a higher return rate on trade-in or resale value while maintaining a full warranty to protect from catastrophic repairs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$412,320	$0	$0	$0	$129,600	$0	$541,920
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$412,320	$0	$0	$0	$129,600	$0	$541,920
Op Expense	$34,958	$0	$0	$0	$0	$0	$34,958
Cost Savings	$5,400	$0	$0	$0	$0	$0	$5,400

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Trade In Value	$216,800	$0	$0	$0	$0	$0	$216,800
Water Utility Fund	$195,520	$0	$0	$0	$129,600	$0	$325,120
Total	$412,320	$0	$0	$0	$129,600	$0	$541,920

Project Title:	Miscellaneous Watermain Maintenance	**Project Number:**	WA-12
Project Type:	Water System Improvements	**Current Year Project Cost:**	$1,000,000
Department:	Public Works	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The upgrading of the City's aging water-infrastructure and replacement of lead service lines to comply with new regulatory standards.

Justification: Continued aging of the City's drinking water infrastructure and new regulatory requirements to meet the Lead and Copper Rule Revisions (LCRR) have resulted in the need to continue funding for WA-12, along with incremental increases in future years. HDR Engineering has completed the analysis and recommendations for a Water Distribution System Management Plan, which included changes required by the LCRR to stay in compliance with state and Federal Drinking Water Requirements.

The City successfully met the October 16, 2024, compliance deadline for the LCRR by completing the required lead service line inventory and implementing increased testing protocols. With this achieved milestone, efforts are now shifting toward compliance with the Lead and Copper Rule Improvements (LCRI), which mandates the removal of all lead service lines within ten years, starting from November 1, 2027, with full replacement required by December 31, 2037.

Along with the information above, this planning and funding will also support critical water infrastructure improvements throughout the City's water distribution system. This includes SCADA upgrades, security enhancements, watermain maintenance and replacement, valve and hydrant replacements, hydrant paint coding, preventative maintenance, system looping for improved redundancy, and overall system resiliency efforts to ensure the continued reliability, efficiency, and safety of the City's water supply.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$6,350,000	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$12,100,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$6,350,000	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$12,100,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Water Utility Fund	$6,350,000	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$12,100,000
Total	$6,350,000	$1,000,000	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$12,100,000

Project Title:	Water Tank Maintenance Contract	**Project Number:**	WA-14
Project Type:	Water System Maintenance	**Current Year Project Cost:**	$238,725
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The water maintenance division has determined that it is advantageous to place the City's most valuable water assets (the water towers and storage tanks) on a contracted maintenance/management system. Many communities throughout the United States and the state of Missouri utilize storage tank maintenance agreements to level the annual costs associated with tank ownership which include re-painting, inspection, structural repairs, cleaning, correction of vandalism, and other maintenance/repair related items. These programs ensure the tanks are always in compliance with state and federal regulations, deliver safe potable water to customers, and maintain an attractive storage facility for the community. There is a reduction in the contract amount due to the decommissioning of the downtown water tower.

Justification: The Water Department has utilized contracted maintenance for the past four years with positive results. Since the maintenance contract is perpetual and with one firm, the repetitive engineering costs are eliminated. The maintenance program allows repairs to be completed in the same season they are identified, thereby providing a higher level of maintenance to the assets. Tank and tower maintenance programs are favorably recognized by the Missouri Department of Natural Resources as beneficial to communities in delivering safe water to their customers and realizing the maximum life from their assets.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,831,492	$238,725	$250,000	$262,500	$275,600	$289,380	$5,147,697
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,831,492	$238,725	$250,000	$262,500	$275,600	$289,380	$5,147,697
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Water Utility Fund	$3,831,492	$238,725	$250,000	$262,500	$275,600	$289,380	$5,147,697
Total	$3,831,492	$238,725	$250,000	$262,500	$275,600	$289,380	$5,147,697

Project Title:	1.5 Ton Service Truck	**Project Number:**	WA-18
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works - Water	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 17,500 GVWR cab and chassis with utility bed. This truck will assist in daily operations for the water infrastructure.

Justification: This truck is used for daily maintenance of the City's water distribution system. The existing utility trucks have a service life of 5-8 years in the water utilities division. The water utilities division operates three of these vehicles resulting in a more frequent replacement.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$126,000	$0	$0	$260,706	$0	$0	$386,706
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$126,000	$0	$0	$260,706	$0	$0	$386,706
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Total**
Water Utility Fund	$126,000	$0	$0	$260,706	$0	$0	$386,706
Total	$126,000	$0	$0	$260,706	$0	$0	$386,706

Unfunded Project Table of Contents
Fiscal Years 2025-26 to 2029-30

Project #	Project Descripton	Department	Project Type
BF-38	Adams Pointe Conference Center – HVAC System Replacement	Parks	Maintenance
PR-04	Adams Pointe Golf Club Improvements	Parks	Maintenance
PS-17	Negotiations and Drone Support Vehicle	Public Safety	Equipment Replacement
PS-18	STAT Support Vehicle	Public Safety	Equipment Replacement
PS-19	Animal Control Facility	Public Safety	Capital Improvement
PS-20	Parking Structure/Indoor Firing Range	Public Safety	Capital Improvement
PS-21	Outdoor Firing Range	Public Safety	Capital Improvement
PS-23	Drone as First Responder Pilot Program	Public Safety	Capital Improvement
SAN-20	Hydraulic Track Loader	Sanitary Sewer	Equipment Replacement
SAN-21	1.5 Ton Service Truck(2 trucks)	Sanitary Sewer	Equipment Replacement
SAN-24	Hidden Pointe II Lift Station Abandonment and Outfall Line Rehabilitation	Sanitary Sewer	Equipment Replacement
SAN-26	CCTV Sewer Camera Truck(1 plus 1 future years)	Sanitary Sewer	Maintenance
SAN-27	Southgate Hills 2 Abandonment and Outfall Line	Sanitary Sewer	Capital Improvement
SAN-28	1.5-ton Service Truck with Large Crane	Sanitary Sewer	Capital Improvement
ST-09 Bonds	Woods chapel Road (Walnut Street to US 40 Highway	Streets	Capital Improvement
ST-23	Asphalt Repair Truck (Patch Truck) (2 trucks)	Streets	Equipment Replacement
ST-33	South Outer Road Reconstruction	Streets	Capital Improvement
ST-59	Signalized Intersection Upgrades	Streets	Capital Improvement
ST-60	Decorative Streetlight Refinishing	Streets	Maintenance
ST-62	22nd Street Improvements	Streets	Maintenance
ST-63	Tractor/Mower	Streets	Equipment Replacement
ST-67	Bucket Truck	Streets	Capital Improvement
STM-11	Walnut Street Storm Replacement	Streets	Maintenance
STM-12	12,000lb Hydraulic Excavator	Streets	Capital Improvement
SNI-06	Sni-A-Bar Wastewater Treatment Plant Expansion	Sni-A-Bar	Maintenance
WA-09	Pink Hill Reservoir Feed Loop	Water Utility	Capital Improvement
WA-20	Spoil Dump Truck(1 FY 2027-28 plus 1 future)	Water Utility	Equipment Replacement
WA-21	Water Tower	Water Utility	Capital Improvement
WA-22	Hydro-Excavation Trailer	Water Utility	Equipment Replacement
WA-23	Hydraulic Track Loader	Water Utility	Equipment Replacement
WA-24	Sensus FlexNet & Meters	Water Utility	Equipment Replacement

Project Title:	Adams Pointe Conference Center – HVAC System Replacement	**Project Number:**	BF-38
Project Type:	Capital Improvement	**Unfunded Project Cost:**	$1,200,000
Department:	Parks and Recreation	**Funding Source:**	Unfunded
Strategic Plan Priority:	Building Maintenance	**Requested for Years:**	2023-24

Description: Replacement of existing 20-year HVAC roof top units.

Justification: The current HVAC system is reaching its life cycle. Many repairs have been made over the years, and the unit is experiencing more and more costly repairs to the point where replacement is the best alternative.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Total	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000

Project Title:	Adam Pointe Golf Club Improvements	**Project Number:**	PR–04
Project Type:	Capital Improvement	**Unfunded Project Cost:**	$5,500,000
Department:	Parks and Recreation	**Funding Source:**	Unfunded
Strategic Plan Priority:	Parks & Recreation	**Requested for Years:**	Beyond

Description: Renovations to Adams Pointe Golf Course Clubhouse and renovations to the driving range.

Justification: The Adams Pointe Golf Clubhouse is 25 years old and in need of updating. The existing restrooms are not adequate for large events or rentals. The existing kitchen is limited by space constraints. In addition, the carpet throughout the Clubhouse needs replaced and the Pro Shop needs updating. This project would also include the expansion of the patio area to allow for better use of large events. In addition, this would renovate the driving range area and include a Top Tracer system at the driving range, which is an interactive driving range experience like TopGolf. All these projects would upgrade a 25-year-old Clubhouse and provide much better experience for golfers and event rentals.
Previous improvements have included bunker renovations, cart path renovations, parking lot renovations, new Clubhouse windows & doors and replacement of irrigation pumps.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$85,000	$0	$0	$0	$0	$0	$0	$85,000
Landscape	$1,388,500	$0	$0	$0	$0	$0	$0	$1,388,500
Construction	$100,000	$0	$0	$0	$0	$0	$5,500,000	$5,600,000
Contingency	$111,500	$0	$0	$0	$0	$0	$0	$111,500
Total	$1,685,000	$0	$0	$0	$0	$0	$5,500,000	$7,185,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Park Sales Tax	$1,685,000	$0	$0	$0	$0	$0	$5,500,000	$7,185,000
Total	$1,685,000	$0	$0	$0	$0	$0	$5,500,000	$7,185,000

ADAMS POINTE GOLF CLUB IMPROVEMENTS - $5,500,000

Adams Pointe Golf Clubhouse and Driving Range Renovations	$5,500,000
Project Total	**$5,500,000**

Project Title:	Negotiations and Drone Support Vehicle	**Project Number:**	PS-17
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$150,000
Department:	Public Safety	**Funding Source:**	Unfunded
Strategic Plan Priority:	Public Safety	**Requested for Years:**	FY 2024-25

Description: The Police Department acquired a used 2012 ambulance from the Central Jackson County Fire Protection District two years ago in a trade for used patrol vehicles. The ambulance was set up to support the Drone Unit and Crisis Negotiations Team but has not proved reliable. The department would like to replace this ambulance with a transport van that would be designed to support the current and future drone initiatives, as well as the crisis negotiations team and its robot.

Justification: The Police Department relies on dependable and functional vehicles to provide services to the community.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000

Project Title:	STAT Support Vehicle	**Project Number:**	PS-18
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$150,000
Department:	Public Safety	**Funding Source:**	Unfunded
Strategic Plan Priority:	Public Safety	**Requested for Years:**	FY 2024-25

Description: The Police Department has two aging vehicles used to support the tactical team. One is a 2002 panel truck used to transport team members and equipment. The other is a 2000 panel van which used to be in a similar capacity as well as on range days to transport ammunition and range supplies. The purchase of one transport van with extra seating and equipment storage would replace both vehicles. The recent purchase of the new armored rescue vehicle has also provided other transport and storage options that were not available on the previous armored vehicle.

Justification: The Police Department relies on dependable and functional vehicles to provide emergency services to the community.





Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000

Project Title:	Animal Control Facility	**Project Number:**	PS - 19
Project Type:	Capital Improvements	**Unfunded Project Cost:**	$15,000,000
Department:	Public Safety	**Funding Source:**	PSST Unfunded
Strategic Plan Priority:	Public Safety	**Requested for Years:**	FY 2026-27

Description: Construction of an appropriately sized and designed animal control facility at the Sewer Treatment Facility site or other suitable city owned property.

Justification: The design and construction of an appropriately sized animal control facility located at the current sewage treatment facility or other suitable owned city property is necessary to replace the current facility at Barett Park. The Barett Park Facility reopened in October of 2024 and is undersized for animal control needs. The location was originally designed as a short-term housing solution for animals before the animals were transferred to the Lee's Summit Animal Control facility. Lee's Summit facility no longer has the capacity to hold Blue Springs animals. Animal Control services were brought back into the Police Department and since that time the Animal Control Facility has been full or nearly full on a continual basis. The current facility also has no outside exercise area for the dogs. This requires staff time to walk and exercise the animals, on top of the other cleaning and care duties. This reduces the amount of time available to handle calls for services related to animal concerns. Staff are also tasked with providing the return, adoption and fostering of the animals.

It may be possible to work with other community partners, veterinarians, etc....for other shared uses of a facility of this nature. It may also be possible in the future or as part of this project to create space or work with neighboring communities to provide housing for animals on some type of fee basis.

As the City continues to grow, an appropriately sized and designed Animal Control Facility will be an important and crucial need.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$15,000,000	$15,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$15,000,000	$15,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$15,000,000	$15,000,000
Total	$0	$0	$0	$0	$0	$0	$15,000,000	$15,000,000

Project Title:	Parking Structure/Indoor Firing Range	**Project Number:**	PS - 20
Project Type:	Capital Improvements	**Unfunded Project Cost:**	$8,800,000
Department:	Public Safety	**Funding Source:**	PSST Unfunded
Strategic Plan Priority:	Public Safety	**Requested for Years:**	FY 2026-27

Description: Construction of a multilevel parking garage facility on the west end of the current Police Département with an indoor firing range and training facility in the basement.

Justification: Secured parking for employees and department vehicles is insufficient and has been an issue since construction of the new building in 2017. Downtown area parking is also limited and during municipal court, community events, or department training days this available parking is quickly filled limiting the parking available to downtown businesses. A parking facility would provide securely covered parking for employees and department vehicles, allowing the use of other city parking lots for downtown businesses.

The automatic gates to the secured lot areas could also be replaced during this construction. The gates are continually failing and require ongoing maintance, frequently being left open to allow access for emergency vehicles. This eliminates the security feature of the fenced lot. A new reliable gate system could be included with this design and construction.

Also included with the design and construction would be an indoor firing range in the basement of the facility for police training and weapon testing. The Department currently pays to use other agencies outdoor or indoor ranges and competes for range time. Traveling to and from the training site requires extra time and weather often plays a factor in limiting outdoor firearms training.

As the department continues to grow, secure onsite parking and a readily accessible firearms training center will be an important and crucial need.

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Beyond	Total
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$8,800,000	$8,800,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$8,800,000	$8,800,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2025-26	2026-27	2027-28	2028-29	2029-30	Beyond	Total
Unfunded	$0	$0	$0	$0	$0	$0	$8,800,000	$8,800,000
Total	$0	$0	$0	$0	$0	$0	$8,800,000	$8,800,000

Project Title:	Outdoor Firing Range	**Project Number:**	PS - 21
Project Type:	Capital Improvements	**Unfunded Project Cost:**	$900,000
Department:	Public Safety	**Funding Source:**	PSST Unfunded
Strategic Plan Priority:	Public Safety	**Requested for Years:**	FY 2026-27

Description: Construction of an outdoor firing range and training facility at the Sewer Treatment Facility site.

Justification: The design and construction of an outdoor firing range located at the current sewage treatment facility for police training and weapon testing would increase training opportunities and decrease travel time on training days. The Department currently pays to use other agencies outdoor or indoor ranges and competes for range time. Traveling to and from these training sites requires extra time. It is also possible that this range could be leased to other law enforcement agencies at a reasonable cost for firearms training.

As the department continues to grow, a readily accessible firearms training center will be an important and crucial need.

Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$900,000	$900,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$900,000	$900,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$900,000	$900,000
Total	$0	$0	$0	$0	$0	$0	$900,000	$900,000

Project Title:	Drone As First Responder Pilot Program	**Project Number:**	PS-23
Project Type:	Capital Improvement	**Unfunded Project Cost:**	$930,000 Total $310,000 Annually
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Public Safety	**Requested for Years:**	FY 2025-26 $310,000 FY 2026-27 $310,000 FY 2027-28 $310,000

Description: A Drone as First Responder Program (DFR) is essentially launching a drone from a fixed location such as the Police Department to all emergency and high priority calls to be the first responder on scene. A dispatcher/pilot can operate the drone from within the communication center and relay by radio to responding emergency personnel any information directly from the scene of the incident.

Justification: A pilot stationed in dispatch can launch a drone to the incident location within two minutes, usually well before first responders arrive in the area. Using DFR camera technology, the drone pilot utilizing the radio system can relay critical information to the responding units increasing officer and community safety. This also reduces response time to the incident if the drone is considered a "first responder". Initial research into the technology through multiple vendors has revealed that on average the technology costs $150,000 per year with a three-year contract required for a total of $450,000. Initial efficient use of the program would require the hiring of at least two additional dispatchers to act as pilots during the high call volume times during the average work week. Salary and benefits for two positions are estimated at $160,000 annually, or $480,000. The department would request a total of $930,000 to support DFR as a three-year pilot program.

The Department intends to partner with the Central Jackson County Fire Protection District, the Southern Jackson County Fire Protection District, and the Blue Spring's School District Police Department to support the DFR program and prepare funding support beyond the length of the three-year pilot program.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$930,000	$930,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$930,000	$930,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$930,000	$930,000
Total	$0	$0	$0	$0	$0	$0	$930,000	$930,000

Project Title:	Hydraulic Track Loader	**Project Number:**	SAN-20
Project Type:	Sewer System Equipment Replacement	**Unfunded Project Cost:**	$195,552
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2027-28 - $93,120 FY 2029-30 - $102,432

Description: Purchase of a hydraulic track loader to assist in daily operations within the sanitary sewer division.

Justification: This equipment is vital for the department to handle various construction tasks and after an hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the City will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$195,552	$195,552
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$195,552	$195,552
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Trade in amount	$0	$0	$0	$0	$0	$0	$0	$0
Unfunded	$0	$0	$0	$0	$0	$0	$195,552	$195,552
Total	$0	$0	$0	$0	$0	$0	$195,552	$195,552

Project Title:	1.5 Ton Service Truck	**Project Number:**	SAN-21
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$131,250
Department:	Public Works - Sewer	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2027-28

Description: Purchase two 1.5-ton service trucks with crane for the sewer department to assist in daily operations.

Justification: This truck will be used for daily maintenance of the city's sanitary sewer system. This truck has a service life of 5-8 years. This truck is vital to daily operations and upkeep of infrastructure that includes lift stations.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$131,250	$131,250
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$131,250	$131,250
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$131,250	$131,250
Total	$0	$0	$0	$0	$0	$0	$131,250	$131,250

Project Title:	Hidden Pointe II L/S Abandonment and Outfall Line Rehabilitation	**Project Number:**	SAN-24
Project Type:	Sewer Construction/Rehabilitation	**Unfunded Project Cost:**	$365,000
Department:	Public Works Sewer	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2020-21 - $75,000 FY 2021-22 - $290,000

Description: This project provides for the construction of 300 feet of 8-inch sanitary sewer main, abandonment of an existing sewer lift station, and the rehabilitation of 1750 feet of 8-inch sanitary sewer main.

Justification: The Hidden Pointe II sewer lift station was constructed in 2003 to serve phase 8 of the Hidden Pointe Subdivision. There is a gravity sewer 300 feet downstream of this site within the Burr Oaks property. With the construction of 300 feet of 8-inch sewer main this lift station will be able to be retired from service eliminating the associated electrical pumping costs, maintenance, and higher risk of sanitary sewer overflow.

In conjunction with this project, the 1750 feet 8-inch ductile iron sanitary sewer pipe which serves as the main outfall line from the Hidden Pointe/Sunny Pointe Subdivision needs to be rehabilitated. This line is predominately located in the Burr Oak Wildlife Area and has limited access for maintenance activities. Due to the choice of pipe material at the time of construction, the interior concrete lining has developed a thick scale buildup and reduced the capacity of the original pipe diameter resulting in an increased risk for sanitary sewer overflow. This section of sewer main needs to be accessed, cleaned, and lined with Cured-In-Place-Pipe to both restore the main to its original capacity and prevent the scaling buildup from reoccurring.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$2	$0	$0	$0	$0	$75,000	$75,002
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$290,000	$290,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$2	$0	$0	$0	$0	$365,000	$365,002
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$365,000	$365,000
Total	$0	$0	$0	$0	$0	$0	$365,000	$365,000

Project Title:	CCTV Sewer Camera Truck	**Project Number:**	SAN-26
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$763,045
Department:	Public Works-Sewer Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26 - $348,045 Beyond - $415,000

Description: Purchase 2 CCTV camera trucks for sewer main line inspections and to aid in storm water inspection.

Justification: The replacement of the CCTV sewer inspection truck would ensure an increase in the capabilities of our in-house maintenance of our sewer and storm water systems. This truck will include equipment and software for the inspection, assessment, and asset management for the sanitary and storm water systems in the City. The expected service life for this piece of equipment is around 8-10 years.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$763,045	$763,045
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$763,045	$763,045
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$763,045	$763,045
Total	$0	$0	$0	$0	$0	$0	$763,045	$763,045

Project Title:	Southgate Hills 2	**Project Number:**	SAN-27
Project Type:	Construction/Rehabilitation	**Unfunded Project Cost:**	$2,000,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2028-29

Description: This project provides for the construction of 1420 feet of 8-inch sanitary sewer main, and the abandonment of an existing sewer lift station.

Justification: When the South Area Sewer NID was established, it was anticipated that the area tributary to The Woods pump station (south of Southgate Hills, west of 7 Highway, north of Wyatt Road) would be primarily residential housing. The plan for this area is now to create Southwest Park, which will not have as intensive sewer use. As such, extra capacity exists in the pump station for holding and conveying sewage flows. Since this station is downstream from the existing Southgate Hills 2 station, it is anticipated that gravity sewer could be extended and a lift station eliminated, thereby saving operational costs.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Total	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000

Project Title:	1.5 Ton Service Truck with Large Crane	**Project Number:**	SAN-28
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$145,000
Department:	Public Works - Sewer	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26

Description: To purchase a 1.5-ton cab and chassis and then upfit with a service body equipped with a 6,000 lbs. capacity crane or larger

Justification: The sewer department currently must contract an outside vendor with a large crane truck to remove pumps, and to lift other heavy items from wells and pits. Purchasing this truck would allow the sewer maintenance crews to be able to perform their own lifting which would save time and money. This truck would also be utilized for other lifting needs for the city.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$145,000	$145,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$145,000	$145,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$145,000	$145,000
Total	$0	$0	$0	$0	$0	$0	$145,000	$145,000

Project Title:	Sni-A-Bar Wastewater Treatment Plant Expansion	**Project Number:**	SNI-06
Project Type:	Sewer Construction/Rehabilitation	**Unfunded Project Cost:**	$60,278,430
Department:	Public Works Sni-a-Bar	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	2025-26

Description: A new NPDES Permit was issued for Sni-a-Bar Treatment facility, effective December 1, 2023. This permit identifies limits for nutrient removal which were not previously required at this plant. The current plant processes do not remove these nutrients (Total Nitrogen and Phosphorous) to the level required by the new permit. New processes will need to be designed and constructed to allow for nutrient removal. Additional improvements are proposed to renovate existing equipment, improve plant efficiency, protect equipment and staff, and increase plant capacity to its new permitted limits.

Justification: The City of Blue Springs owns and maintains the Sni-a-Bar Treatment Facility. Approximately half of the sewer flows from Blue Springs are tributary to this plant and all of the Grain Valley flows are received here. The City of Grain Valley participates financially in the upgrades to plant capacity and process on a percentage proportionate to their flow. These improvements will allow for continued operation and service to these communities. Projected growth in the communities was accounted for in analysis, and the Facility is anticipated to have capacity to treat wastewater flow through 2046.
The City intends to apply for the State Revolving Fund (SRF) funding for this project which will require a bond election.
Blue Springs $39,180,989 or 65%
Grain Valley $21,097,450 or 35%



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430
Total	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430

Project Title:	Woods Chapel Road Walnut Street to US 40 Highway	**Project Number:**	ST-09 Bonds
Project Type:	Street Improvements	**Unfunded Project Cost:**	$450,000
Department:	Public Works	**Funding Source:**	2025 Bonds
Strategic Plan Priority	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: This project involves construction of an additional through lane (approximately 250 linear feet) at the intersection of Woods Chapel Road and westbound 40 Highway.

Justification: Southbound traffic on Woods Chapel Road queues up during heavy use periods. This project will expand the width of the roadway at the intersection of Woods Chapel Road and westbound 40 Highway by adding an additional through lane to correspond to the dual left turn lanes in the segment immediately south (between eastbound and westbound 40 Highway). This will allow for more stacking in the center lanes and reduce backups along the road. The existing right turn lane will be able to operate more freely as a result.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0
					$0			

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
2025 Bonds	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Total	$0	$0	$0	$0	$0	$0	$450,000	$450,000

Project Title:	Asphalt Repair Truck	**Project Number:**	ST- 23
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$775,000
Department:	Public Works/Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	2027-28 - $325,000 Beyond - $450,000

Description: This project provides for a 10-year rotational replacement of existing pieces of equipment. The Streets Division currently owns and operates two patching trucks. One truck (unit 680) is a 2006 model which was due for replacement in FY 17-18. The other truck (unit 707) is a 2008 model which was pushed out to 16 years of service life and should be replaced in 2024/2025. The typical reliable service life of this type of equipment is approximately 10 years. 2024 pricing is $290,233 each.

Justification: This equipment enables crews to permanently repair potholes and damage to pavement due to excavations throughout the city quickly and efficiently. It is imperative to have reliable equipment to meet one of the Divisions goals which is to provide customer service within two business day of receiving notice of a pothole.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$272,681	$0	$0	$0	$0	$0	$775,000	$1,047,681
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$272,681	$0	$0	$0	$0	$0	$775,000	$1,047,681
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$775,000	$775,000
General Fund	$272,681	$0	$0	$0	$0	$0	$0	$272,681
Total	$272,681	$0	$0	$0	$0	$0	$775,000	$1,047,681

Project Title:	South Outer Road Reconstruction	**Project Number:**	ST-33
Project Type:	Street Construction	**Unfunded Project Cost:**	$3,000,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: The reconstruction of South Outer Road from NW 19th Street to west of 22nd Streets to improve sight distance (approximately 1,500 lineal feet).

Justification: The line of sight for both intersections is less than optimal. The department requests funds to reduce the elevation of the road in both locations by approximately five feet, which will improve the line of sight. (Cost figures revised 2022)



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$75,000	$75,000
Design	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$2,625,000	$2,625,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000

Project Title:	Signalized Intersection Upgrades	**Project Number:**	ST-59
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$400,000
Department:	Public Works Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Public Safety/Infrastructure	**Requested for Years:**	Beyond

Description: This project provides for the replacement of the City's 11 traffic control panels, controllers, cameras, and associated components.

Justification: The City owns and operates 11 signalized intersections. Signalized intersections provide higher efficiency in traffic flow and increase safety for the public in general. The equipment at several of these locations has reached its design service life and many of the components are no longer available or supported through vendor services. In order to maintain standardized equipment throughout the system it is recommended to replace all the units together.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$250,000	$250,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000

Project Title:	Decorative Streetlight Refinishing	**Project Number:**	ST-60
Project Type:	Maintenance	**Unfunded Project Cost:**	$400,000
Department:	Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	Beyond

Description: Refinishing of streetlight and traffic signal poles within the Adams Dairy Parkway overlay area.

Justification:

The decorative streetlights in the Adams Dairy Parkway overlay area are in need of refinishing to the paint. The traffic signal poles through the corridor should also be repainted. There are three pieces to the streetlight poles; the pole, the clamshell and the skirt. Most of the skirts were refabricated out of stainless steel and painted to prevent rusting. The aluminum clamshells are not retaining paint. As alternative staff had some covered with color matched truck bed liner material, which seems to be holding up better. The poles are faded and starting to lose paint. This project will finish the work on the skirts and bases along with repainting all poles within the corridor.



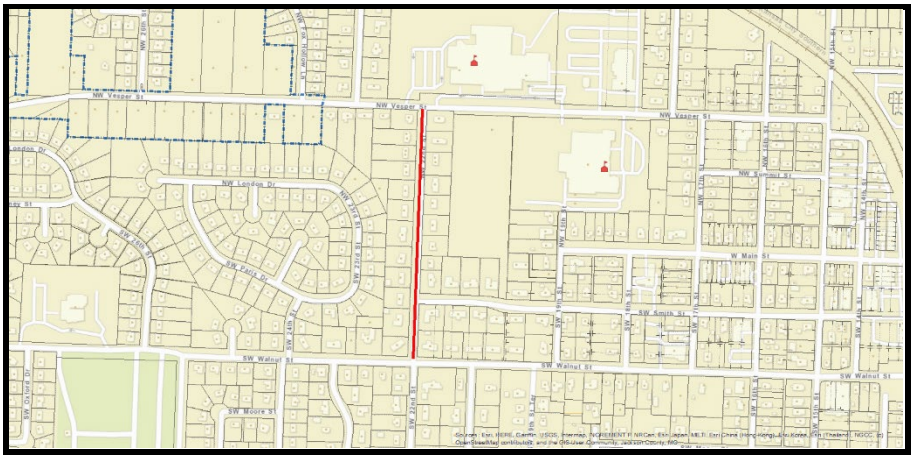
Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000

Project Title:	22nd Street Improvements	**Project Number:**	ST-62
Project Type:	Infrastructure	**Unfunded Project Cost:**	$2,700,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	Beyond

Description: Reconstructing 22nd Street from SW Walnut Street to NW Vesper Street. Improvements to include widening of the pavement, curbs, sidewalks, and associated stormwater conduits.

Justification: 22nd Street serves as a connector between collector streets and as a direct route to the new BSSD Technology Center and High School. The additions to both campuses are expected to increase traffic on 22nd Street. The improvements will allow for multiple modes of transportation, increase efficiency, and enhance safety within the corridor.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$100,000	$100,000
Design	$0	$0	$0	$0	$0	$0	$250,000	$250,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$2,350,000	$2,350,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$2,700,000	$2,700,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$2,700,000	$2,700,000
Total	$0	$0	$0	$0	$0	$0	$2,700,000	$2,700,000

Project Title:	Tractor/Mower	**Project Number:**	ST-63
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$80,000
Department:	Public Works/Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	2022-2023

Description: This project provides for the replacement of an existing piece of a 1997 tractor and mowing attachments.

Justification: The Streets Division currently owns a 1997 tractor with mowing attachments used to mow different areas of City Right-of-Way multiple times throughout the year to comply with City ordinance. The current unit has experienced multiple breakdowns over the past 2 years resulting in expensive repair costs and failing to complete the required mowing cycles. The types of repairs have been related and continue to make this unit unreliable to perform the necessary tasks. The typical reliable service life of this type of equipment is approximately 25 years



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$80,000	$80,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$80,000	$80,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$80,000	$80,000
Total	$0	$0	$0	$0	$0	$0	$80,000	$80,000

Project Title:	Bucket Truck	**Project Number:**	ST-67
Project Type:	Street Division Equipment Purchase	**Unfunded Project Cost:**	$155,000
Department:	Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26

Description: Purchase a bucket truck for use throughout the Streets Division

Justification: The purchase of a bucket truck for the Streets Division is a necessary investment that will enhance efficiency, safety, and cost-effectiveness in maintaining critical infrastructure. A bucket truck will provide a safer and more efficient method for repairing and maintaining streetlights, ensuring well-lit roadways that improve visibility and public safety. Additionally, it will allow crews to service traffic signals more effectively, reducing response times for repairs and minimizing potential hazards caused by malfunctioning signals. The truck will also streamline the installation, maintenance, and replacement of street signs, which are essential for traffic control and navigation.

Currently, performing these tasks without the proper equipment requires additional labor, temporary traffic control measures, and often results in increased downtime. This purchase would not impact any existing contracted labor arrangements, as it is intended to supplement our current capabilities—not replace them.

The addition of a bucket truck will also reduce our dependence on borrowing equipment from the Parks Department, which can create scheduling conflicts and delays in completing necessary work. Having our own dedicated bucket truck will enable the Streets Division to address tasks more efficiently and independently, ensuring uninterrupted service delivery and improving the overall workflow. It will also improve worker safety by reducing the need for ladders or other less stable equipment when working at elevated heights.

With the continued growth of the city, the demand for timely maintenance of streetlights, signals, and signage will only increase, making this a proactive investment. Overall, a bucket truck will provide the Streets Division with the necessary tools to operate more effectively while enhancing safety and service reliability for the community.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$155,000	$155,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$155,000	$155,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$155,000	$155,000
Total	$0	$0	$0	$0	$0	$0	$155,000	$155,000

Project Title:	Walnut Street Storm Replacement	**Project Number:**	STM-11
Project Type:	Stormwater Maintenance	**Unfunded Project Cost:**	$1,200,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26

Description: This project would replace the storm sewer under Walnut St. to include all work necessary to provide a safe structure and allow the storm water a path to flow.

Justification: The storm sewer under Walnut St. is failing, causing drainage issues that threaten the integrity of the roadway and adjacent properties. Continued deterioration could lead to sinkholes, road collapse, or localized flooding, increasing long-term repair costs and public safety risks. Replacing the failing infrastructure now will ensure proper drainage, prevent costly emergency repairs, and extend the lifespan of the roadway. Additionally, proactive replacement minimizes disruption to residents and businesses compared to emergency repairs. Investing in this project now will provide long-term stability and reliability for the city's stormwater system.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Total	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000

Project Title:	12,000lb Hydraulic Excavator	**Project Number:**	STM-12
Project Type:	Storm Water Equipment	**Unfunded Project Cost:**	$272,387
Department:	Public Works-Storm Water	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26 - $82,292 FY 2027-28 - $90,521 FY 2029-30 - $99,574

Description: Purchase a hydraulic excavator to properly outfit the storm water department.

Justification: The storm water department is expanding their scope of work and has an increased need to have their own excavator. Currently they share an excavator with the sewer department. When the sewer department is utilizing this piece of equipment the storm water projects are postponed until the excavator is available, or we incur additional costs to rent one from a local supplier.



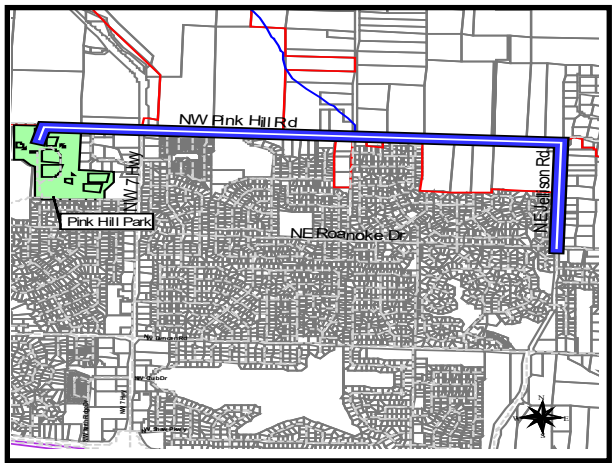
Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$272,387	$272,387
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$272,387	$272,387
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$272,387	$272,387
Total	$0	$0	$0	$0	$0	$0	$272,387	$272,387

Project Title:	Pink Hill Reservoir Feed Loop	**Project Number:**	WA-09
Project Type:	Water System Improvements	**Unfunded Project Cost:**	$3,000,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: Approximately 14,000 feet of 16-inch ductile iron water main from Roanoke Drive to Pink Hill Road along Jellison Road and then west along Pink Hill Road to the water storage reservoir in Pink Hill Park

Justification: The City would like to reevaluate this alternative based on receiving water from Tri-County at Jefferson St and NE 20th St. (Cost figures revised 2022) The possible addition of a water tower could also impact this decision. A water study will be needed to ensure proper placement and sizing of said tower



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000

Project Title:	Spoil Dump Truck	**Project Number:**	WA-20
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$700,450
Department:	Public Works-Water Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2026-27 - $219,450 FY 2027-28 - $231,000 Beyond - $250,000

Description: Purchase a new dump truck with the integral purpose of spoil removal from job sites and equipment hauling.

Justification: These units will be utilized for road maintenance, spoil removal, hauling equipment, and CDL testing purposes. This will allow us to haul spoil in house saving money. The typical service life for this piece of equipment is 8-10 years.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$700,450	$700,450
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$700,450	$700,450
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$700,450	$700,450
Total	$0	$0	$0	$0	$0	$0	$700,450	$700,450

Project Title:	Water Tower	**Project Number:**	WA-21
Project Type:	Infrastructure	**Unfunded Project Cost:**	$3,000,000
Department:	Public Works-Water	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2026-27 - $1,000,000 FY 2027-28 - $1,000,000 FY 2028-29 - $1,000,000

Description: The installation of a 2.5-million-gallon water tower.

Justification: The increase in water service connection points and development throughout our City has placed an escalated demand on our water tower's ability to store and distribute the adequate pressures to its service areas. This additional water tower would allow us to be able to have a more regimented schedule for cleaning and coating the interiors of our towers and will facilitate adequate pressures throughout the distribution system. The additional storage within the water tower itself is of benefit to our utilities. A water study will be needed to ensure proper placement and sizing.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000

Project Title:	Hydro-Excavation Trailer	**Project Number:**	WA-22
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$224,113
Department:	Public Works-Water Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	FY 2025-26

Description: Replacement of a hydro excavation trailer.

Justification: There are areas within our City that require maintenance and repair, that we do not have the ability to bring our full-size hydro excavation truck to the job site. This is where a hydro excavation trailer benefits daily operations. Water and sewer maintenance as well as water services utilize this trailer to perform preventative maintenance and to aid in response to emergencies. The average service life for this piece of equipment is 6-8 years.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$224,113	$224,113
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$224,113	$224,113
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$224,113	$224,113
Total	$0	$0	$0	$0	$0	$0	$224,113	$224,113

Project Title:	Hydraulic Track Loader	**Project Number:**	WA-23
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$274,387
Department:	Water Department	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2026-27 - $88,888 FY 2028-29 - $97,999 Beyond - $87,500

Description: This piece of equipment is now being replaced under the capital improvement program due to price increases.

Justification: The water department currently has a 2022 Bobcat T66 skid steer. This machine is vital to the water department's operations and is used in emergencies like water breaks. By trading in this machine every two years, we keep the downtime to a minimum, which is important on a piece of equipment in which quick response times get citizens water service repaired in a timely manner.



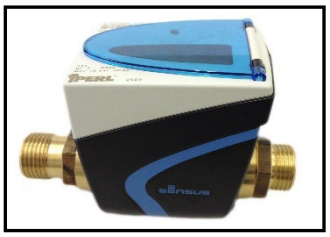
Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$274,387	$274,387
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$274,387	$274,387
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$274,387	$274,387
Total	$0	$0	$0	$0	$0	$0	$274,387	$274,387

Project Title:	Sensus FlexNet & Meters	**Project Number:**	WA-24
Project Type:	Equipment & Software	**Unfunded Project Cost:**	Annually: $1,728,500 5 Year total: $8,642,500
Department:	Public Works	**Funding Source:**	Water Fund
Strategic Plan Priority:	Internal Operations & City Workforce	**Requested for Years:**	FY 2025-26 - $1,728,500 FY 2026-27 - $1,728,500 FY 2027-28 - $1,728,500 FY 2028-29 - $1,728,500 FY 2029-30 - $1,728,500

Description: Purchase of EasyLink software and Sensus meters for removal of conversion to Sensus AMI metering system and 3 base stations. This will allow for 24/7 reading of water meters throughout our city.

Justification: The replacement of our current Neptune and Neptune360 system with Sensus AMI technology will allow us to ready meters 24/7 and retrieve real time data from the field. The ability to remotely read will allow more flexibility within the Water Service crew to accomplish more tasks relating to their department. The EasyLink system reads both Neptune and Sensus meters, allowing us to make the transition over a 5-year period, rather than all at once. The AMI system also allows our residents to access their water consumption data on demand, cutting the number of service calls and meetings down significantly. With our crews performing the physical changing of Neptune meters to the iPERL meters we will be able to check water service line material allowing us to update our Lead Service Line Inventory as well. All Sensus meters and technology are made in the US, BABA federal funding would be able to be applied for this project.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$8,642,500	$8,642,500
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$8,642,500	$8,642,500
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$8,642,500	$8,642,500
Total	$0	$0	$0	$0	$0	$0	$8,642,500	$8,642,500

REVENUE POLICY

Each year, the City of Blue Springs develops its municipal budget based upon estimated revenues and projected service level needs. During the budget process, emphasis is placed on program services, as well as itemized and detailed expenditure activities and performance standards. Equally important in the development of the annual budget is the formulation of a financing plan based on available revenues. This includes identification of the various revenue sources to be used in funding municipal service, and the forecast of estimated income each would produce.

The City's revenue plan will vary from year to year as national and local economic and other factors change. Unless the City can rapidly adapt its revenue policy to these changes each year to preserve its revenue base, reductions can be inadvertently forced during periods of economic slowdown or major revenue source reduction. Therefore, the City's annual revenue policy will be based upon the latest economic forecast available. It will also be formulated around the basic principles that:

1. Wherever possible, those receiving the benefits of a government service should pay for what they receive in full through current fees, charges and other assessments.
2. Continual search for new sources of revenue - both financial and non-financial - shall be made to diversify the City's revenue source portfolio.

REVENUE PROJECTIONS

The Major revenue sources for the City are sales taxes, property taxes, transportation sales tax, other government sources, water sales, sewer charges, utility franchise fees, licenses and permits, fines and general government charges for services.

The following revenue projection pages are prepared for all City fund accounts that, in total, make up at least 75 percent of the City’s revenue. They are presented in order of highest to lowest total revenue.

The starting point for all account revenue projections begins by reviewing the current year’s year-end projection as well as reviewing historical account activity to provide trend information on a comparative basis for projections.

Each revenue page has five sections, which lists the account code, legal authorization, description, basis of revenue projection and the fund collection/distribution.

The **Account Code** section lists the specific line item that the receipt will be posted to in the city’s general ledger accounting system.

The **Legal Authorization** section should list either the state statute or city ordinance, which allows the city to levy and receive this source of funds.

The **Description** section provides a brief explanation of the formula (i.e. tax levy times assessed valuation or building permit square footage times rate per foot), or established schedule of fees.

The **Basis of Revenue Projection** section describes the logic and/or assumptions used to arrive at the projected amounts and possibly the history or trend analysis of the particular account.

The **Fund Collection/Distribution** section lists the most recent five years of actual receipt activity in the account, plus a projection for the current fiscal year and the upcoming budget year. In the case where a single revenue account is received in more that one fund, all funds are listed by fund category and then totaled.

REVENUE SOURCE DESCRIPTIONS

Description

½ Percent Public Safety Sales Tax

A 1/2 percent Public Safety sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On April 5th, 2011, voters approved the establishment of a 1/2 percent sales tax to be used for Public Safety services only. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

½ Percent Transportation Sales Tax

A 1/2 percent sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On August 5th, 1986, voters approved the retention of this tax indefinitely. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

½ Percent Parks Sales Tax

A 1/2 percent Parks sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On April 4th, 2017, voters approved the establishment of a 1/2 percent sales tax to be used for Park improvements only. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

1 Percent City Sales Tax

The City imposes a 1 percent sales tax on all goods and commodities sold within the City limits with the exception of drugs and farm machinery. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city. The Missouri Department of Revenue collects funds and distributes monthly to City.

1 Percent Property Tax Collection Fee

Revenue received for collecting property taxes on behalf of Jackson County.

3 Percent Marijuana Sales Tax

The City imposes a 3 percent sales tax on the retail sale of adult use non-medical marijuana.

Animal Control Fines and Kennel Fees

Charges levied against pet owners for allowing their animals to run at large, plus kennel fees, if applicable.

Antenna Site Leases/Farm Lease Contracts

Operating revenue from the water tower structure at 11th and Smith Streets that is used as an antenna lease site for companies in need of transmitter facilities. Land leased to R.L.D.S. Church and farm property in the Atherton Community that is owned by the City of Blue Springs.

Building and Sign Permits

Fees for permits issued for construction subject to Uniform Building Code. Permits are valid for six months from date of issue. Sign permits to construct or alter signs. Permits for street cuts to repair or install utility lines.

Business (Occupational) Licenses

A license required of all businesses operating in the City. Due March 1. Delinquent March 2.

Business Personal Property Tax

Revenue from an ad valorem tax levied on all portable property used to generate income. The County assesses this property at 33 percent of its value.

Cigarette Tax

A $.04 tax on each package of cigarettes sold in the City.

City Vehicle Licenses

Effective with Ordinance No. 1765, the Collector of Revenue of Jackson County includes as a charge on bills issued for personal property taxes, the charge for City motor vehicle license and collects the same with and in the same payment as personal property taxes.

Construction Plat and Inspection Fees

Fees charged to developers for construction of public works improvements including water lines, sanitary sewers and street improvements. Fees to cover cost of reviewing plans to ensure conformance with applicable City ordinances governing subdivision plats. Permit fee for each home-owned business inspection made by City inspectors. Fees for zoning applications, conditional use permits and variances all requiring public hearings.

County Urban Road System (C.U.R.S.) Revenue

Under the County Urban Road System (C.U.R.S.), Jackson County credits the City each year with monies to be spent on road improvements within the City of Blue Springs.

Dispatch Fee/False Alarms

Charges to entities for radio dispatch services performed per contract agreement. Charges for false alarm calls.

Donations

Donations from residents, nonresidents, civic organizations and business owners who have used City facilities and wish to express their appreciation or would like to co-sponsor a designated special event or project with a City department.

Driving Range Fees

Revenues received from the sale of small and large bags and 40 bag passes at the Adams Pointe Golf Club driving range.

Estimated Uncollectible Business Personal Property Tax

Percentage of business personal property taxes estimated to be uncollectible.

Estimated Uncollectible Merchants and Manufacturers Tax

Percentage of merchants and manufacturers taxes levied estimated to be uncollectible.

Estimated Uncollectible Personal Property Tax

Percentage of personal property taxes estimated to be uncollectible.

Estimated Uncollectible Real Estate Tax

Percentage of real estate taxes levied estimated to be uncollectible.

Facility Rent

Rental of the following City property: Election polls, Public Works Building, City Hall Facility, Fieldhouse Facility, Golf Course Club House and Vesper Hall Senior Center.

Farm Lease Contract

Operating revenue received from monies for lease of land to Summers Farms and farm property at the Sni-A-Bar Wastewater Treatment Plant site that is owned by the City of Blue Springs.

Federal/State Grants

Federal, State and Local grant funds awarded to the City for special projects or programs, disaster relief or transportation.

Fireworks Permits

Fee charge to all local, non-profit civic organizations permitted by the City Council to sell fireworks in the City.

Food and Beverage Revenue

Revenues from the sale of prepared foods, packaged foods, fountain beverages, other beverages, canned beer, tap beer, liquor, wine and tobacco at Adams Pointe Golf Club. Revenues from corporate league allowances and beverage cart sponsorships at Adams Pointe Golf Club.

Golf Cart Revenue

Revenues received from the rental of golf carts at Adams Pointe Golf Club, including twilight carts, junior/senior carts and tournament carts.

Golf Course Green Fees

Revenues received from all green fees during all playing hours, including tournaments, Blue Springs Resident Passes, corporate leagues, permanent tee times, corporate member fees and corporate guests.

Grain Valley Service Agreement

Operating revenue from payment by the City of Grain Valley for use of City's Sni-A-Bar Wastewater Treatment Plant and sewer main. Quarterly billing is based upon percentage of Grain Valley's customers versus City of Blue Springs' customers.

Hotel/Motel Tax

Revenues received from a hotel/motel license tax of 6.5 percent of the gross daily rental receipt upon sleeping accommodations of motels and hotels to prompt and provide facilities for tourism, conventions and visitors beginning June 1, 2003.

Intangible (Financial Institution) Tax

A tax paid to the State by all banks, trust companies, credit institutions, credit unions and insurance companies on net income. Funds are remitted by the State of Missouri to counties for distribution to each city in the County.

Interest Fees

Interest on replacement tax revenues levied by Jackson County against the assessed valuation of commercial real property, listed in Subclass (3) of Class 1 of Section 4 (b) of Article X of the Missouri Constitution that becomes delinquent January 1 of each year.

Interest on Investments

Interest earned from investment of monies and deposits in interest-bearing accounts.

Jackson County Duplicate Receipt Fees

Fee for each duplicate tax receipt prepared.

Jackson County - Economic Activity Taxes

Revenues received from Economic Activity Taxes from businesses located in the Tax Increment Financing District.

Liquor Licenses/I.D. Cards

Revenue from licenses issued for the sale of liquor within the City and liquor identification cards to persons employed in the retail sale of liquor. Liquor licenses are renewable annually on July 1. Liquor identification cards are issued as 3-year permits.

M and M Replacement Tax/Jackson County

Replacement tax revenues levied by Jackson County against the assessed valuation of real property, listed in Subclass (3) of Class 1 of Section 4 (b) of Article X of the Missouri Constitution, necessary to produce the total revenues lost by taxing authorities due to the exemption of merchants' and manufacturers' tangible personal property (inventory) effective January 1, 1985.

Maintenance/Repair and Fuel Charges

The City operates the Fleet Maintenance to maintain, repair and provide fuel for City-owned vehicles and equipment. Operating revenues are collected through charges assessed to departments utilizing the Fleet Maintenance services.

Maps, Publications, Ordinances and Copies

Revenue obtained from the sale of maps, zoning and subdivision regulations, and various other ordinances, motor vehicle operator reports and photocopies of general information.

Merchants and Manufacturers Tax

Revenue from ad valorem taxes assessed to all equipment in the possession or control of a business on January 1 of each year. The County assesses all business equipment at 33 percent of its value.

Miscellaneous Income

Revenues from various miscellaneous sources such as: pay phones, vending machines, returned checks, taxicab franchise, postage reimbursements, miscellaneous overages and court-ordered restitution.

Miscellaneous Revenue

Operating revenue received from miscellaneous sources such as return check charges and voided water deposit checks.

Miscellaneous Revenue and Discounts

Operating revenue from discounts for prompt payments of Missouri Sales/Use Tax returns, purchases and other miscellaneous receipts.

Municipal Court Costs

Costs levied for each violation processed by the Municipal Court and Violation Bureau. Charges assessed on all moving violation convictions for law enforcement training and victim's compensation fees.

Municipal Court Fines/Appearance Bond

Revenue from fines assessed by City's Municipal Judge for violations of City ordinances and forfeiture of appearance bonds for nonappearance at court. Municipal Judge sets amount of bond.

Operating Transfers

Revenues generated by the General Fund transferred to Capital Projects and Public Building Authority Fund for capital assets, construction of capital projects and payment of PBA debt.

Outfall Sewer Agreements

Operating revenue received when sewer lines are dedicated to the City and become a part of the City's sewer system. In order for developers to connect to the City's sewer system in outfall sewer areas, it is necessary to obtain an easement across such property involved. The City agrees to purchase said easement with the developer agreeing to reimburse the City for all expenses incurred.

Park Activity Fees

Revenue from various park activities as follows:
Shelter Rentals, Coed Volleyball, Gymnastics Classes, Tennis Lessons, Men's Slow Pitch, Church Slow Pitch, Men's Basketball, Drama Workshop, Kids Computer Camps, Women's Slow Pitch, Dance Classes, Tournament Field Rent, Coed Slow Pitch, Fine Art Classes, Adult Football, Gate Receipts, Acting Lessons, Youth Volleyball.

Park Concession Receipts

Fee paid by private concessionaires operating at Pink Hill Park, Keystone Park, Young Park, Blue Springs Park, and Hidden Valley Park Sports Complex.

Park Donations/Miscellaneous Revenue

Donations received from residents, non-residents, civic organizations and business owners who use City facilities.

Park Field and Court Lights

Monies derived from use of lighted recreation facilities at Pink Hill Park, Keystone Park, Blue Springs Park, Young Park and Rotary Park at Railroad Lake for practice and game play.

Penalties

Penalties for occupational licenses purchased after the delinquent date. Penalties assessed for late payment of weed cutting charges.

Personal Property Tax

Revenue from an ad valorem tax levied on all vehicles, boats, airplanes and farm equipment. The County assesses the property at 33 percent of its value.

Police Instructors, Housing, Lab Fees

Revenues obtained from prisoner housing, employment of officers at Metropolitan Community College, Youth Outreach Unit lab fees, and police photocopies.

Pro Shop Revenues

Revenues received from the sale of merchandise at the Adams Pointe Golf Club pro shop. Revenues received from the rental of golf clubs, hole sponsorships, golf club repairs, and the preferred player program at Adams Pointe Golf Club.

Railroad and Utility Tax

A combined assessment of the State of Missouri and City of Blue Springs on length of railroad track, utility lines, and all other moveable property owned or leased by utility/railroad companies on January 1 of each year. Local assessment is based on real property or tangible personal property owned within the City limits.

Real Estate Property Tax

Revenue from an ad valorem tax levied on all real property based on the assessed valuation established by the County Assessor. By order of the State Tax Commission, all new property was assessed at 19 percent of its value for residential and 32 percent of its value for commercial, and all older property brought to the same standard January 1, 1985. Jackson County reassesses all property in the County every two years (in the odd numbered years).

Sale - Equipment, Land and Reimbursement

Revenue derived from the sale of equipment no longer needed, insurance reimbursement for equipment involved in accidents or vandalism, requests for repairs to equipment damaged by others, sale of building, land or products.

Sale - Material and Equipment/Insurance Receipts

Operating revenue derived from the sale of equipment, materials or supplies and reimbursement for repairs from individuals and insurance companies.

Sale of Equipment

Revenue received from the sale of equipment no longer needed.

Sale of Fuel and Charges for Maintenance/Repair

Operating revenue from the sale of fuel and charges for vehicle and equipment maintenance/repair to outside vendors.

Sale of Supplies/Insurance Receipts

Operating revenue derived from sale of equipment, materials/supplies, insurance receipts and reimbursement for repairs.

Service Fees

Operating revenue from service fees collected. After a water/sewer bill remains unpaid for thirty days service is discontinued by the City. A $20 reconnection fee plus the outstanding amount of the bill must be paid before service is restored.

Service Fees, Connections and Line Installation

Service fees: After a water/sewer bill remains unpaid for thirty days, service is discontinued. A $20 reconnect fee is charged before service is restored. Connections: Charges for tapping water service line and installing a meter. Extended Meter Service: $50 per service meter call. Hydrant Meter Usage Fee: Charge for temporary hydrant meter use during construction.

Sewer Penalties

Operating revenue from a 10 percent charge which is added to all sewer bills that remain unpaid fifteen days from due date.

Sewer Service Charges

Operating revenue based upon an administrative service fee charge plus a fee charged per each 100-gallon water sale.

Sewer Service/Independence, Etc.

Operating revenue derived from a cooperative agreement for reciprocal sewer service between the City of Blue Springs and the City of Independence for users existing in certain areas lying on both sides of the boundaries between Blue Springs and Independence.

Special Events

Receipts from admission fees or entry fees to special events, such as: seasonal theaters; BBQ Blaze-Off; craft workshop; mud volleyball tournament; environmental sales; summer basketball tournament; children's trips; senior citizen trips; Youth Sports Expo; photography workshop; cheerleader clinic; and adult softball tournament.

State Motor License Fees

Distribution of State license fees collected on motor vehicles, etc., for highway and transportation purposes.

State Motor Vehicle Fuel Tax

Monies appropriated by the State to all cities for maintenance and improvement of roads and bridges. Voters approved a $.04 tax per gallon increase that became effective June 1, 1987.

State Motor Vehicle Sales Tax

Distribution to cities of sales tax collected by the State on motor vehicles for use in street, highway repairs and improvements.

Street Repairs/Sign Charges

Charges by City for costs to repair street cuts made by utility contractors, drainage material cost and labor, and street signs.

Swimming Pool Utility/Supply Charges

Reimbursement paid by R-IV School District for pool operations per contract between the entities.

Tax Increment Finance Administration Fee

Revenue received from administration of various Tax Increment Financing projects.

Tax Increment Financing Application Deposits

Revenue received from parties desiring to apply for a Tax Increment Financing District.

Tree Planting Program

The City purchases trees from a supplier, and in turn, resells them to residents for planting on their property. The actual cost of the tree is charged to the resident; except for trees planted in City right-of-way, then half the cost is paid by the City (one tree per resident).

Utility Franchise Taxes

A tax levied on gross receipts from domestic and commercial sales.

Vesper Classes, Tournaments and Meals

Revenues derived from entry fees for arts and craft classes, ceramic classes, watercolor classes, craft sales, chair massages, manicures, Tai Chi, PACE, aerobics, tennis, clogging, ballroom dance, computer classes, book club, harmonica, theater performances, genealogy, meal donations, holiday meals, tea dance socials, tournaments, special holiday dances and ballroom dances.

Vesper Hall Senior Center Rentals

Rental fees charged for private use of Vesper Hall Senior Center Facility.

Water Department of Natural Resources Fees

Operating revenue from a fee required by the State of Missouri to enforce the Federal Safe Drinking Water Act.

Water Penalties

Operating revenue from a 10 percent charge which is added to all water bills that remain unpaid after fifteen days from due date.

Water Sales

Operating revenue derived from water usage sales.

Weed Cut/Nuisance Fees

Charges collected for cutting weeds and clearing private property of debris not performed by property owners.

SALES TAX

Legal Authorization:

State Statute: MO Statute 94.500

City Municipal Code: Section 130.040

Account Code:

100-00000-402100
155-00000-402100
158-00000-402100
310-00000-402100

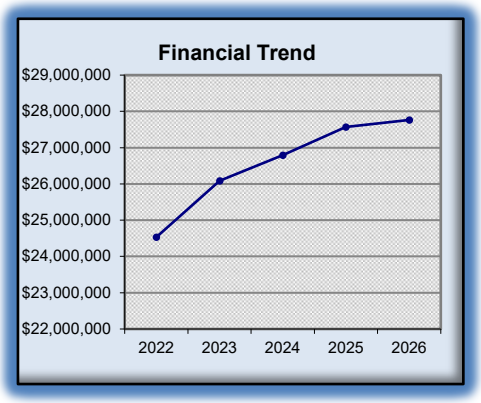
Description:

The City imposes a total sales tax of 2.50% on all goods and commodities sold within the City limits with the exception of prescription drugs and farm machinery. The Transportation, Public Safety and Parks sales tax is not levied on utilities. The State of Missouri receives the tax from the respective businesses and distributes the funds monthly to the City less a 1% collection fee.

Basis of Projection:

Sales tax receipts through June 2025 showing a increase. The 2025 projections are used as the basis for the 2025-26 so we are showing a slight increase for FY 2026 based upon analysis of historical trends. .

Sales tax is broken between three funds as follows:	
General Fund	1.000%
Capital Projects	0.50%
Parks Sales Tax	0.50%
Public Safety Sales Tax	0.50%



Fund Category					
Collection/ Distribution Year	General Fund	Parks Sales Tax	Public Safety Sales Tax	Transportation Tax	TOTAL
2022 Actual	10,061,895	5,110,895	4,638,747	4,719,697	24,531,234
2023 Actual	10,603,814	5,427,911	5,022,361	5,035,529	26,089,614
2024 Actual	10,908,202	5,560,444	5,161,085	5,165,244	26,794,975
2025 Projected	11,236,663	5,705,953	5,306,408	5,321,817	27,570,841
2026 Budget	11,261,808	5,763,011	5,359,472	5,379,087	27,763,379

WATER SALES

Legal Authorization:

State Statute: MO Statute 91.090

City ordinance: Ordinance 3007, 9/97

Account Code:

430-00000-435600

Description:

Projected water sales reflect revenues anticipated from approximately 20,000 residential and commercial customers. Analysis of historic experience, adjusted for known changes and rate increases provides a reasonable basis for projection of customers served and annual water demands.

Basis of Projection:

Inside City

$11.99 per month administrative charge

0 - 7,500 gal/month:	$.64 per 100 gallon
7,500 - 15,000 gal/month:	$.74 per 100 gallon
Excess of 15,000:	$.79 per 100 gallon

Commercial

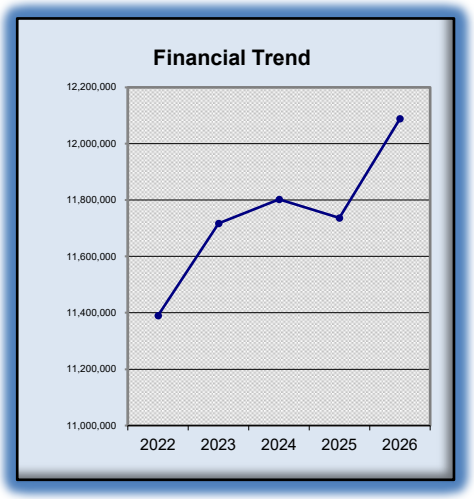
$11.99 per month administrative charge

0 - 999,999 gal/month:	$.64 per 100 gallon

Outside City

$23.98 per month administrative charge

0 - 7,500 gal/month:	$1.28 per 100 gallon
7,500 - 15,000 gal/month:	$1.48 per 100 gallon
Excess of 15,000 gal/month	$1.58 per 100 gallon



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	-	-	11,390,492	-	11,390,492
2023 Actual	-	-	11,717,130	-	11,717,130
2024 Actual	-	-	11,802,695	-	11,802,695
2025 Projected	-	-	11,736,351	-	11,736,351
2026 Budget	-	-	12,088,442	-	12,088,442

SEWER CHARGES

Legal Authorization:

State Statute: MO Statute 250.150

City ordinance: Ordinance 3007, 9/97

Account Code:

460-00000-4357XX

Description:

Projected sewer charges reflect revenues anticipated from approximately 20,000+ residential and commercial customers. Analysis of historic experience, adjusted for known changes and rate increases provides a reasonable basis for projection of customers served and annual sewer service demands.

Basis of Projection:

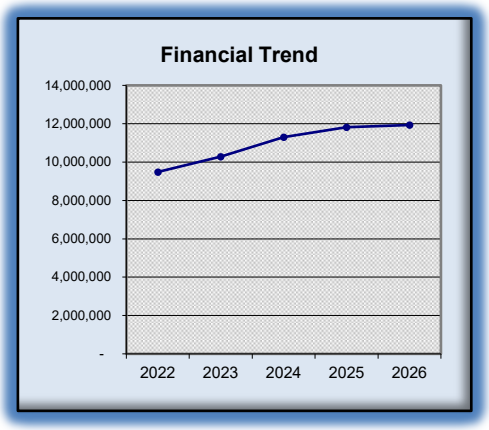
Inside City

$10.85 per month administrative charge
$.73 per 100 gallon of water used

Outside City

$21.70 per month administrative charge
$.73 per 100 gallon of water used

For domestic and commercial users, excluding hotels, motels and restaurants, charges are based on average amount of water used during the winter billing months of January through April.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2022 Actual	-	-	9,484,901	-	9,484,901
2023 Actual	-	-	10,283,745	-	10,283,745
2024 Actual	-	-	11,294,348	-	11,294,348
2025 Projected	-	-	11,823,683	-	11,823,683
2026 Budget	-	-	11,933,486	-	11,933,486

PROPERTY TAX

Legal Authorization:

State Statute:	Section 94.340, 90.500 MO Statute, Chapter 153
City Municipal Code:	Section 130.030

Account Code:

100-00000-401100
and
210-00000-401100

Description:

Revenue from the ad valorem tax, levied on all real estate and personal property, based upon the assessed valuation as established by the County Assessor on January 1st of each year. Real estate property assessed valuation is determined by applying the "market value" times the appropriate assessment ratios. Personal property assessed valuation is set at the market value times the appropriate assessment ratios that is determined by the State Tax Commission. They are as follows:

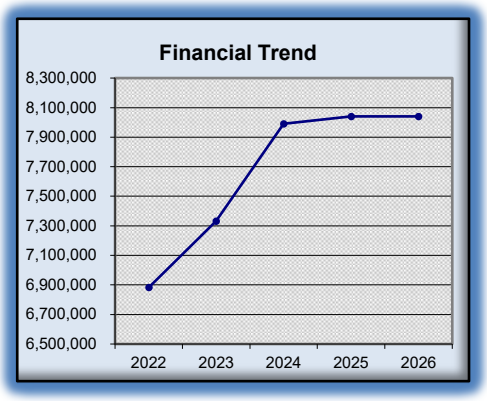
Real Estate		Personal	
Residential	19%	Cars, Boats & Other	33-1/3%
Agricultural	12%	Farm Equipment & Livestock	12%
Commercial/All Other	32%	Historic Autos	5%
		Grain	0.5%

Each year the City Council must set the rates to be levied for the City's property taxes. In odd numbered years, such as 2009, all county assessors are required to "re-assess" property values in their county.

Basis of Projection:

Assessed Valuation	
2026	$ 1,521,014,587
2025	$ 1,418,533,177
2024	$ 1,440,878,653
2023	$ 1,190,599,172
2022	$ 1,109,604,999

Levy Rates	General	Debt Service
FY 2025	$ 0.5862	$ 0.1500



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	5,263,142	1,619,854	-	-	6,882,996
2023 Actual	5,569,082	1,763,299	-	-	7,332,381
2024 Actual	5,915,821	2,073,867	-	-	7,989,689
2025 Projected	5,951,845	2,088,677	-	-	8,040,522
2026 Budget	5,951,845	2,088,677	-	-	8,040,522

UTILITY FRANCHISE TAXES

Legal Authorization:

State Statute: Section 94.270

City Municipal Code: Section 645.020

Account Code:

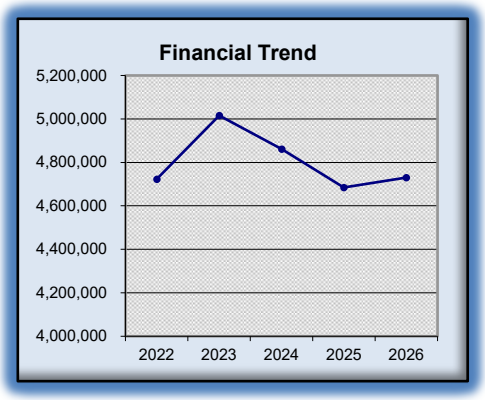
100-00000-405120
to
100-00000-405150

Description:

The City charges a license fee of the gross receipts derived from the sale of natural gas, electricity, telephone service, and cable TV for domestic and commercial consumption in the City. The tax is collected by the utility company and remitted to the City the following month.

Basis of Projection:

Levy Rates	
Natural Gas (Spire)	5%
Electricity (Evergy)	5%
Telephone (AT&T,Wireless,Other Phone Cos.)	5%
Cable Television (Comcast Cable)	5%
AT & T Video Services	5%



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	4,722,373	-	-	-	4,722,373
2023 Actual	5,015,624	-	-	-	5,015,624
2024 Actual	4,862,010	-	-	-	4,862,010
2025 Projected	4,684,653	-	-	-	4,684,653
2026 Budget	4,729,688	-	-	-	4,729,688

INTEREST INCOME

Legal Authorization:

State Statute: MO Statute 30.950

City Municipal Code: N/A

Account Code:

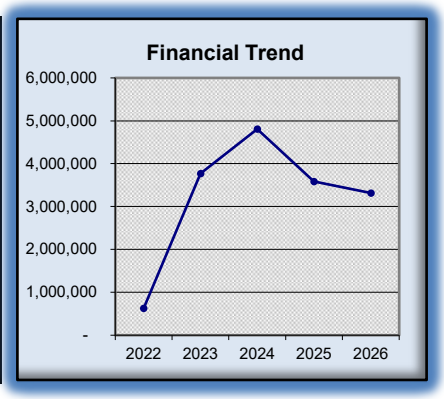
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158-00000-450XXX
310-00000-450XXX
410-00000-450XXX
420-00000-450XXX
430-00000-450XXX
460-00000-450XXX

Description:

The City currently maintains investments by fund. Investments may include United States Treasury Bills and Notes and US agency securities, which are carried at cost. Interest income is distributed to the appropriate funds on a monthly basis in accordance with the City's investment policy.

Basis of Projection:

Projections are based upon average cash balance multiplied by the average % yield of less than 2% Projections are staying the same as FY 2025 based upon analysis of yield on investments.



Fund Category						
Collection/ Distribution Year	General Fund	Special Revenue Funds	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2022 Actual	-	(39,803)	47,295	639,184	(18,703)	627,973
2023 Actual	619,498	1,254,447	135,664	1,650,690	112,653	3,772,952
2024 Actual	628,021	1,099,202	153,366	2,558,933	367,501	4,807,023
2025 Projected	665,224	431,311	138,553	1,783,214	565,401	3,583,703
2026 Budget	665,224	401,850	138,553	1,783,214	330,000	3,318,841

STATE MOTOR VEHICLE FUEL TAX

Legal Authorization:

State Statute: MO Constitution Article IV
MO Statute Chapter 142

City Municipal Code: N/A

Account Code:

100-00000-422100

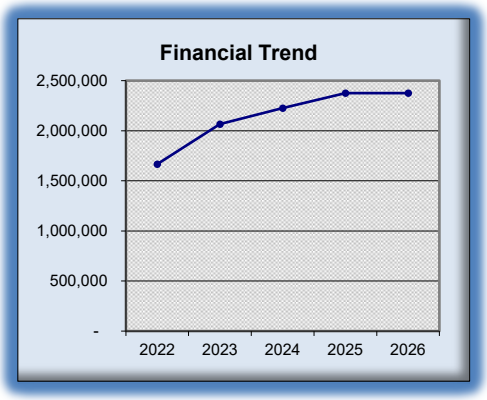
Description:

This tax is the City share of the State tax on motor vehicle fuel. Distribution to the cities is based on the population of that city as of the last Federal census count, which for Blue Springs is 2017. With a population of 54,945.

Vehicle Fuel Tax funds must be used solely for maintenance and improvement of roads and bridges.

Basis of Projection:

Projection shows no change over FY 2025 based upon analysis of historical trends.
This revenue source will continue to be monitored closely due to economic conditions.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2022 Actual	1,666,829	-	-	-	1,666,829
2023 Actual	2,066,103	-	-	-	2,066,103
2024 Actual	2,225,380	-	-	-	2,225,380
2025 Projected	2,375,394	-	-	-	2,375,394
2026 Budget	2,375,394	-	-	-	2,375,394

PARKS & RECREATION ACTIVITY FEES

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

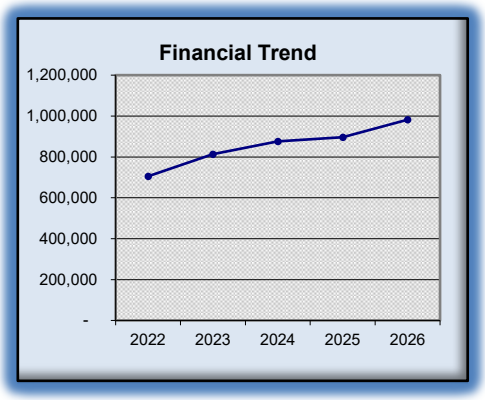
100-00000-436190
through
100-00000-436470

Description:

Fees from various Parks and Recreation department divisions, including Recreation, and Vesper Hall Senior Center. Recreation includes activities such as park activity fees, park shelter reservations, softball, volleyball, and basketball programs. The Vesper Hall Senior Center includes activities such as Vesper Hall Senior Center rentals, senior meals, entertainment, arts and crafts, education, and gitness activities.

Basis of Projection:

Activity Fees projections are based on estimated enrollment numbers for the various programs and activities. Athletic projections are based on an average number of participants multiplied by the fee schedule.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	705,165	-	-	-	705,165
2023 Actual	813,618	-	-	-	813,618
2024 Actual	875,955	-	-	-	875,955
2025 Projected	896,664	-	-	-	896,664
2026 Budget	982,077	-	-	-	982,077

BUILDING PERMITS

Legal Authorization:

State Statute: MO Statutes, Section 79.450

City Municipal Code: Section 500.030

Account Code:

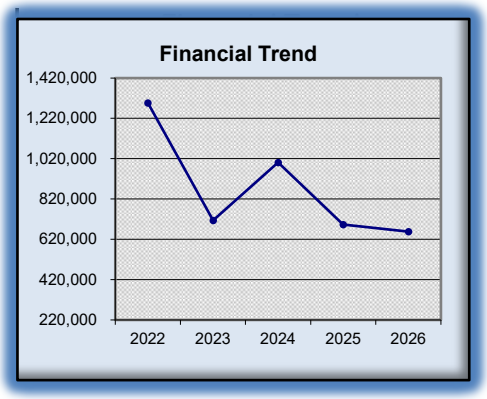
100-00000-415100

Description:

Building Permit Fees are paid to build, erect, construct, enlarge, or alter buildings or structures as required per the Uniform Building Code (UBC). Building permits are valid for six months from the date of issuance. Street Cut permits are those issued for street cuts to repair or install utility lines.

Basis of Projection:

One hundred twenty-five percent (125%) of suggested amount listed in Table 1-A of the 1997 United Building Code, which was increased in March 2007. The value used to compute building permit and plan review fees shall be the total value of all construction work for which the permit was issued as well as all finish work, painting, roofing, electrical, plumbing, heating, air conditioning, elevators, fire extinguishing systems and any other permanent equipment.
Building permit revenue is expected to decrease due to the economy and decrease in growth.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	1,297,231	-	-	-	1,297,231
2023 Actual	713,629	-	-	-	713,629
2024 Actual	1,001,804	-	-	-	1,001,804
2025 Projected	692,903	-	-	-	692,903
2026 Budget	658,258	-	-	-	658,258

HOTEL/MOTEL TAX

Legal Authorization:

State Statute: MO Statutes, Section 67.117

City Municipal Code: Section 655.020

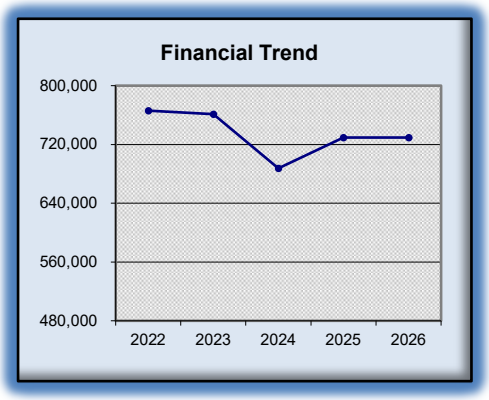
Account Code:

150-00000-405200 through 150-00000-405280

Description:
Revenues received from a hotel/motel license tax of six and one-half percent (6.5%) of gross daily rental receipts derived from transient guests for sleeping accommodations. The proceeds are used to promote the general economic welfare of the City including attraction and retention of business and industry to the community and the promotion and provision of facilities for tourism, conventions, and visitors. The majority of the receipts from the Hotel/Motel tax are used for debt service for the City-owned conference center.

Basis of Projection:

Assumes a no growth based on historical remittances by hotels/motels during 2025,but showing a steady budget in 2025-26
The City has 9 hotel/motels.



Fund Category					
Collection/ Distribution Year	General Fund	Special Revenue	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	-	765,984	-	-	765,984
2023 Actual	-	761,408	-	-	761,408
2024 Actual	-	687,489	-	-	687,489
2025 Projected	-	729,343	-	-	729,343
2026 Budget	-	729,343	-	-	729,343

CONTRIBUTIONS - FEDERAL

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

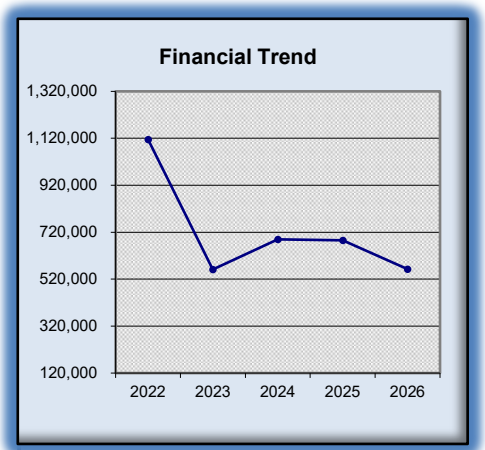
Account Code:

100-00000-420120

Description:
Grant monies originating with the Federal Government, whether received directly from the Federal Government or indirectly from the Sate of Missouri, are recorded in these account. These revenues include Bulletproof Vest Grant, Community Development Block Grant(CDBG), Community Development Project EECBG, Grant, Domestic Violence Grant, MARC Home Evidence Based Classes Grant, MARC Meals Grant, MARC Meals Transportation Grant, MARC Person Transportation Grant, MARC Senior Center Grant, Missouri Department of Transportation-Hazardous Moving, MODOT-Blueprint for Safer Roadways, Sobriety Checkpoint Grant.

Basis of Projection:

Bulletproof Vest Program Grant	$ 15,411
Community Development Block Grant(CDBG)	$ 146,145
DNR-Historic Preservation Grant	$ 467
Domestic Violence Grant	$ 176,247
MARC Meals Grant	$ 134,650
MARC Meals Transportation Grant	$ 28,800
MARC Person Transportation Grant	$ 17,940
MARC Senior Center Grant	$ 33,000
Missouri Department of Transportation-Hazardous Moving	$ 5,110
Sobriety Checkpoint Grant	$ 5,571



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2022 Actual	1,115,365	-	-	-	1,115,365
2023 Actual	561,291	-	-	-	561,291
2024 Actual	689,000	-	-	-	689,000
2025 Projected	685,215	-	-	-	685,215
2026 Budget	563,340	-	-	-	563,340

CONNECTIONS AND SERVICE FEES

Legal Authorization:

State Statute: MO Statute 250.150

City ordinance: N/A

Account Code:

460-00000-435703

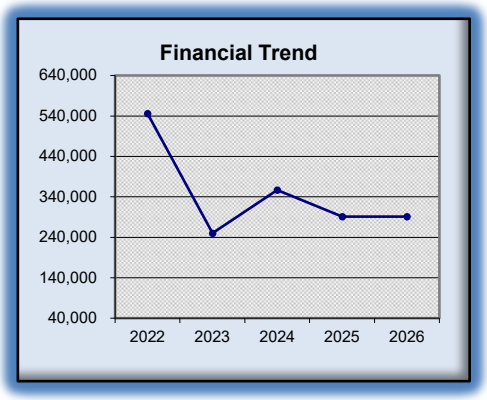
Description:

Sewer connection fees for new subdivisions connecting to the sanitary sewer system which provides funds for future capital improvements of the Sewer Utility.

Basis of Projection:

Based upon a projection connections in FY 2024-25 at $1,250 per connection.

Keeping projected revenue flat is due to the bases on prior year history



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2022 Actual	-	-	545,767	-	545,767
2023 Actual	-	-	250,257	-	250,257
2024 Actual	-	-	356,908	-	356,908
2025 Projected	-	-	290,853	-	290,853
2026 Budget	-	-	290,853	-	290,853

STATE MOTOR VEHICLE SALES TAX

Legal Authorization:

State Statute: Article IV, 1/80
Section 144.069, 94.560

City Municipal Code: N/A

Account Code:

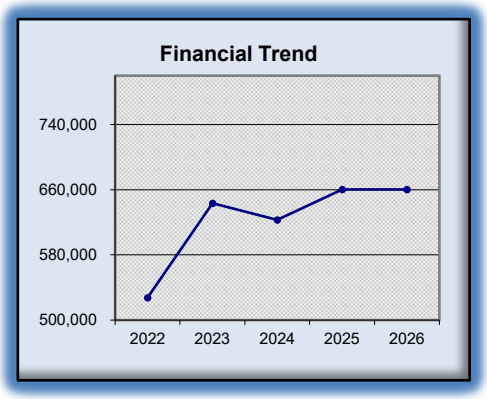
100-00000-422110

Description:

Distribution to cities of sales tax collected by the Sate of Missouri for the purchase of motor vehicles. Department of Revenue distributes revenue to the City based upon population. These funds must be used solely for maintenance and improvement of roads and bridges.

Basis of Projection:

Projection shows no increase or decrease for FY 2026 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	527,568	-	-	-	527,568
2023 Actual	643,602	-	-	-	643,602
2024 Actual	623,031	-	-	-	623,031
2025 Projected	660,347	-	-	-	660,347
2026 Budget	660,347	-	-	-	660,347

STATE MOTOR VEHICLE LICENSE FEES

Legal Authorization:

State Statute: MO Constitution Article IV

City Municipal Code: N/A

Account Code:

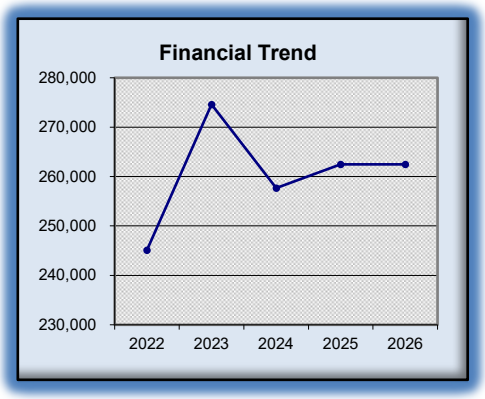
100-00000-422150

Description:

The fee is the City share of the State of Missouri vehicle license fees assessed. Allocation is based on cities population based on the last Federal decennial census. Funds derived from this revenue source are to be used solely for highway and transportation purposes.

Basis of Projection:

Projection shows no increase or decrease for FY 2026 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	245,127	-	-	-	245,127
2023 Actual	274,609	-	-	-	274,609
2024 Actual	257,661	-	-	-	257,661
2025 Projected	262,464	-	-	-	262,464
2026 Budget	262,464	-	-	-	262,464

CONTRIBUTIONS - COUNTY

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

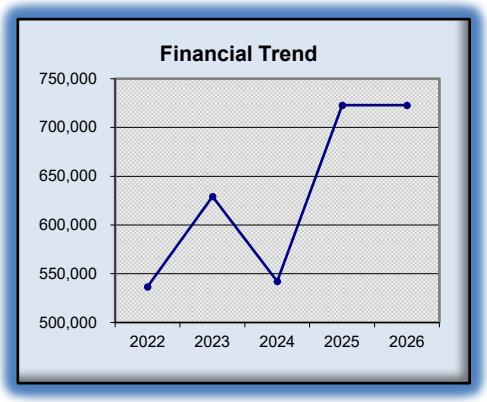
100-00000-420100
100-00000-429100

Description:

Grant funding originating from Jackson County is recorded in this revenue account. These revenues include funding for County Drug Task Force, Combat Dare Grant.

Basis of Projection:

Combat - Impct (DARE)	$ 225,000
Jackson County Drug Task Force	$ 309,979
Reimbrusements from Other Governments	$ 187,925



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2022 Actual	536,761	-	-	-	536,761
2023 Actual	629,098	-	-	-	629,098
2024 Actual	542,164	-	-	-	542,164
2025 Projected	722,904	-	-	-	722,904
2026 Budget	722,904	-	-	-	722,904

MUNICIPAL COURT FINES

Legal Authorization:

State Statute: MO Statute 79.470

City Municipal Code: City Code, Section 1-5

Account Code:

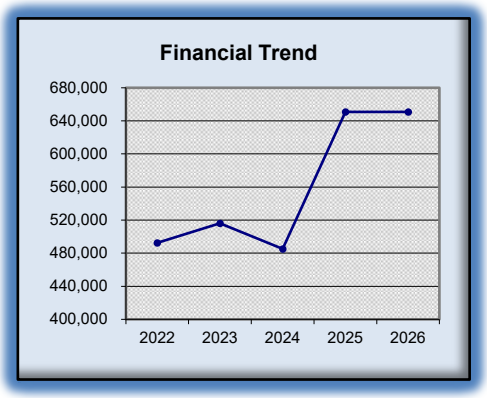
100-00000-440100
100-00000-440150
100-00000-440200

Description:

Revenue from fines assessed by the City's Municipal Judges in Municipal Court for violation of City ordinances.

Basis of Projection:

FY 2025-26 budget projections show no increase of decrease to the 2024-25 year-end projections.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	492,342	-	-	-	492,342
2023 Actual	516,305	-	-	-	516,305
2024 Actual	485,223	-	-	-	485,223
2025 Projected	650,851	-	-	-	650,851
2026 Budget	650,851	-	-	-	650,851

CONNECTIONS AND SERVICE FEES

Legal Authorization:

State Statute: MO Statute 91.090

City ordinance: N/A

Account Code:

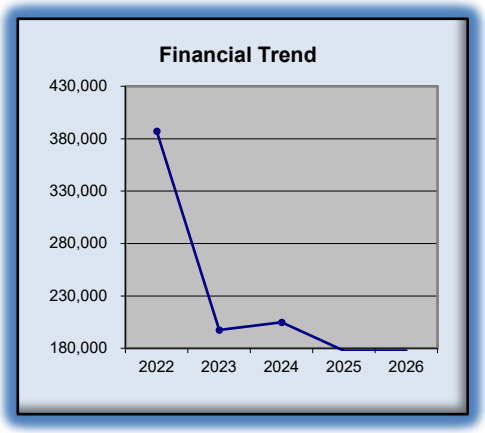
430-00000-435610
430-00000-435703
430-00000-480400

Description:

Charges for tapping the water service line and installing a water meter. Cost for large meters are assessed according to meter and installation cost on an individual basis.

Basis of Projection:

3/4" Tapping Charge	$300
1" Tapping Charge	$300
3/4" water Meter and Installation	$6,000
1" Water Meter and Installation	$11,000
1 1/2" Water Meter and Installation	$24,000
2" Water Meter and Installation	$43,000
3" Water Meter and Installation	$96,000
4" Water Meter and Installation	$171,000
6" Water Meter and Installation	$384,000



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	-	-	387,311	-	387,311
2023 Actual	-	-	197,438	-	197,438
2024 Actual	-	-	204,867	-	204,867
2025 Projected	-	-	177,727	-	177,727
2026 Budget	-	-	177,727	-	177,727

ANTENNA RENT

Legal Authorization:

State Statute: MO Statute 91.090 Contractual

City Municipal Code: N/A

Account Code:

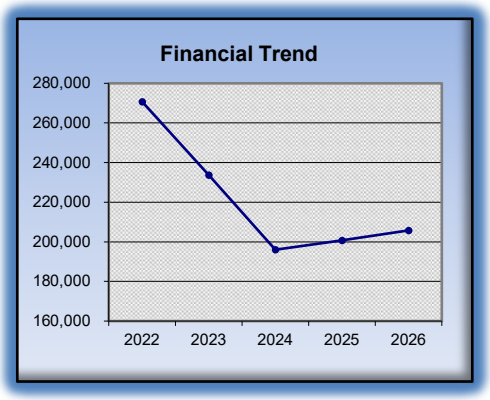
100-00000-460650

Description:

The site at 11th and Smith Street and the ADP Water tower are used as an antenna lease site transmitter facility.

Basis of Projection:

Projection shows an increase over FY 2025 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	270,772	-	-	-	270,772
2023 Actual	233,744	-	-	-	233,744
2024 Actual	196,017	-	-	-	196,017
2025 Projected	200,784	-	-	-	200,784
2026 Budget	205,804	-	-	-	205,804

CONTRIBUTIONS - STATE

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

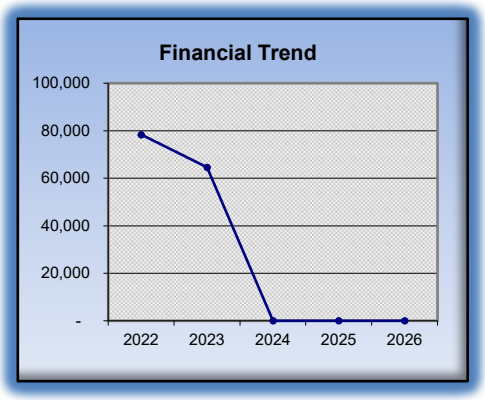
100-00000-420110

Description:

Grant monies funded solely by the State of Missouri. These revenues include Cyber Crimes Task Force

Basis of Projection:

Cyber Crimes Task Force $ -



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	78,413	-	-	-	78,413
2023 Actual	64,589	-	-	-	64,589
2024 Actual	-	-	-	-	-
2025 Projected	-	-	-	-	-
2026 Budget	-	-	-	-	-

CIGARETTE TAX

Legal Authorization:

State Statute: MO Constitution Article IV
MO Statute Chapter 142

City Municipal Code: N/A

Account Code:

100-00000-405300

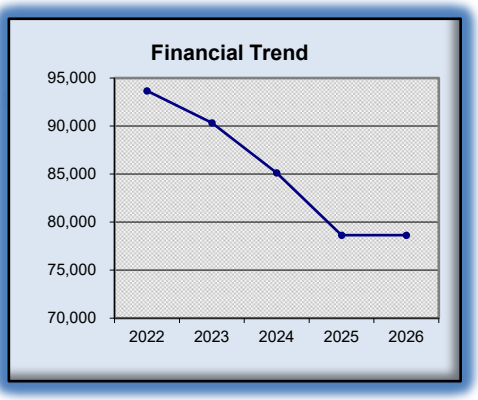
Description:
Effective January 1, 1997, the State of Missouri no longer required municipal metered cigarette packages with specific jurisdiction designations. Only a state decal will be affixed. Reports will be distributed from the State of Missouri to each city indicating how many packages were sold in their respective jurisdiction to aid in reconciliation of remittance received from the wholesalers. If revenues should decline significantly, the city could reinstitute the stamp requirements at a later date.

Basis of Projection:

No change is projected for FY 2026 based on projected revenue taxes are a declining revenue source.

Tax Levied

$1 for each business selling cigarettes plus $2 per 1,000 ($.04 per pack) for each and all cigarettes sold, offered for sale, delivered or displayed for sale in the City.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	93,677	-	-	-	93,677
2023 Actual	90,328	-	-	-	90,328
2024 Actual	85,147	-	-	-	85,147
2025 Projected	78,645	-	-	-	78,645
2026 Budget	78,645	-	-	-	78,645

SIGN PERMITS

Legal Authorization:

State Statute: MO Statutes, Section 79.450

City Municipal Code: Section 501.010

Account Code:

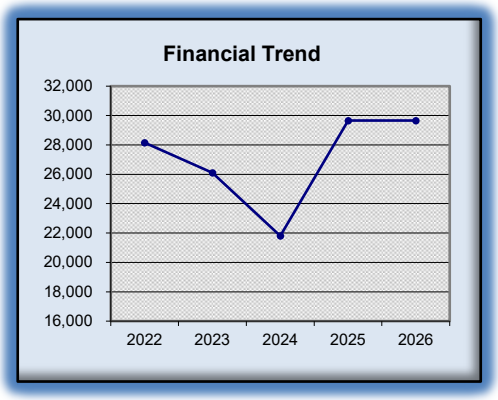
100-00000-415200

Description:

Sign permits are required to erect, construct or alter signs. The sign code is designed to govern the use, approval, construction, change, replacement, location and design of signs and related information tools within the City.

Basis of Projection:

Temporary Signs (Banners & Portable)
New Sign Face for Existing Business
New Sign
Alternative Sign and Master Sign Plan



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2022 Actual	28,140	-	-	-	28,140
2023 Actual	26,095	-	-	-	26,095
2024 Actual	21,804	-	-	-	21,804
2025 Projected	29,661	-	-	-	29,661
2026 Budget	29,661	-	-	-	29,661

General Fund Revenues (Detail)
2025-26

Revenues	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes					
Sales Tax	$ 10,603,814	$ 10,908,202	$ 10,730,435	$ 11,236,663	$ 11,261,808
Property Taxes	5,569,082	5,915,821	5,878,402	5,951,845	5,951,845
Marijuana Sales Tax	-	492,152	-	555,246	555,246
Surplus TIF Proceeds	-	28,946	389,315	-	-
Franchise Taxes					
Spire	1,296,113	1,228,861	1,286,208	1,125,888	1,170,924
Evergy	2,748,137	2,806,721	2,801,680	2,842,617	2,842,617
Telephone	147,783	140,361	146,317	100,437	100,437
Comcast Cable	545,357	430,843	487,015	356,260	356,260
Wireless Communications	202,046	201,533	208,897	204,618	204,618
ATT Video	76,189	53,691	64,813	54,833	54,833
Railroad and Utility Taxes	103,979	91,375	91,375	124,018	124,018
PILOT	9,133	8,560	8,560	8,560	8,560
Interest - City Sales Tax	11	160	1,728	-	-
Interest - Delinquent Property Taxes	36,824	46,222	43,513	50,407	50,407
Cigarette Taxes	90,328	85,147	87,557	78,645	78,645
Subtotal	**$ 21,428,795**	**$ 22,438,594**	**$ 22,225,816**	**$ 22,690,037**	**$ 22,760,217**
Licenses and Permits					
Business Licenses	$ 202,366	$ 188,560	195,204	$ 199,399	$ 199,399
Security Licenses	825	925	858	1,026	1,026
Liquor Licenses	59,980	59,765	59,524	59,326	59,326
Liquor ID Permits	19,930	20,750	18,740	16,357	16,357
Solicitors License	1,280	1,907	2,199	10,326	10,326
City Stickers	135,955	142,784	146,054	145,508	145,508
Interest - City Stickers	4,999	5,780	5,558	5,777	5,777
Building Permits	713,629	1,001,804	804,958	692,903	658,258
Sign Permits	26,095	21,804	23,779	29,661	29,661
Street Cut Permits	-	-	-	-	-
Fireworks Permits	5,275	5,275	5,225	4,950	4,950
Subtotal	**$ 1,170,333**	**$ 1,449,354**	**$ 1,262,100**	**$ 1,165,233**	**$ 1,130,588**
Other Government Sources					
State Shared Revenues					
State Fuel Tax	$ 2,066,103	$ 2,225,380	$ 2,130,644	$ 2,375,394	$ 2,375,394
State Motor Vehicle License Fees	274,609	257,661	263,677	262,464	262,464
State Motor Vehicle Sales Taxes	643,602	623,031	622,893	660,347	660,347
State Intangible Tax	8,328	4,827	4,541	4,901	4,901
State Replacement Tax	360,852	388,696	413,696	381,958	381,958
Federal Grants					
Bullet Proof Vest Grant	5,768	10,328	11,123	15,411	15,411
Click It or Ticket	-	58,723	-	-	-
Community Development Block Grant (CDBG)	120,401	175,641	180,116	146,145	146,145
Community Development Project EECBG	-	-	-	117,010	-
DNR-Historic Preservation Grant	-	4,706	1,401	467	467
Domestic Violence Grant	168,326	175,564	160,811	176,247	176,247

General Fund Revenues (Detail)
2025-26

Revenues	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
MARC Evidence Based Classes Grant	1,800	-	10,000	2,500	-
MARC Meals Grant	177,056	176,609	134,663	149,732	134,650
MARC Meals Transportation Grant	30,369	26,752	77,790	17,324	28,800
MARC Person Transportation Grant	16,075	17,130	-	16,698	17,940
MARC Senior Center Grant	33,000	33,000	33,000	33,000	33,000
Missouri Department of Transportation - Hazardous Moving	2,017	1,639	1,231	5,110	5,110
Sobriety Checkpoint Grant	6,480	8,908	6,835	5,571	5,571
State Grants					
Cyber Crimes Task Force	64,589	-	-	-	-
Jackson County & Other Local Sources					
Combat - DARE	225,000	225,000	227,568	225,000	225,000
Jackson County Drug Task Force	210,352	130,010	238,865	309,979	309,979
Reimbursement From Other Governments	193,746	187,154	179,227	187,925	187,925
Subtotal	**$ 4,608,472**	**$ 4,730,759**	**$ 4,698,081**	**$ 5,093,182**	**$ 4,971,308**
Charges for Services					
City Development					
Plan Review Fees	$ 135,332	$ 301,759	$ 141,355	$ 120,058	$ 120,058
Subdivision Fees	17,966	28,695	24,521	21,022	21,022
Nuisance Violations	54,269	31,330	34,448	27,575	27,575
Building Reinspection Fees	455	390	430	763	763
Construction Investigation Fees	1,544	4,039	3,960	4,478	4,478
Public Hearing Fees	18,280	34,531	25,750	14,267	14,267
Public Safety					
False Alarm Fees	7,405	7,525	7,951	6,958	6,958
Animal Control Fees	-	-	-	9,243	9,243
Prisoner Housing Fees	12,775	16,355	14,092	17,962	17,962
Municipal Court					
Municipal Court Costs	38,375	46,187	33,985	57,646	57,646
Municipal Court Program Fees	28,927	31,661	27,497	40,432	40,432
Public Works					
Construction and Inspection Fees	126,275	130,069	143,316	150,716	150,716
Street Signs, Street Lights	40,220	3,697	9,376	22,897	22,897
Finance					
Employee Flex Benefits Contribution	30,351	29,071	-	22,136	22,136
COBRA Insurance Administrative Fee	-	54	-	115	115
TIF Application Fees	29,988	31,021	30,792	31,478	31,478
Parks and Recreation					
Parks Administration	52,850	60,432	59,145	56,839	61,549
Recreation Fees	642,993	665,975	883,246	658,118	809,657
Park Facility Fees	59,351	84,642	74,934	124,642	33,066
Vesper Hall Senior Center	58,425	64,906	123,799	57,065	77,805
Subtotal	**$ 1,355,781**	**$ 1,572,340**	**$ 1,638,597**	**$ 1,444,411**	**$ 1,529,824**
Fines and Forfeits					
Late Payment Penalties	$ 5,310	$ 5,708	$ 6,841	$ 8,143	$ 8,143
Court Fines	516,305	485,223	417,350	650,851	650,851
Subtotal	**$ 521,615**	**$ 490,931**	**$ 424,191**	**$ 658,994**	**$ 658,994**

General Fund Revenues (Detail)
2025-26

Revenues	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Interest Income					
Interest	$ 619,498	$ 628,021	$ 650,419	$ 665,224	$ 665,224
Subtotal	**$ 619,498**	**$ 628,021**	**$ 650,419**	**$ 665,224**	**$ 665,224**
Other Miscellaneous					
Sales and Rentals	$ 336,438	$ 290,349	$ 263,738	$ 387,172	$ 307,254
Settlements and Restitutions	114,352	44,742	900	14,243	14,243
Donations - Parks and Recreation	6,025	41,153	13,972	12,572	6,929
Donations - Youth Outreach Unit	9,226	2,928	2,828	5,891	5,916
Donations - Public Art	3,775	3,800	2,000	600	-
Donations - Police	36,470	62,310	67,527	55,807	55,807
Donations - Veterans Way Memorial	756	742	123	1,755	1,755
Donations - Miscellaneous	2,000	2,000	2,000	2,000	2,000
Sponsorships	30,875	17,788	22,709	31,768	32,409
Photocopy and Postage Charges	16,140	837	13,490	652	652
Other Miscellaneous Income	39,619	157,739	36,356	143,660	140,034
Subtotal	**$ 595,677**	**$ 624,388**	**$ 425,644**	**$ 656,120**	**$ 566,999**
Total General Fund Revenues	**$ 30,300,170**	**$ 31,934,388**	**$ 31,324,850**	**$ 32,373,199**	**$ 32,283,153**

Hotel/Motel Tax Special Revenue Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes					
Hotel/Motel Occupancy Tax	$ 761,408	$ 687,489	$ 737,974	$ 729,343	$ 729,343
Subtotal	**$ 761,408**	**$ 687,489**	**$ 737,974**	**$ 729,343**	**$ 729,343**
Fine and Penalties					
Late Payment Penalties	$ 301	$ 7,197	$ 5,723	$ 6,254	$ 6,254
Subtotal	**$ 301**	**$ 7,197**	**$ 5,723**	**$ 6,254**	**$ 6,254**
Interest Income					
Interest on Investments	$ 47,573	$ 69,100	$ 35,355	$ 57,011	$ 57,011
Subtotal	**$ 47,573**	**$ 69,100**	**$ 35,355**	**$ 57,011**	**$ 57,011**
Total Hotel/Motel Fund Revenues	**$ 809,281**	**$ 763,787**	**$ 779,051**	**$ 792,608**	**$ 792,608**

Public Safety Sales Tax Fund Revenue (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Bond Proceeds					
Proceeds from Bonds	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Taxes					
Taxes	$ 5,022,361	$ 5,161,085	$ 5,166,412	$ 5,306,408	$ 5,359,472
Subtotal	**$ 5,022,361**	**$ 5,161,085**	**$ 5,166,412**	**$ 5,306,408**	**$ 5,359,472**
Interest Income					
Interest on Investments	$ 254,839	$ 427,179	$ 300,554	$ 309,300	$ 309,300
Subtotal	**$ 254,839**	**$ 427,179**	**$ 300,554**	**$ 309,300**	**$ 309,300**
Other Miscellaneous Revenue					
Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -
Subtotal	$ -	$ -	$ -	$ -	$ -
Total Public Safety Sales Tax Fund Revenues	**$ 5,277,199**	**$ 5,588,264**	**$ 5,466,967**	**$ 5,615,708**	**$ 5,668,772**

Parks Sales Tax Fund Revenue (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes					
Taxes	$ 5,427,911	$ 5,560,444	$ 5,446,456	$ 5,705,953	$ 5,763,011
Subtotal	**$ 5,427,911**	**$ 5,560,444**	**$ 5,446,456**	**$ 5,705,953**	**$ 5,763,011**
Interest Income					
Interest on Investments	$ 952,035	$ 602,923	$ 565,866	$ 65,001	$ 35,539
Subtotal	**$ 952,035**	**$ 602,923**	**$ 565,866**	**$ 65,001**	**$ 35,539**
Other Miscellaneous Revenue					
Bond Proceeds	$ 35,546,018	$ -	$ -	$ -	$ -
Miscellaneous Revenue	-	-	-	450,000	-
Subtotal	**$ 35,546,018**	**$ -**	**$ -**	**$ 450,000**	**$ -**
Total Public Safety Sales Tax Fund Revenues	**$ 41,925,964**	**$ 6,163,366**	**$ 6,012,322**	**$ 6,220,953**	**$ 5,798,551**

General Obligation Bond Debt Service Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes					
Property Taxes	$ 1,763,299	$ 2,073,867	$ 2,033,135	$ 2,088,677	$ 2,088,677
Railroad and Utility Taxes	25,995	14,118	32,105	15,513	15,513
PILOT	-	32,105	-	43,574	43,574
Subtotal	**$ 1,789,294**	**$ 2,120,091**	**$ 2,065,240**	**$ 2,147,764**	**$ 2,147,764**
Interest Income					
Interest on Operating Funds	$ 124,378	$ -	$ 106,673	$ -	$ -
Interest on Investments	-	153,366	-	138,553	138,553
Intergovernmental Agency Interest	11,286	-	11,692	-	-
Interest Subsidy-2009B Build America Bonds	-	-	-	-	-
Subtotal	**$ 135,664**	**$ 153,366**	**$ 118,365**	**$ 138,553**	**$ 138,553**
Other Miscellaneous Revenue					
Bond Proceeds	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total G.O. Bond Fund Revenues	**$ 1,924,959**	**$ 2,273,456**	**$ 2,183,605**	**$ 2,286,317**	**$ 2,286,317**

Capital Projects Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes					
Sales Tax	$ 5,035,529	$ 5,165,244	$ 5,090,436	$ 5,321,817	$ 5,379,087
Subtotal	**$ 5,035,529**	**$ 5,165,244**	**$ 5,090,436**	**$ 5,321,817**	**$ 5,379,087**
Other Government Sources					
Federal Grants - CDBG	$ -	$ 165,500	$ -	$ -	$ 204,264
Reimbursement from Other Governements	32,339	32,781	-	24,813	24,813
Subtotal	**$ 32,339**	**$ 198,281**	**$ -**	**$ 24,813**	**$ 229,077**
Charges for Services					
	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income					
Interest on Operating Account	$ 38,054	$ 182,609	$ 38,500	$ 276,330	$ 150,000
Interest on Investments	74,599	184,891	75,000	227,826	150,000
Interest on Investments-Debt	-	-	-	61,245	30,000
Subtotal	**$ 112,653**	**$ 367,501**	**$ 113,500**	**$ 565,401**	**$ 330,000**
Other Miscellaneous					
Bond Proceeds	$ -	$ -		$ 33,111,993	$ -
Miscellaneous Revenue	182,095	177,441	-	-	-
Subtotal	**$ 182,095**	**$ 177,441**	**$ -**	**$ 33,111,993**	**$ -**
Total Capital Projects Fund Revenues	**$ 5,362,616**	**$ 5,908,467**	**$ 5,203,936**	**$ 39,024,024**	**$ 5,938,165**

Tax Increment Finance Capital Projects Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Taxes					
PILOTS	$ 2,364,345	$ 2,137,384	$ 2,223,674	$ 2,202,778	$ 2,242,994
Economic Activity Taxes	4,552,159	4,815,346	4,477,473	4,712,586	4,712,586
Subtotal	**$ 6,916,504**	**$ 6,952,731**	**$ 6,701,147**	**$ 6,915,364**	**$ 6,955,580**
Interest Income					
Interest on Investments	$ 229,798	$ 295,910	$ 235,827	$ 243,302	$ 239,530
Subtotal	**$ 229,798**	**$ 295,910**	**$ 235,827**	**$ 243,302**	**$ 239,530**
Charges for Services	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Other Income					
Miscellaneous Income	$ -	$ -	$ -	$ -	$ -
Bond Proceeds	-	-	-	-	-
Other Financing Sources - Refunding 2015	-	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total TIF Capital Project Fund Revenues	**$ 7,146,300**	**$ 7,248,639**	**$ 6,936,973**	**$ 7,158,667**	**$ 7,195,110**

Fieldhouse/Aquatics Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services					
Adult Leagues	$ 14,232	$ 16,110	$ 27,400	$ 19,908	$ 37,500
Youth Leagues	51,086	53,324	73,212	69,419	87,473
Fitness Programs	38,268	43,259	47,368	55,997	60,972
Swim Lessons/Aquatic Instructional	-	21,350	179,700	74,973	101,475
Special Events	3,540	168	3,850	(4,604)	5,500
Aquatics Programming	-	-	10,975	6,848	9,820
Facility Rentals	55,387	48,970	64,250	63,133	55,625
Concessions	2,847	83,646	75,650	49,990	88,020
Aquatic Rentals	-	18,965	30,500	12,581	18,000
Party Rentals	-	41,850	50,000	89,974	100,000
Group Admissions	-	43,525	44,700	28,483	46,500
Facility Memberships	906,860	1,734,719	2,024,345	2,300,451	2,663,285
Subtotal	**$ 1,072,220**	**$ 2,105,886**	**$ 2,631,950**	**$ 2,767,153**	**$ 3,274,170**
Other Government Sources					
	$ -	$ 178	$ 178	$ -	$ -
Subtotal	**$ -**	**$ 178**	**$ 178**	**$ -**	**$ -**
Interest Income					
Interest - Operating Funds	$ 74,166	$ 40,403	$ 25,239	$ 29,142	$ 29,142
Subtotal	**$ 74,166**	**$ 40,403**	**$ 25,239**	**$ 29,142**	**$ 29,142**
Sales and Rentals					
Sale of City Property	$ 759	$ 2,352	$ 1,560	$ 25	$ 25
Fieldhouse Lease	18,675	28,830	49,140	49,140	49,140
Concession Lease Revenue	-	1,875	-	1,508	-
Locker Lease	-	663	-	442	-
Subtotal	**$ 19,434**	**$ 33,721**	**$ 50,700**	**$ 51,114**	**$ 49,165**
Other Revenues					
Donations-Fieldhouse/Aquatics	$ 5,000	$ -	$ -	$ 21	$ -
Sponsorships	600	5,000	10,000	-	10,000
Miscellaneous Revenue	33	314,780	154	33	-
Subtotal	**$ 5,633**	**$ 319,780**	**$ 10,154**	**$ 54**	**$ 10,000**
Total Fieldhouse/Aquatics Fund Revenue	**$ 1,171,453**	**$ 2,499,968**	**$ 2,718,221**	**$ 2,847,463**	**$ 3,362,476**

Golf Course Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services					
Green Fees	$ 987,511	$ 1,073,151	$ 942,922	$ 1,005,536	$ 1,005,536
Memberships	-	-	-	-	-
Pro Shop	411,493	465,665	406,190	455,699	455,699
Driving Range	188,755	182,363	167,827	175,951	175,951
Golf Carts	347,079	359,721	320,621	359,770	359,770
Food and Beverage	519,859	534,316	480,232	560,357	560,357
Subtotal	**$ 2,454,696**	**$ 2,615,217**	**$ 2,317,791**	**$ 2,557,314**	**$ 2,557,314**
Other Government Sources	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income	$ 14,282	$ 22,631	$ 16,869	$ 16,068	$ 16,068
Subtotal	**$ 14,282**	**$ 22,631**	**$ 16,869**	**$ 16,068**	**$ 16,068**
Miscellaneous	$ 4,790	$ 4,840	$ -	$ -	$ -
Subtotal	**$ 4,790**	**$ 4,840**	**$ -**	**$ -**	**$ -**
Total Golf Course Fund Revenue	**$ 2,473,768**	**$ 2,642,687**	**$ 2,334,660**	**$ 2,573,382**	**$ 2,573,382**

Water Utility Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services					
Water Services	$ 11,717,130	$ 11,802,695	$ 11,259,088	$ 11,736,351	$ 12,088,442
Connections and Service Fees	197,438	204,867	187,980	177,727	177,727
Hydrant Meter Usage Fees	2,675	4,535	4,653	3,776	3,776
Hydrant Meter Inspection Fees	900	1,700	1,203	1,242	1,242
Department of Natural Resources	2,254	2,273	864	864	864
Subtotal	**$ 11,920,396**	**$ 12,016,070**	**$ 11,453,788**	**$ 11,919,961**	**$ 12,272,051**
Other Government Sources	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Fines and Forfeits					
Fines and Penalties	$ 264,809	$ 250,884	$ 232,391	$ 243,688	$ 243,688
Subtotal	**$ 264,809**	**$ 250,884**	**$ 232,391**	**$ 243,688**	**$ 243,688**
Interest Income					
Interest on Investments	$ 592,281	$ 1,087,616	$ 578,320	$ 673,244	$ 673,244
Subtotal	**$ 592,281**	**$ 1,087,616**	**$ 578,320**	**$ 673,244**	**$ 673,244**
Sales and Rentals					
Sale of Materials and Services	$ 66,749	$ 64,291	$ 62,069	$ 70,178	$ 70,178
Farm Lease	9,003	9,003	9,003	9,003	9,003
Subtotal	**$ 75,752**	**$ 73,294**	**$ 71,072**	**$ 79,180**	**$ 79,180**
Other Revenues					
Miscellaneous Income	$ 18,223	$ (1,548)	$ -	$ -	$ -
Subtotal	**$ 18,223**	**$ (1,548)**	**$ -**	**$ -**	**$ -**
Total Water Utility Fund Revenue	**$ 12,871,461**	**$ 13,426,316**	**$ 12,335,571**	**$ 12,916,072**	**$ 13,268,163**

Sewer Utility Fund Revenues (Detail)
2025-26

	Actual FY 2022-23	Actual FY 2023-24	Budgeted FY 2024-25	Estimated FY 2024-25	Budgeted FY 2025-26
Charges for Services					
Landfill Construction Fee	$ 17,216	$ 14,802	$ 16,355	$ 16,020	$ 16,020
Special Assessment Revenue - 2009	-	-	-	-	-
Sewer Services	10,283,745	11,294,348	10,652,760	11,823,683	11,933,486
Connections and Service Fees	250,257	356,908	701,562	290,853	290,853
Subtotal	**$ 10,551,218**	**$ 11,666,058**	**$ 11,370,677**	**$ 12,130,556**	**$ 12,240,359**
Other Government Sources					
Reimbursements from Other Governments	$ 108,223	$ 93,643	$ 758,713	$ 570,778	$ 762,231
Subtotal	**$ 108,223**	**$ 93,643**	**$ 758,713**	**$ 570,778**	**$ 762,231**
Fines and Forfeits					
Fines and Penalties	$ 243,490	$ 253,483	$ 228,327	$ 255,047	$ 255,047
Subtotal	**$ 243,490**	**$ 253,483**	**$ 228,327**	**$ 255,047**	**$ 255,047**
Interest Income	$ 969,962	$ 1,408,282	$ 864,757	$ 1,064,760	$ 1,064,760
Subtotal	**$ 969,962**	**$ 1,408,282**	**$ 864,757**	**$ 1,064,760**	**$ 1,064,760**
Sales and Rentals					
Farm Lease	$ 2,954	$ 500	$ 500	$ 274	$ 274
Subtotal	**$ 2,954**	**$ 500**	**$ 500**	**$ 274**	**$ 274**
Other Revenues					
Miscellaneous Income	$ 115,155	$ 118,028	$ 47,551	$ 4,469	$ 4,469
Donations	-	-	-	-	-
Subtotal	**$ 115,155**	**$ 118,028**	**$ 47,551**	**$ 4,469**	**$ 4,469**
Total Sewer Utility Fund Revenue	**$ 11,991,002**	**$ 13,539,994**	**$ 13,270,525**	**$ 14,025,884**	**$ 14,327,140**


THE CITY OF BLUE SPRINGS
MISSOURI

Internal Service Fund

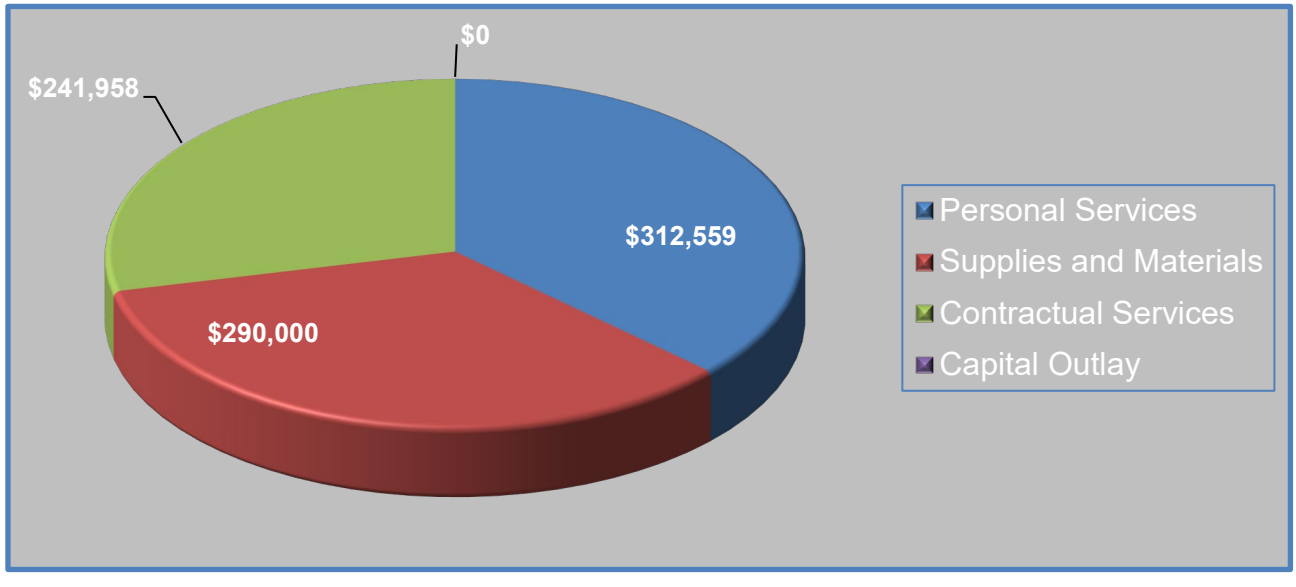

THE CITY OF BLUE SPRINGS
MISSOURI

FLEET MAINTENANCE

Budget $.84M FTE Positions 3.0

Fleet Maintenance

Budget $.84M FTEs 3.0



Fleet Maintenance

Authorized Positions

Authorized Positions	Division	2024	2025	2026
Fleet Manager	10	1	1	1
Sr. Heavy Duty Mechanic	10	1	1	1
Heavy Duty Mechanic	9	1	1	1

TOTAL AUTHORIZED POSITIONS			**3**	**3**	**3**

Fleet Maintenance Fund		3	3	3

TOTAL AUTHORIZED POSITIONS BY FUND		**3**	**3**	**3**

Fleet Maintenance

The Fleet Maintenance Division is responsible for maintaining and repairing the City's vehicles and heavy equipment. This Division of the Public Works Department is operated as an internal service fund whereby other departments and divisions pay Fleet Maintenance for any work performed.

Major Services

- Provide repair and maintenance to the City's fleet of vehicles and equipment
- Provide fuel services to local governmental entities
- Develop and document standardized procedures for equipment and heavy truck maintenance

Highlighted Accomplishments

- PMs completed 130
- Additional repairs made 1,275
- New vehicles outfitted 28
- Total number of vehicles is 240
- Total number of pieces of equipment 64

Fleet Maintenance

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Maintain an updated schedule of activities that are more efficiently performed by outside vendors vs in house staff to minimize down time hours
2. Ensure the City fleet is maintained on a regularly scheduled basis
3. Accurately track the amount and costs of work billed to City departments for services provided

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	303,261	268,013	296,298	312,559
Supplies and Materials	939,523	614,805	1,008,138	290,000
Contractual Services	290,822	112,335	286,630	241,958
Capital Outlay	2,152	-	262,900	-
TOTAL EXPENDITURES	**$ 1,535,757**	**$ 995,153**	**$ 1,853,966**	**$ 844,517**
Fleet Maintenance	1,535,757	995,153	1,853,966	844,517
TOTAL EXPENDITURES BY FUND	**$ 1,535,757**	**$ 995,153**	**$ 1,853,966**	**$ 844,517**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**

Fleet Maintenance

Mission: The Fleet Maintenance Division is responsible for maintaining and repairing the City's vehicles and heavy equipment. This Division of the Public Works Department is operated as an internal service fund whereby other departments and divisions pay Fleet Maintenance for any work performed.

Service Description: Provide acquisition, maintenance, repairs, fuel, and disposition of City vehicles and equipment. Fleet Maintenance also provides support services for snow removal and fabrication work for special projects.

Objectives		Goal Alignment
A	Expeditiously perform or schedule vehicles for outside service and repairs to minimize vehicle down time	1, 2
B	Ensure all City vehicles and equipment are maintained on a scheduled basis	2
C	Accurately charge departments for all Fleet Maintenance services	3

Performance Measures		2024 Actual	2025 Adopted	2026 Budget
A	Total number of down time hours	6,298	750	6,000
B	Percentage of preventative maintenance performed on schedule	100%	100%	100%
C	Percent of work charged to departments	87%	80%	80%

Expenditures By Category	2023 Actual	2024 Actual	2025 Adopted	2026 Approved
Personal Services	303,261	268,013	296,298	312,559
Supplies and Materials	939,523	614,805	1,008,138	290,000
Contractual Services	290,822	112,335	286,630	241,958
Capital Outlay	2,152	-	262,900	-
TOTAL EXPENDITURES	**$ 1,535,758**	**$ 995,153**	**$ 1,853,966**	**$ 844,517**
Fleet Maintenance	1,535,758	995,153	1,853,966	844,517
TOTAL EXPENDITURES BY FUND	**$ 1,535,758**	**$ 995,153**	**$ 1,853,966**	**$ 844,517**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**


THE CITY OF BLUE SPRINGS
MISSOURI

Personnel Information

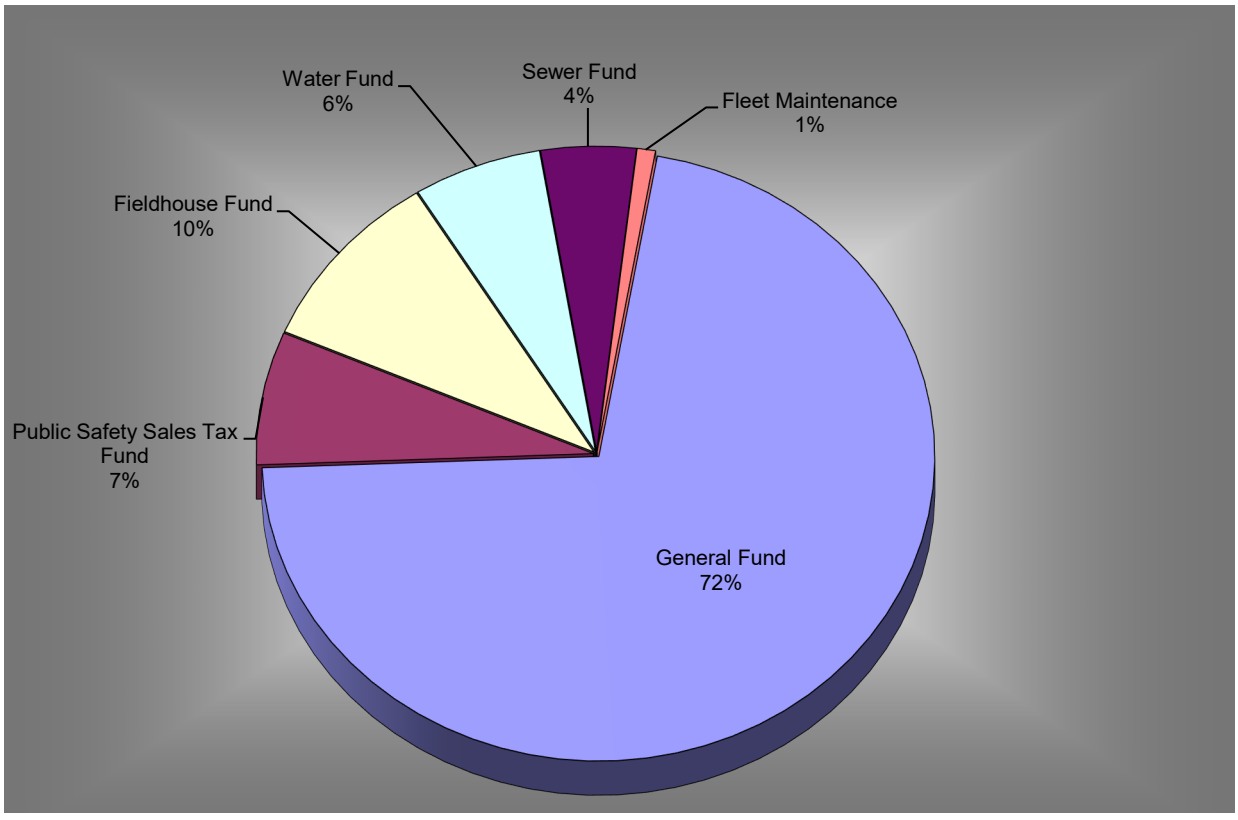
Fiscal Year 2025-26


THE CITY OF BLUE SPRINGS
MISSOURI

Total Positions(FTE's)
FTE Positions 340.13

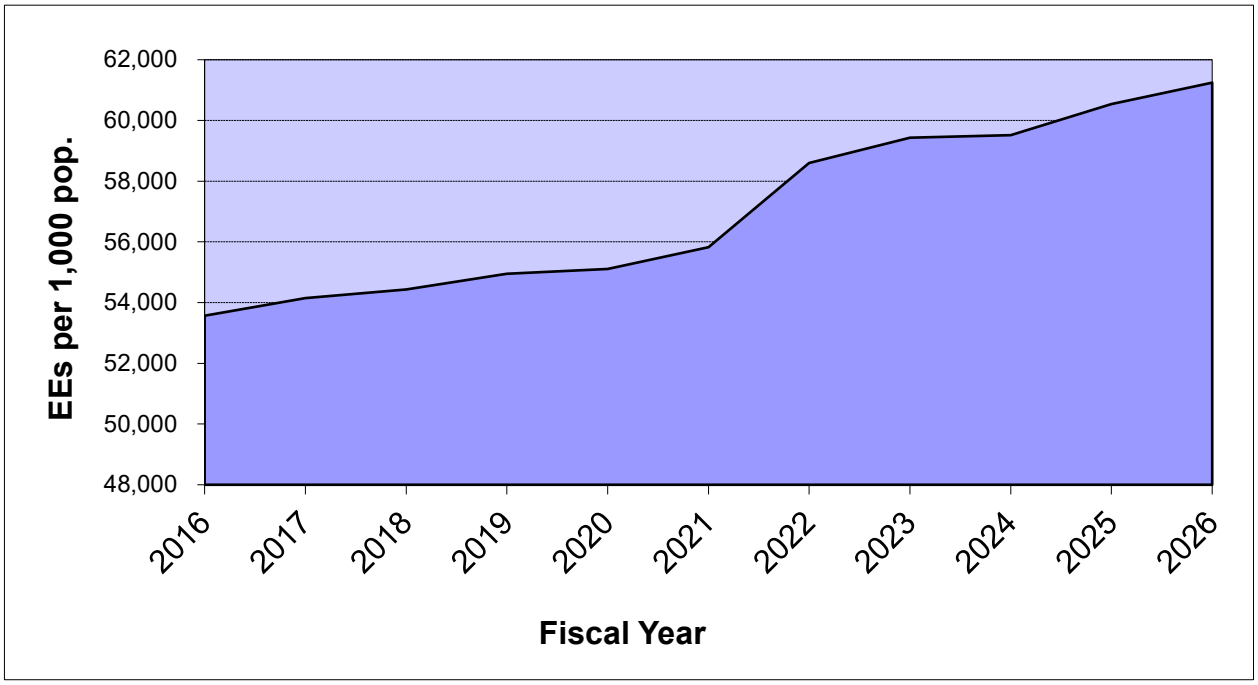
Total Positions
FTEs 340.13

Authorized Positions by Fund



Employees per One Thousand Population

Fiscal Years 2016 Through 2026



Fiscal Year	FTEs	Population	Employees per 1,000 population
2016	308.0	53,573	5.75
2017	322.3	54,148	5.95
2018	318.6	54,431	5.85
2019	313.5	54,945	5.71
2020	309.5	55,104	5.62
2021	309.5	55,829	5.54
2022	314.5	58,603	5.37
2023	315.5	59,430	5.31
2024	336.1	59,518	5.65
2025	339.1	60,539	5.60
2026	340.1	61,246	5.55

City of Blue Springs
Authorized Positions
Fiscal Year 2025-26

General Fund	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Mayor	City Council	N/A	0.5	0.5	0.5
Council Member - District 1	City Council	N/A	0.5	0.5	0.5
Council Member - District 1	City Council	N/A	0.5	0.5	0.5
Council Member - District 2	City Council	N/A	0.5	0.5	0.5
Council Member - District 2	City Council	N/A	0.5	0.5	0.5
Council Member - District 3	City Council	N/A	0.5	0.5	0.5
Council Member - District 3	City Council	N/A	0.5	0.5	0.5
City Administrator	Administration	N/A	1	1	1
Assistant City Administrator	Administration	16	1	1	1
City Clerk	Administration	11	1	1	1
Management/Financial Analyst	Administration	9	1	1	1
Assistant to the City Administrator	Administration	13	0	1	1
Deputy City Clerk - Records Manager	Administration	8	1	0	0
Deputy City Clerk - Contracts Manager	Administration	8	1	1	1
Administrative Assistant	Administration	6	1	1	1
Communications Manager	Communications	13	1	1	1
Multi-Media Specialist	Communications	9	1	1	1
Economic Development Manager	Economic Development	15	1	1	1
Human Resources Director	Human Resources	15	1	1	1
Human Resources Assistant	Human Resources	7	2	2	2
Human Resources Specialist	Human Resources	8	1	1	1
Information Technology Director	Information Technology	15	1	1	1
Network and Security Administrator	Information Technology	13	1	1	1
Server / Infrastructure Administrator	Information Technology	12	1	1	1
PC Support Specialist	Information Technology	9	1	1	1
Help Desk Coordinator	Information Technology	8	1	1	1
City Attorney	Law	N/A	1	0	0
City Prosecutor	Law	14	1	1	1
Prosecuting Attorney Clerk	Law	7	1	0	0
Sr.Director of City Development	Planning and Development	16	1	0	0
Assistant Community Development Director	Planning and Development	13	1	1	1
Senior Planner	Planning and Development	10	1	1	1
Associate Planner	Planning and Development	9	1	1	1
Business Services Representative	Planning and Development	6	1	1	1
Administrative Assistant	Planning and Development	6	1	1	1
Planning Intern	Planning and Development	PT/S 5	0.25	0.25	0.25
Business Services Coordinator	Business Services	9	1	1	1
Business Services Representative	Business Services	6	1	1	1
Codes Administrator	Codes	12	1	1	1
Assistant Codes Administrator	Codes	11	1	1	1
Building Inspector	Codes	9	2	2	2
Plans Examiner	Codes	10	1	1	1
Business Services Representative	Codes	6	3	3	3
Codes Inspector	Codes	6	1	1	1
Sr. Codes Inspector	Codes	7	1	1	1
Seasonal Codes Inspector	Codes	6	0.46	0.46	0.46
GIS Coordinator	GIS	10	1	1	1
Sr Director of Finance	Finance	16	1	1	1
Assistant Director of Finance	Finance	13	1	1	1
Accountant	Finance	7	3	3	3
Accounts Payable Clerk	Finance	6	1	1	1
Presiding Judge	Municipal Court	N/A	0.5	0.5	0.5
Judge	Municipal Court	N/A	0.5	0.5	0.5
Court Administrator	Municipal Court	11	1	1	1
Assistant Court Administrator	Municipal Court	9	0	1	1
Sr Deputy Court Clerk	Municipal Court	7	0	1	1
Court Clerk	Municipal Court	6	1	0	0
Deputy Court Clerk	Municipal Court	6	2.5	1.5	1.5
Court Bailiff	Municipal Court	PT/S 7	0.12	0.12	0.12
Parks and Recreation Director	Parks Administration	15	1	1	1
Assistant Parks and Recreation Director	Parks Administration	13	1	1	1
Customer Relations Representative	Parks Administration	6	2	2	2
Supervisor Park Maintenance	Building Maintenance	9	1	1	1
Building Maintenance Technician	Building Maintenance	8	0	2	2
Custodian	Building Maintenance	6	2	2	2

City of Blue Springs
Authorized Positions
Fiscal Year 2025-26

General Fund Continued	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Manager Adult Recreation Center	Senior Center	9	1	1	1
Recreation Programmer	Senior Center	9	1	1	1
Chef	Senior Center	6	1	1	1
Counter Supervisor	Senior Center	6	1	1	1
Recreation Coordinator	Senior Center	7	1	1	1
Front Desk Attendant	Senior Center	PT/S 4	1.04	1.04	1.04
Building Attendant	Senior Center	PT/S 4	0.43	0.43	0.43
Data Entry Clerk	Senior Center	PT/S 2	0.55	0.55	0.55
Cook Part-time	Senior Center	PT/S 2	0.85	0.85	0.85
Maintenance Assistant	Senior Center	PT/S 5	0.3	0.3	0.3
Dishwasher	Senior Center	PT/S 2	0.3	0.3	0.3
Superintendent - Parks and Buildings	Parks Maintenance	11	1	1	1
Parks Maintenance Supervisor	Parks Maintenance	9	1	1	1
Sr Parks Maintenance Worker	Parks Maintenance	8	4	4	4
Maintenance Worker	Parks Maintenance	7	4	4	4
Temporary/Seasonal	Parks Maintenance	PT/S 5	3.46	3.46	3.46
Recreation Superintendent	Recreation	11	1	1	1
Marketing Coordinator	Recreation	9	0	1	1
Recreation Programmer	Recreation	8	2	2	2
Recreation Coordinator	Recreation	7	2	2	2
Recreation Programmer - Athletics	Recreation	8	1	1	1
Day Camp Manager	Recreation	PT/S 6	0.24	0.24	0.24
Sports Coordinators	Recreation	PT/S 5	0.52	0.52	0.52
Day Camp Assistant Manager	Recreation	PT/S 3	0.72	0.72	0.72
Day Camp Counselor	Recreation	PT/S 1	2.6	2.6	2.6
Chief	Police Administration	G	1	1	1
Detective	Police Administration	B	1	1	1
Captain	Police Operations	E	1	1	1
Lieutenant	Police Operations	D	2	2	2
Sergeant	Police Operations	C	7	7	7
Police Officer	Police Operations	B	47	47	47
Police Officer - K-9	Police Operations	B	2	2	2
Animal Control Officer	Police Operations	6	1	3	4
Administrative Assistant	Police Operations	6	1	1	1
Detention Service Officer	Police Operations	6	4	4	4
Captain	Police Investigative Services	E	1	1	1
Lieutenant	Police Investigative Services	D	1	1	1
Sergeant	Police Investigative Services	C	2	2	2
Detective	Police Investigative Services	B	12	12	12
Police Officer	Police Investigative Services	B	2	2	2
Property & Evidence Custodian	Police Investigative Services	7	2	2	2
Records Supervisor	Police Investigative Services	7	1	1	1
Administrative Assistant	Police Investigative Services	6	1	1	1
Crime Analyst/Public Information Officer	Police Investigative Services	9	1	1	1
Records Clerk	Police Investigative Services	6	4	4	4
Captain	Police Community Services	E	1	1	1
Sergeant	Police Community Services	C	3	3	3
Police Officer	Police Community Services	B	7	7	7
Dispatch Supervisor	Police Community Services	9	1	1	1
Crisis Counselor	Police Community Services	9	1	1	1
Victim Advocate	Police Community Services	7	1	1	1
Communications Officer	Police Community Services	7	12	12	12
Administrative Assistant	Police Community Services	6	2	2	2
Public Works Director	Engineering	15	1	1	1
Assistant Public Works Director	Engineering	13	1	1	1
City Engineer	Engineering	13	1	1	1
Engineering Designer	Engineering	10	1	1	1
Construction Inspector	Engineering	9	1	1	1
Administrative Assistant	Engineering	6	1	1	1
Assistant Operations Manager	Streets	10	1	1	1
Streets Supervisor	Streets	9	3	3	3
Streets Maintenance Worker	Streets	7	11.5	11.5	11.5
Seasonal	Streets	PT/S 5	1.3	1.3	1.3
Total General Fund Authorized Positions			**240.64**	**242.64**	**243.64**

City of Blue Springs
Authorized Positions
Fiscal Year 2025-26

Public Safety Sales Tax Fund	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Lead Technician - Public Safety	Information Technology	11	1	2	2
IT Support Specialist	Information Technology	9	1	0	0
Deputy Chief	Police Administration	F	1	1	1
Custodian	Police Administration	6	2	2	2
Property & Evidence Custodian	Police Investigative Services	7	1	1	1
Training Coordinator	Police Administration	7	1	1	1
Sergeant	Police Operations	C	1	1	1
Detention Service Officer	Police Operations	6	4	4	4
Animal Control Officer	Police Operations	6	0	1	1
Police Officer	Police Operations	B	9	9	9
Communications Officer	Police Community Services	7	2	2	2
Total Public Safety Sales Tax Fund Authorized Positions			**23**	**24**	**24**

Fieldhouse Fund	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Fieldhouse Manager	Fieldhouse/Recreation	9	1	1	1
Recreation Supervisor Fitness	Fieldhouse	8	1	1	1
Recreation Coordinator - Rec Center	Fieldhouse	7	1	1	1
Building Maintenance Worker	Fieldhouse	7	1	1	1
Group Exercise Instructor	Fieldhouse	PT/S 8	1.78	1.78	1.78
Custodian	Fieldhouse	PT/S 6	2.45	2.45	2.45
Front Desk Attendant	Fieldhouse	PT/S 4	2.37	2.37	2.37
Fieldhouse Attendant	Fieldhouse	PT/S 4	3.17	3.17	3.17
Fieldhouse Sports	Fieldhouse	PT/S 4	0.2	0.2	0.2
Child Watch Attendant	Fieldhouse	PT/S 2	2.38	2.38	2.38
Superintendent of Fieldhouse & Aquatics	Aquatics	11	1	1	1
Aquatics Manager	Aquatics	10	1	1	1
Aquatics Supervisor	Aquatics	9	1	1	1
Custodian/Maintenance Worker	Aquatics	6	1	1	1
Customer Service Representative	Aquatics	6	1	1	1
Lifeguards & Instructors	Aquatics	PT/S 6	11.64	11.64	11.64
Total Fieldhouse Fund Authorized Positions			**32.99**	**32.99**	**32.99**

Water Fund	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Operations Manager	Operations	12	0.5	0.5	0.5
Assistant Operations Manager	Operations	10	0.5	0.5	0.5
Supervisor	Operations	10	0.5	0.5	0.5
Project Manager	Operations	9	0.5	0.5	0.5
Administrative Assistant	Operations	6	0.5	0.5	0.5
Clerk	Operations	6	0.5	0.5	0.5
Water Service Tech	Operations	7	1.5	1.5	1.5
Supervisor	Maintenance	10	1	1	1
Concrete Maintenance Worker	Maintenance	7	4	4	4
Water Maintenance Worker	Maintenance	7	7	7	7
Billing Supervisor	Utility Billing	9	1	1	1
Utility Billing Clerk	Utility Billing	6	3.5	3.5	3.5
Total Water Fund Authorized Positions			**21**	**21**	**21**

Sewer Fund	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Operations Manager	Operations	12	0.5	0.5	0.5
Assistant Operations Manager	Operations	10	0.5	0.5	0.5
Project Manager	Operations	9	0.5	0.5	0.5
Supervisor Water Service	Operations	10	0.5	0.5	0.5
Administrative Assistant	Operations	6	0.5	0.5	0.5
Customer Service Clerk	Operations	6	0.5	0.5	0.5
Water Service Tech	Operations	7	1.5	1.5	1.5
Supervisor	Maintenance	10	1	1	1
Supervisor	Sni-A-Bar	10	1	1	1
Sr. Plant Operator/Lab Technician	Sni-A-Bar	9	3	3	3
Sewer Maintenance Worker	Maintenance	7	6	6	6
Total Sewer Fund Authorized Positions			**15.5**	**15.5**	**15.5**

Fleet Maintenance Fund	Division	Range	FY 2023-24	FY 2024-25	FY 2025-26
Fleet Manager	Fleet Maintenance	10	1	1	1
Sr. Heavy Duty Mechanic	Fleet Maintenance	10	1	1	1
Heavy Duty Mechanic	Fleet Maintenance	9	1	1	1
Total Fleet Maintenance Fund Authorized Positions			**3**	**3**	**3**
TOTAL AUTHORIZED POSITIONS			**336.13**	**339.13**	**340.13**

City of Blue Springs
Human Resources Department
FY 2025-26

Full-Time Position Salary & Pay Scale

Hourly			
Grade	Minimum	Midpoint	Maximum
6	$16.53	$20.66	$24.79
7	$18.22	$22.77	$27.31
8	$20.48	$24.98	$29.97
9	$23.05	$28.80	$34.56
10	$25.92	$32.41	$38.88
11	$28.58	$35.73	$42.87
12	$32.87	$41.10	$49.32
13	$37.79	$47.26	$56.71
14	$43.46	$54.33	$65.21
15	$49.02	$62.49	$75.98
16	$56.36	$71.86	$87.37
17	$66.79	$84.44	$102.66
18	$77.81	$99.25	$120.61
CWA*	$20.00	$26.49	$34.56

Monthly			
Grade	Minimum	Midpoint	Maximum
6	$2,865.20	$3,581.07	$4,296.93
7	$3,158.13	$3,946.80	$4,733.73
8	$3,549.87	$4,329.87	$5,194.80
9	$3,995.33	$4,992.00	$5,990.40
10	$4,492.80	$5,617.73	$6,739.20
11	$4,953.87	$6,193.20	$7,430.80
12	$5,697.47	$7,124.00	$8,548.80
13	$6,550.27	$8,191.73	$9,829.73
14	$7,533.07	$9,417.20	$11,303.07
15	$8,496.80	$10,831.60	$13,169.87
16	$9,769.07	$12,455.73	$15,144.13
17	$11,576.93	$14,636.27	$17,794.40
18	$13,487.07	$17,203.33	$20,905.73
CWA	$3,466.67	$4,591.60	$5,990.40

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
6	$1,322.40	$1,652.80	$1,983.20
7	$1,457.60	$1,821.60	$2,184.80
8	$1,638.40	$1,998.40	$2,397.60
9	$1,844.00	$2,304.00	$2,764.80
10	$2,073.60	$2,592.80	$3,110.40
11	$2,286.40	$2,858.40	$3,429.60
12	$2,629.60	$3,288.00	$3,945.60
13	$3,023.20	$3,780.80	$4,536.80
14	$3,476.80	$4,346.40	$5,216.80
15	$3,921.60	$4,999.20	$6,078.40
16	$4,508.80	$5,748.80	$6,989.60
17	$5,343.20	$6,755.20	$8,212.80
18	$6,224.80	$7,940.00	$9,648.80
CWA	$1,600.00	$2,119.20	$2,764.80

Annual			
Grade	Minimum	Midpoint	Maximum
6	$34,382.40	$42,972.80	$51,563.20
7	$37,897.60	$47,361.60	$56,804.80
8	$42,598.40	$51,958.40	$62,337.60
9	$47,944.00	$59,904.00	$71,884.80
10	$53,913.60	$67,412.80	$80,870.40
11	$59,446.40	$74,318.40	$89,169.60
12	$68,369.60	$85,488.00	$102,585.60
13	$78,603.20	$98,300.80	$117,956.80
14	$90,396.80	$113,006.40	$135,636.80
15	$101,961.60	$129,979.20	$158,038.40
16	$117,228.80	$149,468.80	$181,729.60
17	$138,923.20	$175,635.20	$213,532.80
18	$161,844.80	$206,440.00	$250,868.80
CWA	$41,600.00	$55,099.20	$71,884.80

City of Blue Springs
Human Resources Department
FY 2025-26

Sworn Police Officer Position Salary & Pay Scale

Hourly			
Grade	Minimum	Midpoint	Maximum
A	$22.00	Cadet	Cadet
B	$27.63	$36.05	$47.04
C	$41.15	$47.71	$55.31
D	$47.66	$53.64	$60.37
E	$53.90	$62.48	$74.61
F	$56.36	$71.86	$87.37
G	$66.79	$84.44	$102.66

Monthly			
Grade	Minimum	Midpoint	Maximum
A	$3,813.33	Cadet	Cadet
B	$4,789.20	$6,248.67	$8,153.60
C	$7,132.67	$8,269.73	$9,587.07
D	$8,261.07	$9,297.60	$10,464.13
E	$9,342.67	$10,829.87	$12,932.40
F	$9,769.07	$12,455.73	$15,144.13
G	$11,576.93	$14,636.27	$17,794.40

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
A	$1,760.00	Cadet	Cadet
B	$2,210.40	$2,884.00	$3,763.20
C	$3,292.00	$3,816.80	$4,424.80
D	$3,812.80	$4,291.20	$4,829.60
E	$4,312.00	$4,998.40	$5,968.80
F	$4,508.80	$5,748.80	$6,989.60
G	$5,343.20	$6,755.20	$8,212.80

Annual			
Grade	Minimum	Midpoint	Maximum
A	$45,760.00	Cadet	Cadet
B	$57,470.40	$74,984.00	$97,843.20
C	$85,592.00	$99,236.80	$115,044.80
D	$99,132.80	$111,571.20	$125,569.60
E	$112,112.00	$129,958.40	$155,188.80
F	$117,228.80	$149,468.80	$181,729.60
G	$138,923.20	$175,635.20	$213,532.80

Part-Time Position Salary & Pay Scale*

Hourly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$13.75	$15.00	$20.63
PT/S 5	$13.75	$15.63	$20.63
PT/S 6	$14.00	$17.50	$21.00
PT/S 7	$16.40	$20.50	$24.60
PT/S 8	$22.00	$27.50	$33.00
PT/S 9	$30.00	$37.50	$45.00

Monthly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$2,383.33	$2,600.00	$3,575.87
PT/S 5	$2,383.33	$2,709.20	$3,575.87
PT/S 6	$2,426.67	$3,033.33	$3,640.00
PT/S 7	$2,842.67	$3,553.33	$4,264.00
PT/S 8	$3,813.33	$4,766.67	$5,720.00
PT/S 9	$5,200.00	$6,500.00	$7,800.00

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$1,100.00	$1,200.00	$1,650.40
PT/S 5	$1,100.00	$1,250.40	$1,650.40
PT/S 6	$1,120.00	$1,400.00	$1,680.00
PT/S 7	$1,312.00	$1,640.00	$1,968.00
PT/S 8	$1,760.00	$2,200.00	$2,640.00
PT/S 9	$2,400.00	$3,000.00	$3,600.00

Annual			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$28,600.00	$31,200.00	$42,910.40
PT/S 5	$28,600.00	$32,510.40	$42,910.40
PT/S 6	$29,120.00	$36,400.00	$43,680.00
PT/S 7	$34,112.00	$42,640.00	$51,168.00
PT/S 8	$45,760.00	$57,200.00	$68,640.00
PT/S 9	$62,400.00	$78,000.00	$93,600.00

*Increases to the Missouri minimum wage resulted in Part Time/Seasonal job grade consolidation and elimination of PT/S grades 1-3


THE CITY OF BLUE SPRINGS
MISSOURI

Debt Service


THE CITY OF BLUE SPRINGS
MISSOURI

DEBT SERVICE

The City of Blue Springs's primary objective in debt management is to keep the level of indebtedness within available revenue and within the legal limitations of the State of Missouri, at a minimum cost to the citizens.

The City's bond rating with Standard and Poor's is AA and the rating for the most recent issue, the 2025 General Obligation Bonds is AA.

The fiscal year 2025-26 budget provides $17,240,115 for debt service, including principal and interest as follows:

Fund	Amount
General Obligation Debt	$ 2,303,244
Public Safety Sales Tax Fund	1,375,596
TIF Capital Projects Funds	6,542,023
Parks Sales Tax Fund	2,207,444
Sewer Fund	1,811,808
Water Fund	3,000,000
Total	**$ 17,240,115**

Combined Statement of Indebtedness

Description	Rate of Interest	Date of Issue	Years	Original Issue Amount	Oustanding Amount 09/30/25
2012 General Obligation Bonds	2% - 3.125%	June 2012	20	$ 7,690,000	$ 5,895,000
2017 Refunding GO Bonds	2.25% - 5%	March 2024	12	$ 11,915,000	$ 5,520,000
2025 General Obligation Bonds	3.5% - 5%	March 2025	20	$ 31,427,248	$ 31,428,248
2015 Special Obligation Bonds	3% - 5.25%	August 2015	24	$ 38,050,000	$ 14,230,000
2016 Special Obligation Bonds	3.175% - 5.150%	December 2016	23	$ 9,265,000	$ 8,265,000
2009 SRF Sewer Bonds	1.52%	November 2009	20	$ 24,255,727	$ 11,345,952
2014 Ceritficates of Participation	4%	June 2014	30	$ 19,375,000	$ 17,330,000
2018 Limited Obligation Bonds	3% - 5%	December 2018	11	$ 9,625,000	$ 4,465,000
2022 Special Obligation Bonds	4.25% - 5%	November 2022	30	$ 34,370,000	$ 33,170,000
TOTAL				**$ 141,977,974**	**$ 94,014,200**

GENERAL OBLIGATION BONDS

General obligation bonds are issued to finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State Statutes. General obligation bonds for streets, public buildings, parks, and storm sewers are limited to 20% of the City's assessed valuation. The legal debt limit for the City of Blue Springs as of September 30, 2024, is:

Assessed Value	$	1,440,878,653
Debt Limit (20% of AV)		288,175,731
General Obligation:		
City-wide		13,165,460
Total Bonded Debt		13,165,460
Less:		
Debt Service Fund Balance		3,236,738
Total net debt applicable to limit		9,928,722
Legal Debt Margin	$	278,247,009

In August 2008, the voters authorized the City to issue up to $28 million in general obligation bonds for street improvements as long as there was not a property tax increase. These street improvements include the extension of Moreland School Road to Liggett Road, improvements to the Highway 7 and Colbern Road intersection and major improvements to the Woods Chapel corridor. $22,690,000 in bonds were issued for these projects.

In August 2024, the voters authorized the City to issue up to $40 million in general obligation bonds for street improvements with set property tax levy of $.15 per $100 assessed valuation. The bond election street improvements include Neighborhood Street Preservation Program, improvements to Mock from 7 Highway to NE Sunnyside School Road, improvements to Adams Dairy Parkway at Duncan Road, Downtown Master Plan Capital Improvements, widening and improving Walnut Street from Woods Chapel Road to 15th Street, Adams Dairy Parkway Street Light improvements, constructing SW 12th Street from SW Southcrest to Wyatt Road, and improving the intersection of Woods Chapel Road and US 40 Highway. In March 2025, $31,427,248 was issued for these projects.

Combined General Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2026	42,842,248	1,380,000	888,751	2,268,751
2027	41,462,248	1,415,000	1,511,189	2,926,189
2028	40,047,248	1,445,000	1,567,669	3,012,669
2029	38,602,248	1,490,000	1,523,481	3,013,481
2030	37,112,248	1,805,000	1,469,481	3,274,481
2031	35,307,248	1,885,000	1,404,906	3,289,906
2032	33,422,248	1,995,000	1,340,747	3,335,747
2033	31,427,248	1,256,013	1,708,562	2,964,575
2034	30,171,235	1,259,163	1,780,412	3,039,575
2035	28,912,072	1,672,072	1,427,503	3,099,575
2036	27,240,000	1,950,000	1,239,575	3,189,575
2037	25,290,000	2,080,000	1,142,075	3,222,075
2038	23,210,000	2,270,000	1,038,075	3,308,075
2039	20,940,000	2,415,000	924,575	3,339,575
2040	18,525,000	2,625,000	803,825	3,428,825
2041	15,900,000	2,790,000	672,575	3,462,575
2042	13,110,000	3,010,000	533,075	3,543,075
2043	10,100,000	3,160,000	412,675	3,572,675
2044	6,940,000	3,380,000	286,275	3,666,275
2045	3,560,000	3,560,000	146,850	3,706,850
Total		**$ 42,842,248**	**$ 21,822,276**	**$ 64,664,524**

CERTIFICATES OF PARTICIPATION

In June 2014, the City issued $19,375,000 in Certificates of Participation for the expansion and remodel of the Public Safety Building,

2014 Public Safety Building Certificates of Participation
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2026	17,330,000	660,000	710,813	1,370,813
2027	16,670,000	690,000	677,813	1,367,813
2028	15,980,000	725,000	643,313	1,368,313
2029	15,255,000	765,000	607,063	1,372,063
2030	14,490,000	800,000	568,813	1,368,813
2031	13,690,000	830,000	538,813	1,368,813
2032	12,860,000	860,000	507,688	1,367,688
2033	12,000,000	895,000	475,438	1,370,438
2034	11,105,000	930,000	441,875	1,371,875
2035	10,175,000	965,000	407,000	1,372,000
2036	9,210,000	1,000,000	368,400	1,368,400
2037	8,210,000	1,040,000	328,400	1,368,400
2038	7,170,000	1,080,000	286,800	1,366,800
2039	6,090,000	1,125,000	243,600	1,368,600
2040	4,965,000	1,170,000	198,600	1,368,600
2041	3,795,000	1,215,000	151,800	1,366,800
2042	2,580,000	1,265,000	103,200	1,368,200
2043	1,315,000	1,315,000	52,600	1,367,600
Total	-	**$ 17,330,000**	**$ 7,312,025**	**$ 24,642,025**

LIMITED OBLIGATION NEIGHBORHOOD IMPROVEMENT DISTRICT BONDS

In January 2006, the City Council approved the formation of the South Area Sewer Neighborhood Improvement District. The formation of this district was requested by the property owners in the southern portion of Blue Springs in order to pay for sewer improvements that would allow this property to develop. The district encompasses approximately 1,500 acres.
In February 2009, special obligation bonds were issued in the amount of $18.725 million dollars to pay for the improvements. Special assessments will be placed on the property within the district for 20 years to repay the debt. The 2009 property tax bills included the first assessment.
In December 2018, the City sold $9,625,000 in Limited Obligation NID Bonds to refund the 2009 Limited Obligation NID Bonds to lower the amount of the remaining interest payments.

2018 Refunding Limited Obligation NID Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2026	4,465,000	1,035,000	173,925	1,208,925
2027	3,430,000	1,085,000	120,925	1,205,925
2028	2,345,000	1,140,000	71,000	1,211,000
2029	1,205,000	1,205,000	24,100	1,229,100
Total		**$ 4,465,000**	**$ 389,950**	**$ 4,854,950**

SPECIAL OBLIGATION BONDS (ADAMS FARM PROJECT)

In February 2007, the City Council approved the Adams Farm Tax Increment Financing Project. In June 2009, the City Council approved the 2nd amendment to the TIF plan. The plan includes budgeted expenditures of $138,399,688. Of this amount, $49,135,999 is for public improvements that are reimbursable to the developer.

In June 2009, the City Council approved the issuance of Special Obligation Bonds for the Adams Farm project with the City's annual appropriation pledge. The bonds were issued in September 2009, in the amount of $14,500,000 to fund TIF and TDD improvements.

In March 2010, the City Council approved the second issuance of Special Obligation Bonds for the Adams Farm project with the City's annual appropriation pledge. The bonds were issued in April 2010, in the amount of $16,805,000 to fund TIF and TDD improvements. It is anticipated that future bond issues will be issued to finance the balance of the public improvements.

On July 20, 2015, the City Council approved the third issuance of bonds for this project that includes a refunding of the previous two issues and a new issue for reimburse the developer for certified project costs.

2015 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2026	38,050,000	18,525,000	1,062,462	19,587,462
2027	19,525,000	-	986,757	986,757
2028	19,525,000	-	895,081	895,081
2029	19,525,000	-	799,013	799,013
2030	19,525,000	5,500,000	694,313	6,194,313
2031	14,025,000	-	577,369	577,369
2032	14,025,000	-	454,125	454,125
2033	14,025,000	-	402,019	402,019
2034	14,025,000	-	368,025	368,025
2035	14,025,000	-	332,457	332,457
2036	14,025,000	-	294,919	294,919
2037	14,025,000	-	255,413	255,413
2038	14,025,000	-	213,806	213,806
2039	14,025,000	14,025,000	169,838	14,194,838
2040	-	-		-
Total		**$ 38,050,000**	**$ 7,505,597**	**$ 45,555,597**

As of September 30, 2024, $23,820,000 of principal on this bond issue has been retired, leaving a balance of $14,230,000.

The Bonds and the interest thereon are not a debt or general obligation of the City, and do not constitute an indebtedness of the City, within the meaning of any constitutional or statutory debt limitation or restriction.

SPECIAL OBLIGATION BONDS (WHITE OAK MARKETPLACE PROJECT)

In November 2014, the City Council approved the White Oak Tax Increment Financing Project which includes the use of tax increment financing and a Community Improvement District sales tax of 1%. The plan includes budgeted expenditures of $21,414,145. Of this amount, $8,874,552 is for public improvements that are reimbursable to the developer.

In December 2016, the City Council approved the issuance of Special Obligation Bonds for the White Oak project. The bonds were issued in the amount of $9,265,000 to fund TIF and CID improvements. The developer requested, and the City agreed, to sell the bonds through a private placement with UMB. Through this private placement, UMB solicited several banks to purchase the bonds.

These bonds were issued with two different scenarios for the debt service schedule. The first scenario assumes repayment in accordance with the revenue study that was prepared for this bond issue. The second scenario assumes 77% of the revenues projected will be received as projected.

The interest on the bonds will be calculated at the rate of 3.75% for the 2027 Term bonds and 5.150% for the 2040 Term Bonds (computed based on a 360-day year of twelve 30-day months) from their date or from the most recent Interest Payment Date to which interest has been paid or duly provided for, payable on May 1 and November 1 in each year, beginning on May 1, 2017.

2016 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2026	6,870,000	560,000	345,615	2,290,000
2027	6,310,000	620,000	320,625	2,910,000
2028	5,690,000	665,000	293,035	3,575,000
2029	5,025,000	735,000	258,788	4,310,000
2030	4,290,000	810,000	220,935	5,120,000
2031	3,480,000	880,000	179,220	6,000,000
2032	2,600,000	975,000	133,900	6,975,000
2033	1,625,000	1,625,000	83,688	8,600,000
Total		**$ 8,235,000**	**$ 2,999,728**	**$ 8,235,000**

The Bonds and the interest thereon are not a debt or general obligation of the City, and do not constitute an indebtedness of the City, within the meaning of any constitutional or statutory debt limitation or restriction.

WATER FUND DEBT

The City has an agreement with Tri-County Water Authority to pay for charges for capital projects associated with the improvements made to the water plant not to exceed the monthly amortization of the project costs of $19,100,000. The budget for the debt service on this project in the coming year is $3,000,000. The repayment for this debt is scheduled to end in February 2036.

SPECIAL OBLIGATION BONDS (BLUE SURF BAY WATERPARK)

In November 2022, the City Council approved the issuance of Special Obligation Bonds for the construction of the Blue Surf Bay Waterpark in the amount of $34,370,000. The debt service payments will be made in the form of a transfer from the Parks Sales Tax to the Fieldhouse/Aquatics Fund.

2022 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2026	32,595,000	605,000	1,602,444	2,207,444
2027	31,990,000	635,000	1,572,194	2,207,194
2028	31,355,000	665,000	1,540,444	2,205,444
2029	30,690,000	700,000	1,507,194	2,207,194
2030	29,990,000	735,000	1,472,194	2,207,194
2031	29,255,000	770,000	1,435,444	2,205,444
2032	28,485,000	810,000	1,396,944	2,206,944
2033	27,675,000	850,000	1,356,444	2,206,444
2034	26,825,000	895,000	1,313,944	2,208,944
2035	25,930,000	940,000	1,269,194	2,209,194
2036	24,990,000	985,000	1,222,194	2,207,194
2037	24,005,000	1,035,000	1,172,944	2,207,944
2038	22,970,000	1,085,000	1,121,194	2,206,194
2039	21,885,000	1,135,000	1,075,081	2,210,081
2040	20,750,000	1,180,000	1,025,425	2,205,425
2041	19,570,000	1,235,000	972,325	2,207,325
2042	18,335,000	1,290,000	916,750	2,206,750
2043	17,045,000	1,355,000	852,250	2,207,250
2044	15,690,000	1,425,000	784,500	2,209,500
2045	14,265,000	1,495,000	713,250	2,208,250
2046	12,770,000	1,570,000	638,500	2,208,500
2047	11,200,000	1,645,000	560,000	2,205,000
2048	9,555,000	1,730,000	477,750	2,207,750
2049	7,825,000	1,815,000	391,250	2,206,250
2050	6,010,000	1,905,000	300,500	2,205,500
2051	4,105,000	2,000,000	205,250	2,205,250
2052	2,105,000	2,105,000	105,250	2,210,250
Total		**$ 32,595,000**	**$ 27,000,850**	**$ 32,595,000**

SEWER UTILITY BONDS (State Revolving Fund)

In 2008, voters approved a $35 million Revenue Bond Issue for the purpose of improving and expanding the City's existing sewer treatment plant to provide additional capacity and to comply with new Environmental Protection Agency (EPA) and Missouri Department of Natural Resources (MDNR) rules and regulations and the costs of operations and maintenance. The principal amount of these bonds was $24,549,357.

2009 Sewer State Revolving Loan Bonds
Debt Schedule

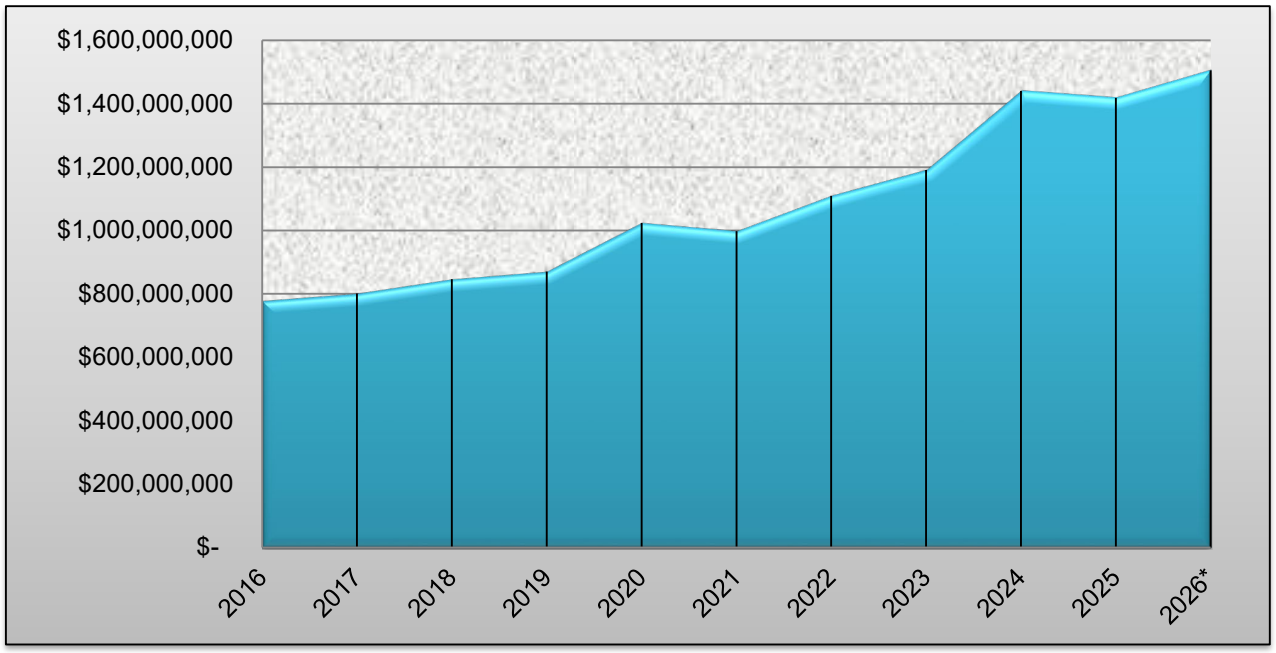
Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Grain Valley Portion	Total Payments
2026	7,011,681	1,503,813	119,594	(771,118)	852,288
2027	5,507,868	1,534,344	99,745	(776,192)	857,897
2028	3,973,524	1,565,494	79,504	(781,374)	863,624
2029	2,408,030	1,597,277	58,866	(786,668)	869,475
2030	810,753	810,753	37,822	(403,073)	445,502
Total		**$ 7,011,681**	**$ 395,531**	**$ (3,518,426)**	**$ 3,888,786**

CITY OF BLUE SPRINGS
ASSESSED VALUATION AND TAX RATES
FY 1985 - FY 2026

FISCAL YEAR	REAL ESTATE	PERSONAL PROPERTY	RAILROAD AND UTILITY	TOTAL		TAX RATE PER $100 ASSESSED VALUATION
1985	80,452,130	28,852,640	3,564,840	112,869,610	$	1.3000
1986	135,988,148	27,956,420	3,849,134	167,793,702	$	0.8400
1987	147,672,550	31,430,020	4,433,660	183,536,230	$	0.8400
1988	171,193,230	36,807,940	4,515,841	212,517,011	$	0.7500
1989	190,944,360	41,930,720	4,905,471	237,780,551	$	0.7500
1990	215,619,000	46,786,110	5,234,877	267,639,987	$	0.7500
1991	223,271,130	48,871,680	5,628,531	277,771,341	$	0.7500
1992	238,942,920	54,725,530	6,039,916	299,708,366	$	0.7500
1993	244,840,410	59,850,160	6,202,391	310,892,961	$	0.7600
1994	256,766,040	63,388,590	6,999,613	327,154,243	$	0.7600
1995	265,608,990	67,145,680	7,598,950	340,353,620	$	0.7600
1996	282,487,110	78,045,820	7,418,809	367,951,739	$	0.7700
1997	289,241,150	83,015,240	7,953,249	380,209,639	$	0.7700
1998	320,173,560	93,556,420	8,011,358	421,741,338	$	0.7600
1999	329,436,910	96,407,240	7,602,746	433,446,896	$	0.7700
2000	366,122,790	104,717,700	9,164,827	480,005,317	$	0.7500
2001	380,944,663	111,267,048	7,724,518	499,936,229	$	0.7500
2002	402,623,373	116,846,244	7,972,647	527,442,264	$	0.7500
2003	416,444,741	121,304,371	6,858,371	544,607,483	$	0.7523
2004	485,160,171	115,557,219	6,859,574	607,576,964	$	0.7130
2005	501,034,962	117,035,906	6,528,205	624,599,073	$	0.7140
2006	549,636,674	120,162,987	5,507,669	675,307,330	$	0.7027
2007	564,968,364	124,234,987	5,507,022	694,710,373	$	0.7029
2008	609,311,701	129,576,528	5,360,046	744,248,275	$	0.6971
2009	620,992,551	130,285,814	4,879,636	756,158,001	$	0.6989
2010	595,866,688	121,476,300	4,550,413	721,893,401	$	0.7259
2011	598,705,787	119,506,303	6,480,646	724,692,736	$	0.7259
2012	585,091,439	125,435,676	7,797,528	718,324,643	$	0.7489
2013	587,264,880	129,559,419	9,707,540	726,531,839	$	0.7489
2014	586,912,951	131,401,691	12,741,635	731,056,277	$	0.7489
2015	589,022,407	131,036,206	12,569,227	732,627,840	$	0.7489
2016	630,244,229	132,252,540	16,045,161	778,541,930	$	0.7281
2017	645,456,417	139,572,782	16,178,551	801,207,750	$	0.7281
2018	690,311,908	140,395,408	15,378,308	846,085,624	$	0.7184
2019	705,109,260	149,040,902	15,907,735	870,057,897	$	0.7175
2020	857,205,425	150,978,810	16,097,531	1,024,281,766	$	0.6817
2021	827,162,547	154,276,170	17,040,721	998,479,438	$	0.6366
2022	916,889,163	175,082,977	17,632,859	1,109,604,999	$	0.6366
2023	948,201,038	223,392,083	19,006,051	1,190,599,172	$	0.5759
2024	1,216,803,365	203,811,367	20,263,921	1,440,878,653	$	0.5801
2025	1,206,500,833	191,834,696	20,197,648	1,418,533,177	$	0.5743
2026*	1,303,596,071	181,388,087	20,149,828	1,505,133,986	$	0.5743

Assessed Valuation

Fiscal Years 2016 Through 2026



Fiscal Year	Assessed Valuation	% Change from Previous Year
2016	$ 778,541,930	6.27%
2017	$ 801,207,750	2.91%
2018	$ 846,085,624	5.60%
2019	$ 870,057,897	2.83%
2020	$ 1,024,281,766	17.73%
2021	$ 998,479,438	-2.52%
2022	$ 1,109,604,999	11.13%
2023	$ 1,190,599,172	7.30%
2024	$ 1,440,878,653	21.02%
2025	$ 1,418,533,177	-1.55%
2026*	$ 1,505,133,986	6.10%

*estimated

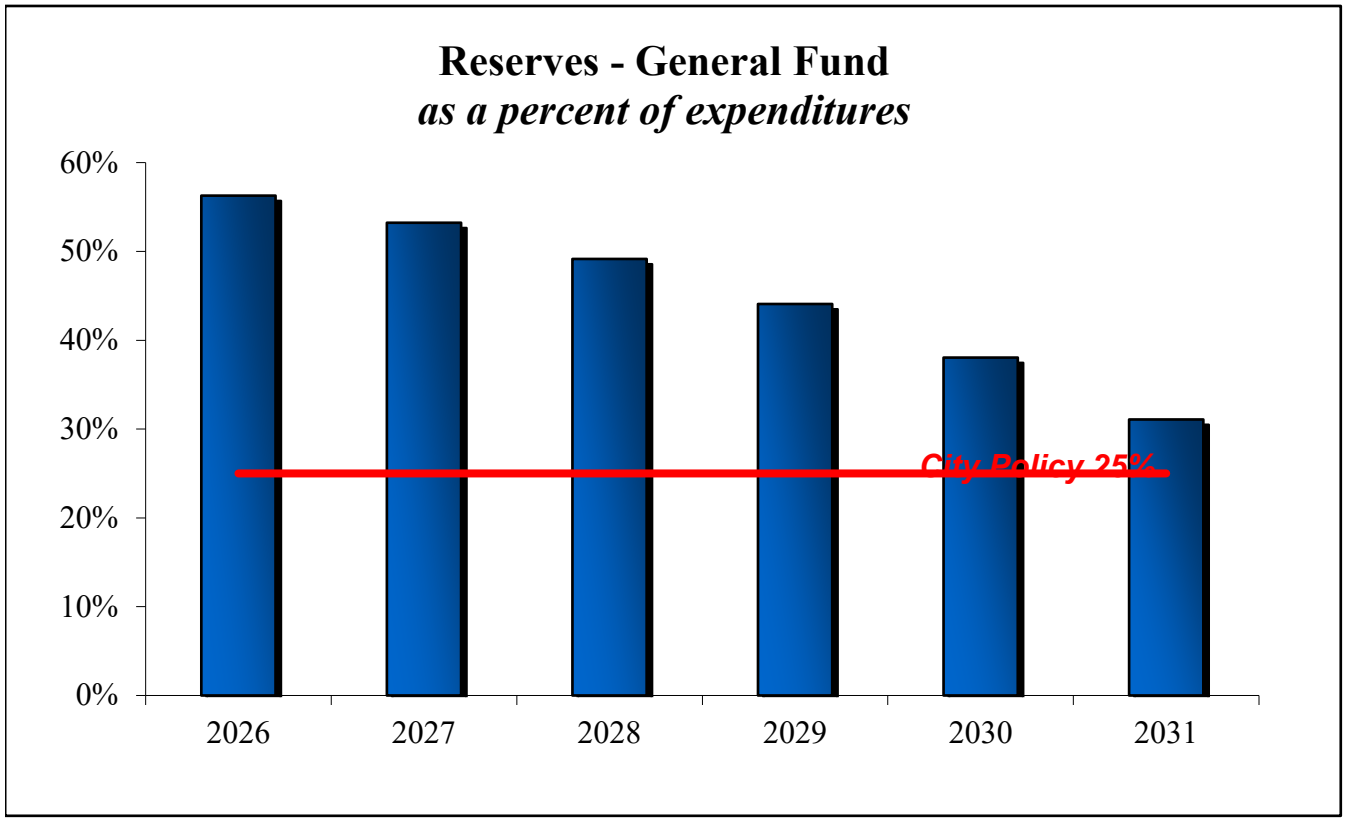

THE CITY OF BLUE SPRINGS
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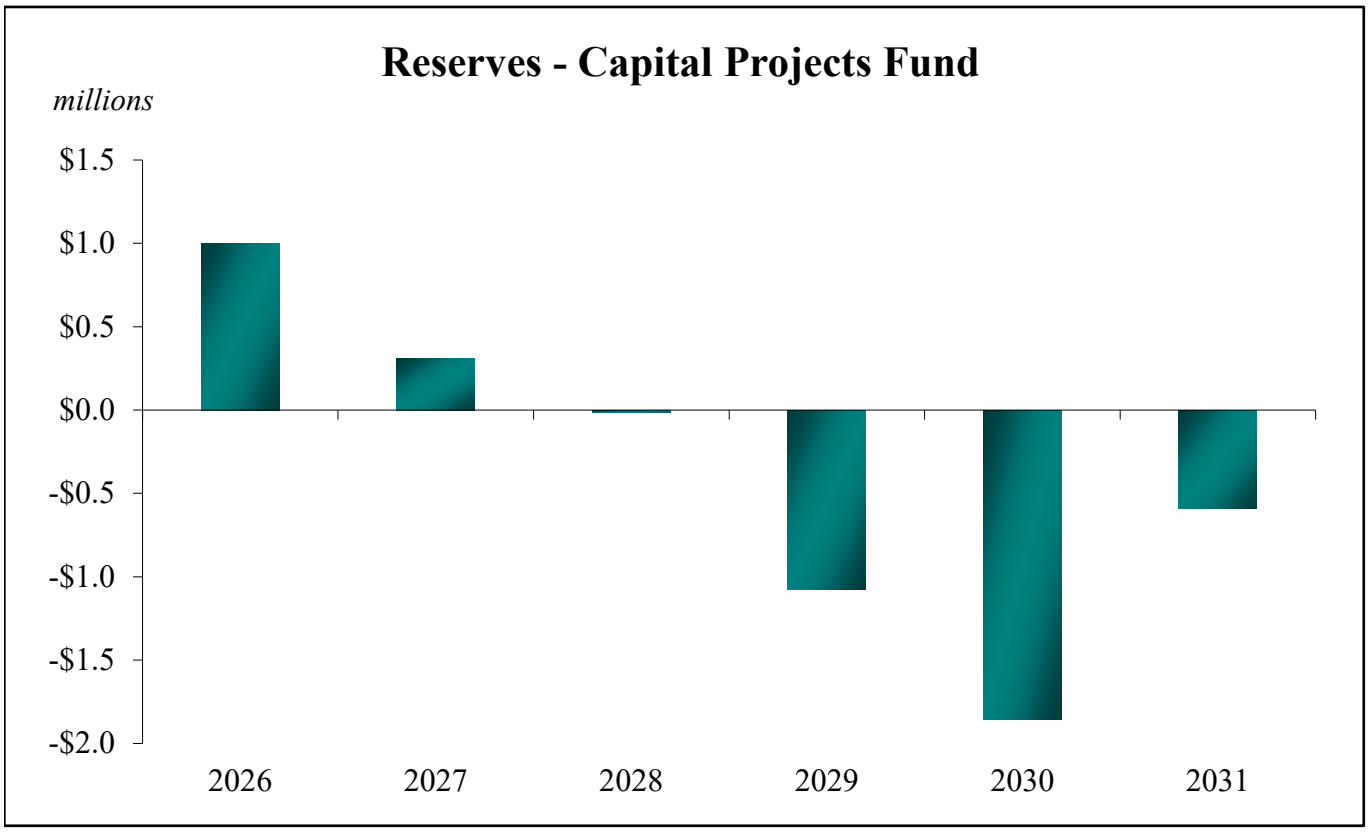
Long – Term Financial Planning

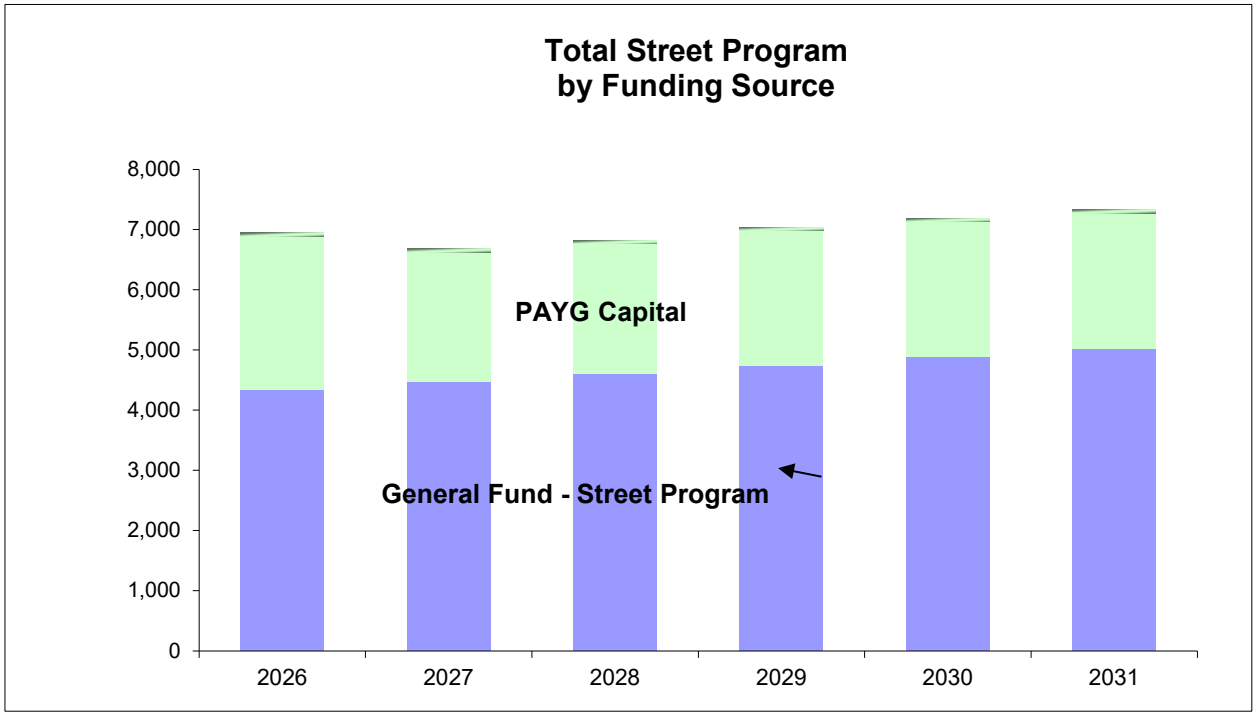

THE CITY OF BLUE SPRINGS
MISSOURI

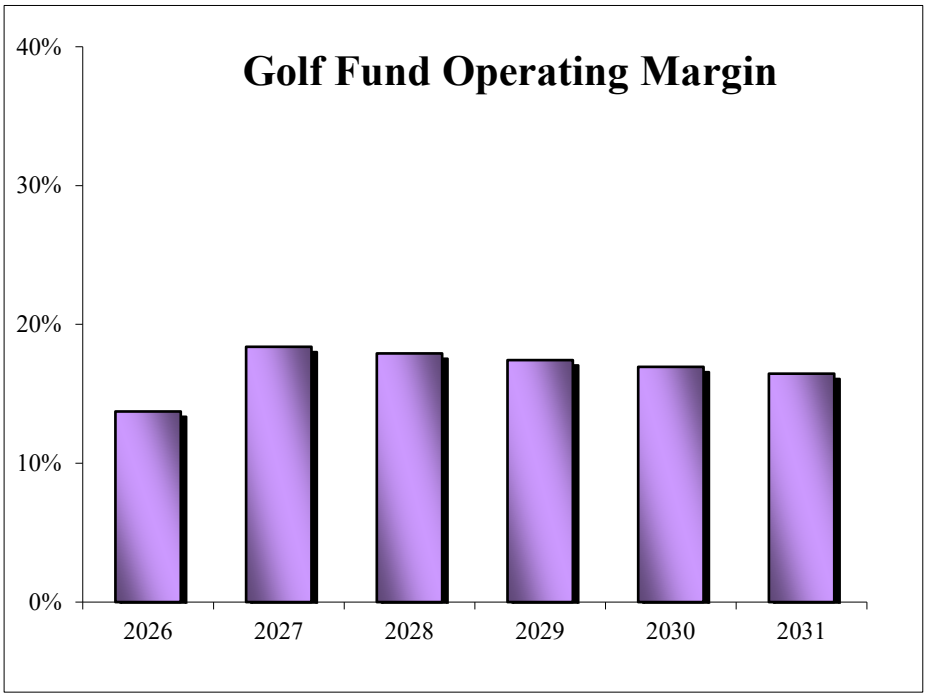
City of Blue Springs
Long-Term Financial Planning Model
Assumptions

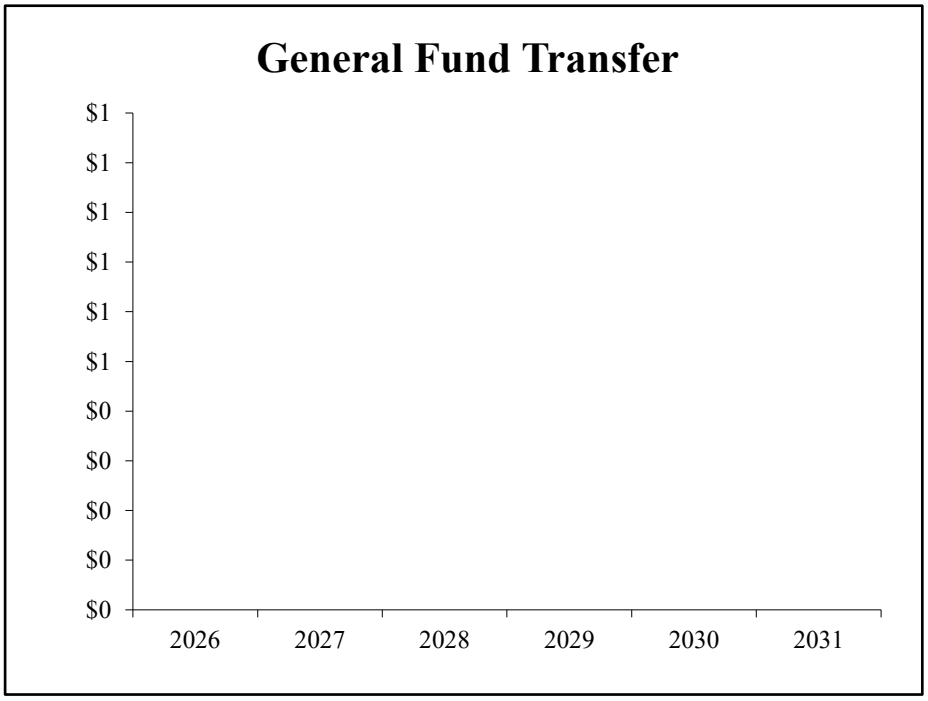
	2026	2027	2028	2029	2030	2031
Revenue Assumptions						
Revenue estimate error	-2.0%					
Levy increase (rollback)		-	-	-	-	-
Assessed value increase		1.0%	1.0%	1.0%	1.0%	1.0%
Property tax revenue increase			1.0%	1.0%	1.0%	1.0%
Sales tax revenue increase		1.5%	1.5%	1.5%	1.5%	1.5%
Franchise Fee		1.0%	1.0%	1.0%	1.0%	1.0%
Service Charge		3.0%	3.0%	3.0%	3.0%	3.0%
State Fuel Tax		0.0%	0.0%	0.0%	0.0%	0.0%
All other revenue		3.0%	3.0%	3.0%	3.0%	3.0%
Expenditure Assumptions						
Budget variance	-1.0%					
Annual employee additions (FTE's)	-	-	-	-	-	-
Salaries increase		3.0%	3.0%	3.0%	3.0%	3.0%
Benefits increase		4.0%	4.0%	4.0%	4.0%	4.0%
Commodities		3.0%	3.0%	3.0%	3.0%	3.0%
Contractual		3.0%	3.0%	3.0%	3.0%	3.0%
Capital Outlay		3.0%	3.0%	3.0%	3.0%	3.0%
Capital Plan						
GO Bonds: $0 million	-	-	-	-	-	-
CIP PAYG: $22 million	3,856,500	3,610,973	3,467,570	3,550,000	3,554,000	3,554,000
CIP transfer to Debt Fund: $3 million	500,000	500,000	500,000	500,000	500,000	500,000
% of Street Program funded by TST	0%	0%	0%	0%	0%	0%
General Fund Transfer Assumptions						
Capital Projects Fund		-	-	-	-	-
Golf Fund		-	-	-	-	-
Service Levels						
Administrative Overhead	18%	18%	18%	18%	18%	18%
Police - Officers per 1,000 people	1.5	1.4	1.4	1.4	1.4	1.4
Non-Uniform Employees per 1,000	2.2	2.2	2.1	2.1	2.1	2.0


Reserves - General Fund
as a percent of expenditures
60%
50%
40%
30%
20%
10%
0%
City Policy 25%
2026
2027
2028
2029
2030
2031

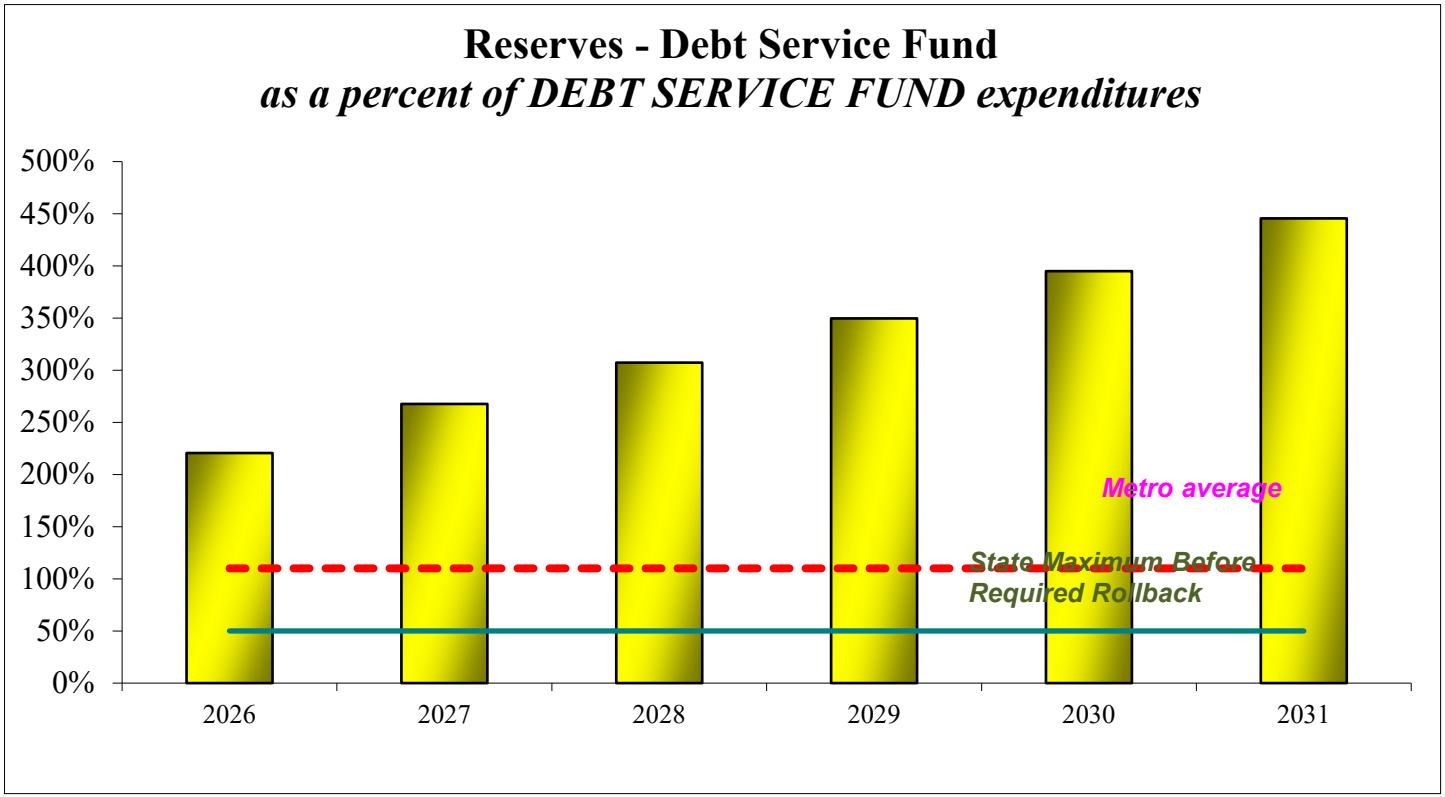

Reserves - Capital Projects Fund
millions
$1.5
$1.0
$0.5
$0.0
-$0.5
-$1.0
-$1.5
-$2.0
2026
2027
2028
2029
2030
2031


Total Street Program
by Funding Source
8,000
7,000
6,000
5,000
4,000
3,000
2,000
1,000
0
PAYG Capital
General Fund - Street Program
2026
2027
2028
2029
2030
2031


Golf Fund Operating Margin
40%
30%
20%
10%
0%
2026
2027
2028
2029
2030
2031


General Fund Transfer
$1
$1
$1
$1
$1
$1
$0
$0
$0
$0
$0
2026
2027
2028
2029
2030
2031

City of Blue Springs
Long-Term Financial Planning
GO Bond Debt Service Fund




THE CITY OF BLUE SPRINGS
MISSOURI

General Fund Revenue and Expenditure History


THE CITY OF BLUE SPRINGS
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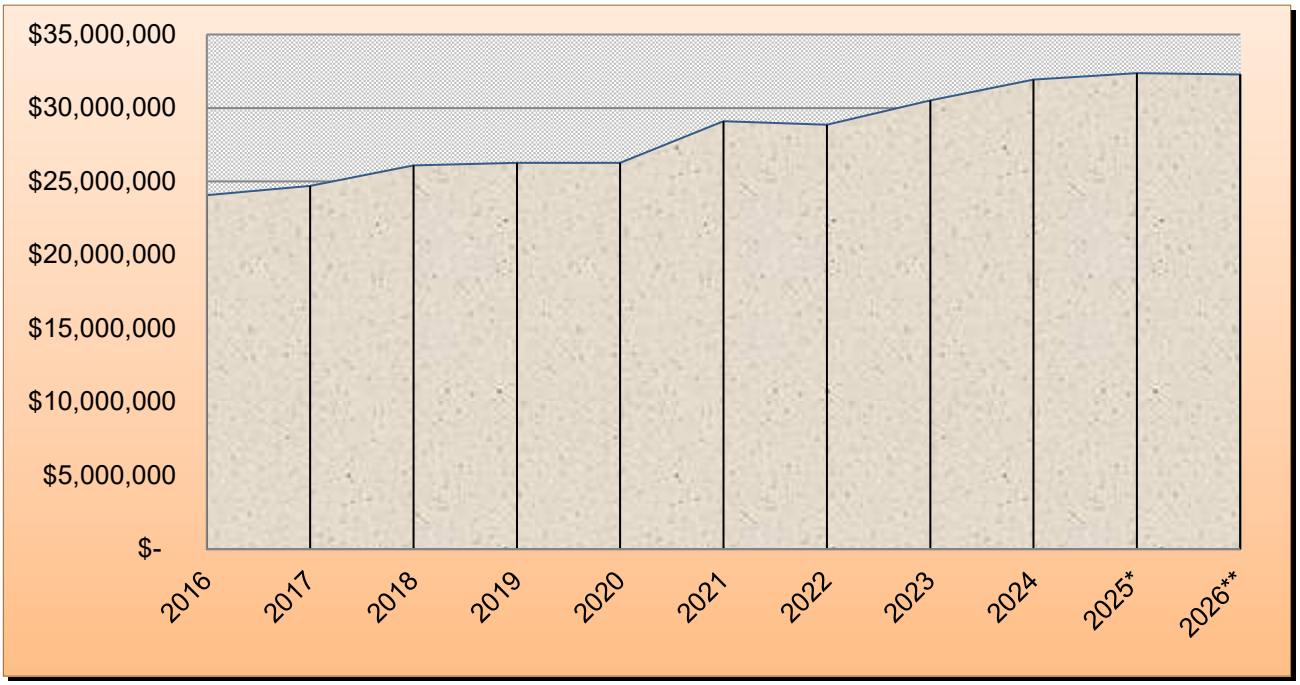
CITY OF BLUE SPRINGS
GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS ACTUAL
PROJECTED - 2025-26 BUDGET

FISCAL YEAR	TAXES	LICENSES AND PERMITS	INTERGOVERN-MENTAL	CHARGES FOR SERVICES	FINES AND FORFEITURES	INTEREST INCOME	OTHER	TOTAL
2014	17,064,320	865,546	2,995,392	1,512,856	1,114,347	107,874	736,334	$ 24,396,669
2015	17,399,799	777,265	2,948,820	1,305,934	1,127,246	104,266	572,967	$ 24,236,297
2016	17,322,253	977,939	2,872,629	1,360,277	1,033,510	65,222	440,385	$ 24,072,214
2017	17,355,176	1,135,665	3,210,284	1,437,539	902,432	115,799	543,236	$ 24,700,132
2018	18,182,322	1,385,464	3,299,107	1,324,599	1,061,126	194,302	659,678	$ 26,106,598
2019	17,854,152	1,495,370	3,504,136	1,461,165	882,616	427,832	654,218	$ 26,279,486
2020	18,115,793	1,283,648	4,309,232	993,667	580,544	340,185	643,628	$ 26,266,694
2021	19,239,819	1,502,636	5,618,209	1,525,428	553,379	171,310	501,943	$ 29,112,723
2022	19,799,152	1,837,208	4,033,024	1,597,748	542,159	182,200	864,003	$ 28,855,493
2023	21,428,797	1,170,334	4,608,471	1,355,783	521,615	718,539	705,152	$ 30,508,691
2024	22,438,595	1,449,354	4,730,759	1,572,340	490,931	628,021	624,388	$ 31,934,389
2025*	22,690,037	1,165,233	5,093,182	1,444,411	658,994	665,224	656,119	$ 32,373,199
2026**	22,760,217	1,130,588	4,971,308	1,529,824	658,994	665,224	566,998	$ 32,283,153

* estimated revenues
** budgeted revenues

Revenues - General Fund

Fiscal Years 2016 - 2026



* estimated revenues
** budgeted revenues

Fiscal Year	Revenues	% Change from Previous Year
2016	$ 24,072,214	-0.68%
2017	$ 24,700,132	2.61%
2018	$ 26,106,598	5.69%
2019	$ 26,279,486	0.66%
2020	$ 26,266,694	-0.05%
2021	$ 29,112,723	10.84%
2022	$ 28,855,493	-0.88%
2023	$ 30,508,691	5.73%
2024	$ 31,934,389	4.67%
2025*	$ 32,373,199	1.37%
2026**	$ 32,283,153	-0.28%

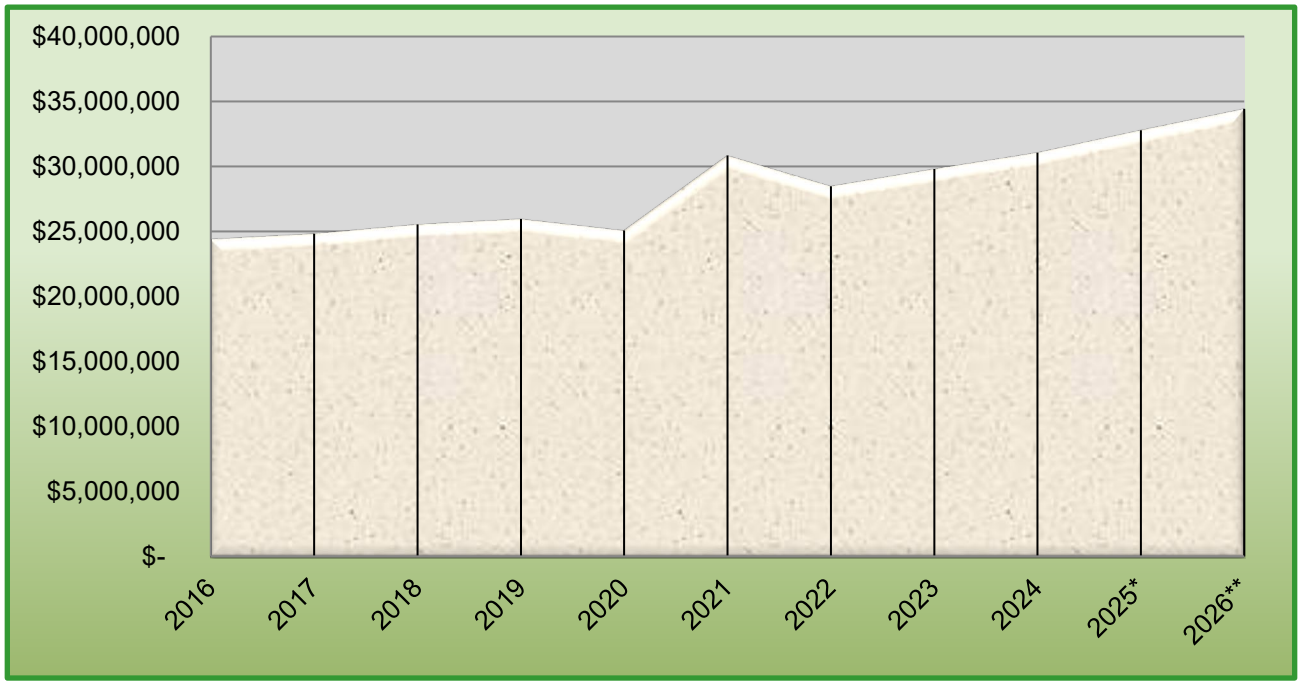
CITY OF BLUE SPRINGS
GENERAL FUND EXPENDITURES BY SOURCE
LAST TEN FISCAL YEARS ACTUAL
PROJECTED - 2025-26 BUDGET

FISCAL YEAR	GENERAL GOVERNMENT	PUBLIC WORKS	HIGHWAYS AND STREETS	PUBLIC SAFETY	PARKS AND RECREATION	TOTAL
2016	6,027,456	701,229	2,845,616	10,901,401	3,928,153	$ 24,403,855
2017	6,184,235	701,625	2,583,290	11,460,671	3,893,840	$ 24,823,663
2018	5,989,777	717,985	3,133,005	11,692,962	4,020,937	$ 25,554,666
2019	6,012,537	667,293	3,045,819	12,380,348	3,849,836	$ 25,955,833
2020	5,831,503	689,064	2,650,963	12,359,095	3,540,630	$ 25,071,256
2021	7,880,967	916,418	2,893,416	15,099,366	4,048,254	$ 30,838,422
2022	6,583,999	919,180	2,705,607	14,114,782	4,144,321	$ 28,467,889
2023	7,244,945	757,772	2,740,299	14,344,174	4,711,943	$ 29,799,133
2024	7,610,598	780,287	2,870,612	14,608,390	5,182,810	$ 31,052,699
2025*	8,008,401	455,693	3,493,644	15,536,191	5,302,111	$ 32,796,040
2026**	8,449,934	810,494	3,530,387	15,792,828	5,847,507	$ 34,431,150

* estimated expenditures
** budgeted expenditures

Expenditures - General Fund

Fiscal Years 2016 - 2026



* estimated expenditures
** budgeted expenditures

Fiscal Year	Expenditures	% Change from Previous Year
2016	$ 24,403,855	-0.51%
2017	$ 24,823,663	1.72%
2018	$ 25,554,666	2.94%
2019	$ 25,955,833	1.57%
2020	$ 25,071,256	-3.41%
2021	$ 30,838,422	23.00%
2022	$ 28,467,889	-7.69%
2023	$ 29,799,133	4.68%
2024	$ 31,052,699	4.21%
2025*	$ 32,796,040	5.61%
2026**	$ 34,431,150	4.99%

Budget Glossary


THE CITY OF BLUE SPRINGS
MISSOURI

Glossary of Common Acronym Terms

ADP	Adams Dairy Parkway
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
BSEDC	Blue Springs Economic Development Corporation
BSHRC	City of Blue Springs Human Rights Commission
BSSD	Blue Springs School District
BSPD	Blue Springs Police Department
CALEA	The Commission on Accreditation for Law Enforcement Agencies
CAPRA	Commission for Accreditation of Park and Recreation Agencies
CDBG	Community Development Block Grant
CID	Community Improvement District
CIP	Capital Improvement Program
CJC	Central Jackson County
CJCFPD	Central Jackson County Fire Protection District
CLEEO	Campus Law Enforcement Education Officer
CMAQ	Congestion Mitigation and Air Quality Improvement Program
COPs	Certificates of Participation
COVID	Coronavirus Disease
CRCRC	Carson Ross Community Recreation Complex
CSB	Community Services Bureau
CURS	County Urban Road System Revenue
DARE	Drug Abuse Resistance Education
DFR	Drone as First Responder Technology
DNR	Department of Natural Resources
EECBG	Energy Efficiency and Conversation Block Grant
EDC	Economic Development Corporation
EEO	Equal Employment Opportunity
EMS	Emergency Medical Services
EPA	Environmental Protection Agency
FEMA	Federal Emergency Management Agency
FICA	Federal Insurance Contribution Act
FMLA	Family and Medical Leave Act
FTE	Full Time Employees
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GO	General Obligation
HIDTA	High Intensity Drug Trafficking Area
HR	Human Resources
HWY	Highway
ICMA	The International City/County Management Association
IT	Information Technology
JAG	Justice Assistance Grant
JCCOA	Jackson County Council on Aging
LBVSD	Little Blue Valley Sewer District
LED	Light-Emitting Diode

Glossary of Common Acronym Terms Continued

MARC	Mid-America Regional Council
MoDOT	Missouri Department of Transportation
NIBRS	National Incident Based Reporting System
NID	Neighborhood Improvement District
NPDES	National Pollutant Discharge Elimination System
O & M	Operations & Maintenance
OATS	Older Adults Transportation System
PBA	Public Building Authority
PILOT	Payment in Lieu of Taxes
PPMP	Preventive Pavement Maintenance Program
PSST	Public Safety Sales Tax
RAD	Rape Aggression Defense
SRF	State Revolving Fund
SSO	Sanitary Sewer Overflow
STEP	State Traffic Enforcement Program
TDD	Transportation Development District
TIF	Tax Increment Financing
UDC	Unified Development Code
WWTP	Wastewater Treatment Plant

Glossary of Common Budget Terms

353 REDEVELOPMENT CORPORATION – An incentive that can be utilized by cities to encourage the redevelopment of blighted areas by providing real property tax abatement and the use of eminent domain.

A

ACCOUNT NUMBER - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals certain required information.

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the accounting period in which they are incurred.

AD VALOREM - Latin for "value of". Refers to the tax assessed against real (land and building) and personal (equipment and furniture) property.

APPRAISED VALUE - To make an estimate of the market value of a property for the purpose of taxation. (Property values are established by the Jackson County Assessor.)

APPROPRIATION - An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION - This is the value of property for tax levy purposes. The assessed value is set by the Jackson County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

ASSETS – Anything of material value or usefulness that is owned by a person or company.

AVAILABLE NET ASSETS – The value of an entity's assets less the value of its liabilities.

B

BOND - A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT - That portion of indebtedness represented by outstanding bonds.

BUDGET - A financial plan, for a specified period, of operations that matches all planned revenues and expenditures with the services provided the residents of the City.

BUDGET CALENDAR - The schedule of key dates that the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

BUDGET MESSAGE - The opening section of the budget from the City Administrator, which provides the City Council and the public with a general summary of the most important aspects of the budget.

BUDGET ORDINANCE - The official enactment by the City Council to legally authorize City staff to obligate and expend revenues.

C

CALCULATED EFFECTIVE TAX RATE - Missouri State law prescribes a formula for calculating the effective tax rate for cities. The net effect of the formula is to produce a tax rate that goes down when property values rise above the consumer price index (CPI), because of reassessment and vice versa. The intent is to generate a rate that produces approximately the same revenue plus CPI and new growth. The formula does make adjustments for newly annexed and constructed property.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A multi-year (City of Blue Springs uses six fiscal years) plan or schedule for the acquisition of infrastructure, facilities and major equipment.

CAPITAL OUTLAYS – The purchase of items with a cost of more than $5,000 and having a useful life of greater than one year that are added to the fixed asset listing.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

CENTRAL JACKSON COUNTY FIRE PROTECTION DISTRICT - CJCFPD: provides fire protection and ambulance service to the Blue Springs area.

CHARGES FOR SERVICES - Revenue from charges for all activities of a government unit.

CITY COUNCIL - The Mayor and City Council (six Councilmember's), collectively acting as the legislative and policy-making body of the City.

COMMUNITY IMPROVEMENT DISTRICT (CID) – A CID may be either a political subdivision or a not-for-profit corporation. CID's are organized for the purpose of financing a wide range of public-use facilities and establishing and managing policies and public services relative to the needs of the district.

CONTRACTUAL SERVICES - The costs related to services performed for the City by individuals, business or utilities.

CURRENT TAXES - Taxes levied and due within one year.

D

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES - Taxes remaining unpaid after the date on which a penalty for nonpayment is attached, i.e., tax statements are mailed out in October and become delinquent if unpaid by January 1.

DEPARTMENT - A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense. This is done in proprietary funds, which allows the calculation of net income for each fund.

DIVISION - A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

E

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - A fund established to account for operations of the golf course, water and sewer system. It is operated in a manner similar to private business enterprises where the intent is cost recovery.

ESTIMATED EXPENDITURE - The amount of projected expenditures to be spent during the fiscal year.

ESTIMATED REVENUE - The amount of projected revenues to be collected during the fiscal year.

EXEMPT - Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head, as partial compensation for overtime hours worked, may allow compensatory time off.

EXPENDITURES - A decrease in the net financial resources of the City due to the acquisition of goods and services.

F

FINES & FORFEITS - Revenues from fines and penalties for commission of statutory offenses and for neglect of official duty; forfeitures of amounts held as security against loss or damage, or collections from bonds or sureties placed with the government for the same purpose; and penalties of any sort, except those levied on delinquent taxes.

FISCAL YEAR - A 12-month period to which the annual operating budget applies. Since October 1, 1991, the City of Blue Springs has specified October 1 to September 30 as its fiscal year.

FIXED ASSET – The purchase of items with a cost of more than $5,000 and having a useful life of greater than one year that are added to the fixed asset listing.

FRANCHISE FEE - A fee paid by public service utilities for use of public property in providing their services to the citizens of a community.

FUND - An accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or government function.

FUND BALANCE - The excess of assets over liabilities.

G

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS - Bonds that finance a variety of public projects that pledge the full faith and credit of the City.

GOALS - Broad, general statements of each division's desired social or organizational outcomes.

GRANT - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending on the amount of discretion allowed the grantee.

I

INFRASTRUCTURE - The underlying permanent foundation or basic framework.

INTEREST EARNINGS - The earnings from available funds invested during the year in US. Treasury Bonds, government agencies and Certificates of Deposit.

INTERGOVERNMENTAL REVENUES - Revenue from other governments, primarily Federal, State and County grants, but also payments from other agencies.

INTERNAL SERVICE FUND - This fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

L

LICENSES, PERMITS & FEES - Revenues collected by a governmental unit from individuals or business concerns for various rights or privileges granted by the government.

LIABILITIES – A liability is a financial obligation, debt, claim, or potential loss.

M

MAINTENANCE - All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems and land.

MATERIALS AND SUPPLIES - Expendable materials and operating supplies necessary to conduct department activity.

MID-AMERICA REGIONAL COUNCIL – MARC is an organization that coordinates projects and provides representation for all of the Kansas City metropolitan area local governments.

MODIFIED ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

N

NEIGHBORHOOD IMPROVEMENT DISTRICT (NID) – A NID may be created in an area desiring certain public-use improvements that are paid for by special tax assessments to property owners in the area in which the improvements are made. The kinds of projects that can be financed through an NID must be for facilities used by the public, and must confer a benefit on property within the NID.

O

OATS - A not-for-profit corporation providing specialized transportation for senior citizens, people with disabilities and the rural general public in 97 Missouri counties so they can live independently in their own communities.

OBJECTIVES - Specific statements of desired ends that can be measured.

OPERATING BUDGET - The annual budget and process that provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital improvement projects, which are determined by a separate, but interrelated process.

OPERATING TRANSFER - A transfer of revenues from one fund to another fund.

ORDINANCE - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenues raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

P

PERSONAL SERVICES - The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

PROGRAM - An activity or set of activities that provide a particular service to the citizens.

PROGRAM MEASUREMENTS - Specific quantitative measures or work performed within an activity or program. Measures quantify the efficiency and effectiveness of a given program.

PROPERTY TAXES - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal properties according to the property's valuation and tax rate.

PUBLIC BUILDING AUTHORITY (PBA) - A not-for-profit corporation organized under the laws of Chapter 355 of the Revised Statutes of Missouri to finance planning, development, acquisition, construction, improvement, extension, repair, remodeling and renovation of public and municipal sites, buildings, facilities, furnishings and equipment for or on behalf of and for the benefit and use of the City of Blue Springs.

PUBLIC HEARING - The portions of open meetings held to present evidence and provide information on both sides of an issue.

PURCHASE ORDER - A document issued to authorize a vendor or vendors to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

R

RESERVE - An account used to indicate that a portion of a fund balance is restricted for a specific purpose or not available for appropriation and subsequent spending.

RESOLUTION - An order of a legislative body requiring less formality than an ordinance or statute.

REVENUE - Funds that the government receives as income.

REVENUE BONDS - Bonds who's principal and interest are paid exclusively from a revenue source pledged as the payment source before issuance.

S

SALES TAX - The tax placed on the value of goods sold within the City. The rate is set by majority vote of the people. The tax is collected by the State and is distributed to local taxing authorities.

T

TAX BASE - The total value of all real and personal property in the city as of January 1 of each year, as certified by the Jackson County Clerk. The tax base represents net value after all exemptions.

TAX INCREMENT FINANCING (TIF) - An economic tool used by cities to finance real estate development costs. Additional property taxes generated by new development within a district formed are used to finance these real estate and infrastructure costs. A tax increment is that portion of the property taxes generated by the development *above* what the taxes would have been had the development not occurred.

TAX LEVY - The estimated tax dollars to be received, which is calculated by multiplying the tax rate time times the assessed valuation.

TAX RATE - Total tax rate is set by the City Council and is made up of two components: general operations and debt service rates.

TRANSPORTATION DEVELOPMENT DISTRICT (TDD) - An area in which sales tax is increased, and the money generated from the increased tax goes for transportation improvements. Those improvements can range from construction of the road and guttering, to landscaping and traffic signals.

U

USER FEES - The payment of a charge or fee for direct receipt of a service by the party benefiting from the service.


THE CITY OF BLUE SPRINGS
MISSOURI